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### Fixed Charge and Differential General Rates

Property rates for individual properties are declared each year, comprising of a fixed charge plus an amount calculated by multiplying the rating factor (determined by Council) by the capital value of the property (determined by the Valuer-General.)

In recognition of the variation in the level of services provided or available to occupiers of the different land-use categories and locations throughout Council's area, a differential rating factor has been applied. In setting the variable rate, Council is mindful to apply consistency across all assessments, and to ensure that the rate burden does not shift significantly from one sector to another. The strategy recognises that valuations also take into account the locality of property and accessibility to facilities and services.

Council has decided to apply the following differential rating strategies across the entire district, according to principal use of the land:

- The assumption that residential properties represent the majority number of properties (75%) and that other categories should be calculated as a percentage of this "base rate".
- Acknowledgement that businesses can generate a greater relative consumption of Council's infrastructure and services, therefore being a greater draw on Council's resources. A differential rate of 200% of the base rate is applicable for Commerce and Industry.
- Acknowledgement of the economic and social importance of primary production to the district and therefore to support its long term viability. A differential rate of 80% of the base rate is applicable for Primary Production property.
- Acknowledgement that vacant land can incur a significant holding cost for constructed infrastructure (above what valuations would produce) and to encourage its development or sale. A differential rate of 200% of the base rate is applicable for Vacant property.
- Other land generally includes properties owned by community groups and sporting associations, many of which are eligible and receive rebates from Council. A differential rate of 100% of the base rate is applicable for Other property.

These differentials were adopted following public consultation of the 2013 Rating Review. Where there was a significant impact to categories of properties as a result of the review, Council decided to implement the changes over a three year period. 2014/15 represents the second year of the implementation plan.

As part of the new strategy, Council has increased the fixed charge component of individual property rates from \$380 to \$415, to continue to recover 33% of its rate revenue by equal contribution. The remaining 67% is therefore recoverable through the following differential rates in the dollar:

Land Use Category	Rate in \$	Total Rate Revenue (ex WMSC)
Residential - All	0.00350	\$8.04m
Commerce/Industry – Port Pirie	0.00753	\$1.84m
Commerce/Industry - Other	0.00595	\$0.15m
Port Pirie Smelters	0.04360	\$1.06m
Primary Production - All	0.00270	\$1.46m
Vacant - Port Pirie	0.00700	\$0.32m
Vacant - Other	0.00595	\$0.19m
Other - All	0.00700	\$0.16m

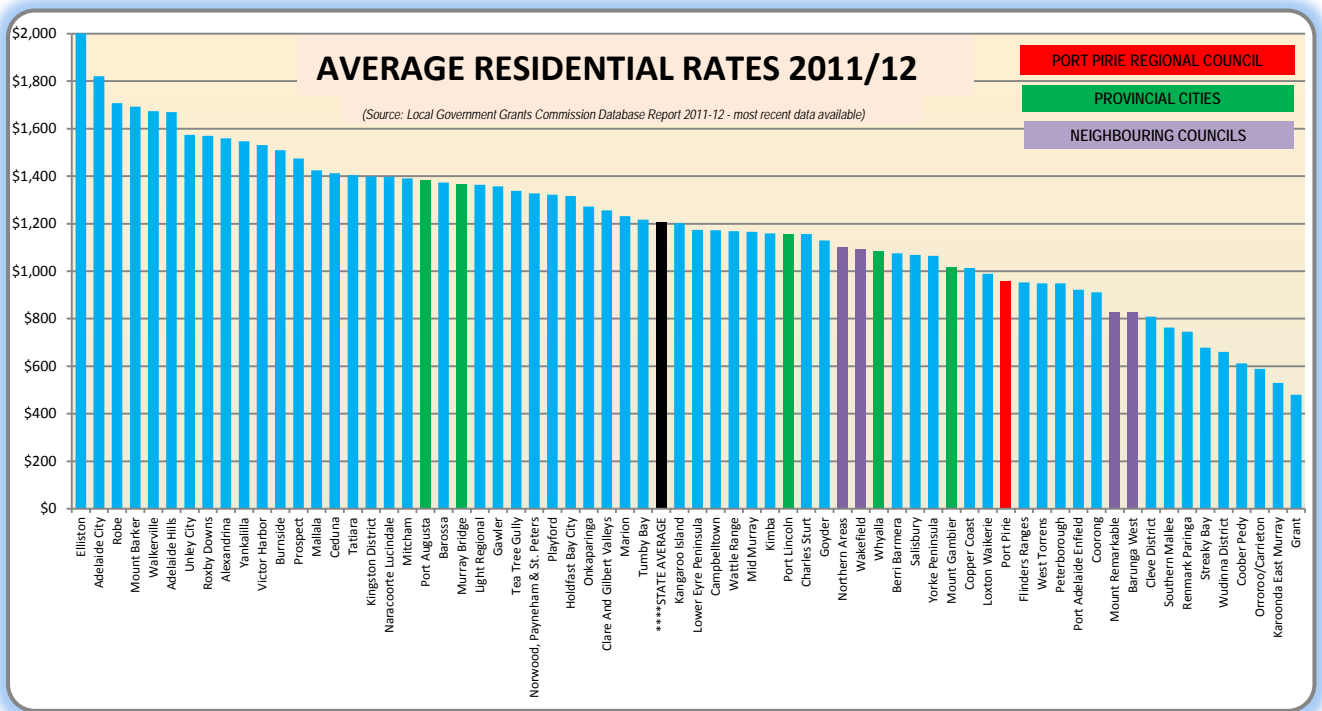
The revised rating structure will generally impact on rates payable as follows:

<b>Residential</b>	5%-6% increase, plus WMSC \$32 increase
<b>Commercial and Industrial</b>	1%-6% increase Port Pirie, 10%+ increase Towns and Rural
<b>Primary Production</b>	10%-22% increase, mostly due to the increased differential from 74% to 77% and increased valuations
<b>Vacant</b>	5%-10% increase Port Pirie, 10%+ increase Towns and Rural
<b>Other</b>	8%-10% increase

*NB: High increase percentages will often apply to low valued properties or where the previous rates were artificially low (eg rural business and vacant).*

*Also, averages appear higher as Council's Residential and Primary Production rates are generally lower than comparable Councils in the State.*

# RATING STRATEGY (Cont'd)



The above graph shows that Council charged the lowest rate of all of its peer regional Councils. Importantly, Council's average residential rate of \$959 was **\$246 (20%) less than the State average**. The gap has reduced over the previous two years, however the 2014/15 rates are still expected to be at least 10% less than the State average.

### Community Wastewater Management Schemes (CWMS)

Council provides effluent disposal systems to residential and commercial properties in Crystal Brook and Napperby. The full cost of operating and maintaining the service is recovered through a charge for each property to which the service is available, including non-rateable properties.

Council has conducted a thorough review of its fee structure following receipt of recent valuation and service information. As a result, Council has applied the following charging principles:

- CWMS systems to be assessed independently, as each is of a different type and age;
- Total charges will reflect the average annual cost of operations (including depreciation);
- Charges on vacant properties will be 75% of occupied properties, reflecting pump out cost recovery from occupied properties.

- Ongoing Napperby irrigation costs be treated as general Council and not CWMS cost.

Any surplus generated is put in reserve for future replacement or upgrades of respective schemes. The revised CWMS charges are shown below:

	Crystal Brook		Napperby	
	2013/14	2014/15	2013/14	2014/15
<b>Vacant</b>	\$222	<b>\$135</b>	\$274	<b>\$315</b>
<b>Occupied</b>	\$298	<b>\$180</b>	\$479	<b>\$420</b>

### Natural Resources Management Levy

The Natural Resource Management Act 2004 requires Council to raise a levy on behalf of the Northern and Yorke Natural Resources Management Board. This levy is shown separately on the rates notice.

Council does not retain this revenue, nor determine how the revenue is spent. Council is required to raise \$295,169 (after rebates) in 2014/15, being an increase of \$9,120 or 3.2%.

Council will recover this amount by a fixed amount of \$29.20 on each property, an increase of \$0.70.

## RATING STRATEGY (Cont'd)

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### Payment of Rates

The Council has decided that the payment of rates will be by quarterly billing, due on the 12<sup>th</sup> September 2014, 12<sup>th</sup> December 2014, 13<sup>th</sup> March 2015 and 12<sup>th</sup> June 2015.

### Rate Concessions

The State Government, in providing equity across SA, funds a range of concessions on Council rates. The concessions are administered by various State Agencies who determine eligibility and pay the concession directly to Council on behalf of the ratepayer. Concessions are available only on the principal place of residence.

Ratepayers who believe they are entitled to a concession should not withhold payment of rates pending assessment of an application by the State Government, as penalties apply to overdue rates. A refund will be paid to an eligible person once Council is advised that a concession applies.

### Late Payment of Rates \*

The Local Government Act provides for Councils to impose a penalty of a 2% fine on any payment for rates, whether due by installment or otherwise that are unpaid after the due date. A payment that continues to be in arrears is then charged penalty interest at an interest rate, set each year according to a formula in the Act, for each month it continues to be late. Penalty fines allow the Council to recover some of the administration costs that arise because rates were not received by the due date.

*\*This rate is set by legislation and is subject to change as at 1 July 2014.*

### Remission of Rates

Section 182 of the Local Government Act permits the Council, on the application of a ratepayer, to partially or wholly remit rates or to postpone payment of rates, on the basis of hardship. The Council has a strategy that where the payment of rates will cause a ratepayer demonstrable hardship, the Council is prepared to make extended payment provisions or defer the payment of rates. Such inquiries are treated by Council as confidential.

### Postponement of Rates for State Seniors Card Holders

Section 182A of the Local Government Act 1999 provides for the option for State Seniors Card Holders to postpone part of the rates on a long term basis. A deferred amount is subject to a monthly interest charge with the accrued debt being payable on the disposal or sale of the property. Applications are subject to the same conditions as deferral or postponement of rates.

### Exemption from Rates

Section 147(2) of the Local Government Act 1999 specifies those types of public properties that are exempt from rates. Section 147(2)(f) of the Local Government Act 1999 specifies that land occupied or held by the Council, except land held from a Council under a lease or licence, is exempt from rates. Some community owned land that is operated under lease or licence may be eligible for rates exemption subject to the requirements of the Recreational Grounds Act.

### Rebate of Rates

The Local Government Act requires Councils to rebate the rates payable on certain land-use types. Specific provisions are made in the Act for land used for health services, community services, religious purposes, public cemeteries, the Royal Zoological Society and educational institutions.

### Sale of Land for Non-payment of Rates

The Local Government Act provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month.

Except where extraordinary circumstances can be demonstrated, the Council will enforce the sale of land where rates remain unpaid.



# SUMMARY OF SERVICES PROVIDED BY COUNCIL

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## OFFICE OF THE CEO

### **Economic Development**

One of the key areas in Council's Strategic Plan is to increase the economic prosperity of the region. Council provides support to various organisations whose aim it is to improve the economic prosperity and opportunities for residents, including: Regional Development Australia Mid North-Yorke; the Upper Spencer Gulf Common Purpose Group; the Provincial Cities Association and the SA Regional Community Leadership Program.

Council also undertakes a range of marketing and promotional activities in order to highlight the many advantages for people and businesses to relocate to the region. Council also holds preliminary discussions with businesses looking at relocating to the area and to major developers wishing to invest in the region to help them where appropriate.

This is considered a non-core Council service, however it is considered fundamental to the long term sustainability of the region and to assist with the economic prosperity of the region.

### **Governance**

The increasing governance requirements being placed on local government in recent years has led to a significant increase in costs and resources required to meet Council's governance expectations. Council's governance includes all costs and tasks associated with maintaining Council's eleven Elected Members including training, allowances, civic receptions, donations etc. It also includes the cost of the "Office of the CEO" and support staff, the costs associated with meeting Council's ever-increasing regulatory compliance in this area, as well as marketing and promoting the Council and its activities. Council employs 2.8 FTE (including the CEO) in its Governance team.

This is considered a core Council service and is provided to support the goals and operations of the Council as well as meet its regulatory requirements.

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## CORPORATE & COMMUNITY

### **CORPORATE**

#### **Administration and Governance**

Council provides a number of administrative support services to ensure its effective operation, including policy development, delegation review, meeting various legislative requirements, production of the Annual Report, overseeing the Administration and Community Services of Council, and administration office maintenance and improvements. Council employs 3.6 FTE which includes the Director Corporate & Community in its Administration team.

This is considered a core Council service and is provided to support the goals and operations of the Council, as well as meet its regulatory requirements.

#### **Human Resources**

Council provides a range of Human Resource Management services to support the operations of the organisation. This includes but is not limited to, recruitment and selection, training needs identification, maintaining up to date job descriptions, overseeing the payroll function, staff

performance reviews, HRM policy development, staff reclassifications, organising training, undertaking succession planning, attracting and retaining staff, and negotiating enterprise agreements for staff. Council employs 1.4 FTE in its Human Resources team.

This is considered a core Council service and is provided to support the goals and operations of the Council as well as meet its regulatory requirements.

#### **Aerodrome**

Council currently provides a 1043m x 30m (central 18m sealed) airstrip, 'communal' hanger suitable for storing up to 8 planes, passenger terminal, caretaker accommodation and a contract caretaker at the Port Pirie Aerodrome. In addition, the Port Pirie Aero-Club provides a 24 hour refuelling facility which accepts credit cards.

This is considered a non-core Council service and is provided to meet community expectations.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

## CORPORATE & COMMUNITY (Cont'd)

### Crystal Brook Caravan Park

Council owns the Crystal Brook Caravan Park and 'leases' it to the Crystal Brook Community Development Association to manage and run on a day to day basis. Council has committed to providing the Association \$125,000 over 5 years, plus the income derived from the Park to be used for capital improvements to the Park.

This is considered a non-core Council service and is provided to assist with enhancing the economic opportunities in Crystal Brook.

### Cemeteries

Council is currently responsible for cemeteries located at Crystal Brook, Redhill, Koolunga, Warnertown, Wandearah, Keilli, Napperby and Port Pirie. Council contracts out the maintenance of these facilities to DECO Enterprises who are into a second 5 year contract.

This is considered a core Council service and is provided to meet Council's regulatory requirements and community expectations.

### Property Services

Council maintains a number of community facilities which are either leased to community organisations or to the community at large. More specifically, Council maintains leases and licenses for various Council properties as well as managing the Fisherman's Jetty, Road Safety Centre, community stables and Council owned halls (Tennyson Hall, Crystal Brook Institute, Koolunga Hall, Redhill Hall, Mudoora Hall, Crystal Brook History Group Building).

Council also contributes to a number of community owned halls (Butlers Bridge Hall, Napperby Hall, Wandearah Hall) and maintains an Asbestos Register for all of its properties. Minor maintenance work of an immediate nature due to vandalism, break-ins or accidental damage is also carried out by Property Services

Recently, Property Services has taken over all administrative work involved in land transactions, land disposals and land management issues involved in the capital works program.

Council employs 2.0 FTE in its Property Services team.

This is considered a core Council service and is provided to support the goals and operations of the Council as well as meet its regulatory requirements.

### Public Conveniences

Council provides public conveniences at the following locations:

Port Pirie: City Park, Memorial Oval, Memorial Park, Flinders View Park, Solomontown Beach, Globe Oval, Woodward Park.

Napperby: Playground, Lawrie Park

Crystal Brook: Adelaide Square, Jubilee Park, Bowman Park.

Other: Redhill, Koolunga.

This is considered a non-core Council service and is provided to meet community expectations.

### Risk Management & Work Health & Safety

Council recognises the importance of human resources in the delivery of services and the implementation of strategies and programs. In line with industrial relations and risk management principles, Council is committed to the development of its employees and best practice management for Work, Health and Safety (WHS).

As a member of the Local Government Association Worker's Compensation Scheme, Council has a responsibility to develop best practice WHS management systems to comply with the requirements of the Code for the Conduct of Self Insured Employers under the Work Cover Scheme which includes the Performance Standards.

Council is committed to the achievement of its WHS Plan which is reviewed annually and will continue to monitor and review its WHS management systems to allow for best practice and continual improvement. Elected Members, Management and Staff of the Port Pirie Regional Council are committed to the identification and management of all risks incurred or associated with the provision of Council functions, services, programs and projects.

Council is committed to the provision of a Risk Management Strategy that allows for legislative compliance and the protection of all stakeholders including Council, committees, employees, the community and general public in their involvement, provision or use of Council services and assets.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

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## CORPORATE & COMMUNITY (Cont'd)

### **Risk Management & Work Health & Safety (Cont'd)**

Consideration will also be given to the long term sustainability and the practical and wise management of Council property and resources on behalf of ratepayers.

Management undertakes to cooperate and consult with employees and external stakeholders, to identify and address all threats and opportunities and ensure they are formally identified, assessed and managed, in accordance with the principles outlined in their risk management policy and AS/NZS ISO 31000:2009: Risk Management.

Council employs 1.0 FTE in its Risk Management, Work Health and Safety team.

This is considered a core Council service and is provided to support the goals and operations of the Council as well as meet its regulatory requirements.

### **Star Club Program**

The Star Club Field Officer Program has been operating since 2012. The Star Club Officer is a part of a network of local contacts who work closely with regional recreational and sport providers, local government and other agencies. The Officer promotes and coordinates the implementation of initiatives that aim to encourage a strong sport and recreation culture, develop strong well-managed sustainable clubs and associations, assist clubs to gain a strong and effective governance structure and increase community participation in sport.

The position is a joint initiative between the South Australian Office for Recreation and Sport, Port Pirie Regional Council and Northern Areas, Peterborough, Orroroo Carrieton and Mt Remarkable District Councils.

A key aspect of the position is to provide ongoing support, and advice to sport and recreation clubs and associations as well as community physical activity groups or providers. It provides assistance for club management issues, training, development and accreditation opportunities, grants and funding programs and participation initiatives in an attempt to support the development of active recreation and sport throughout the Mid North region.

Council employs 1.0 FTE in this area; however the Star Club Officer is shared with a number of other Councils in the region.

This is considered a non-core Council service and is provided to meet community expectations.

### **Community Development**

Council provides a number of facilities and services to the community, including being responsible for the maintenance of the Port Pirie Senior Citizens building, contributing to the Community Assistance Scheme, providing the Crystal Brook Community Bus and undertaking cultural events, youth projects and Healthy Communities programs. Council also employs a Community Development Officer whose role includes improving youth participation and involvement, promoting community pride and involvement, managing Council programs for families and the aged and managing Council's community housing.

Council employs 1.0 FTE in its Community Development team. This is considered a non-core Council service and is provided to meet community expectations.

### **Library**

Council currently provides an extensive library service through the Port Pirie Public Library and Crystal Brook Public Library, and contributes to the Flinders Mobile Library which services the townships of Napperby, Redhill and Koolunga. The Port Pirie Regional Library Service aims to provide high quality library and information services to all sectors in the local community.

The Port Pirie Public Library Service is a member of the State-wide One Library Management System (1LMS). The SA Public Library 'One Card' network connects to more than 130 public libraries across South Australia to allow borrowers to borrow and return items from any library, using their current library card. The service also enables books to be requested from other libraries and delivered to the local library.

The Port Pirie branch is open Monday to Friday 9am to 5pm (Tuesdays until 7pm) and Sunday 1pm to 5pm. The Crystal Brook branch is open Monday to Friday 10am to 5pm.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

## CORPORATE & COMMUNITY (Cont'd)

### Library (Cont'd)

The library collection includes books, magazines, music CD's, DVD's, CD-ROM's, jigsaws, books-on-tape, language kits, graphic novels and sports equipment for both young and old. Council's library services are the gateway to a world of information and offer books, comics, compact discs, DVD's, videos, sports equipment and hear-a-books as well as a collection of popular magazines. The library also has computers for free public use offering access to word processing, desktop publishing, online databases and the internet, as well as free wireless internet access.

The [Internet Suite](#) is now under the banner of the Library and provides a range of training services on all types of software for the general public and businesses at minimal cost.

Council also produces 'Libline', a quarterly newsletter with news about the local library and upcoming events, and highlights new additions to the collection. The newsletter is accessible on the Council website in pdf format or in print at the Library.

Library staff and volunteers deliver library items (House Bound service) to those who cannot visit the Library due to health issues. The deliveries are carried out on a regular basis. A medical certificate is required from participants.

Activities are held during school holidays at the Port Pirie Library for children between the ages of 4-10. These activities range from games, to art and craft and entertainers. Bookings are essential.

Held annually in August, Book Week is the longest running children's festival in Australia. Each year the library invites schools and kindergartens to visit the Library to participate in story-telling and a craft activity based on the year's theme.

As part of the State Government's 'Be Active' campaign, the library also has a range of sports equipment, including various balls, bats, racquets, exercise DVDs and yoga mats available.

Audio Navigators allow visually impaired customers to access electronic audio-books via a special handset

that reads the story. These units are strictly for the visually impaired.

Every Wednesday and Friday from 1pm to 3pm, a local Justice of the Peace is available to the public at the Port Pirie library. This service is now also available at the Crystal Brook Library - please contact the Library for times.

Council employs 8.5 FTE in its Library team. This is considered a non-core Council service and is provided to meet community expectations.

### Special Events

Council holds various annual events including Australia Day and New Years Eve, and contributes to other events including the Port Pirie Christmas Pageant and Pro Tennis Tournament. Council staff assists other organisations with the planning of their events and with event management advice. Council employs 1.0 FTE in its Special Events team.

An Event Strategy has been developed to provide strategic coordination of events within Council. The increased strategic coordination of events is expected to improve the quality, efficiency, and number of events within the Council area.

The aim of the strategy will be to clearly define the current and future direction of events within the Port Pirie Regional Council, and identify ways in which the region can enhance and improve current events, as well as attract and create new events. A number of major objectives have been identified for Council's Event Strategy as follows:

- Attract, sponsor, assist and promote events, festivals, and conferences to the Port Pirie region, particularly those that showcase the attributes of the region.
- Maintain and add to current portfolio of events where possible, establishing Port Pirie as an events region.
- Increase tourism and tourism promotion.
- Provide event organisers with clear understanding of event compliance requirements.
- Provide community event organisers with support where both possible and required.
- Streamline the event planning process within Council.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

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## CORPORATE & COMMUNITY (Cont'd)

### Special Events (Cont'd)

- Create and increase marketing strategies for events within Council.
- Continue to provide support for community events held within Council.

This is considered a non-core Council service and is provided to assist with the economic opportunity via event tourism in the region.

### Tourism & Arts

Council provides a range of services in the tourism and arts field including:

- Contribution to the Port Pirie Regional Art Gallery and annual Port Pirie Art Prize.
- Maintenance of Tourism and Arts Centre.
- Operation of Visitor Information Centre
- Visitor Information Centre Retail Shop
- Miniature Train
- Model Railway

- Shark Exhibition
- Smelters Tours
- Special Tours
- Tourism Projects
- Marketing and Promotions

The Visitor Information Centre is a 7 day operation that provides tourism information for the Council area, region and beyond.

Council participates in several tourism promotional bodies which promote the Southern Flinders Ranges and the Flinders and Outback.

Council employs 2.25 FTE, plus 0.5 FTE to conduct smelters tours, as well as a number of volunteers in its Tourism Team. This is considered a non-core Council service and is provided to assist with the economic opportunities of the region.

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## DEVELOPMENT & REGULATION

### Community Health Services

Council provides a number of environmental health services including the provision of health inspections, pest control, mosquito control, complaint investigation and other related health services. Council also provides a number of environmental programs across the region to assist in moving towards environmental sustainability.

Council employs 1.0 FTE in its Environmental Health Team. This is a core Council service and is provided to meet Council's regulatory requirements.

### Development Building

Council employs a consultant Building Officer to assess building applications received against legislative requirements and Australian Standards.

This is a core Council service and is provided to meet Council's regulatory requirements.

### Development Planning

Council employs two Planning Officers (2.0 FTE) to assess development applications received against Council's Development Plan and provide planning advice to residents.

Council also funds and supports the operations of the independent Development Assessment Panel.

This is a core Council service to meet Council's regulatory requirements

### Animal Management - Dog and Cat Control

Under the provisions of the Dog and Cat Management Act 1995, Council is responsible for dog and cat management throughout the Port Pirie Regional Council district. Council's responsibilities under the Act include the following:

- encourage responsible dog and cat ownership;
- reduce public and environmental nuisance caused by dogs and cats;
- promote the effective management of dogs and cats (including the encouragement of the desexing of dogs and cats).

In particular, Council seeks to ensure that all dogs are registered, investigates complaints of barking and problem dogs and impounds stray dogs. This can amount to providing a twenty four hour/seven day a week service. Council currently employs 0.8 FTE in this area, shared with By-Law implementation and Fire Prevention duties.



# SUMMARY OF SERVICES PROVIDED BY COUNCIL

## DEVELOPMENT & REGULATION (Cont'd)

### **Animal Management - Dog and Cat Control (Cont'd)**

The Act also requires Council to formulate an Animal Management Plan and provide appropriate resources, equipment and facilities to enable appropriate animal management practices by Council and residents. The current Animal Management Plan covers the period 2012-2017. Included in such requirements is the need to provide appropriate areas for the safe off-lead exercising of dogs and an area for the safe, secure and comfortable impoundment of stray dogs. Council maintains one off-leash dog park at Frank Green Park on Senate Road, Port Pirie.

All dogs over the age of three months must be registered. Council has registered approximately 3700 dogs and receives approximately \$100,000 per annum in dog registration fees.

All funds raised through the registration of dogs must be utilised for dog control/management issues, any funds not expended within the financial year must be allocated to a reserve account to be used for future dog management expenses.

This is a core Council service and is provided to meet Council's regulatory requirements

### **Regulatory Control**

Council undertakes a number of regulatory enforcement functions including monitoring street parking restrictions, by-law enforcement as well as investigating and taking appropriate action in relation to litter control, unsightly premises, and abandoned vehicles. Council currently employs 0.6 FTE in this area, shared with dog and cat management and fire prevention duties.

Council has been successful in increasing its anti-litter and anti-illegal dumping regime and will continue to be vigilant in monitoring this anti-social behaviour.

This is a core Council service and is provided to meet Council's regulatory requirements and community expectations.

### **Fire Prevention**

The Fire and Emergency Services Act 2005 requires Council to appoint a suitably qualified Fire Prevention Officer to administer the legislative requirements and coordinate the management of fire prevention programs and activities that mitigate risks, both on

public and private land. Council employs 0.6 FTE in this area, shared with Dog and Cat Management, Fire Prevention and other Regulatory Control matters.

Port Pirie Regional Council entered a new phase of bushfire planning and management in the 2013 year. A new inspection and management regime was implemented with the aim of delivering a fire prevention program which aims to:

- Protect life
- Reduce the impact that fires have on the community
- Educate and inform the community and
- Provide cost effective levels of community fire protection.

A significant number of compliance matters were identified and the Council continues to work with land owners to address these in future bushfire periods.

This is a core Council service and is provided to meet Council's regulatory requirements.

### **Swimming Pools**

Council currently provides a swimming pool at both Port Pirie and Crystal Brook. The Port Pirie pool season generally extends from October to March with the pool being open every day during this period. The Crystal Brook pool season generally extends from November to March with the pool being open every day during this period.

This is considered a non-core Council service and is provided to meet community expectations.

### **Crystal Brook Effluent Drainage System**

The Crystal Brook Community Wastewater Management Scheme (CWMS) Scheme was commissioned in 1977. The scheme is owned, operated and managed by Council and currently serves approximately 600 properties within the township of Crystal Brook.

The Scheme comprises a network of gravity drains connected to the outlets of individual property septic tanks.

The effluent is collected by predominantly earthenware (VC) gravity mains which convey the effluent to a pumping station located on the road reserve adjacent to Gadd Avenue.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

## DEVELOPMENT & REGULATION (Cont'd)

### Crystal Brook Effluent Drainage System

There is one pumping station for this scheme and an associated rising main disposing effluent to a lagoon system located to the south of the township.

The treatment process consists of a primary and secondary lagoon system. Approximately 62ML of effluent is treated in the lagoons per year. Council has recently undertaken significant capital works at the treatment site to provide a winter storage pond for the treated water and upgrade the plant to ensure compliance with relevant legislation. The water is then recycled and used by adjacent farming property for irrigation purposes.

Future works are expected to include the inspection of the network to identify any areas that require attention and areas of storm water incursion.

### Napperby Effluent Drainage System

The Napperby CWMS Scheme was commissioned in 1997. The scheme is owned, operated and managed by the Port Pirie Regional Council and currently

serves approximately 100 properties within the township of Napperby. The system is designed to accommodate approximately 450 people and is operating at just over 50% capacity.

The Scheme comprises a network of gravity drains connected to the outlets of individual property septic tanks. The effluent is collected by poly vinyl chloride (uPVC) gravity mains which convey the effluent to the Treatment Plant.

There are no pumping stations or rising mains associated with this scheme. The treatment process consists of an intermittent decant operation. Approximately 11ML of effluent is treated in the plant per year. There is currently a reuse system where treated water irrigates parklands adjacent to the treatment plant.

The system has operated effectively in the reporting year with no significant failures or faults.

## FINANCE & INFORMATION

### Community Assistance

Council provides direct financial assistance to community organisations by way of:

- Assistance to the Port Pirie Softball Association, Crystal Brook Oval Committee and Redhill Oval Committee for watering costs
- Direct assistance for infrastructure upgrades
- Discretionary rate rebates
- Mandatory rate rebates
- Waste collection and disposal rebates
- Assistance to the annual Port Pirie Christmas Pageant: \$10,000pa
- Community Assistance Grants : \$55,000pa
- Low or no interest loans to Sporting Clubs

This is considered a non-core Council service and is provided as a voluntary means to assist community organisations in the region.

### Financial Services

Council provides a number of internal finance and customer support services including the payment of creditors and employees, generation of investment returns, production of annual business plan, budget, financial statements, financial reports, budget reviews, audit committee, customer service, grant

acquittals as well as maintenance and management of insurance portfolios. Finance services staff also provide leadership in long term financial and asset management planning and is instrumental in the implementation of internal control processes.

Council currently employs 6 FTE in its finance and customer services teams. This is considered a core Council service and is undertaken to meet its statutory responsibilities.

### Information Communication Technology

Council's ICT services provide system maintenance and development, hardware provision and replacement, and user support across numerous Council sites. Council maintains a comprehensive website ([www.pirie.sa.gov.au](http://www.pirie.sa.gov.au)) for public access and is finalising internal resources for use by elected members and staff. Council uses extensive aerial photography, mapping technologies and other information sources to assist in providing a high level of services to the community.

Council employs 2.0 FTE in its ICT team. This is considered a core Council service and is provided to support the goals and operations of the Council.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

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## FINANCE & INFORMATION (Cont'd)

### Property Rates

This service involves maintaining accurate and up to date property information, determining the most effective method for charging general rates to ensure equity in the community and to ensure the correct levying of rates and timely collection of debt.

A number of auxiliary activities associated with this service including preparing reports, maintaining the property data base and producing certificates for land sales etc.

Council employs 1.0 FTE in its Property Rates team. This is considered a core Council service and is provided to meet Council's statutory responsibility and to raise funds to enable Council to provide

services and facilities to the community.

### Records Management

Council maintains a paper and electronic records management system in accordance with operational and legislative requirements. Most documents are contained within an electronic document management system. Older (paper) records are archived and stored at the Crystal Brook Rural Office. Council employs 1.0 FTE in its Records Management team.

This is considered a core Council service and is provided to support the goals and operations of the Council as well as meet its regulatory requirements.

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## INFRASTRUCTURE

### Asset Management

Council manages community owned buildings and infrastructure assets valued at more than \$240 million. Management and maintenance of these assets represent a large portion of Council's operating budget.

Council has set up an Asset Management team within the Infrastructure Department to ensure that Council is managing its assets in the most effective and efficient manner, to determine the replace/renewal profile of all assets, to prepare long term asset replacement plans and to determine appropriateness of current asset stocks.

Council's goal in managing infrastructure assets is to meet the required level of service in the most cost effective manner for present and future consumers. The key elements of infrastructure asset management are:

- taking a life cycle approach;
- developing cost-effective management strategies for the long term;
- providing a defined level of service and monitoring performance;
- understanding and meeting the demands of growth through demand management and infrastructure investment;
- managing risks associated with asset failures;

- ensuring sustainable use of physical resources; and
- Implementing continuous improvement in asset management practices.

Council employs 4.0 FTE in its Asset Management team. This is considered a core Council service and is provided to meet Council's financial sustainability objective, best industry practice, maximise the useful life of its asset stock and to minimise ongoing costs to the community.

### Drainage & Tidal Levee

The Council area has a history of being subject to flooding from tidal inundations in the city of Port Pirie and from major stormwater events in Port Pirie, Napperby and Crystal Brook. Council provides a levee bank around Port Pirie to protect the city from tidal flooding and has an extensive network of stormwater drainage infrastructure around the region.

In Port Pirie, the stormwater drainage network is divided into catchments. Each catchment is made up of underground pipes which generally drain into respective storage areas with pumping stations to discharge stormwater to waterways and other nominated outer areas via rising mains.

Some stormwater pipes discharged directly into the Pirie River, are controlled with a series of tide valves to restrict backflow and stop inundation of tidal water into the city.



# SUMMARY OF SERVICES PROVIDED BY COUNCIL

## INFRASTRUCTURE (Cont'd)

### Drainage & Tidal Levee (Cont'd)

In the rural towns of Napperby and Crystal Brook, a network of underground pipes discharges stormwater into outlying waterways.

This is considered a core Council service and is provided to meet Council's regulatory requirements, the safety of residents and community expectations.

### Environmental Protection

Council has engaged in a Memorandum of Understanding with Nyrstar for the supply of recycled water for Council to distribute to nominated parks and reserves throughout Port Pirie.

This agreement will have a positive environmental impact with regard to reducing Council's reliance on water from the River Murray.

The recycled water is held in a 10ML tank and is pumped via an underground pipe network to the various parks and reserves serviced with the recycled water. A complex network of backflow prevention devices and valves control the network.

This is considered a non-core Council service and is provided to meet community expectations.

### Marine Facilities

Council provides boat launching facilities at Solomontown and Port Davis for use by commercial and recreational boat users.

Council has various jetties for land based recreational fishing and general recreation which are located within the Pirie River.

Solomontown Beach is enjoyed for swimming and general related recreational activities. This area has a jetty and shade structures provided for the use of beach-goers.

Council also manages a mooring facility for private boat owners. A boat maintenance facility is available at a fee for service to boat owners.

This is considered a non-core Council service and is provided to meet community expectations.

### Parks and Gardens, Sport and Recreation

The Port Pirie Regional Council is committed to ensuring that the parks, gardens and reserves within the Council area are maintained for the use of the

community. The areas include sporting grounds, foreshore areas, recreation areas, parks and playgrounds, open space areas and reserves.

With the resources available to the Council, not all areas can be maintained at the same level and therefore the major use areas and important regional or community areas receive priority attention.

This approach will ensure that these high use areas are maintained in a safe, well cared and manicured state, while other areas will receive the level of maintenance, dependant upon their priority rating.

Parks and Gardens are vital community spaces within the region and number over 100 individual sites. With the expansive nature of these facilities across the Council area, categorisation has been undertaken to ascertain the specific level of maintenance that each area will be provided.

The categorisation of these areas ranges from primary locations of regional importance to open reserves that receive only spasmodic attention. Playgrounds and sporting areas are numerous across the Council area and various asset types are located within these areas.

The primary locations of regional importance are defined as Memorial Park and Solomontown Beach Reserve and foreshore. Council has invested significant resources into upgrading the appearance of the foreshore for both visitors and residents to enjoy.

Council maintains primary sporting facilities of Memorial Oval, Globe Oval and Senate Road Sporting Complex for a variety of year round sports.

Council employs 11.0 FTE in its Parks and Gardens team. This is considered a non-core Council service and is provided to meet community expectations

### Plant & Equipment

Council operates a fleet of wide ranging items of plant and equipment that are used to assist Council in providing various services to the community.

In order to undertake a significant program of capital and operational works, a modern and reliable fleet of plant and equipment is required.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

## INFRASTRUCTURE (Cont'd)

### Plant & Equipment (Cont'd)

An ongoing plant and equipment replacement program has been developed and incorporated into the long term financial plan to ensure that plant and equipment is replaced at regular intervals. It is also important to ensure that regular servicing and maintenance is undertaken.

Council employs 3.0 FTE responsible for maintenance of its plant and equipment. This is considered a core Council service and is provided to meet Council's operational requirements

### Private Works

Council undertakes a limited amount of works for private individuals or organisations on a fee for service basis.

This is considered a non-core Council service and is provided to meet community expectations and services not available through the private sector.

### Public Safety

Council provides a variety of other services related to public safety including street lighting, the road safety centre and rapid response service for damage caused by vandalism and graffiti.

These services are considered core services as the endeavour to ensure public safety in the region.

### Roads

Included within the roads function are the construction and maintenance activities related to the road network incorporating roads, footpaths, kerbing and water table, bridges and traffic management and control devices.

As a road authority, Council has a duty of care to road users and the community to maintain all public roads for which it is responsible in a safe condition and to specified maintenance standards that meet community expectations, having regard to relevant government transport and other policies and available funds.

Specifically, Council has responsibility for approximately 300 kilometres of sealed roads, 630 kilometres of sheeted roads and approximately 300 kilometres of other roads which may be unformed. The sealed and sheeted roads vary from major roads to minor access tracks and ten bridges and other major culverts and floodways are included in the

road network. In addition, Council has responsibility for a significant length of footpaths, kerbing and water table.

Council is also responsible for the opening and closing of quarry pits used to source rubble for road construction.

This is considered a core Council service and is provided to meet Council's regulatory requirements as well as providing additional services to meet community expectations.

### Streetscaping

Council is responsible for the overall streetscape of all roads within the Council area.

In the rural areas this includes management and maintenance of roadside vegetation and roadside mowing and slashing.

In the urban and built up areas this includes street tree maintenance incorporating tree trimming, planting and watering. An ongoing weed spraying is required to control seasonal weeds and general footpath condition.

On a programmed basis, Council undertakes specific projects to enhance and improve the overall amenity and streetscape of targeted areas.

Council is also responsible for medians and roundabouts as well as street furniture.

This is considered a core Council service and is provided to meet Council's regulatory requirements as well as providing additional services to meet community expectations.

### Waste Management

Council now provides a three bin kerbside collection service which includes the collection of general waste, green waste and recyclables. Council also now operates a modern waste transfer station in Port Pirie with the ability to receive an extensive range of recyclable materials from all sectors of the community. It also operates a smaller waste transfer station in Crystal Brook.

# SUMMARY OF SERVICES PROVIDED BY COUNCIL

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## INFRASTRUCTURE (Cont'd)

### **Waste Management**

As part of the EPA licence agreement Council is required to close Port Pirie landfill for disposal of putrescible materials and rehabilitate the site over a 10 year period. Council also has a number of closed rehabilitated landfill sites in the rural area which require ongoing monitoring and maintenance.

Waste Management also includes street sweeping and the collection and maintenance of park and street litter bins.

Council employs 11.0 FTE in its waste management team. This is considered a core Council service and is provided to meet Council's regulatory requirements and to meet community expectations.

### **Works Depot**

Council maintains works depots in Port Pirie and Crystal Brook to accommodate its plant/equipment, for storage of materials and to support its workforce to service maintenance of infrastructure and departmental operations. The Port Pirie depot also provides the base for the administration function of the Infrastructure Department.

This is considered a core Council service and is provided to meet Council's operational requirements.

SUMMARY BY PROGRAM		EXPENSES \$'000	INCOME \$'000	TOTAL \$'000
01	CARAVAN PARK	\$30	(\$5)	\$25
03	CWMS	\$218	(\$15)	\$203
04	PRIVATE WORKS	\$17	(\$16)	\$1
06	PUBLIC HEALTH AND SAFETY	\$252	(\$15)	\$237
11	COMMUNITY SERVICES	\$797	(\$78)	\$719
17	COMMUNITY PROGRAMS	\$117	(\$94)	\$23
20	COMMUNITY AMENITIES	\$584	(\$151)	\$433
24	LIBRARY AND CULTURAL	\$1,197	(\$77)	\$1,120
28	TOURISM ACTIVITIES	\$925	(\$152)	\$773
30	ECONOMIC DEVELOPMENT	\$164	-	\$164
32	WASTE MANAGEMENT	\$3,433	(\$1,012)	\$2,421
36	STORMWATER DRAINAGE	\$623	(\$50)	\$573
38	STREET SERVICES	\$1,771	-	\$1,771
40	OTHER ENVIRONMENT	\$94	-	\$94
41	MARINE FACILITIES	\$658	(\$12)	\$646
43	PARKS AND GARDENS	\$1,335	(\$7)	\$1,328
46	SPORT AND RECREATION	\$754	(\$46)	\$708
50	SWIMMING POOLS	\$366	(\$1)	\$365
52	DOG CONTROL	\$187	(\$135)	\$52
55	DEVELOPMENT	\$1,144	(\$167)	\$977
58	PARKING AND BYLAWS	\$80	(\$16)	\$64
60	ROADS	\$2,898	-	\$2,898
62	ROADS ANCILLIARY	\$1,318	-	\$1,318
67	AERODROME	\$268	(\$32)	\$236
70	PLANT DEPOT WORKS ADMIN	\$485	(\$65)	\$420
75	OTHER PROPERTY	\$345	(\$73)	\$272
77	FINANCE TRANSACTIONS	\$180	(\$66)	\$114
80	GOVERNANCE AND STRATEGY	\$987	-	\$987
82	ADMINISTRATION SUPPORT	\$1,389	(\$98)	\$1,291
93	RATES RECEIVABLE	-	(\$15,280)	(\$15,280)
94	GRANTS COMMISSION	-	(\$4,420)	(\$4,420)
	<b>TOTAL OPERATING</b>	<b>\$22,615</b>	<b>(\$22,082)</b>	<b>\$533</b>
C01	CARAVAN PARK CAPITAL	\$25	-	\$25
C03	CWMS CAPITAL	-	-	\$0
C06	PUBLIC SAFETY CAPITAL	\$20	-	\$20
C20	PUBLIC AMENITIES CAPITAL	\$315	-	\$315
C24	LIBRARY/CULTURAL CAPITAL	\$5	-	\$5
C28	TOURISM CAPITAL	\$70	-	\$70
C30	ECONOMIC DEVELOPMENT CAPITAL	\$200	(\$100)	\$100
C32	WASTE MANAGEMENT CAPITAL	\$180	-	\$180
C36	STORM WATER DRAINAGE CAPITAL	\$1,790	-	\$1,790
C38	STREET SERVICES CAPITAL	\$85	(\$15)	\$70
C40	ENVIRONMENTAL CAPITAL	\$200	-	\$200
C41	MARINE FACILITIES CAPITAL	\$100	-	\$100
C43	PARKS AND GARDENS CAPITAL	\$235	-	\$235
C46	SPORT AND RECREATION CAPITAL	-	-	\$0
C50	SWIMMING POOLS CAPITAL	\$70	-	\$70
C60	SEALED ROADS CAPITAL	\$2,800	(\$909)	\$1,891
C61	UNSEALED ROADS CAPITAL	\$1,880	(\$500)	\$1,380
C62	ROADS ANCILLIARY CAPITAL	\$325	-	\$325
C67	AERODROME CAPITAL	\$66	-	\$66
C70	PLANT/DEPOT/WORKS CAPITAL	\$1,030	(\$511)	\$519
C80	GOVERNANCE CAPITAL	-	-	\$0
C82	ADMINISTRATION CAPITAL	\$210	(\$10)	\$200
C85	IT/FINANCIAL SERVICES CAPITAL	\$34	-	\$34
	<b>TOTAL CAPITAL</b>	<b>\$9,640</b>	<b>(\$2,045)</b>	<b>\$7,595</b>

OPERATING	\$'000
<b>BUSINESS ENTERPRISES</b>	
CARAVAN PARK	\$25.0
300200 CVN PK ADMINISTRATION	\$3.0
300700 CVN PK OTHER EXPENSES	\$2.0
301045 CVN PK DEPRECIATION	\$25.0
301800 CVN PK OTHER INCOME	(\$5.0)
CWMS	\$203.0
306500 CWMS ASSET MAINTENANCE	\$83.0
306700 CWMS OTHER EXPENSES	\$31.0
307040 CWMS ADMIN OVERHEAD (FCA) ALLOCATION	\$14.0
307045 CWMS DEPRECIATION	\$90.0
307800 CWMS INCOME	(\$15.0)
PRIVATE WORKS	\$1.0
310700 PRIV WKS EXPENSES	\$10.0
311040 PRIV WKS ADMIN OVERHEAD (FCA) ALLOCATI	\$7.0
311800 PRIV WKS INCOME	(\$16.0)
<b>PUBLIC SAFETY</b>	
CRIME PREVENTION/VANDALISM	\$112.0
314700 CRIME PREV VANDALISM EXPENSES	\$72.0
315000 CRIME PREV GENERAL EXPENSES	\$3.0
315040 CRIME PREV ADMIN OVERHEAD (FCA) ALLOC	\$9.0
315045 CRIME PREV DEPRECIATION	\$30.0
315800 CRIME PREV OTHER INCOME	(\$2.0)
FIRE PROTECTION	\$98.0
318000 FIRE SALARIES	\$43.0
318100 FIRE ON-COSTS	\$7.0
318200 FIRE ADMINISTRATION	\$1.0
318300 FIRE IT/COMMUNICATIONS	\$1.0
318700 FIRE OTHER EXPENSES	\$37.0
319040 FIRE ADMIN OVERHEAD (FCA) ALLOCATION	\$21.0
319700 FIRE EXPIATIONS INCOME	(\$10.0)
319800 FIRE OTHER INCOME	(\$2.0)
OTHER PUBLIC SAFETY	\$9.0
324500 PUB SAFETY ASSET MAINTENANCE	\$6.0
324700 PUB SAFETY OTHER EXPENSES	\$3.0
<b>COMMUNITY DEVELOPMENT</b>	
COMMUNITY HEALTH	\$18.0
328700 COM HLTH PEST CONTROL PROJECTS	\$14.0
329000 COM HLTH OTHER EXPENSES	\$5.0
329800 COM HLTH OTHER INCOME	(\$1.0)
COMMUNITY HALLS	\$170.0
334200 HALLS ADMINISTRATION	\$28.0
334400 HALLS SERVICES	\$7.0
334500 HALLS ASSET MAINTENANCE	\$29.0
335040 HALLS ADMIN OVERHEAD (FCA) ALLOCATION	\$9.0
335045 HALLS DEPRECIATION	\$100.0
335800 HALLS OTHER INCOME	(\$3.0)
SENIOR CITIZENS	\$77.5
336400 SEN CIT SERVICES	\$16.0
336500 SEN CIT ASSET MAINTENANCE	\$2.0
336700 SEN CIT OTHER EXPENSES	\$7.5
337040 SEN CIT ADMIN OVERHEAD (FCA) ALLOCATIO	\$7.0
337045 SEN CIT DEPRECIATION	\$45.0
337800 SEN CIT OTHER INCOME	(\$0.5)
COMMUNITY DEVELOPMENT	\$309.0
340000 COM DEV SALARIES	\$76.0
340100 COM DEV ON-COSTS	\$10.0
340200 COM DEV ADMINISTRATION	\$0.2
340300 COM DEV IT/COMMUNICATIONS	\$0.5
340700 COM DEV OTHER EXPENSES	\$4.3
341000 COM DEV PROJECTS	\$127.0
341030 COM DEV COMMUNITY ASSISTANCE FUND GR	\$70.0
341040 COM DEV ADMIN OVERHEAD (FCA) ALLOCATI	\$19.0
341045 COM DEV DEPRECIATION	\$5.0
342500 COM DEV PROJECTS OPERATING GRANTS	(\$3.0)
COMMUNITY BUS (CRYSTAL BROOK)	\$29.0
346500 CB BUS ASSET MAINTENANCE	\$11.0
346700 CB BUS OTHER EXPENSES	\$1.0
347000 BUS OTHER EXPENSES	\$15.0
347040 CB BUS ADMIN OVERHEAD (FCA) ALLOCATIO	\$7.0
347800 CB BUS OTHER INCOME	(\$5.0)

	\$'000
COUNCIL HOUSING	\$11.0
350500 HOUSE ASSET MAINTENANCE	\$4.0
350700 HOUSE OTHER EXPENSES	\$12.0
351040 HOUSE ADMIN OVERHEAD (FCA) ALLOCATIO	\$9.0
351045 HOUSE DEPRECIATION	\$43.0
351800 HOUSE INCOME	(\$57.0)
INTERNET CENTRE	\$123.0
354000 INTERNET CTR SALARIES	\$67.0
354100 INTERNET CTR ON-COSTS	\$8.0
354500 INTERNET CTR ASSET MAINTENANCE	\$1.0
354700 INTERNET CTR OTHER EXPENSES	\$1.0
355040 INTERNET CTR ADMIN OVERHEAD (FCA) ALLC	\$52.0
355045 INTERNET CTR DEPRECIATION	\$3.0
355800 INTERNET CTR INCOME	(\$9.0)
STAR CLUB PROGRAM	\$23.0
358000 STAR CLUB SALARIES	\$68.0
358100 STAR CLUB ON-COSTS	\$12.5
358300 STAR CLUB IT/COMMUNICATIONS	\$0.5
358700 STAR CLUB OTHER EXPENSES	\$17.0
359000 STAR CLUB PROJECTS	\$2.0
359040 STAR CLUB ADMIN OVERHEAD (FCA) ALLOC/	\$17.0
359500 STAR CLUB OPERATING GRANTS	(\$94.0)
CEMETERIES	\$147.0
360500 CEM ASSET MAINTENANCE	\$38.0
360700 CEM OTHER EXPENSES	\$223.0
361040 CEM ADMIN OVERHEAD (FCA) ALLOCATION	\$12.0
361045 CEM DEPRECIATION	\$25.0
361600 CEM FEES AND CHARGES	(\$151.0)
PUBLIC CONVENIENCES	\$226.0
362400 PUB CONV SERVICES	\$106.0
362500 PUB CONV ASSET MAINTENANCE	\$49.0
362700 PUB CONV OTHER EXPENSES	\$17.0
363040 PUB CONV ADMIN OVERHEAD (FCA) ALLOCA'	\$9.0
363045 PUB CONV DEPRECIATION	\$45.0
CAR PARKS	\$60.0
364400 CAR PKS SERVICES	\$1.0
364500 CAR PKS ASSET MAINTENANCE	\$7.0
365040 CAR PKS ADMIN OVERHEAD (FCA) ALLOCATI	\$7.0
365045 CAR PKS DEPRECIATION	\$45.0
<b>CULTURE</b>	
LIBRARY	\$987.0
370000 LIB SALARIES	\$497.0
370100 LIB ON-COSTS	\$69.0
370200 LIB ADMINISTRATION	\$34.0
370300 LIB IT/COMMUNICATIONS	\$14.0
370400 LIB SERVICES	\$61.0
370500 LIB ASSET MAINTENANCE	\$16.5
370700 LIB OTHER EXPENSES	\$38.0
371000 LIB MATERIALS PURCHASE	\$28.5
371040 LIB ADMIN OVERHEAD (FCA) ALLOCATION	\$151.0
371045 LIB DEPRECIATION	\$155.0
371500 LIB OPERATING GRANTS	(\$55.0)
371600 LIB SALES/RECOVERIES	(\$19.0)
371800 LIB OTHER INCOME	(\$3.0)
CULTURAL	\$133.0
376000 CULTR ADMINISTRATION	\$0.5
376400 CULTR SERVICES	\$5.0
376500 CULTR ASSET MAINTENANCE	\$7.0
376700 CULTR OTHER EXPENSES	\$101.5
377040 CULTR ADMIN OVERHEAD (FCA) ALLOCATION	\$9.0
377045 CULTR DEPRECIATION	\$10.0



## ECONOMIC SERVICES

TOURISM AND ARTS CENTRE	\$554.0
380000 T&A CTR SALARIES	\$173.0
380100 T&A CTR ON-COSTS	\$25.5
380200 T&A CTR ADMINISTRATION	\$29.0
380300 T&A CTR IT/COMMUNICATIONS	\$12.0
380400 T&A CTR SERVICES	\$65.5
380500 T&A CTR ASSET MAINTENANCE	\$21.0
380700 T&A CTR OTHER EXPENSES	\$13.0
381000 T&A CTR PROMOTION	\$19.0
381200 T&A CTR PROJECT PROMOTIONS	\$50.0
381040 T&A CTR ADMIN OVERHEAD (FCA) ALLOCATI	\$53.0
381045 T&A CTR DEPRECIATION	\$100.0
381800 T&A CTR OTHER INCOME	(\$7.0)
TOURISM BUSINESS ACTIVITIES	(\$7.0)
384600 TOUR BA BUS TERMINAL EXPENSES	\$14.0
384650 TOUR BA PLATFORM EXPENSES	\$1.5
384700 TOUR BA RETAIL SHOP	\$20.5
384750 TOUR BA ACT SMELTERS TOUR	\$56.0
384800 TOUR BA MINIATURE TRAIN EXPENSES	\$6.0
384850 TOUR BA MODEL TRAIN DISPLAY	\$0.5
384870 TOUR BA SHARK DISPLAY	\$1.0
384900 TOUR BA OTHER EXPENSES	\$5.0
385040 TOUR BA ADMIN OVERHEAD (FCA) ALLOCATI	\$17.0
385600 TOUR BA BUS TERMINAL INCOME	(\$20.0)
385650 TOUR BA PLATFORM BUILDINGS INCOME	(\$1.0)
385700 TOUR BA RETAIL SHOP INCOME	(\$35.0)
385750 TOUR BA SMELTERS TOUR INCOME	(\$56.0)
385800 TOUR BA MINIATURE TRAIN INCOME	(\$4.0)
385850 TOUR BA MODEL TRAIN DISPLAY INCOME	(\$0.5)
385870 TOUR BA SHARK DISPLAY INCOME	(\$8.0)
385900 TOUR BA OTHER ACTIVITIES INCOME	(\$4.0)
TOURISM/LOCAL EVENTS	\$226.0
390000 EVENTS SALARIES	\$74.0
390100 EVENTS ON-COSTS	\$10.5
390300 EVENTS IT/COMMUNICATIONS	\$0.5
390700 EVENTS OTHER EXPENSES	\$10.0
391000 EVENTS PROJECTS	\$119.0
391040 EVENTS ADMIN OVERHEAD (FCA) ALLOCATIO	\$28.0
391800 EVENTS INCOME	(\$16.0)
ECONOMIC DEVELOPMENT	\$164.0
400700 ECO DEV EXPENSES	\$1.0
401000 ECO DEV PROJECTS AND EVENTS	\$152.0
401040 ECO DEV ADMIN OVERHEAD (FCA) ALLOCATI	\$11.0

## ENVIRONMENT

WASTE COLLECTION	\$981.0
408700 WASTE COLLECTION	\$1,020.0
408800 WASTE COLLECTION OTHER	\$21.0
409800 WASTE COLLECTION OTHER INCOME	(\$60.0)
WASTE MANAGEMENT	\$1,440.0
410200 WASTE ADMINISTRATION	\$23.0
410300 WASTE IT/COMMUNICATIONS	\$4.0
410400 WASTE SERVICES	\$36.0
410500 WASTE ASSET MAINTENANCE	\$29.0
410700 WASTE OPERATIONS/RECYCLING	\$2,020.0
411000 WASTE LANDFILL SITE EXPENSES	\$18.0
411200 WASTE OTHER EXPENSES	\$21.0
411040 WASTE ADMIN OVERHEAD (FCA) ALLOCATION	\$71.0
411045 WASTE DEPRECIATION	\$170.0
411600 WASTE SALES INCOME	(\$939.0)
411800 WASTE OTHER INCOME	(\$13.0)
STORM WATER DRAINAGE	\$573.0
420200 DRAIN ADMINISTRATION	\$4.0
420400 DRAIN SERVICES	\$10.0
420500 DRAIN ASSET MAINTENANCE	\$195.0
421000 DRAIN PROJECTS	\$145.0
421040 DRAIN ADMIN OVERHEAD (FCA) ALLOCATION	\$19.0
421045 DRAIN DEPRECIATION	\$250.0
421500 DRAIN OPERATING GRANTS	(\$50.0)
STREET SERVICES	\$950.0
424500 ST CLEAN OTHER EXPENSES	\$450.0
424700 ST LIGHT OTHER EXPENSES	\$500.0

## STREETSCAPING

	\$821.0
430300 STSCAPE ASSET MAINTENANCE	\$138.0
430500 STSCAPE TREE MAINTENANCE	\$385.0
430700 STSCAPE ROADSIDE MAINTENANCE	\$220.0
430900 STSCAPE OTHER EXPENSES	\$20.0
431000 STSCAPE PROJECTS	\$20.0
431040 STSCAPE ADMIN OVERHEAD (FCA) ALLOCAT	\$28.0
431045 STSCAPE DEPRECIATION	\$10.0
ENVIRONMENTAL PROTECTION	\$94.0
444000 ENV WATER REUSE EXPENSES	\$25.0
444400 ENV FLOOD MANAGEMENT EXPENSES	\$15.0
445040 ENV ADMIN OVERHEAD (FCA) ALLOCATION	\$9.0
445045 ENV WATER RE-USE/FLOOD PREV DEPRECIA	\$45.0

## RECREATION

	\$0.0
MARINE FACILITIES	\$646.0
448200 MARINE ADMINISTRATION	\$13.0
448500 MARINE ASSET MAINTENANCE	\$526.0
448700 MARINE OTHER EXPENSES	\$20.0
449040 MARINE ADMIN OVERHEAD (FCA) ALLOCATI	\$9.0
449045 MARINE DEPRECIATION	\$90.0
449800 MARINE OTHER INCOME	(\$12.0)
PARKS AND GARDENS	\$1,328.0
450000 PARKS ADMINISTRATION	\$30.0
450100 PARKS ASSET MAINTENANCE	\$60.0
450200 PARKS PLAYGROUNDS MAINTENANCE	\$55.0
450300 PARKS MEMORIAL PARK MAINTENANCE	\$160.0
450400 PARKS SOL'TOWN BEACH RESERVE MAINTEN	\$100.0
450500 PARKS CAT 1 MAINTENANCE	\$220.0
450600 PARKS CAT 2 MAINTENANCE	\$240.0
450700 PARKS CAT 3/4 MAINTENANCE	\$140.0
451000 PARKS OTHER MAINTENANCE	\$46.0
451300 PARKS OTHER EXPENSES	\$30.0
451040 PARKS ADMIN OVERHEAD (FCA) ALLOCATIO	\$34.0
451045 PARKS DEPRECIATION	\$220.0
451800 PARKS OTHER INCOME	(\$7.0)
SPORT AND RECREATION	\$708.0
460100 SPORT ADMINISTRATION	\$28.0
460300 SPORT MEMORIAL OVAL MAINTENANCE	\$150.0
460400 SPORT GLOBE OVAL MAINTENANCE	\$100.0
460500 SPORT SENATE ROAD SPORTING COMPLEX I	\$90.0
460800 SPORT OTHER FACILITIES MAINTENANCE	\$11.0
461200 SPORT OTHER EXPENSES	\$129.0
461040 SPORT ADMIN OVERHEAD (FCA) ALLOCATIO	\$26.0
461045 SPORT DEPRECIATION	\$220.0
461600 SPORT SALES/RECOVERIES	(\$46.0)

## SWIMMING POOLS

	\$365.0
480200 POOLS ADMINISTRATION	\$16.0
480400 POOLS SERVICES	\$97.0
480500 POOLS ASSET MAINTENANCE	\$34.0
480700 POOLS OTHER EXPENSES	\$148.0
481040 POOLS ADMIN OVERHEAD (FCA) ALLOCATIO	\$9.0
481045 POOLS DEPRECIATION	\$62.0
481600 POOLS SALES/RECOVERIES	(\$1.0)

## REGULATORY

DOG CONTROL	\$52.0
490000 DOGS SALARIES	\$91.0
490100 DOGS ON-COSTS	\$12.0
490200 DOGS ADMINISTRATION	\$6.0
490300 DOGS IT/COMMUNICATIONS	\$2.0
490500 DOGS ASSET MAINTENANCE	\$3.0
490700 DOGS OTHER EXPENSES	\$33.0
491000 DOGS PROJECT EXPENSES	\$1.0
491040 DOGS ADMIN OVERHEAD (FCA) ALLOCATION	\$39.0
491600 DOG REGISTRATION FEES	(\$110.0)
491610 DOGS LATE REGISTRATION FEES	(\$2.0)
491700 DOGS EXPIATION FEES	(\$15.0)
491800 DOGS OTHER INCOME	(\$8.0)
BUILDING CONTROL	\$166.0
492000 BUILD SALARIES	\$142.0
492100 BUILD ON-COSTS	\$18.0
492200 BUILD ADMINISTRATION	\$0.5
492300 BUILD IT/COMMUNICATIONS	\$2.0
492700 BUILD OTHER EXPENSES	\$25.5
493040 BUILD ADMIN OVERHEAD (FCA) ALLOCATION	\$24.0
493620+ BUILD FEES TOTAL	(\$46.0)

TOWN PLANNING	\$669.0		DEPOT	\$274.0
494000 PLAN SALARIES	\$467.0		574200 DEPOT ADMINISTRATION	\$17.0
494100 PLAN ON-COSTS	\$73.5		574400 DEPOT SERVICES	\$50.0
494200 PLAN ADMINISTRATION	\$6.0		574500 DEPOT ASSET MAINTENANCE	\$32.0
494300 PLAN IT/COMMUNICATIONS	\$4.0		574700 DEPOT OTHER EXPENSES	\$12.0
494700 PLAN OTHER EXPENSES	\$61.0		575040 DEPOT ADMIN OVERHEAD (FCA) ALLOCATIO	\$106.0
495000 PLAN ACTIVITY EXPENSES	\$51.5		575045 DEPOT DEPRECIATION	\$60.0
495040 PLAN ADMIN OVERHEAD (FCA) ALLOCATION	\$115.0		575800 DEPOT OTHER INCOME	(\$3.0)
495600+ PLAN FEES TOTAL	(\$109.0)		WORKS/ADMINISTRATION	(\$368.0)
HEALTH INSPECTION	\$140.9	\$142.0	580000 WORKS MGMT SALARIES	\$303.0
498000 HLTH INS SALARIES	\$90.0	\$90.0	580100 WORKS MGMT ON-COSTS	\$72.0
498100 HLTH INS ON-COSTS	\$12.8	\$12.5	580200 WORKS MGMT ADMINISTRATION	\$14.0
498300 HLTH INS IT/COMMUNICATION	\$2.5	\$2.5	580700 WORKS MGMT OTHER EXPENSES	\$60.0
498700 HLTH INS OTHER EXPENSES	\$24.1	\$24.0	581000 WORKS SALARIES UNALLOCATED	\$85.0
499040 HLTH INS ADMIN OVERHEAD (FCA) ALLOCATI	\$24.0	\$25.0	581050 WORKS LEAVE	\$385.0
499600 HLTH INS SEPTIC TANK FEES	(\$7.0)	(\$7.0)	581100 WORKS ON-COSTS	\$399.0
499700 HLTH INS VEHICLE REIMBURSEMENTS	(\$4.0)	(\$4.0)	581200 WORKS ADMINISTRATION	\$13.0
499800 HLTH INS OTHER INCOME	(\$1.5)	(\$1.0)	581300 WORKS IT/COMMUNICATION	\$39.0
PARKING CONTROL	\$39.1	\$39.0	581500 WORKS OTHER EXPENSES	\$75.0
502000 PARKING SALARIES	\$25.0	\$25.0	581700 WORKS ADMIN OVERHEAD (FCA) ALLOCATIO	\$109.0
502100 PARKING ON-COSTS	\$2.6	\$2.5	581800 WORKS OTHER INCOME	(\$22.0)
502200 PARKING ADMINISTRATION	\$1.5	\$1.5	581999 WORKS EXPENDITURE ALLOCATED	(\$1,900.0)
502700 PARKING OTHER EXPENSES	\$7.0	\$7.0	ASSET MANAGEMENT	\$514.0
503040 PARKING ADMIN OVERHEAD (FCA) ALLOCATI	\$16.0	\$16.0	584000 ASSET SALARIES	\$245.0
503060 PARKING EXPIATION FEES	(\$12.0)	#####	584100 ASSET ON-COSTS	\$56.0
503800 PARKING OTHER INCOME	(\$1.0)	(\$1.0)	584300 ASSET IT/COMMUNICATIONS	\$29.0
BYLAWS	\$23.3	\$25.0	584700 ASSET OTHER EXPENSES	\$135.0
504000 BYLAWS SALARIES	\$9.5	\$10.0	585040 ASSET ADMIN OVERHEAD (FCA) ALLOCATION	\$49.0
504100 BYLAWS ON-COSTS	\$0.9	\$1.0	UNCLASSIFIED	
504700 BYLAWS OTHER EXPENSES	\$1.9	\$2.0	PROPERTY	\$272.0
505000 OTH REG ANTI LITTER EXPENSES	\$5.0	\$5.0	590000 PROP SALARIES	\$139.0
505040 BYLAWS ADMIN OVERHEAD (FCA) ALLOCATIC	\$9.0	\$10.0	590100 PROP ON-COSTS	\$19.0
505700 BYLAWS OTHER EXPIATIONS	(\$2.0)	(\$2.0)	590700 PROP OTHER EXPENSES	\$90.0
505800 BYLAWS OTHER INCOME	(\$1.0)	(\$1.0)	591040 PROP ADMIN OVERHEAD (FCA) ALLOCATION	\$37.0
TRANSPORT			591045 PROP DEPRECIATION	\$60.0
SEALED ROADS	\$1,679.0		591800 PROP INCOME	(\$73.0)
510500 SEALRDS MAINTENANCE	\$280.0		LOANS	\$161.0
511040 SEALRDS ADMIN OVERHEAD (FCA) ALLOCATI	\$19.0		594500 LOAN INTEREST REPAYMENTS	\$180.0
511045 SEALRDS DEPRECIATION	\$1,700.0		594800 LOAN COMMUNITY GROUP INTEREST	(\$19.0)
511500 SEALRDS OPERATING GRANTS	(\$320.0)		INVESTMENTS	(\$47.0)
UNSEALED ROADS	\$1,219.0		596500 INVEST INTEREST RECEIVED	(\$47.0)
520500 UNSEALRDS MAINTENANCE	\$450.0		GOVERNANCE	
521040 UNSEALRDS ADMIN OVERHEAD (FCA) ALLOC	\$19.0		ELECTED MEMBERS	\$406.0
521045 UNSEALRDS DEPRECIATION	\$750.0		600000 ELMEM ELECTION EXPENSES	\$60.0
KERBING	\$507.0		600100 ELMEM MAYORAL EXPENSES	\$74.0
530500 KERB MAINTENANCE	\$135.0		600200 ELMEM COUNCILLORS EXPENSES	\$165.0
531040 KERB ADMIN OVERHEAD (FCA) ALLOCATION	\$12.0		600700 ELMEM OTHER EXPENSES	\$13.0
531045 KERB DEPRECIATION	\$360.0		601040 ELMEM ADMIN OVERHEAD (FCA) ALLOCATIO	\$87.0
FOOTPATHS	\$427.0		601045 ELMEM DEPRECIATION	\$7.0
540500 FOOT MAINTENANCE	\$162.0		GOVERNANCE AND STRATEGY	\$581.0
541040 FOOT ADMIN OVERHEAD (FCA) ALLOCATION	\$15.0		602000 GOV SALARIES	\$304.0
541045 FOOT DEPRECIATION	\$250.0		602100 GOV ON-COSTS	\$51.0
TRAFFIC MANAGEMENT	\$217.0		602200 GOV ADMINISTRATION	\$56.0
550500 TRAFFIC MANAGEMENT MAINTENANCE	\$154.0		602300 GOV IT/COMMUNICATIONS	\$3.0
551000 TRAFFIC OTHER EXPENSES	\$6.0		602500 GOV PUBLIC RELATIONS	\$45.0
551040 TRAFFIC ADMIN OVERHEAD (FCA) ALLOCATIC	\$12.0		602700 GOV OTHER EXPENSES	\$36.0
551045 TRAFFIC DEPRECIATION	\$45.0		603000 GOV STRATEGY EXPENSES	\$20.0
BRIDGES	\$167.0		603040 GOV ADMIN OVERHEAD (FCA) ALLOCATION	\$66.0
554200 BRIDGE ADMINISTRATION	\$22.0		ADMINISTRATION	
554500 BRIDGE MAINTENANCE	\$5.0		ADMINISTRATION	\$763.0
555045 BRIDGE DEPRECIATION	\$140.0		610000 ADMIN SALARIES	\$301.0
AERODROME	\$236.0		610100 ADMIN ON-COSTS	\$102.0
560200 AERO ADMINISTRATION	\$18.0		610200 ADMIN ADMINISTRATION	\$190.0
560300 AERO IT/COMMUNICATIONS	\$1.0		610300 ADMIN IT/COMMUNICATIONS	\$3.0
560400 AERO SERVICES	\$5.0		610700 ADMIN OTHER EXPENSES	\$56.0
560500 AERO ASSET MAINTENANCE	\$75.0		611040 ADMIN ADMIN OVERHEAD (FCA) ALLOCATION	\$73.0
560700 AERO OTHER EXPENSES	\$70.0		611045 ADMIN DEPRECIATION	\$65.0
561040 AERO ADMIN OVERHEAD (FCA) ALLOCATION	\$9.0		611800 ADMIN SALES/RECOVERIES	(\$27.0)
561045 AERO DEPRECIATION	\$90.0		OFFICES	\$0.0
561800 AERO OTHER INCOME	(\$32.0)		612400 OFFICE SERVICES	\$68.0
PLANT, DEPOT, WORKS ADMIN			612500 OFFICE ASSET MAINTENANCE	\$17.0
PLANT AND MACHINERY	\$0.0		612700 OFFICE OTHER EXPENSES	\$20.0
570000 PLANT FUEL & OILS	\$350.0		613040 OFFICE ADMIN OVERHEAD (FCA) RECOVERY	(\$105.0)
570100 PLANT REPAIRS & MAINTENANCE	\$500.0			
570500 PLANT REGISTRATION & INSURANCE	\$110.0			
570900 PLANT DEPRECIATION EXPENSE	\$350.0			
571000 PLANT HIRE INCOME	(\$1,300.0)			
571100 PLANT FUEL TAX CREDITS	(\$40.0)			
571040 PLANT ADMIN OVERHEAD (FCA) ALLOCATION	\$30.0			



HUMAN RESOURCES	\$0.0	LIBRARY CAPITAL	\$5.0
616000 HR SALARIES	\$98.0	720500 LIB PLANT EQUIP CAPITAL	\$5.0
616100 HR ON-COSTS	\$14.0	TOURISM CAPITAL	\$70.0
616300 HR IT/COMMUNICATIONS	\$1.0	722000 TOUR LAND BUILD CAPITAL	\$70.0
616700 HR OTHER EXPENSES	\$37.0	ECONOMIC DEVELOPMENT CAPITAL	\$100.0
617040 HR ADMIN OVERHEAD (FCA) RECOVERY	(\$150.0)	724200 ECO DEV INFRA CAPITAL	\$200.0
RISK/WHS	\$0.0	724800 ECO DEV CAPITAL GRANTS	(\$100.0)
620000 RISK SALARIES	\$82.0	WASTE MANAGEMENT CAPITAL	\$180.0
620100 RISK ON-COSTS	\$12.0	725200 WASTE INFRA CAPITAL	\$180.0
620300 RISK IT/COMMUNICATIONS	\$0.2	STORM WATER DRAINAGE CAPITAL	\$1,790.0
620700 RISK OTHER EXPENSES	\$25.8	726000 DRAIN LAND BUILD CAPITAL	\$100.0
621040 RISK ADMIN OVERHEAD (FCA) RECOVERY	\$0.0	726200 DRAIN INFRA CAPITAL	\$1,690.0
FINANCIAL SERVICES	(\$120.0)	STREET SERVICES CAPITAL	\$70.0
626000 FIN SALARIES	\$0.0	730000 ST SERV LAND BUILD CAPITAL	\$85.0
626100 FIN ON-COSTS	\$362.0	730800 ST SERV CAPITAL GRANTS	(\$15.0)
626300 FIN IT/COMMUNICATIONS	\$58.0	ENVIRONMENTAL CAPITAL	\$200.0
626400 FIN BANK CHARGES	\$11.5	732200 ENV INFRA CAPITAL	\$200.0
626700 FIN OTHER EXPENSES	\$27.0	MARINE FACILITIES	\$100.0
627040 FIN ADMIN OVERHEAD (FCA) RECOVERY	\$61.5	734200 MARINE INFRA CAPITAL	\$100.0
INFORMATION TECHNOLOGY	(\$520.0)	PARKS AND GARDENS CAPITAL	\$235.0
630000 IT SALARIES	\$159.0	735200 PARKS INFRA CAPITAL	\$235.0
630100 IT ON-COSTS	\$21.0	SWIMMING POOLS CAPITAL	\$70.0
630300 IT/COMMUNICATIONS SECTION	\$1.0	745000 POOL LAND BUILD CAPITAL	\$50.0
630400 IT/COMMUNICATIONS CORPORATE	\$142.0	745500 POOL PLANT EQUIP CAPITAL	\$20.0
630700 IT OTHER EXPENSES	\$106.0	SEALED ROADS CAPITAL	\$1,891.0
631040 IT ADMIN OVERHEAD (FCA) RECOVERY	(\$463.0)	750200 SEALRDS INFRA RESEALS CAPITAL	\$1,500.0
631045 IT DEPRECIATION	\$35.0	754200 SEALRDS INFRA CONSTRUCTION CAPITAL	\$1,300.0
631800 IT OTHER INCOME	(\$1.0)	752800 SEALRDS CAPITAL GRANTS	(\$909.0)
COMMUNICATIONS	\$0.0	UNSEALED ROADS CAPITAL	\$1,380.0
632700 COMMUN OTHER EXPENSES	\$50.0	755200 UNSEALRDS INFRA CAPITAL	\$1,880.0
633040 COMMUN ADMIN OVERHEAD (FCA) RECOVERY	(\$50.0)	UNSEALRDS CAPITAL GRANTS	(\$500.0)
CUSTOMER SERVICES	\$0.0	KERBING CAPITAL	\$100.0
636000 CUST SERV SALARIES	\$113.0	760200 KERB INFRA CAPITAL	\$100.0
636100 CUST SERV ON-COSTS	\$14.0	FOOTPATHS CAPITAL	\$75.0
636700 CUST SERV OTHER EXPENSES	\$3.0	762200 FOOT INFRA CAPITAL	\$75.0
637040 CUST SERV ADMIN OVERHEAD (FCA) RECOVER	(\$130.0)	BRIDGES CAPITAL	\$150.0
RECORDS MANAGEMENT	\$0.0	767200 BRIDGE INFRA CAPITAL	\$150.0
640000 RECORDS SALARIES	\$62.0	AERODROME CAPITAL	\$66.0
640100 RECORDS ON-COSTS	\$8.0	769200 AERO INFRA CAPITAL	\$60.0
640300 RECORDS IT/COMMUNICATIONS	\$6.5	769500 AERO PLANT EQUIP CAPITAL	\$6.0
640700 RECORDS OTHER EXPENSES	\$23.5	PLANT AND VEHICLES CAPITAL	\$472.0
641040 RECORDS ADMIN OVERHEAD (FCA) RECOVER	(\$100.0)	770000 PLANT VEHICLES CAPITAL	\$190.0
RATES ADMINISTRATION	\$528.0	770500 PLANT CAPITAL	\$793.0
642000 RATE ADMIN SALARIES	\$86.0	771000 PLANT CAPITAL SALES VEHICLES OTHER	(\$60.0)
642100 RATE ADMIN ON-COSTS	\$12.0	771500 PLANT CAPITAL SALES PLANT OTHER	(\$251.0)
642300 RATE ADMIN IT/COMMUNICATIONS	\$3.0	771800 PLANT CAPITAL GRANTS/CONTRIBUTIONS	(\$200.0)
642700 RATE ADMIN OTHER EXPENSES	\$109.0	DEPOT/WORKS CAPITAL	\$47.0
643040 RATE ADMIN ADMIN OVERHEAD (FCA) ALLOC	\$93.0	775000 DEPOT WKS LAND BUILD CAPITAL	\$20.0
643050 RATE NRM LEVY CONTRIBUTIONS TO BOARD	\$295.0	775500 DEPOT WKS PLANT EQUIP CAPITAL	\$27.0
643061 RATES LEGAL COSTS RECOVERED NON-GST	(\$40.0)	ADMINISTRATION CAPITAL	\$200.0
643800 RATE ADMIN OTHER INCOME	(\$30.0)	783000 ADMIN LAND BUILD CAPITAL	\$190.0
SPECIAL REVENUES		783700 ADMIN FURN FITT CAPITAL	\$20.0
RATES RECEIVABLE	(\$15,280)	784000 ADMIN ASSET SALES INCOME	(\$10.0)
646000 RATES GENERAL INCOME	(\$13,215.0)	IT/COMMUNICATIONS CAPITAL	\$34.0
646050 RATES GENERAL MANDATORY REBATES	\$265.0	788500 IT PLANT EQUIP CAPITAL	\$34.0
646060 RATES GENERAL DISCRETIONARY REBATES	\$65.0	<b>BALANCE SHEET ITEMS</b>	<b>\$'000</b>
646200 RATES CWMS SERVICE CHARGE INCOME	(\$172.0)	LANDFILL REMEDIATION	\$510.0
646250 RATES CWMS SERVICE CHARGE REBATES/RE	\$1.0	858000 LANDFILL LIABILITY CURRENT	\$510.0
646300 RATES WASTE MANAGEMENT INCOME	(\$1,875.0)	NET LOAN PRINCIPAL (NEW/REPAYMENTS)	(\$2,695.0)
646350 RATES WASTE MANAGEMENT REBATES/REMI	\$22.0	887000 NEW LOANS BUDGET	(\$3,500.0)
646600 RATES NRM INCOME	(\$298.0)	887100 LOAN PRINCIPAL REPAYS BUDGET	\$659.0
646650 RATES NRM REBATES/REMISSIONS	\$3.0	887200 LOAN COMM PRINCIPAL REPAYS BUDGET	(\$54.0)
646800 RATES FINES	(\$105.0)	TRANSFERS FROM/TO RESERVES	(\$43.0)
646850 RATES FINES REMITTED	\$1.0	887300 TFRS FROM/TO RESERVES BUDGET	(\$43.0)
646900 RATES VALUATION/OBJECTION ADJUSTMENT	\$15.0	CASH ADJUSTMENTS	(\$5,700.0)
646950 RATES OTHER SUNDRY WRITE OFFS	\$13.0	887600 DEPRECIATION W/BACK BUDGET	(\$5,700.0)
GRANTS COMMISSION	(\$4,420.0)		
648000 GRANTS COM FINANCIAL ASSISTANCE GRAN	(\$4,420.0)		
<b>CAPITAL</b>	<b>\$'000</b>		
CARAVAN PARK CAPITAL	\$25.0		
700000 CVN PK LAND BUILD CAPITAL	\$25.0		
OTHER PUBLIC SAFETY CAPITAL	\$20.0		
705000 OTH SFTY LAND BUILD CAPITAL	\$20.0		
CEMETERIES CAPITAL	\$115.0		
715200 CEM INFRA CAPITAL	\$115.0		
PUBLIC CONVENIENCES CAPITAL	\$200.0		
PUB CONV LAND BUILD CAPITAL	\$200.0		



Port Pirie Regional Council

2014/15 Budget

**STATEMENT OF COMPREHENSIVE INCOME**

	2012/13 ACTUAL \$'000	2013/14 BR3 \$'000	2014/15 BUDGET \$'000
<b>INCOME</b>			
Rates - general	12,712	14,145	15,320
Statutory Charges	270	403	351
User Charges	1,009	1,504	1,534
Grants, subsidies and contributions	5,060	2,548	4,579
Investment Income	163	111	94
Reimbursements	465	434	309
Other Income	26	22	18
<b>TOTAL INCOME</b>	<b>19,705</b>	<b>19,167</b>	<b>22,205</b>
<b>EXPENSES</b>			
Employee Costs	5,651	6,167	6,495
Materials, contracts & other expenses	10,050	9,899	10,363
Finance Charges	141	210	180
Depreciation, amortisation & impairment	5,555	5,700	5,700
<b>TOTAL EXPENSES</b>	<b>21,397</b>	<b>21,976</b>	<b>22,738</b>
<b>Operating Surplus/(Deficit) before Capital Revenue</b>	<b>(1,692)</b>	<b>(2,809)</b>	<b>(533)</b>
<b>CAPITAL REVENUE</b>			
Asset disposal & fair value adjustments	(388)	-	-
Amounts received specifically for new or upgraded assets	263	461	1,724
<b>NET SURPLUS/(DEFICIT)</b>	<b>(1,817)</b>	<b>(2,348)</b>	<b>1,191</b>
transferred to Equity Statement			
<b>Other Comprehensive Income</b>	<b>29,724</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>27,907</b>	<b>(2,348)</b>	<b>1,191</b>

Port Pirie Regional Council  
2014/15 Budget  
**STATEMENT OF FINANCIAL POSITION**

	2012/13 ACTUAL \$'000	2013/14 BR3 \$'000	2014/15 BUDGET \$'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	3,199	108	65
Trade and other receivables	1,797	1,797	1,797
Other	24	24	24
<b>Total Current Assets</b>	<b>5,020</b>	<b>1,929</b>	<b>1,886</b>
<b>Non-current Assets</b>			
Financial Assets	345	292	238
Infrastructure, Property, Plant and Equipment	207,174	208,139	211,758
<b>Total Non-Current Assets</b>	<b>207,519</b>	<b>208,431</b>	<b>211,996</b>
<b>TOTAL ASSETS</b>	<b>212,539</b>	<b>210,360</b>	<b>213,882</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	2,659	2,659	2,659
Borrowings	621	621	621
Provisions	1,054	1,054	1,054
<b>Total Current Liabilities</b>	<b>4,334</b>	<b>4,334</b>	<b>4,334</b>
<b>Non-current Liabilities</b>			
Borrowings	2,987	3,566	6,407
Provisions	1,856	1,446	936
<b>Total Non-Current Liabilities</b>	<b>4,843</b>	<b>5,012</b>	<b>7,343</b>
<b>TOTAL LIABILITIES</b>	<b>9,177</b>	<b>9,346</b>	<b>11,677</b>
<b>NET ASSETS</b>	<b>203,362</b>	<b>201,014</b>	<b>202,205</b>
<b>EQUITY</b>			
Accumulated Surplus	52,906	53,619	54,853
Asset Revaluation Reserve	146,407	146,407	146,407
Other Reserves	4,049	988	945
<b>TOTAL EQUITY</b>	<b>203,362</b>	<b>201,014</b>	<b>202,205</b>

Port Pirie Regional Council  
2014/15 Budget  
**CASH FLOW STATEMENT**

	2012/13 ACTUAL \$'000	2013/14 BR3 \$'000	2014/15 BUDGET \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating Receipts	18,894	19,056	22,111
Investment Receipts	72	111	94
<u>Payments</u>			
Operating Payments to suppliers & employees	(15,715)	(16,066)	(16,858)
Finance Payments	(464)	(210)	(180)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>2,787</b>	<b>2,891</b>	<b>5,167</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets	263	461	1,724
Sale of Replaced Assets	198	179	311
Sale of Surplus Assets	266	1	10
Repayments of loans by community groups	57	53	54
<u>Payments</u>			
Expenditure on renewal/replacement of assets	(3,913)	(5,084)	(7,280)
Expenditure on new/upgraded assets	(4,763)	(1,761)	(2,360)
Expenditure on landfill provision	-	(410)	(510)
Loans made to community groups	(7)	-	-
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(7,899)</b>	<b>(6,561)</b>	<b>(8,051)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings	2,000	1,200	3,500
<u>Payments</u>			
Repayment of Borrowings	(436)	(621)	(659)
<b>Net Cash provided by (or used in) Financing Activities</b>	<b>1,564</b>	<b>579</b>	<b>2,841</b>
<b>Net Increase (Decrease) in cash held</b>	<b>(3,548)</b>	<b>(3,091)</b>	<b>(43)</b>
Cash & cash equivalents at beginning of period	6,747	3,199	108
<b>Cash &amp; cash equivalents at end of period</b>	<b>3,199</b>	<b>108</b>	<b>65</b>

Port Pirie Regional Council  
**2014/15 Budget**  
**STATEMENT OF EQUITY**

	2012/13 ACTUAL \$'000	2013/14 BR3 \$'000	2014/15 BUDGET \$'000
<b>Accumulated Surplus</b>			
Balance at end of previous reporting period	54,495	52,906	53,619
Net Surplus / (Deficit) for Year	(1,817)	(2,348)	1,191
Tranfers (to) from reserves	228	3,061	43
<b>Balance at end of period</b>	<b>52,906</b>	<b>53,619</b>	<b>54,853</b>
<b>Asset Revaluation Reserve</b>			
Balance at end of previous reporting period	116,683	146,407	146,407
Revaluation Adjustments During Year	29,724	-	-
<b>Balance at end of period</b>	<b>146,407</b>	<b>146,407</b>	<b>146,407</b>
<b>Other Reserves</b>			
Balance at end of previous reporting period	4,277	4,049	988
Tranfers to (from) reserves	(228)	(3,061)	(43)
<b>Balance at end of period</b>	<b>4,049</b>	<b>988</b>	<b>945</b>
<b>TOTAL EQUITY</b>			
Balance at end of previous reporting period	175,455	203,362	201,014
Net Surplus / (Deficit) for Year	(1,817)	(2,348)	1,191
Revaluation Adjustments During Year	29,724	-	-
Transfers between reserves	-	-	-
<b>Balance at end of period</b>	<b>203,362</b>	<b>201,014</b>	<b>202,205</b>

Port Pirie Regional Council

2014/15 Budget

**UNIFORM PRESENTATION OF FINANCES**

	2012/13 ACTUAL \$'000	2013/14 BR3 \$'000	2014/15 BUDGET \$'000
Income	19,705	19,167	22,205
less Expenses	21,397	21,976	22,738
	<b>(1,692)</b>	<b>(2,809)</b>	<b>(533)</b>
<b>less Net Outlays on Existing Assets</b>			
Capital Expenditure on renewal and replacement of Existing Assets	3,913	5,084	7,280
less Depreciation, Amortisation and Impairment	5,555	5,700	5,700
less Proceeds from Sale of Replaced Assets	198	179	311
	<b>(1,840)</b>	<b>(795)</b>	<b>1,269</b>
<b>less Net Outlays on New and Upgraded Assets</b>			
Capital Expenditure on New and Upgraded Assets	4,763	1,761	2,360
less Amounts received specifically for New and Upgraded Assets	263	461	1,724
less Proceeds from Sale of Surplus Assets	266	1	10
	4,234	1,299	626
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(4,086)</b>	<b>(3,313)</b>	<b>(2,428)</b>

**FINANCIAL INDICATORS**

	2012/13 ACTUAL	2013/14 BR3	2014/15 BUDGET
<b>Operating Surplus Ratio</b>	<b>(14%)</b>	<b>(20%)</b>	<b>(3%)</b>
<u>Operating Surplus</u> Rates - general & other less NRM levy			
<b>Net Financial Liabilities Ratio</b>	20%	37%	43%
<u>Net Financial Liabilities</u> Total Operating Revenue less NRM levy			
<b>Asset Sustainability Ratio</b>	67%	81%	100%
<u>Net Asset Renewals</u> Asset Management Plan required expenditure			