

PORT PIRIE REGIONAL COUNCIL ANNUAL REPORT 2021 - 2022



Port Pirie Regional Council webpage

Front and back cover image:

Many Hands, Digital Animation, 2017

Artwork created by Annette Walyingka Lawrie Dodd, and Judy Napangardi Crosby, Karen Williams, with students from John Pirie Secondary School Art Excellence, 2017, Animated by Illuminart's artist Luke 'Zero' Shaw, and Port Pirie Artist Kellie Higginbottom as part of Illuminart Port to Port Digital Story Telling collaboration in 2017.



Jessica TURNER,
Adnyamathanha, Nukunu, Kokatha people, South Australia
Thalpiri Yarta, 2017
Acrylic on Canvas

Thalpiri Yarta is the Nukunu name for Port Pirie. The Port Pirie region was once used as a central location for all Aboriginal groups and tribes from around the area to meet and come together to trade materials and other products. In my painting I have incorporated Port Pirie and the Pirie River and interpreted how the area was used as a meeting place. We also believe the hills and region was created by the Great Dreamtime Serpent "Akurra", which I have also included to represent the Hills. I also wanted to include the "Yirityi", Crab, which is also well known in Port Pirie Coastal area. Jessica Turner, 2017

ACKNOWLEDGEMENT OF COUNTRY

Port Pirie Regional Council acknowledges the Nukunu people as the traditional owners and custodians of the lands of the Port Pirie township and northern regions and the Narungga people to the south west.

We honour their ongoing cultural and spiritual connections to country and pay our respects to their Elders past and present. We respect the cultural heritage, customs and beliefs of all Indigenous peoples and extend that respect to other Aboriginal and Torres Strait Islander people who live in the region.

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MESSAGE FROM THE CEO

Introduction

We are proud to present Port Pirie Regional Council's 2021/22 Annual Report, highlighting the many achievements made by Council during the year.

Our projects and focus areas are strongly linked with our Community Plan 2016-2025 which is the strategic plan that sets out Council's vision, mission and future directions. As a result, our approach has been to link our key projects and Business Plans to our four overarching themes:

Our Community



Our Economy



Our Lifestyle



Our Leadership



Partnerships

One of the goals from the Community Plan was to develop mutually beneficial partnerships to advance key projects and services for our community.

Our partnership with the Targeted Lead Abatement Program (TLAP) was further

strengthened by a commitment to work together to plan for the Greening Port Pirie Program, a \$6m program over 4 years which aims to reduce lead in the community and improve the presentation of our City. Other partners in this Program are the Department of Environment and Water and SA Water.

We were also pleased to be involved with the South Australian Government's newly formed Port Taskforce, initially via its Implementation Committee, which is a group across a range of Government Agencies and Council that meet regularly to coordinate the range of government and Council led projects to ensure greater collaboration and synergy as projects are delivered.

The projects being managed under this Taskforce include but are not limited to the Greening Program mentioned above, the development of a long term Masterplan to guide future development opportunity and associated infrastructure requirements, the \$2.5m upgrade of 43 South Australian Housing Authority houses and the completion of removal of residential use in the area known locally as "north of Frederick Road". This level of coordination is rare and augurs well to establish the platform for further collaboration and a brighter future for Port Pirie.

We continue to work closely with Regional Development Australia Yorke and Mid North (RDAYMN) to develop short and long-term responses to address the regional housing shortage. Together with the South Australian Housing Authority and TLAP, Council is looking at opportunities for re-zoning and the release of surplus land.

The Silver to Sea Way Project is a regional economic revitalisation initiative by the National Trust of South Australia to bring about community-led heritage regeneration. Council has continued to work in partnership with the National Trust SA with the project focus for Port Pirie to begin in 2023, transforming the Port Pirie Railway Station into a unique part of the local visitor economy, including an Illuminart installation.

We have facilitated a Shared Services arrangement with five neighbouring councils to engage a Environmental Health graduate and have recently initiated and engaged in a similar arrangement for Workplace Health and Safety. These partnerships have allowed our collective councils to experience flexibility of service provision as well as higher levels of service and outcomes.

Council has also actively sought opportunities for collaboration with community groups for the City Park Projection space.

Entrance Improvements and Shared Cycling and Walking Trail

We are nearing the completion of improvements to the visual presentation of Port Pirie's main entrances and CBD by greening with low maintenance, high visual impact plantings.

We have also completed the installation of a shared use walking and cycling path in Port Pirie which provides an attractive, well-maintained space for recreation and contributes towards community wellbeing and improves the aesthetics and presentation of Port Pirie.

Southern Flinders National Park

We have been working together with the State Government, Regional Development Australia Yorke and Mid North, the Nukunu and others to

establish the Remarkable Southern Flinders National Park Project.

The Project is a jointly funded Australian Government and South Australian Government initiative secured through the Foundation for National Parks & Wildlife which will see \$10 million invested in new mountain biking and hiking trails and visitor facilities in the Southern Flinders Ranges.

The Remarkable Southern Flinders Project will create a new nature-based tourism destination in the Southern Flinders Ranges. The visitor experience in our region will be enhanced through the development of new and improved visitor facilities.

Council, together with Regional Development Australia Yorke & Mid North, have promoted to the community around the opportunities for new and existing local business operators to tap into the potential this project offers and the regional economical benefits that will result.

Business Improvement

Port Pirie Regional Council continued to implement time and cost efficiencies across operations through our Business Improvement Program.

We are also developing tools to better program and plan our service delivery. We have completed a review of the Customer Request system and have now implemented a new, more customer-focused system to streamline processes and improve response times and communication.

We also undertook an Organisational Review, which resulted in a greater alignment of our human resources to the new key areas of the Community Plan. We were able to create two additional staff places in our parks and gardens area to focus on amenity upgrades and a new position in our community services area to increase our efforts in community wellbeing and tourism.

These changes were able to be achieved without any forced redundancies and only a very minor increase in overall staff costs.

Financial Performance

We have continued to closely monitor our financial performance and it is pleasing to report that we have completed the year in a healthy financial position, with all financial indicators within the tolerances set by Council. More detailed information on the end of year result can be seen in the audited financial statements attached to this report.

The independent members on our Audit and Risk Committee has made special mention of our recently updated Asset Management Plan, stating that in their experience it is one of the best that they have seen. This reflects the focus that our infrastructure and finance people have given to this important document, together with the oversight and scrutiny of our Elected Members via our Asset Management Committee.

Like most Councils, we experienced disruption to our capital works program from the impacts of Covid, including shortage of material supply and tightness of the contracting sector. This has resulted in a larger than usual carry over of capital projects at the end of the financial year. This was reported to Council to demonstrate that the vast majority of projects were well commenced by the end of the financial year, with financial commitments made and projects expected to be complete by the end of August 2022.

Looking Ahead

The review of the Community Plan has given us a clearer, more strategic focus moving into 2022/23 and indeed, the final four years of the Plan. You will notice each of the projects and activities outlined in Council’s 3-year Business Plan link back to the four overarching themes of the Community Plan.

Council also has a strong focus on wellbeing and providing opportunities for our residents to live their best lives in our region. This includes making improvements in our communities to increase liveability, tourism and sustainability.

Focus areas will include:

- Delivering the Greening Port Pirie Program to reduce lead and improve presentation
- Development of the Port Pirie Riverbank Precinct including opportunities to enhance work ready skills for local youth
- Implementing the transition of public road lighting to LED
- A more focused effort in the maintenance of our rural road network
- Attracting events to the region with the assistance of Sports Marketing Australia
- Planning for greening of the Phoenix Park Wetlands as well as a walking/cycling path.
- We are proud of what we have achieved over the past year and are particularly excited about the opportunities and outcomes that are in store for the Port Pirie region in 2022/23.



COUNCIL PROFILE

Port Pirie Regional Council is the gateway to the Southern Flinders Ranges, a region that will become a world-class nature tourism destination following a \$10 million investment from the State and Federal Governments.

Port Pirie is the largest city in the State's Mid North Region and it plays an important role as a regional service centre. Port Pirie is located 220km north of Adelaide on the Upper Spencer Gulf and provides a wealth of education, health care, retail and employment services.

Our largest industry is Nyrstar Port Pirie, an integrated multi-metal recovery plant with the flexibility to process lead rich concentrates and smelting industry by-products including lead, silver and sulphuric acid.

The strong agricultural sector predominantly cereal crops, other broadacre crops, sheep, and cattle.

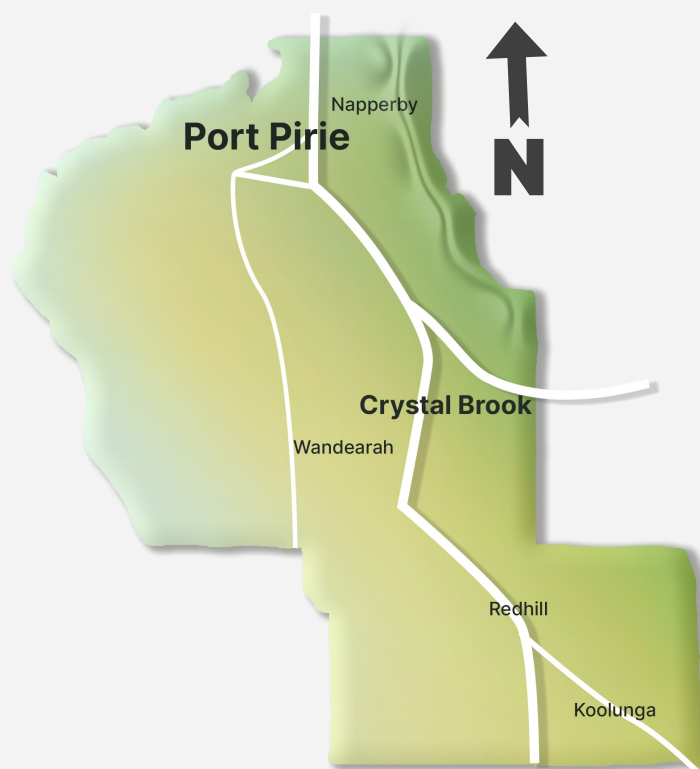
The Corporate Town of Port Pirie was proclaimed on 28 September 1876. The District Council of Crystal Brook was proclaimed on 11 November 1882, and included the area, which was to become the District Council of Pirie.

The District Council of Redhill was proclaimed on 5 January 1888. It amalgamated with the District Council of Crystal Brook on 1 July 1988 to become

the District Council of Crystal Brook – Redhill.

The Corporate Town of Port Pirie became the City of Port Pirie on 26 February 1953 – the first provincial city in South Australia.

The Port Pirie City and District Council amalgamated with the District Council of Crystal Brook – Redhill on 17 March 1997 to become the Port Pirie City and Districts Council. A name change to Port Pirie Regional Council occurred on 1 July 1998.



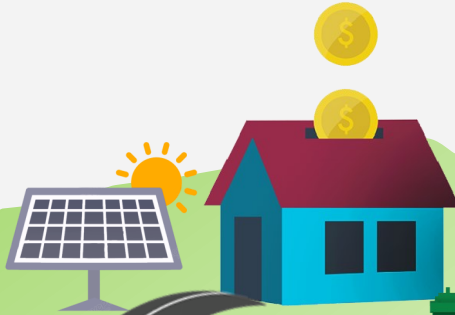
Port Pirie Regional Council regional map. Source: Port Pirie Regional Council, Google Maps, 2021

The Port Pirie City and District Council amalgamated with the District Council of Crystal Brook-Redhill on 17 March 1997 to become the Port Pirie City and Districts Council. A name change to Port Pirie Regional Council occurred on 1 July 1998.

AT A GLANCE ...

37,100
kwh

Solar Power generated



\$26m

Total Revenue

8,682

Waste bins Collected



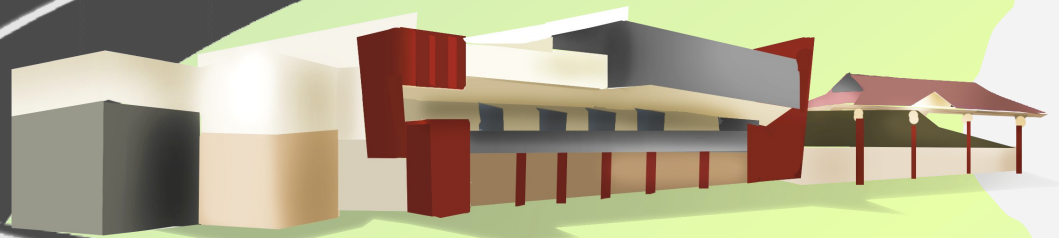
331km

Sealed Roads



9

Sports Assets



11

Jetties, Boat Ramps
& Pontoons



6

Bridges

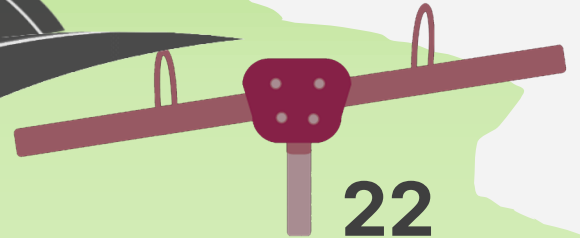




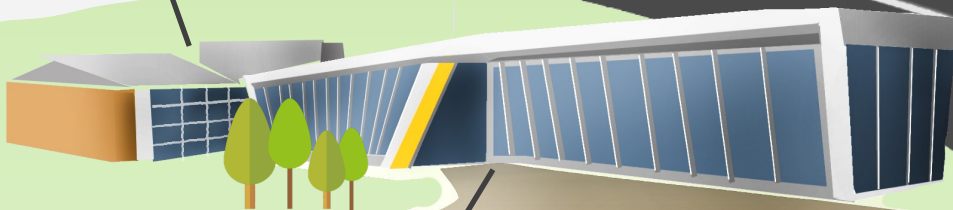
17,754
Total Population



9,764
Visitors to the
Visitor Information
Centre



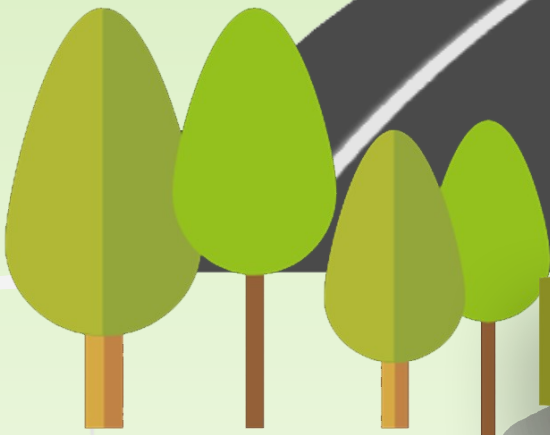
22
Playgrounds



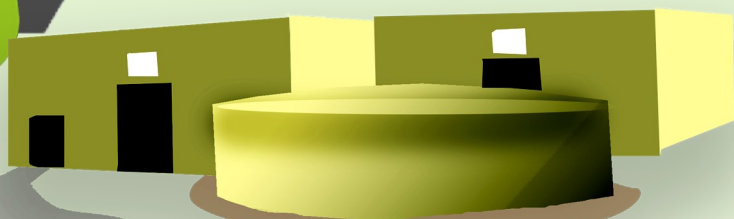
44,285
Visitors to both the Port Pirie
and Crystal Brook Libraries



3
Waste Transfer
Station Tours



65
Parks and
Reserves



3
Households Take the
Pledge (to reduce
waste)

**11% increase
or 4,221 Tons**
Reduction in
waste sent to
landfill in 2021/22

AUSTRALIA DAY AWARDS



Port Pirie Regional Council would like to congratulate the following deserving Australia Day Award winners from across our region.

The Australia Day Awards recognise outstanding contributions to the local community by individuals and to community events that has made a significant contribution, both economically and socially, to the region.

The 2022 Port Pirie Australia Day Awards recipients are:

Citizen of the Year –

Port Pirie. Elizabeth (Beth) Keane

Beth's motto is 'a day without doing a good deed is a day wasted.' She is Port Pirie proud and takes every opportunity to contribute to events, groups and individuals. Beth's involvement in organisations include the Lighthouse Uniting Church, Port Pirie Music Club, Port Football Club and St Mark's College.

Beth has been a longstanding contributor to many community events. She has been a consistent contributor to the Christmas Tree Festival from its early years. Beth also does the small quiet things to make the world and more specifically Port Pirie a better place such as providing respite to carers and sharing her cooking and floral art with bereaved families.

Young Citizens of the Year –

Aislynn Everett—*Pictured left of Mayor Stephens*

Aislynn is an exemplary young person. Over the last few years she has done many things within the community including volunteering for the St Marks College holiday program working with young kids and being involved with Port Pirie Youth Theatre and Southern Flinders Players theatre groups.

She has also taught with Hip Hop Bounce for the last 3 years. Aislynn was arts captain at St Mark's College last year. She has been awarded the Long Tan award for leadership within the school and the Geoff Brock Service to the College award.

Aislynn loves to work with kids and is studying to become an arts therapist in the future.

Young Citizens of the Year –

Ivy Wauchope

Pictured right of Mayor Stephens

Ivy Wauchope is a young person with outstanding character. She is determined, goal oriented and possesses an incredible work ethic. This

is best evidenced through her ability to balance state gymnastics training, trials, state selection & national competition, with Year 12 studies and paid employment.

Ivy's gymnastics training has demanded 13 hours per week throughout 2021 building on a long term commitment to physical fitness, personal development and active involvement in sport. Her dedication and strength of character as an active member of the Port Pirie Regional Gymnastics Academy for 14 years was rewarded in 2021 when she became the first Port Pirie gymnast to be selected in the state Women's Artistic Gymnastics Team that competed in the 2021 National Championships.

Ivy freely volunteers her time and takes great interest in young gymnasts. Always willing to help their development, Ivy uses initiative when senior coaches need support and assists Level 7 gymnasts choreograph routines in readiness for competitions.

As a school student Ivy is mature, responsible and is resourceful. Ivy has been school captain, is highly regarded in the John Pirie Secondary School community, and is frequently asked to represent the school at leadership, ambassador and Science, Technology, Engineering & Mathematics (STEM) activities.



**Community Events of the Year –
Magpie Warblers –
'Wicked' performances'**
Pictured left of Mayor Stephens

The Magpie Warblers theatre group staged a production of Wicked in difficult circumstances. After initially being cancelled 4 days before opening night due to a COVID-19 lockdown, the whole crew banded together to bring not just the original planned 3 shows but a 4th to the community. They sold out 3 out of the 4 shows and really proved how resilient our community can be.

**Community Events of the Year –
Port Pirie Youth Theatre –
'Aladdin' Performances'**
Pictured right of Mayor Stephens

In 2021, 34 kids and a wonderful Production Team at Port Pirie Youth Theatre brought the magic of Aladdin to the stage. The audience was captivated from beginning to the end with the brilliant costumes and the unforgettable Flying Carpet scene.

Live theatre has been hit extremely hard with the COVID-19 pandemic in the last 2 years and with all the uncertainty surrounding live shows, Port Pirie Youth Theatre gave the community something to enjoy.





Recipients of the Crystal Brook and Redhill Australia Day Awards

Port Pirie Regional Council would like to congratulate the deserving recipients of the Crystal Brook and Redhill Australia Day Awards.

The Australia Day Awards recognise outstanding contributions to the local community by individuals and an event that has made a significant contribution, both economically and socially, to the region.

Citizen of the Year – Crystal Brook. Maxine Wilson

Maxine Wilson has been a tireless volunteer within the Crystal Brook community since the 1970's and has committed to a lifetime of serving the local community in many ways. Her volunteering commenced with the local Rural Youth committee and she has also been involved in a range of sports, particularly with the Merriton Tennis Club, Crystal Brook Lawn Tennis Club and Crystal Brook Netball (Basketball) Club.

During the 1990's Maxine became a Lifeline Counsellor volunteering at the Port Pirie call centre and also became a counsellor and support person with the Stillbirth and Newborn Death Support Association (SANDS). In these roles, Maxine has provided support to many bereaved families and people in their moment of need across the region for over 20 years. Maxine has also been an active member of the Crystal Brook Primary School's parent club and volunteers at Reflections, a local second-hand store which raises much needed funds for the local community.

Maxine has also played a significant role in seeing the rejuvenation of the Crystal Brook RSL Club where, over the last 7 years, she has been a committee member, convenor of the Fundraising Sub Committee, member of the ANZAC Day Sub Committee and the contact person for events, hire and public relations. Maxine has been instrumental in raising significant amounts of funds for the Crystal Brook RSL Club whilst at the same time supporting local veterans and their families.



Pictured L to R: Julie Fogarty, Carly Pavy (then President of the Crystal Brook Netball Club), along with Bronny Perry.

Community Event of the Year – Crystal Brook . Crystal Brook Netball Club Debutante Ball

Once considered to be a family's announcement of their daughter's 'coming-of-age', the Crystal Brook Netball Club (CBNC) debutante ball continues to flourish today. These balls are now more about fostering community between young women and men, while learning traditional dances and making lasting friendships and provides an opportunity for their families and friends to celebrate together.

This event is held every two years and not only raises important funds to support the upkeep of the local netball club, it also supports local businesses and continues to bring together young people from Crystal Brook and the surrounding areas.

At the 2021 Debutante Ball, 10 young women and their partners made their debut with 240 guests in attendance. The debutantes and their partners were presented to local football player and SANFL 2020 Magarey Medallist, Campbell Combe.

While the event took considerable organisation, particularly to meet COVID requirements, it was a great success. Crystal Brook Netball Club committee members were instrumental in bringing the event together, particularly Carly Pavy (President), Ashleigh Lynch (Secretary) and Emma Grossman (Deb Ball Coordinator) as well as long-standing community members who have helped to train the debutantes for many years including Edna Millard, Marg Collins, Bronny Perry and Julie Fogarty.



Citizen of the Year -
Redhill. Allan and Heather Walker (joint winners) *Pictured with the Hon Geoff Brock MP*

Allan (or Max, as he is more commonly known) and his wife Heather Walker have both been involved with many organisations in Redhill and surrounding areas.

Allan was always involved with the Country Fire Service (CFS) from an early age. He has served as a member for over 40 years, including Captain of Redhill Brigade for 7 years, and then Deputy Group Officer of the Spencer Group for over 6 years.

Through his own interests and his children, Allan has gone on to play, coach and represent a number of sporting clubs and organisations including football, tennis and basketball. Other community involvements include the Redhill Development Board, Snowtown Area School and Crystal Brook Agricultural committees.

Having their first son in 1986 catapulted Heather into the wide world of children's activities. She started by going to her first Friends of CAFHS meeting in Crystal Brook in that year, becoming Vice President and then President. She joined the local playgroup at Koolunga before forming a weekly playgroup with other mums at the Redhill Rural School.

Heather also joined Allan as a member of the Redhill CFS brigade and even took over from her husband on the Redhill Development Board.

Both Allan and Heather are still busy helping in the community.
They both love farming, gardening and spending time with their family.

CERTIFICATE OF MERIT RECIPIENTS



Pictured from left to right: Gary Fradd, Eyvonne Davidson, Sue Shepley (accepting on behalf of Betty Blieschke) and Mayor Stephens. Not pictured: David Footner.

Four hard working and well-known locals were recognised with the prestigious Certificate of Merit for Outstanding Community Service.

The Certificate of Merit is awarded to members of the community who have contributed significantly to Port Pirie and the region, who have demonstrated a history of community involvement or have performed a single action of significance.

Council would like to take this opportunity to congratulate the four deserving recipients of the 2022 Certificate of Merit for Outstanding Community Service:

Gary Fradd

Through his role as Secretary of the Port Pirie RSL Sub-branch, Gary organises ANZAC Day, Remembrance Day and Vietnam Veterans Day events in conjunction with Port Pirie Regional Council and an RSL sub-committee as well as attending local schools to speak at their ceremonies. He was recently involved with John Pirie Secondary School to re-plant the South East Asia Memorial. Gary's work with Port Pirie Regional Council to enhance and improve Memorial Drive has been extensive, applying for grants where he can, to assist with the cost as well as designing and researching the information required for the story boards. At the beginning of the COVID-19 pandemic, Gary organised committee members of the Port Pirie RSL to ring around on a weekly basis to veterans and members to ensure that they were okay and to help with anything they needed. He has also become involved with the Friends of the Bridge to Nowhere group by joining the group and helping to apply for grants.

David Footner

David has been a leading promoter and rider of motorcycles in Port Pirie for many years, organising numerous motocross and speedway events over this time.

David may also be one of the only people in Australia who has ridden competitively for over 50 years. He has won multiple championships representing Port Pirie and, at almost 60 years of age, is still riding, achieving and contributing to the local motorcycling scene.

Betty Blieschke

Betty has contributed to Meals on Wheels for 40 years delivering meals to the elderly and disadvantaged of Port Pirie. This in itself is an outstanding achievement over such a long period of

time, as Betty has selflessly devoted so much of her own time to this very worthy cause. Commencing in 1981, Betty as a volunteer has delivered countless meals to help many people in the community to live independently in their own homes. Local elderly or disadvantaged residents welcome the volunteers for a chat and their deliveries also serve as a welfare check as some do not have any relatives in Port Pirie.

Eyvonne Davidson

Even at the age of 83, Eyvonne voluntarily cleans and maintains the public toilets at the Port Pirie Golf Club. Taking great pride in her work, Eyvonne paints and cleans the facilities regularly at her own expense and does so because she wants to present a positive reflection of Port Pirie to out of town golfers when they visit. Eyvonne is an active member of the club's Friday night teas, as well as organising fundraising concerts and other events.

As a senior player of the club for the past 26 years, Eyvonne has won many awards including 2 Smelters Trophies, the Geoff Brock Trophy and 2 Club Trophies. As a young woman Eyvonne was a very active sportsperson in our community, engaging herself in netball, volleyball, go-cart racing, swimming and tennis, as well as winning two Bathing Beauty contests at the Port Pirie Beach Carnival in the late 1950s and early 1960s. As a young wife and mother, she was also involved in many community activities with the Solomontown Football Club, along with her husband Ian 'Pinkie' Davidson and their two sons.

Furthermore, Eyvonne often visits the Port Pirie Soldiers Memorial Cemetery to tidy up some of the old diggers' graves as she cleans her father's grave.

The Certificates were presented on Australia Day evening on Wednesday 26 January 2022.

PROJECTS, ACTIVITIES & EVENTS 2021– 2022

Our Community



Continued to support the partnership with Nyrstar and the Targeted Lead Abatement Program (TLAP)

Australia Day and Certificate of Merit Award presentations

Commenced the installation of a Walking & Cycling Network

Port Pirie entrances upgrade

Consulted on the development of Dog Parks

Our Economy



Engaged Sport Marketing Australia to bring Events to Port Pirie and Region

Completed Port Pirie Masterplan to identify future needs, supported by Regional Development Australia Yorke & Mid North.

Completed concept planning of the next stage of Flinders Industrial Estate

Our Lifestyle



Installation and activation of City Park projection

Provided training opportunities through Game On to club stakeholders in grant writing, financial planning and strategic plans

PROJECTS, ACTIVITIES & EVENTS 2021– 2022 CONT.

Our Leadership



Commenced planning for the introduction of Food Organics, Garden Organics (FOGO) service

Completed the Elector Representation Review

Prepared the Riverbank Precinct Masterplan

Provided Waste community education program with a focus on increased participation of schools

Implemented a Street Lighting strategy to transition to LED

COMMUNITY SUPPORT

In 2021/22 Council; provided funding to deserving community groups

Community Development Associations \$10,000

In waste subsidies for charity groups \$19,500

To the Sporting Association \$9,000

To other sporting and community organisations \$119,000

From the community Assistance fund \$47,500

COMMUNITY PLAN

Community Plan

Port Pirie Regional Council conducted a review of its Community Plan 2016-2025 last year to confirm Council's direction for the remainder of its current plan.

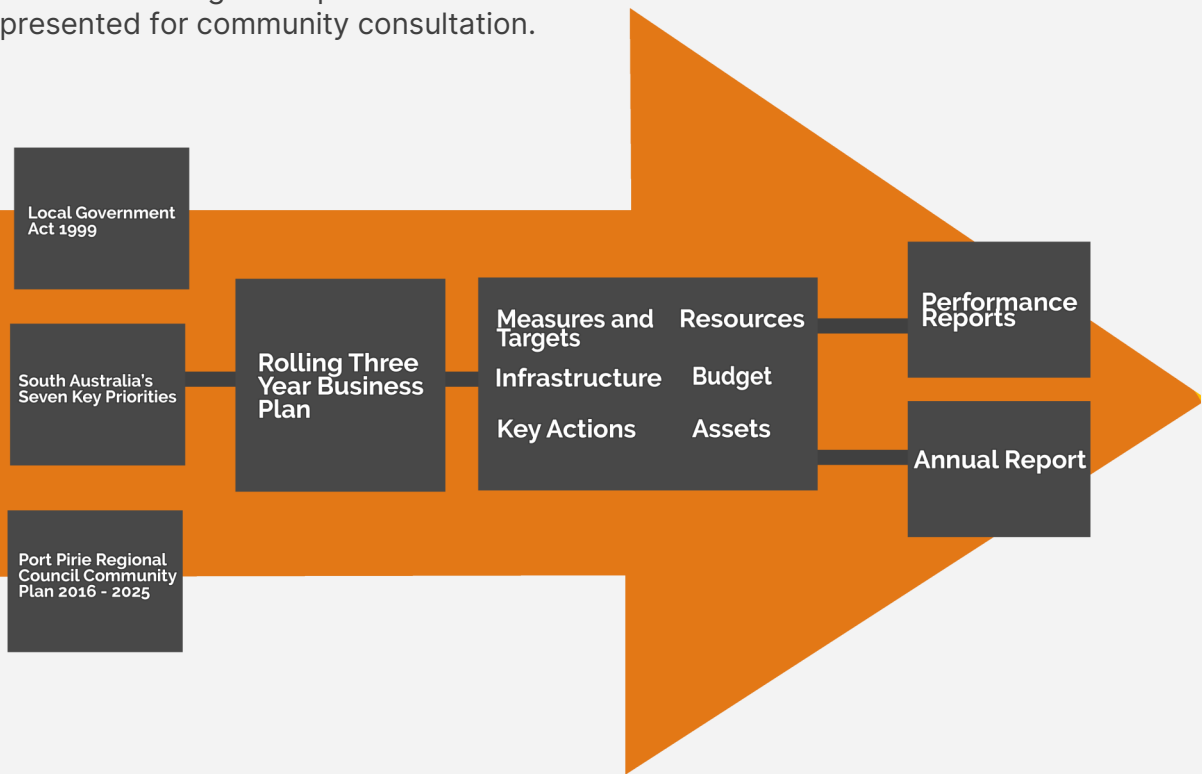
The Community Plan sets out Council's priorities and objectives for the next 10 years. As the COVID-19 pandemic has created a somewhat uncertain financial climate, Council is considering a 5-year view instead of the traditional 10-year plan.

A revised draft of the Community Plan was created following workshops with Elected Members, input from Council's Executive Management Team and a community survey conducted in April/May 2020. It also considered relevant State and regional plans and was presented for community consultation.

The Plan's strategic direction focuses on four key themes:

- Our Community
- Our Lifestyle
- Our Economy
- Our Leadership

Objectives and strategies have been developed for each of these key areas. The Plan is supported by a 10-year Long Term Financial Plan and a Capital Works Plan. The three-year Business Plan and Annual Budget is developed to align with these plans.



COUNCIL COMMUNICATIONS

Port Pirie Regional Council is committed to providing more regular, timely and engaging information to the community and ensuring it is available through a range of platforms. Council has made this commitment in our Community (Strategic) Plan 2020-2025 as well as our operational Communications Strategy 2020-2023.

COVID-19

The global COVID-19 pandemic has been present in our lives throughout the year. While we have been fortunate to remain relatively insulated from the outbreaks suffered in other areas of Australia, the pandemic has impacted our everyday lives through State Government directed restrictions and public health measures.

Port Pirie Regional Council recognised that as a community leader, we have an important role to play in reassuring our community and sharing information from trusted sources.

Council predominantly shared COVID-19 related information through our website and social media channels, giving us the ability to edit and update this quickly if needed. Information provided focused on Council and community services, as well as directing people to trusted sources of public health information (eg. SA Government and SA Health).

Community Engagement

Through our Communications Strategy, Port Pirie Regional Council had committed to increased engagement with our community. COVID-19 and the subsequent cancellation of many local events (particularly during the first half of the year) has made this difficult, but

Council was still able to consult and engage with the community on a range of projects and activities, albeit not always in person.

Community engagement activities in 2021/22 included:

- 2021/22-2023/24 Draft Business Plan
- Entrances Improvements and Shared Walking and Cycling Path project
- Port Pirie and Crystal Brook Dog Parks
- Proposal to Revoke the Community Land Classification on Frank Green Park (Lot 1 Halliday Street) and Lot 71 Maude Street.
- Proposal to Lease a portion of Community Land at Woodward Park
- Woodward Park Upgrades project
- Bowman Park Management Plan Workshop
- Calls for Expressions of Interest for local sporting clubs to relocate to the Port Pirie Sports Precinct, various City Park Projection shows and a call for community members to join Council's Public Arts & Culture Advisory Committee.

Social Media

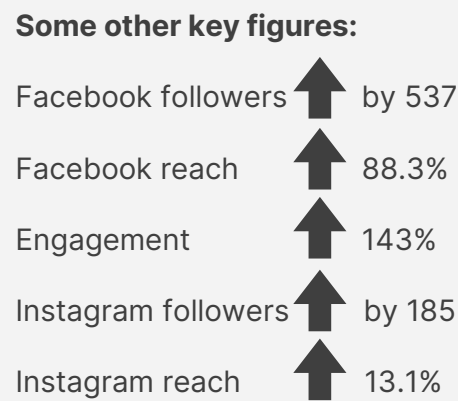


Port Pirie Regional Council Facebook page

Council understands the importance of social media as a communications tool due to its reach and ability to provide live, real-time information.

Facebook and Instagram are Council's primary channels, however Council also has Twitter, LinkedIn and YouTube accounts. A total of 1,145 posts were published across these channels which is an increase of 445 from the previous year. This is in addition to Council's associated social media pages (Discover Port Pirie, Port Pirie Regional Library and Port Pirie Regional Art Gallery).

A Facebook post on the new RV Park in Pirie generated the highest reach (49,394 in March 2022) and a post about the Woodward Park Upgrade project generated the highest engagement level (4,030 in May 2022) for the year.



Media

Council produced 89 media releases to generate media coverage of Council's projects, news and activities.

Videos

Council produced 12 videos which were uploaded to Council's Facebook and YouTube accounts and website. This included videos featuring the Entrances Improvements and Shared Walking and Cycling Path project, our first City Park Projection Show, National Recycling Week and Mayoral messages around COVID-19 and Australia Day Awards and Celebrations.

Newsletters



Port Pirie Regional Council newsletter subscription

Port Pirie Regional Council produced monthly community newsletters to provide more frequent, relevant information in different formats while reducing costs. Our e-newsletter subscriber database has grown to 329 since being launched in July 2021 with a corresponding print version produced and distributed at key points in the region.

What's Next?

Council is increasing its effort to improve public perceptions of the Port Pirie region and our aim is to incorporate more positive and engaging messages across all of our online and social media platforms and through traditional and print media. We are looking at ways to improve our current practices, including an alternative method of distributing media releases to increase engagement, expanding our photo library, incentivising some of our community consultations and increasing our social media presence across all platforms.

ELECTED MEMBERS



Mayor
Cr Leon Stephens

- Business Port Pirie
- CEO Performance Review Committee
- Legatus
- Spencer Gulf Cities



Deputy Mayor
Cr Alan Zubrinich

- Australia Day Committee
- Audit Committee
- CEO Performance Review Committee
- Redhill Development Association
- TLAP Consultative Committee (Chair)
- Strategic Planning & Development Policy Committee (Chair)



Cr Joby Connor

- Sporting Association of Port Pirie
- TLAP Consultative Committee



Cr Neville Wilson

- Audit Committee
- Asset Management Committee
- CEO Performance Review Committee (Chair)



Cr Kendall Jackson

- Public Arts & Culture Advisory Committee (Chair)
- TLAP Consultative Committee



Cr Ali Gulin

- Public Arts & Culture Advisory Committee
- Crystal Brook Community Association
- Flinders Mobile Library Committee
- Strategic Planning & Development Policy Committee



Cr Michael Hopgood

- CEO Performance Review Committee
- TLAP Consultative Committee
- Asset Management Committee (Chair)



Cr Jack Keain

- Flinders Mobile Library Committee
- Koolunga Development Association
- Asset Management Committee



Cr Dino Gadaleta

- Audit Committee
- Asset Management Committee

ELECTED MEMBER PROFESSIONAL DEVELOPMENT

Elected Member	Course/Conference
Mayor Leon Stephens	Global Maintenance Conference & Expo LG Mayors Forum - Leadership: Lessons for the Future LGA Conference, LGFA meeting & LGA AGM LGA Conference & OGM 2022 Yorke & Mid North Economic Summit
Cr Joby Connor	2022 Yorke & Mid North Economic Summit Tourism Industry Council of South Australia's Annual Conference

PORTFOLIOS

Elected Member	Portfolio	Executive Officer
Mayor and Deputy Mayor	Economic Development	CEO
Crs Connor and Gulin	Tourism and Events	Corporate and Community
Crs Gadaleta, Hopgood and Keain	Heritage	Corporate and Community
Cr Hopgood	Governance	Corporate and Community
Crs Gulin and Hopgood	Sport and Recreation	Infrastructure
Crs Connor and Jackson	Communications	CEO
Crs Jackson, Keain and Wilson	Primary Industries	Infrastructure
Crs Connor and Gadaleta	Small Business	CEO
Mayor, Deputy Mayor, Crs Connor, Hopgood and Wilson	Service Review	CEO

REGISTER OF ALLOWANCES AND BENEFITS FOR ELECTED MEMBERS

Register of Allowances and Benefits for Elected Members
for the financial year end 30 June 2022
prepared as at 30 June 2022

	Elected Member Allowances	IT & Telecommunications^	Training & Conferences	Travel & Accommodation	Total
Mayor Stephens	59,210	660	1,062	10,000	70,932
Councillor Connor	14,803	-	335	140	15,278
Councillor Gadaleta	14,803	600	-	-	15,403
Councillor Gulin	15,240	600	-	-	15,840
Councillor Hopgood	18,503	600	-	-	19,103
Councillor Jackson	15,785	-	-	-	15,785
Councillor Keain	15,240	-	-	-	15,240
Councillor Wilson	18,941	-	-	-	18,941
Councillor Zubrinich	18,503	600	-	374	19,477
Total	191,025	3,060	1,397	10,514	205,999

^Includes mayor's mobile telephone, and electronic communications allowance

MEETING ATTENDANCE

ELECTED MEMBERS	ORDINARY MEETINGS	SPECIAL MEETINGS	Audit & Risk Cmte	Public Arts & Culture Advisory Cmte	Asset Management Cmte	CEO Performance Review Cmte
Mayor Leon Stephens	11 of 12	10 of 10			3 of 5	3 of 3
Deputy Mayor Cr Alan Zubrinich	12 of 12	10 of 10	5 of 5			3 of 3
Cr Joby Connor	12 of 12	10 of 10				
Cr Dino Gadaleta	10 of 12	9 of 10	5 of 5		2 of 5	
Cr Ali Gulin	9 of 12	10 of 10		3 of 3		
Cr Mick Hopgood	10 of 12	6 of 10		2 of 3	5 of 5	3 of 3
Cr Kendall Jackson	10 of 12	10 of 10		3 of 3		
Cr Jack Keain	12 of 12	9 of 10			5 of 5	
Cr Neville Wilson	11 of 12	10 of 10	4 of 5		4 of 5	3 of 3
Cr Matt Perks (Resigned effective 8 August 2019)						
TOTALS	12	10	5	3	5	3

ADMINISTRATION

Administration’s role is to implement the decisions of Council using employee and contractors. Port Pirie Regional Council has 96 employees and an operating budget approximately \$30 million that is used to meet the needs of its residents, including maintaining total assets to the value of \$267 million.

Council appoints a Chief Executive Officer to manage the day-to-day business of the Council. To support the Chief Executive Officer in delivering and managing Council business, the structure has the following three Directorates, which have been assigned accountability for a range of functions.



OUR KEY ACTIONS

2021 – 2022

There are a number of key projects and actions that are planned to make a positive contribution towards the achievement of the goals of the Community Plan. These are shown for each of the strategies. Progress towards the completion of these projects and the achievement of these actions are noted in the following table.



Our Community

Inclusivity and Diversity.

An active community that is connected and has opportunities to participate in community life.

Strategy	Action	Accountability	Performance Measure	Target	Progress
1.1.1 Leadership in the Community is valued, encouraged and supported	Support Community development and key volunteer organisations to provide structured input into projects by June 2021.	Corporate and Community	Advertising of Community Assistance Fund rounds – timely response to applications for assistance		Complete
	Continue Elected Member representation on external bodies.	Corporate and Community			Complete
	Support the Community Development Associations to review their Community Plans by March 2022.	Corporate and Community			Not complete
1.1.2 Volunteering is fostered for its contribution to the community and personal wellbeing	Develop a strategy to increase the involvement of volunteers in Council initiatives and projects through collaboration with local Service Clubs by March 2022.	Corporate and Community	Presentation made to service clubs regarding more formalised collaboration Proposal Service Clubs sign to MOU		COVID affected – Ongoing
1.1.3 Community facilities and services are welcoming and accessible	Commence the implementation of Public Art Plan 2021-2025 by December 2021.	Corporate and Community	Completion of plan by 2025		Ongoing
	Complete the next stage of the Disability Access & Inclusion Plan by June 2022.	Corporate and Community			Ongoing Plan to 2024
	Review the DDA Bus Stop Plan by December 2021.	Infrastructure	Bus Stops reviewed for DDA compliance	100%	Complete
	Participate in the Mid North Passenger Transport Network.	Corporate and Community	Active Member of Network		Complete
1.1.4 The strong identity of a culturally rich community is celebrated	Complete a review of the support for Community based events by December 2021.	Corporate and Community	Community Assistance Fund Policy reviewed and delegations proposed		Complete
	Complete the Discovery Trails Project – Stage 2 by June 2022.	Corporate and Community		March 2023	Ongoing
	Develop an Aboriginal Engagement Policy by June 2022.	Corporate and Community	Policy Development		Not Complete

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Community cont.

Strategy	Action	Accountability	Performance Measure	Target	Progress
1.1.5 Cultural and creative based organisations and activities are supported	Complete the Projection Lighting in City Park by September 2021.	Corporate and Community	Projector Operational		Complete
	Facilitate the installation of the RSL Commemorative Mural at the aerodrome by May 2022.	Corporate and Community	Completed Mural		Ongoing
	Deliver an exciting and varied Gallery Exhibition Program and arts activities by June 2022.	Corporate and Community	Execution of Galley Program		Complete

Resilience

A community that is able to unite and deal with adversity.

Strategy	Action	Accountability	Performance Measure	Target	Progress
1.2.1 Our community is supported through events that enhance community connectedness and build community pride.	Support the planning of community based events by June 2022.	Corporate and Community	Community based events planned		Proposal for recruitment of an event company
	Review of Community Assistance for projects and events has been completed by December 2021.	Corporate and Community			Completed
	Complete a review of the Events Strategy by March 2022.	Corporate and Community			Complete Delayed COVID
1.2.2 Our community is prepared for and able to respond to emergency situations	A Community Resilience workshop has been conducted by December 2021.	Corporate and Community			Delayed COVID Deferred to 2022/23. In progress.
	Planning of the implementation of Flood Mitigation actions has been completed by June 2022.	Infrastructure	Flood mitigation action complete.	100%	
	An Incident Operations Plan has been developed by June 2022.	Infrastructure	Incident Op plan complete.	100%	Completed in draft.
	Participate in Zone Emergency Management Committee by June 2022.	Infrastructure	Attend scheduled meetings.	100%	Complete.
1.2.3 Lifelong learning underpins our mental wellbeing	The implementation of the Port Pirie Libraries Plan and Digitisation Plan has commenced by August 2021.	Corporate and Community			Deferred to 2022/23
	Partner with RDA to implement the Upper Spencer Gulf Workforce and Skills Plan by June each year.	CEO Office	Plan implemented		Complete
1.2.4 Our community feels safe	Review of the Public Lighting Strategy has been completed by December 2021.	Infrastructure	Strategy complete	100%	Complete
	The transition of street lighting to LED has commenced by January 2022.	Infrastructure		0%	Delayed to Nov 2022.
	A strategy to deal with unsightly premises has been implemented by June 2022.	Development and Regulation	Transition commenced		Complete
	Participate in Licensing Accord and review the Dry Zone areas has been completed by June 2022.	Corporate and Community	Chaired Local Accord meetings		Complete

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Community cont.

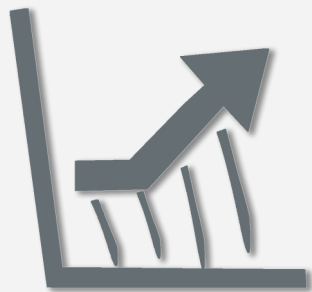
Wellbeing

A community that is physically and mentally healthy.

Strategy	Action	Accountability	Performance Measure	Target	Progress
1.3.1 A wide range of sporting and recreational opportunities are available	Investigate the opportunity for a Pump Track by December 2021.	Infrastructure	Master Plan prepared.	100%	Complete
	A network of Walking and Cycling Paths Stage 1 has been planned by June 2022.	Infrastructure	Stage 1 plan complete.	100%	Complete
1.3.2 Community facilities are vibrant and increasingly multi-use	A needs analysis of sport and recreation facilities has been completed by December 2022.	Infrastructure			Ongoing Dec 2022
	A refresh of significant Port Pirie medians and garden beds has been completed by December 2023.	Infrastructure	Progressive refreshing of medians and garden beds underway	33%	Complete
1.3.3 Community wellbeing is enhanced through positive health outcomes	Regional Health Plan – implement a co-ordinated community wide strategy to address SEIFA indicators of social advantage by June 2022.	Development and Regulation	Plan Adopted		Adoption complete
	Animal Management Plan – off leash dog areas improved in Port Pirie and Crystal Brook by June 2022.	Infrastructure	Dog parks developed.	100%	Carried over to 2022/23. In progress. Complete
	Support the Sport & Recreation Club Development Program for 2021/2022.	Corporate and Community	Support Game on initiative	100%	
1.3.4 Co-ordinated initiatives and activities reduce lead exposure in the community	Active collaboration with TLAP on greening projects has commenced by September 2021.	Infrastructure	Planning for greening projects underway.	100%	Complete
1.3.5 Open spaces are enhanced through well maintained and attractive landscaping providing opportunity for increased community activity	Active collaboration with TLAP on greening projects has commenced by September 2021.	Infrastructure	Planning for greening projects underway.	100%	Complete
	Work with the Defence Force to support on-ground projects as part of local Indigenous development by June 2023.	Corporate and Community			Ongoing June 2023
1.3.6 Our townships and areas of significance are recognised by a strong sense of place and engenders community pride.	Improve the appearance of Warnertown and Three Chain Road entrances to Port Pirie for greater visitor impact and community pride by June 2023.	Infrastructure	Progressive refreshing of medians and garden beds underway.	33%	Complete

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Economy

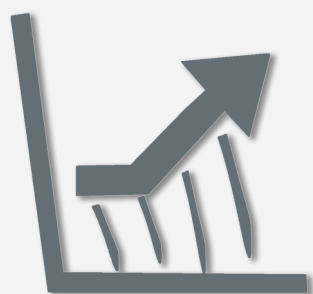
Education & Jobs

A regional workforce with capacity to adapt transition and thrive on changing circumstances and respond to structural challenges and opportunities

Strategy	Action	Accountability	Performance Measure	Target	Progress
2.1.1. State and Federal Governments partner to support local employment opportunities.	Workforce training opportunities have been delivered by June 2022, supported by Regional Development Australia Yorke & Mid North.	CEO Office	Training delivered		Ongoing – demonstration projects agreed, format for delivery advanced, projects held over till coming year
2.1.2 Members of our community are increasingly work ready to fill the jobs created by local business and industry.	Participation levels of social enterprise initiatives in the delivery of projects and activities has increased by June 2022.	CEO Office	Social enterprises selected		As per 2.1.1
2.1.3 The Region's population is stabilised and grows over time.	RDAYMN has completed an Attraction Campaign "Open for Business" by June 2022.	CEO Office			Ongoing – campaign strategy developed – to be presented to incoming council for consideration
2.1.4 Facilities are available to support increased population participating in workforce.	Commencement of projects to support underemployed people to gain work experience and qualifications by June 2023.	CEO Office	Structure to deliver work experience agreed		As per 2.1.1

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Economy

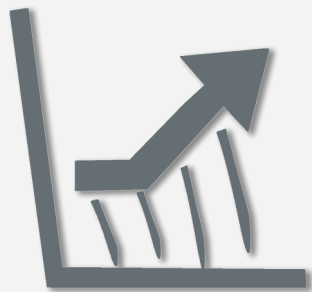
Business & Industry

Vibrant businesses and diversified industry sectors that grow the regional economy.

Strategy	Action	Accountability	Performance Measure	Target	Progress
2.2.1 Local businesses are supported to grow and expand.	Shopfront improvements in Bowman Street, Crystal Brook is completed by December 2021 (See 3.1.2).	Infrastructure	Improvements complete	100%	Complete
	A Feasibility Study of the uses of the John Pirie River Foreshore has been completed by June 2022.	Infrastructure	Master Plan prepared	100%	Complete
2.2.2 The Region's traditional industrial and agricultural base is maintained and expanded.	The Port Pirie Industry Vision has been adopted by Council by June 2022, supported by Regional Development Australia Yorke & Mid North.	CEO Office			Ongoing – draft prepared To be reviewed to reflect new Port Pirie Taskforce implementation
2.2.3 Opportunities to diversify our economic base into other sectors such as tourism, renewables and value added agriculture are pursued.	Regional Development Australia Yorke & Mid North has held an Economic Summit by June 2022.	CEO Office	Summit held		Economic Summit held April 2022
2.2.4 New businesses are encouraged to invest and locate within the Council area.	Concept planning of the next stage of Flinders Industrial Estate is completed by June 2022.	CEO Office	Concept plan complete		Plan prepared and division deemed not financially viable in that format Alternative proposed presented to Council – to be reconsidered by incoming Council
2.2.5 There is an adequate supply of land zoned to accommodate industry, retail and other employment and economic generating activities.	A Port Pirie Masterplan to identify future needs has been completed by June 2022, supported by Regional Development Australia Yorke & Mid North.	CEO Office	Masterplan complete		Masterplan commenced by State Government, well advanced Ongoing into 22/23
2.2.6 Investment, additional infrastructure and employment opportunities are attracted to the region.	Research alternative housing models for residential development by June 2022, supported by Regional Development Australia Yorke & Mid North.	CEO Office	Proposals presented		A number of land divisions lodged and in various stages of approval. RDA Yorke and Mid North Housing sub committee formed Housing focus group from the Port Pirie Taskforce formed Pursuing funding models to support further land divisions

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Economy

Tourism

The natural beauty, unique history and attractions of our region and towns provide memorable experiences for increasing numbers of guests.

Strategy	Action	Accountability	Performance Measure	Target	Progress
2.3.1 Increased visitation leads to new and expanded tourism attractions and experiences.	Regional Development Australia Yorke & Mid North and Council have developed a vision for Stage 2 of the National Park priorities and funding requirements by June 2022.	CEO Office	Vision developed and adopted		Ongoing – draft vision prepared
	Discovery Trails stage 1 is completed by December 2021.	Corporate and Community	Installation of sign markers and launch of website		Ongoing
	Complete investigation into release of land for tourism use, by June 2022.	CEO Office		100%	Ongoing – development principals adopted – EOI in early 2023
	Bowman Park Masterplan completed by June 2022.	Infrastructure	Master Plan prepared		Deferred to 2022/23. In progress.
2.3.2 Our Region is increasingly recognised for its events and cultural experiences.	An Events Attraction Strategy has been developed by June 2022. (See 1.2.1)	Corporate and Community	Engaged Sports Marketing Australia	100%	Complete
	Installation of the new “What’s On” signage by June 2022 at Visitor Information Centre.	Corporate and Community			Deferred 2022/23

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Lifestyle

Built Environment

Our rich cultural and built heritage is valued, celebrated and enhanced by new developments.

Strategy	Action	Accountability	Performance Measure	Target	Progress
3.1.1 Provide opportunity for a wide range of social, residential, retail, commercial and industrial activity and development.	Complete an investigation of options to release residential allotments south of Port Pirie by December 2021.	CEO Office			Ongoing – see 2.2.6
	Complete community consultation on proposal to sell surplus council land by December 2022.	CEO Office			Consultation complete – process to release agreed land now commenced
3.1.2 Our unique character areas and iconic sites are identified, protected and promoted.	The Riverbank Precinct Masterplan has been prepared by December 2021.	Infrastructure	Masterplan prepared.	100%	Complete
	Shopfront improvements in Bowman Street, Crystal Brook is completed by December 2021.	Infrastructure	Improvements complete.	100%	Complete
	Implementation of the Riverbank Precinct Masterplan has been completed by June 2023.	Infrastructure			Ongoing 2023
3.1.3 Our public spaces are inspiring, stimulating and welcoming and encourage social interaction, gatherings and activity.	The preparation of the Memorial Park Masterplan is completed by June 2022.	Infrastructure	Master Plan prepared.	100%	Prepared in draft.

Infrastructure

Infrastructure is renewed and provided that meets current and potential future needs.

Strategy	Action	Accountability	Performance Measure	Target	Progress
3.2.1 Township road networks support pedestrian, cycle and vehicle use.	A network of Walking and Cycling Paths Stage 1 has been planned by June 2022.	Infrastructure	Stage 1 plan complete.	100%	Complete
	Installation of a network of Walking and Cycling Paths Stage 1 has commenced by December 2022.	Infrastructure	Stage 1 constructed	100%	Complete
3.2.2 Regional transport networks are prioritised to support primary and other industrial use.	Planning for installation of electric vehicle charging points in Port Pirie and Crystal Brook is complete by June 2022.	Infrastructure	Planning complete	100%	Complete
3.2.3 Council provided assets are fit for purpose, proactively maintained and renewal recognises future demand.	Building services review to identify underperforming assets and community consultation about potential future use is completed by December 2021.	Infrastructure	Report to AMC for consideration and consultation plan prepared.	100%	Report complete. Consultation delayed.
	Options for replacement of Fisherman's Jetty have been considered by June 2022.	Infrastructure	Options report complete.	100%	Deferred to 2022/23. In progress.

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Lifestyle

Sustainability

Sustainability considerations form part of our planning and decision making.

Strategy	Action	Accountability	Performance Measure	Target	Progress
3.3.1 Reduce water consumption and secure increased water supply.	Irrigation monitoring equipment installed by December 2021.	Infrastructure	Irrigation monitoring equipment installed.	100%	Complete
	Turf conditioning implemented by December 2021.	Infrastructure	Turf conditions complete.	100%	Complete
3.3.2 Adapt to and reduce impacts of climate change risk.	Planning for installation of electric vehicle charging points in Port Pirie and Crystal Brook is complete by June 2022.	Infrastructure	Planning complete.	100%	Complete
3.3.3 New initiatives that maximise waste diversion and resource recovery are identified and supported leading to an increased recognition of Port Pirie as a Green Industrial City.	An investigation of the feasibility of Food and Garden Organics has been completed by December 2021.	Development and Regulation	EOI complete and options assessed.	100%	Deferred to 2022/23
	Expressions of Interest for the installation of solar on Council buildings has been completed by June 2022.	Infrastructure			Deferred to 2022/23
3.3.4 Energy generation and local use is increasingly environmentally sensitive.	Continue to investigate a solar desalination plant to reclaim water for our parklands.	Infrastructure			Ongoing
	Transition of public streetlights to LED has commenced by January 2022.	Infrastructure	Transition commenced.		Delayed to Nov 2022.
	Complete the redesign of the roof of the Administration Office to accommodate rooftop solar by June 2023.	Infrastructure	Roof design complete.	100%	Complete.

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Lifestyle

Natural Environment

Our natural environment is retained, healthy and adds to the experience of the region.

Strategy	Action	Accountability	Performance Measure	Target	Progress
3.4.1 Our natural landscapes are secured and form a significant part of the appeal of our region.	Bowman Park Management Plan is completed by June 2022.	Infrastructure	Master Plan prepared	100%	Deferred to 2022/23. In progress.
3.4.2 Our valuable coastal assets are supported and enjoyed sensitively.	Roadside Vegetation Management Plan has been updated by June 2022.	Infrastructure	Plan complete	100%	Deferred to 2022/23.



Our Leadership

Community Engagement

Council decision making is informed, transparent, accountable and reflective of the Community Plan with avenues for community

Strategy	Action	Accountability	Performance Measure	Target	Progress
4.1.1 Increase participation in Council decision making processes.	Communications Strategy implemented by September 2021.	CEO office			Complete
	Elector Representation review completed by October 2021.	Corporate and Community			Complete
	Preparation for Council elections in 2022 has commenced by January 2022.	Corporate and Community			Complete
4.1.2 Ensure that Council's plans, projects and activities are aligned with the strategies of the Community Plan.	Council's integrated planning and reporting software is fully implemented by September 2021.	Infrastructure			Complete

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Leadership

Organisational Excellence

We deliver what we promise and strive to continually improve.

Strategy	Action	Accountability	Performance Measure	Target	Progress
4.2.1 One Council focussed on consistent quality services underpinned by transparent and accountable decision making.	Customer Request system review completed by December 2021 with improvements implemented by June 2022.	Corporate and Community	Implemented new CRS Aug 2022	100%	Complete
	IT mobility solutions have been implemented by December 2021.	Corporate and Community			Complete
4.2.2 Deliver services which meet community need and priorities at the right price based on innovation and continuous improvement.	Integrated Business Improvement Strategy Stage 1 Program & Planning Tool trial completed by December 2021.	CEO Office			Complete – ongoing refinement
	Cultural Precinct Review completed by August 2021. Waste Transfer Station Review completed by March 2022.	Corporate and Community Development and Regulation			Not Complete 50% complete Delay to 2022/23
4.2.3 Risk is understood and managed.	A review of the Risk Management Framework is completed and risk appetite agreed by June 2022.	Corporate and Community			Complete
4.2.4 Council will be financially responsible and sustainable across generations.	Monitoring of project timelines and budget adherence is reported to Council at least four times by June in each year.	Corporate and Community	Budget and Budget Review		Complete
	At each annual review in October, the Financial performance achieved will be consistently within indicator target ranges in the Long Term Financial Plan.	Corporate and Community	Report to Council		Complete
	A review the approach to Rating is completed by September each year.	Corporate and Community	Policy Review to Council		Complete
4.2.5 There is positive culture of leadership and empowerment across the Council.	Information Technology mobility enhancements are implemented by December 2021.	Corporate and Community	Survey Result received		Complete
	An Employee Survey is completed by May each year for 2022 and 2023.	Corporate and Community			Delayed to Dec 2022

OUR KEY ACTIONS

2021 – 2022 CONT.



Our Leadership

Partnerships

We develop strong mutually beneficial partnerships to advance key aspects of this Community Plan.

Strategy	Action	Accountability	Performance Measure	Target	Progress
4.3.1 Increase the opportunity for greater outcomes through mutually beneficial partnerships.	Regional Development Yorke & Mid North review of Aspire completed by December 2021.	CEO Office			Complete
	Council & TLAP advance community outcomes, planned projects delivered by June 2022.	CEO Office			Complete
	Flinders Mobile Library review has been completed by June 2022.	Corporate and Community			Not Complete
	Wellbeing Masterplan developed with LDAT & ADAA based on Planet Youth initiative by June 2022.	Corporate and Community			Ongoing development of Masterplan with LDAT
4.3.2 Enhance Councils regional leadership through opportunities for resource sharing and service provision.	An alliance has been formed with the District Council of Mount Remarkable and Northern Areas Council to investigate opportunities for Stage 2 of proposed Remarkable Southern Flinders Ranges by December 2021.	CEO Office			Complete
	Flinders Alliance established between Port Pirie Regional Council, District Council of Mount Remarkable, Northern Areas Council, District Council of Peterborough, District Council of Orroroo Carrieton and Flinders Ranges Council to explore shared services opportunities	CEO Office			Complete – projects implemented

GOVERNANCE STATEMENT

The information contained within this Governance Statement is provided in order to comply with Schedule 4 of the Local Government Act, 1999.

COMPLIANCE STATEMENT

Summary

- *Summary*
- *Access to Council Documents*
- *Freedom of Information*
- *Community Land*
- *Competitive Service Delivery*
- *National Competition Policy*
- *Confidentiality Provisions*
- *Elector Representation*
- *Procurement Policy for Goods and Services*
- *Salary Packaging for Senior Officers*
- *Committees*
- *Staffing*
- *Subsidiaries*
- *Tenders*
- *Work Health and Safety*
- *Aged Care Facilities*
- *By-Laws*
- *Attendance by the Public*
- *Council Decision Review*
- *Delegations*
- *Council Assessment Panel/Upper Spencer Gulf Regional Assessment Panel*
- *Council and Committee Member Allowances*
- *Elections*
- *Financial Plan and Budget*
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- *Rate Rebates and Remissions*
- *Regional Groups*
- *Building Fire Safety Committee*
- *Planning, Development & Infrastructure Act 2016*
- *Litter Control*
- *Environmental Health*
- *On-Site Wastewater Works Applications*
- *Community Wastewater Management Systems*
- *Mosquito Control*
- *Fire Prevention*
- *Mosquito Control*
- *Fire Prevention*

Access to Council Documents

The following documents are available for public inspection at the Council Offices free of charge. Members of the public may purchase copies of these documents for the fee prescribed by Council in the Register of Fees and Charges.

- *Council Agenda & Minutes*
- *Section 41 Committee Agendas & Minutes*
- *Council Policies*
- *Community Plan*
- *Other strategic plans*
- *Business Plan and Budget*
- *Annual Report*
- *Council By-laws*
- *Annual Financial Statements*
- *Assessment (Rates) Book*
- *Development Application Register*
- *Register of Elected Members*
- *Allowances & Benefits*
- *Register of Remuneration, Salaries & Benefits*
- *Register of Public Roads*
- *Register of Fees & Charges*
- *Register of Authorised Officers*
- *Register of Interests – Council Members*
- *Register of Fees and Charges*
- *Register of delegations*
- *Register of Community Land Management Plans*
- *Development Plan*
- *Dog & Cat Management Plan*
- *Any document seeking public comment*
- *Code of Conduct for Council Members*
- *Code of Conduct Complaint Handling Procedure*
- *Code of Practice for Access to Council & Committee Meetings and Documents*
- *Code of Conduct for Council Employees*
- *Code of Conduct for Volunteers*
- *Code of Practice for Procedures at Meetings*

Freedom of Information

Residents and non-residents are able to access information from Council by lodging a Freedom of Information (FOI) request. Details on how to do this can be obtained from the Council website or Council Offices.

In the period 1 July 2021 to 30 June 2022, six (6) requests for access under Section 13 of the Freedom of Information Act 1991 were processed. Access was granted for five (5) requests, one (1) withdrawn.

Council's Freedom of Information (FOI) Statement is reviewed and published on Council's website every 12 months, in accordance with the requirements of Section 9 (1a) of the Freedom of Information Act 1991. The FOI Act serves to promote openness and transparency in governance and accountability and Council welcomes enquiries. However, before applying please check Council's website or contact Council directly, via phone on 08 8633 9700 or email council@pirie.sa.gov.au as many Council documents are available at no cost.

Under the FOI legislation, an application fee must be forwarded with the appropriately completed request form unless the applicant is granted an exemption. Copies of any documents inspected, pursuant to a Freedom of Information request, will incur charges as set out in the Act.

Community Land

Local government land (other than a road) that is acquired by, or is brought under the care, control and management of, the council is taken to have been classified as community land unless –

- The council resolves before it becomes local government land that it is to be excluded from classification as community; and
- The land is not affected by provisions of a reservation, dedication, trust or other instrument that would prevent or restrict its alienation.

Competitive Service Delivery

Council’s Procurement Policy sets out how it will acquire goods and services. It includes contracting out, competitive tendering and purchasing locally and ensures probity and accountability whilst obtaining value for money.

The majority of services are delivered utilising Council assets and staff resources (refer to table below).

Employee Costs	7,676,000
Contractual Services, Materials & Other	11,156,000
Total Expenditure (excluding capital, including depreciation)	27,289,000

National Competition Policy

Port Pirie Regional Council has no significant business activities, nor does it have by-laws, existing or under review, which restrict competition.

No complaints have been received alleging breach of competitive neutrality principles. There are no public monopolies requiring structural reform.

During 2021/22 the Council and its committees considered 50 items in confidence.

The items considered in accordance with section 90(2) and section 90(3) of the Local Government Act 1999 are contained in the following table.

During 2021/22:

- orders for 35 of the listed confidential items were released
- one was partially released
- 15 orders remained in confidence (inc the above that was partially released).

Under section 91(7) of the Local Government Act 1999, a total of 41 orders remained operative at the end of 2021/22.

Council / Committee Meeting	Date of Meeting / Item Number	Confidential Item Title	Section 90(3) Reference	Status
CEO Performance Review Committee	13/07/2021 7.1	Review of 2020/2021 CEO Performance Review Report with CEO and Consideration of Key Performance Indicators for 2021/2022	a	Released
Special Meeting	21/07/2021 5.1.1	Notice of Claim – Update	i	Current
Special Meeting	21/07/2021 5.1.2	Rates Objection Status	i	Current
Ordinary Meeting	28/07/2021 17.1	Land Acquisition to Secure Road Tenure – Port Davis	b	Released
Ordinary Meeting	28/07/2021 17.2	RFT for Contract 2021/86 – Butlers Bridge Replacement	k	Released
Ordinary Meeting	28/07/2021 17.3	RFT for Contract 2021/87 – Stormwater Pipe Replacement	k	Released
Ordinary Meeting	28/07/2021 17.4	CEO Performance Review Committee	a	Released
Ordinary Meeting	22/09/2021 17.1	Land Acquisition to Secure Road Tenure – Port Davis	b	Released
Ordinary Meeting	22/09/2021 17.2	Consideration of Possible Purchase of Land	b	Released
Ordinary Meeting	22/09/2021 17.3	Notice of Claim – Update	i	Current
Ordinary Meeting	22/09/2021 17.4	Supply of Bridge for Butlers Bridge Replacement	k	Released
Ordinary Meeting	22/09/2021 17.5	Rates Objection Status	i	Current
Ordinary Meeting	27/10/2021 17.1	Contract for Sealed Road Maintenance	k	Released
Ordinary Meeting	27/10/2021 17.2	RFT for Contract 2021/82B - Crystal Brook Shopfront Improvement Project Works	k	Released
Ordinary Meeting	27/10/2021 17.3	Consideration of Possible Purchase of Land	b	Released

Council / Committee Meeting	Date of Meeting / Item Number	Confidential Item Title	Section 90(3) Reference	Status
Ordinary Meeting	27/10/2021 17.4	Rates Objection Status Partial Release – Media Statement	i	Current
CEO Performance Review Committee	15/11/2021 7.1	CEO 2021/22 Key Performance Indicators – Progress Report	a	Released
Ordinary Meeting	24/11/2021 17.1	Consideration of Possible Purchase of Land	b	Released
Ordinary Meeting	24/11/2021 17.2	CEO Performance Review Committee Meeting 15 November 2021	a	Released
Special Meeting	06/12/2021 5.1.1	RFQ 2021/149 – Port Pirie Outdoor Swimming Pool – Pipework Replacement	k	Released
Ordinary Meeting	15/12/2021 17.1	Consideration of Possible Purchase of Land	b	Released
Ordinary Meeting	15/12/2021 17.2	Legal Matter	h & i	Current
Ordinary Meeting	15/12/2021 17.3	RFT for Contract 2021/95 - Kerb Replacement Program 2021/22	k	Released
Ordinary Meeting	15/12/2021 17.4	RFT for Contract 2021/91 Supply & Delivery of One 4x2 Tipper Truck	k	Released
Special Meeting	10/01/2022 5.1	RFT 2021/90 Senate Road Sporting Complex Upgrade – Irrigation & Turf	k	Released
Ordinary Meeting	27/01/2022 17.1	LGA Procurement Energy Tender	d	Current
Ordinary Meeting	27/01/2022 17.2	Consideration of Possible Purchase of Land	b	Released
Ordinary Meeting	27/01/2022 17.3	RFQ for Contract 2021/151 – 2021/22 Road Resheeting Program – Rubble Material Loading, Haulage & Placement.	k	Released
Ordinary Meeting	27/01/2022 17.4	RFT for Contract 2021/89 Supply & Delivery of One Articulated Front End Loader.	k	Released
Ordinary Meeting	27/01/2022 17.5	Notice of Claim – Update	i	Current
Special Meeting	09/02/2022 4.1	2021/2022 Capital Projects Update and Budget Adjustments.	b	Current
Special Meeting	09/02/2022 4.2	RFT for Contract 2021/96 – Port Pirie City Entrances Upgrade – Vegetation Clearance.	k	Released
Special Meeting	09/02/2022 4.3	RFT for Contract 2021/93 – Construction of Three Chain Road Shared Pathway	k	Released
Audit & Risk Management Committee	22/02/2022 6.1	Legal Matter – Rates Objection	h	Current
CEO Performance Review Committee	22/03/2022 7.1	CEO 2021/22 Key Performance Indicators – Progress Report and 2021/22 CEO Performance Review Process	a	Released
CEO Performance Review Committee	22/03/2022 7.2	Organisation Review	a	Released

Council / Committee Meeting	Date of Meeting / Item Number	Confidential Item Title	Section 90(3) Reference	Status
Ordinary Meeting	23/03/2022 17.1	Organisation Review	a	Released
Ordinary Meeting	23/03/2022 17.2	Amendment to Confidential Resolution – RFT for Contract 2021/96 – Port Pirie City Entrances Upgrade – Vegetation Clearance.	k	Released
Ordinary Meeting	23/03/2022 17.3	Notice of Claim – Update	i	Current
Ordinary Meeting	27/04/2022 17.1	Legal Matter – Rates	h & i	Current
Ordinary Meeting	27/04/2022 17.2	RFT for Contract 2022/98 – Replacement of Aerodrome Runway Lighting.	k	Released
Ordinary Meeting	27/04/2022 17.3	RFT for Contract 2022/99 – Council Offices & Public Toilet Cleaning Services 2022-2026.	k	Released
Ordinary Meeting	27/04/2022 17.4	CEO Performance Review Committee Meeting	a	Released
Ordinary Meeting	25/05/2022 17.1	Notice of Claim – Update	i	Current
Ordinary Meeting	25/05/2022 17.2	Residential Land Development and Disposal.	b	Current
Ordinary Meeting	25/05/2022 17.3	RFT for Contract 2021/92r2 – Senate Road Sporting Complex Upgrade – New Toilets.	k	Released
Ordinary Meeting	25/05/2022 17.4	EOI Waste Construction & Demolition Crushing.	k	Released
Ordinary Meeting	22/06/2022 17.1	Notification of Potential Legal Matter	i	Current
Ordinary Meeting	22/06/2022 17.2	Strategic Property Consideration	b	Released
Ordinary Meeting	22/06/2022 17.3	CEO Performance Appraisal Report 2021/22 (Draft)	a	Released

Elector Representation

An Elector Representation Review was gazetted on 25 November 2021. The name of the Council remained the same, Port Pirie Regional Council.

The representation review was conducted during 2021 with a determination proposed that the Council will not change from its current composition and structure. A report based on this outcome went to the Ordinary Meeting of Council on 21 September 2021. It is therefore effective as of the determination of the November 2022 Council Elections.

The elector ratio for the Port Pirie Regional Council is 1:1314 based on the total number of members on Council (10), not the total number of councillors.

When carrying out an elector representation review the Council must:

- (a) by public notice— (i) inform the public of the preparation of the representation options
- (b) paper; and (ii) invite interested persons to make written submissions to the council on the subject of the review within a period specified by the council (being a period of at least 6 weeks); and publish a copy of the notice in a newspaper circulating within its area.

Consultation on the current review expired on 27 August 2021 without receiving any representations.

The next elector representation review is due in 2028.

Council	Members	Electors	Elector Ratio
Copper Coast	10	12,151	1:1215
Light Council	11	11,165	1:1015
Murray Bridge	10	15,548	1:1554
Port Pirie	10	13,143	1:1314
Victor Harbor	10	13,376	1:1337
Yorke Peninsula	12	9,110	1:759

Procurement Policy For Goods And Services

Council has adopted several policies to ensure a fair, transparent and accountable process in the purchase of goods and services. Council aims to ensure that its methods are cost effective and represent best value for money.

In fulfilling Council’s purchasing role, the following principles apply:

- Open and fair competition
- Value for money
- Probity, accountability and transparency
- Effective management of the end to end procurement lifecycle
- Identification and management of risks
- Environmental protection
- Encouragement of competitive local business and industry
- Ensuring compliance with relevant Legislation

Generally, Council will adopt the following approaches:

- Direct purchasing;
- Quotations (Informal);
- Request for quotations (RFQ);
- Requests for Expressions of Interest (REOI);
- Request for tenders;
- Panel Contracts;
- Strategic Alliances.

Salary Packaging for Senior Officers

Council's Senior Officers are as follows:

EXECUTIVE MANAGEMENT TEAM			
	Female	Male	Salary Range
CEO		1	\$227,321
Directors	1	2	\$130,000 - \$140,000

The table above highlights the base salary for the Executive Management Team. Salaries for these Officers are in accordance with the applicable Award and Council's Enterprise Agreement. Members receive the superannuation guarantee and access to other benefits which may include the provision of a Council motor vehicle, telephone expenses and provision of a motor vehicle with all Fringe Benefits Tax expenses paid by Council.

Employee Gifts

Date	Amount	Description
21/12/2021	70.00	Lynne Walden - Retirement - Flowers
06/12/2021	60.00	Todd Connor - Recognition - Voucher
26/08/2021	71.00	Ron Agius - Condolences - Flowers
05/08/2021	65.00	Dave McPherson - Condolences - Flowers
05/08/2021	80.00	Pam Menadue - Farewell - Flowers
29/07/2021	60.00	Britney Chivell - Recognition - voucher
13/07/2021	50.00	Jeff Adams - Farewell - Gift basket
13/07/2021	50.00	Rhys Millington - Farewell - Gift basket
13/07/2021	60.00	Tabitha Runkel - Farewell - Flowers

Section 41 Committees

Existing Committees

- Asset Management Committee – to improve Council's financial sustainability through the implementation of best practise asset management.
- CEO Performance Review Committee – to undertake an annual assessment of the CEO's performance in accordance with the CEO's contract of employment.
- Public Art and Cultural Advisory Committee – to encourage the inclusion of diverse Art and

Culture aspects in Council projects.

- TLAP Consultative Committee – to act as a communication channel between TLAP and Council and to recommend an annual works program each organisation should take to meet the objectives of TLAP (Targeted Lead Abatement Program). This Committee was dissolved In December 2021.

Statutory Committees

- Audit and Risk Management Committee – to assist the Council in the conduct of its responsibilities for the management of risk, related to financial reporting and audit initiatives, the internal control system and the audit functions and to act as a source of advice to the Council and CEO in relation to these matters.
- Upper Spencer Gulf Regional Assessment Panel – to facilitate the expeditious assessment of development applications made to the Council.
- Building Fire Safety Committee – to inspect buildings in the Council area to determine whether the fire safety of the building is adequate.

Staffing

As at 30 June 2022, Council employed 87.9 full-time equivalent employees. This compares to 88.9 full-time equivalent employees at 30 June 2021 and 87.5 employees at 30 June 2020.

Subsidiaries

Council has not formed any single Council subsidiary pursuant to Section 42 of the Local Government Act 1999.

Council is a member of one (1) regional subsidiary pursuant to Section 43 of the Act:

- The Central Local Government Region (the Legatus Group) is made up of 13 councils. It meets regularly to undertake co-ordinating, advocacy and representational roles on behalf of the members at a regional level. The annual contribution was \$12,496 (GST incl) for 2020/21.

Council makes an annual contribution to the subsidiary. The report of activities and the annual financial statements are the responsibility of the body, therefore the financial activities are not included in the accounts of this Council. Reports received from the subsidiary are included in this report.

Tenders

For the year ended 30 June 2022, a total of fifteen (15) major tenders (ie greater than \$100K) and nineteen (19) requests for quote (less than \$100K) were closed for the supply of goods and services.

Work Health and Safety

Port Pirie Regional Council continues to maintain a high standard of Work Health and Safety (WHS) Management.

The Management Plan for Work Health and Safety, which had been developed pursuant to the Return to Work SA Performance Standards for Self-Insurers, requires Council as an exempt employer, to set its own Work Health and Safety objectives based on the organisation's own requirements and to integrate Work Health and Safety into the organisation's Management Plan.

The setting of the management plan is a systematic process which covers review of WHS data and statistics, and planning and programming of realistic and achievable actions, objectives and target dates for each plan and a commitment from Executive Management Team to accountability and responsibility.

Biennial KPI Audits are undertaken by Local Government Association Workers Compensation Scheme to evaluate our level of compliance against the Performance Standards for Self-Insurers. In addition yearly WHS system reviews are undertaken in-house to ensure areas that require improvement are being addressed.

Council's Health and Safety Committee which comprise management and employee representatives, continue to update its plans, policies and procedures for the use of employees.

Workplace inspections are undertaken on a regular basis.

Council participates in the Local Government Association Workers Compensation Scheme's Healthy Lifestyle projects and continues to provide annual health screenings for its employees.

Work Health and Safety training information sessions are made available to employees on a continuing basis.

By-Laws

By-laws by definition are rules made by a local authority for the regulation of its affairs or management of the area it governs. Council also has the power to make By-laws for different activities of Council not stated directly in legislation.

Current By-laws are:

1. Permits & Penalties
2. Moveable Signs
3. Local Government Land
4. Roads
5. Dogs
6. Cats

A review of all By-laws was done in 2016. They were gazetted on 30 June and came into effect on 30 October, 2016. The next review is due in 2023.

Attendance by the Public

Council Meetings are held at the Council Chamber, Port Pirie Administration Centre, 115 Ellen Street, Port Pirie, at 6.30 pm on the 4th Wednesday of each month.

The Audit Committee meets at least three times a year at appropriate times in the reporting and audit cycle and otherwise as required.

The Upper Spencer Gulf Regional Assessment Panel meets monthly or on an as needs basis. The Building Fire Safety Committee holds a minimum of one meeting each calendar year on a day and time nominated by the Presiding Member.

Council, Committee and Panel meetings are open to the public and attendance at these meetings is encouraged, however members of the public may only observe the proceedings unless invited to address the meeting.

Members of the public are able to put forward their views on particular issues before Council in the following manner:

(a) Deputations

With the permission of the Committee Chairperson or the Mayor, a member of the public can address Council or a Committee personally, or on behalf of a group of residents.

(b) Written Requests

Any person wishing a matter to be considered by Council should communicate in writing to the Chief Executive Officer.

(c) Petitions

Written petitions should be addressed to the Council on any issue within Council's jurisdiction. It should clearly set out the request or submission of the petitioners and be submitted at least seven days before the meeting, to enable a report to be included in the agenda.

(d) Elected Members

Members of the public can contact an Elected Member of Council to discuss any issue relevant to Council.

(e) Public Question Time

Council will allocate fifteen (15) minutes in the Council Agenda for each monthly Ordinary Meeting for the purpose of Public Question Time. Members of the community wishing to pose a question must do so in writing prior to the meeting. They may speak at the meeting for no longer than three minutes.

Closing dates apply for matters to be included in Council agendas. Please check with Council for these "deadlines".

Agendas for all meetings are placed on public display at the Administration Centre no less than three clear days prior to meetings. Minutes of Council meetings are placed on display within five days after a meeting.

Council Decision Review

Council is committed to transparent decision-making processes and to providing a fair and objective procedure for the review of decisions made by Council. A formal Complaints Policy & Procedures has been adopted as part of a customer focus approach to service delivery.

Many issues arise during the course of the Council activities and most complaints are initially made verbally by telephone, face-to-face or in writing to a Council Officer, or to an Elected Member. All complaints will be logged into the customer service system and referred to the relevant Council staff member. On most occasions this results in the matter being resolved

satisfactorily.

The Complaints Policy & Procedures provides a framework to Council for receiving and responding to complaints from the public as a means of improving customer service in all areas of Council's operations. This policy aims to ensure that issues which are the subject of complaints are addressed promptly when possible, to the satisfaction of the complainant, and in a manner which, as far as possible, ensures that such issues will not be the subject of future similar complaints.

The Internal Review of Decisions Policy provides a structural process for the review of Council decisions. Any person may ask for a review of a decision that has affected them.

During 2021-22 there were zero reviews completed.

Delegations

The Chief Executive Officer has been delegated authority under many pieces of legislation and this has been sub-delegated by the CEO to other Officers as appropriate. These delegations are reviewed on an annual basis. Delegations to the CEO can be viewed on the Council website www.pirie.sa.gov.au

Council Assessment Panel / Upper Spencer Gulf Regional Assessment Panel

The Port Pirie Regional Council Assessment Panel continued to operate under its terms of reference until the 18th March 2021 when it was replaced by the Upper Spencer Gulf Regional Assessment Panel.

The Minister for Planning, on the request of the Port Augusta City Council, Port Pirie Regional Council, and the City of Whyalla, has agreed to constitute the Upper Spencer Gulf Regional Assessment Panel (USGRAP) under the Planning, Development and Infrastructure Act. The USGRAP commenced operations on 19 March 2021.

The USGRAP will act as a Planning Authority to assess Planning Applications (against the SA Planning & Design Code) for land division, building and development proposals across the Council areas of the Port Augusta City Council, Port Pirie Regional Council, and the City of Whyalla – the types of Planning Applications that the USGRAP will consider will be limited to Performance Assessed applications (as defined in the Planning & Design Code) that are subject to public notification and where representations are received.

Upper Spenser Gulf Regional Assessment Panel Allowances \$

Stewart Payne (Presiding Member)	550
Fiona Barr	400
Angela Stokes	400
Robert Donaldson	400
Nick Stassinopoulos	400

Audit Committee Allowances \$

Alan Rushbrook (Chair)	3,131
Michele Bennetts	3,036

Elections

Council elections are held every 4 years with all positions being declared vacant. Following the Council election conducted in November 2018, the next election will be held in November 2022.

Financial Plan and Budget

The Long Term Financial Plan 2021-31 was adopted by Council on 25 August 2021. The Plan will be reviewed in 2023. The purpose of the Plan is to achieve the following objectives:

Financial Sustainability

To achieve and maintain financial sustainability, where the planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

Asset Management

To ensure that the maintenance and renewal of existing assets is fairly and equitably funded from current and future ratepayers and that new assets are acquired and constructed in accordance with community demand and affordability.

Borrowing

To utilise debt in a responsible manner, to finance short term works which will provide for future efficiencies or major long term infrastructure.

Rates

To raise Rate income in a responsible and equitable manner, that will be used to fund the long term needs of the community. As a principle source of income, it is important to maintain a consistent and predictable rating structure.

Performance Indicators

To set targets and monitor progress towards the three key financial performance indicators of Asset Sustainability Ratio, Net Financial Liabilities Ratio and the Asset Sustainability Ratio.

The 2021/22 Budget was formally reviewed on three (3) occasions during the year. Several projects were added and removed during the year and adjustments made accordingly.

Adherence to Budget is monitored on a quarterly basis through the reporting mechanisms of the Audit Committee.

Policies

Port Pirie Regional Council retains a suite of policies to assist in the governance of its operations. Council policies are developed and reviewed pursuant to the requirements of the Local Government Act 1999 and other applicable legislation, and are frequently released for public consultation prior to endorsement by Council in accordance with Council's Community Engagement Policy.

- Asset Accounting Policy
- Asset Management Policy
- Business Plan and Budget Framework Policy
- Caretaker Policy

- . Community Assistance Policy
- . Community Bus Policy
- . Community Engagement Policy
- . Complaints Policy
- . Council Induction Policy
- . Council Logo Policy
- . Debt Collection Policy
- . Disposal of Land & Assets Policy
- . Elected Members Allowances & Support Policy
- . Elected Members Communications & Records Management Policy
- . Elected Members Computer, Internet & Information Technology Policy
- . Elected Members Induction Policy
- . Elected Member Portfolio Policy
- . Elected Members Training & Development Policy & Plan
- . Emergency Management Policy
- . Enforcement Policy
- . Financial Hardship Policy
- . Financial Hardship (CWMS) Policy
- . Financial Reserves Policy
- . Flag Policy
- . Food Act Inspection Fees Policy
- . Footpath Development & Maintenance Policy
- . Fraud & Corruption Prevention Policy
- . Funding Policy
- . Grants Policy
- . Interaction of Development Act, State Records Act & FOI Act with Copyright Act Policy
- . Internal Control Policy
- . Internal Review of Council Decisions Policy
- . Library Membership & Conditions of Use Policy
- . Major Projects Prudential Management Policy
- . Mayor Seeking Legal Advice Policy
- . Media Policy
- . Memorials Policy
- . Order Making Policy
- . Outdoor Trading & Dining Policy
- . Private Works Policy
- . Procurement Policy
- . Public Art Policy
- . Public Interest Disclosure Policy
- . Rates Policy
- . Related Party Disclosure Reporting Policy
- . Requests for Service Policy
- . Risk Management Policy
- . Road Infrastructure Cost Sharing Policy
- . Safe Environment for Children Policy
- . Selection of Road Names and Public Places Policy
- . Signs Policy
- . Special Occasion Policy
- . Supplementary Election Policy
- . Treasury Management Policy
- . Trees Policy
- . Vandalism - Rewards for Information Policy
- . Volunteers Policy

Codes

- Elected Member Code of Conduct Complaint Handling
- Employee Code of Conduct
- Code of Practice of Access to Council and Committee Meetings and Documents
- Code of Practice of Meeting Procedures
- Code of Conduct for Volunteers
- Code of Conduct of Council Members

Registers

- Register of Interests (Council Members)
- Register of Allowances and Benefits
- Register of Remuneration, Salaries and Benefits
- Register of Community Management Plans
- Register of Community Land
- Register of Interests (Employees)
- Register of Public Roads
- Register of By-Laws
- Register of Authorised Persons
- Register of Gifts and Benefits – Council Members and Employees

Regional Groups

Council supports and makes contributions to the following regional groups:

- Upper Spencer Gulf Common Purpose Group (Spencer Gulf Cities)
- Regional Development Australia Yorke & Mid North
- Central Local Government Region (Legatus)
- Flinders Mobile Library
- Game-On
- Northern Passenger Transport Network

Building Fire Safety Committee

As a statutory function controlled under the Development Act, Councils are required to ensure the ongoing safety of building occupiers and users of buildings within their Council boundaries. Council's Building Fire Safety Committee is a stand-alone committee established pursuant to Section 71 of the Act to investigate whether building owners are maintaining proper levels of fire safety in their buildings.

The Committee comprises of representatives of the SA Metropolitan Fire Service, SA Country Fire Service, a qualified Building Surveyor and Council's Building Officer. The Committee conducts inspections on a quarterly basis and has inspected 12 buildings during the current reporting period, 2021/22.

Planning, Development and Infrastructure Act 2016

The Planning Development and Infrastructure Act 2016 is underpinned by Regulations as well as a state-first digital ePlanning platform. This system has been in operation since 19 March 2021.

The Planning and Design Code is a statutory instrument under the Planning, Development and

Infrastructure Act 2016, for the purposes of development assessment and related matters within South Australia. The Planning and Design Code has now replaced all development plans to become the single source of planning policy for assessing development applications across the state.

Litter Control

The dumping of household rubbish within the Council area is a recurring problem, resulting in costs to the community associated with cleanup and disposal.

Council has a program which offers a financial reward to any person who provides information leading to a successful prosecution for the dumping of rubbish on property under the control of Council.

During the 2021/2022 period, 4 expiation notices were issued for illegal dumping.

Environmental Health

During the 2021/22 year the activities of the Environmental Health Officer included routine compliance inspections of food premises, on-site wastewater systems, temporary accommodation facilities, high risk manufactured water systems, swimming pools and infectious disease vector control/investigations, as directed by the Communicable Diseases Branch of SA Health, particularly with regard to COVID-19 surveillance.

On-Site Wastewater Works Applications

43 On-site Wastewater Systems applications were approved during the year. As part of the approval process, each system is subject to two mandatory inspections by the Environmental Health Officer.

Community Wastewater Management Systems

The Council operates Community Wastewater Management Systems (CWMS) in Napperby and Crystal Brook and conducts a 4-yearly septic tank pump out program for those properties connected to the CWMS. The quality of effluent processed by the systems in line with the South Australian Public Health (Wastewater) Regulations 2013 is routinely monitored and mandatory water quality testing is performed each quarter by the Australian Water Quality Centre.

Mosquito Control

Council has conducted a seasonal mosquito control program since 2016 which treats more than 32 identified breeding sites throughout the region. Council received 6 complaints in relation to mosquitos during 2021/22.

Fire Prevention

Port Pirie Regional Council delivers strategies and activities that aim to protect life and reduce the impact of bushfires with the key outcomes including:

- Reduction in the frequency of fires;
- Reduction in the impact that fires have on the community;
- An educated and informed community; and
- The provision of cost-effective levels of community fire protection whilst maintaining a balance of proper land management.

Each Council must appoint a suitably qualified Fire Prevention Officer to administer legislative requirements and coordinate the management of a fire prevention program and activities to mitigate risks, both on public and private land.

These responsibilities include:

- Community Education and Awareness;
- Provide Information and Advice; and
- Property Inspection and Enforcement.

Properties are generally inspected prior to the fire danger season, with those requiring works being listed. The locations requiring works to develop an Asset Protection Zone (APZ) or to maintain an existing APZ will be issued a warning notice outlining the works required. Should the works not be completed the 105f process will be initiated to ensure the desired outcome. A total of 430 105f Schedule 12 notices were issued to private land owners, resulting in 15 requiring enforcement.

Council's Fire Prevention Officer continues to liaise with State Government Agencies to ensure that land owned by or under the care, control and management of State Government are also managed and the risks mitigated through works undertaken where they impact on assets.

Council's Fire Prevention Officer attended zero instance of illegal burning during 2021/2022.

Fire Permits (Schedule 9) were issued to primary producers to undertake stubble or broad acre burning from mid-March 2022. A total of 16 burning permits were issued, all being for stubble or broad acre burns on a standard fire danger season day. With only one escaped burn reported to Council. One schedule 10 permit was issued by Council during 2021/2022, this was issued for a food premises to undertake cooking activities outdoors and two were issued by the CFS for the use of prescribed tools (emergency hot works) on a total fire ban day on the rail corridor.

A total of 141 Clean Air Policy permits were issued during the 2021/2022 period. These have been issued mainly for comfort fires during winter inside the township boundaries with 6 smoke related complaints received where warnings were issued for low level breaches of the Clean Air Policy 2016 and one permit revoked for as neighbor's were particularly sensitive to smoke.

OUR TEAM

Conditions of Employment

The People & Culture team support all staff in the delivery of our services and manage the following areas:

- Recruitment
- Learning & Development
- Performance Management & Recognition
- Industrial Relations
- Workforce Planning
- Organisational Development
- Health Safety and Wellbeing

Council employment is bound by structured state industrial agreements with prescribed wage rates and classification systems. The majority of employees are covered by one of two enterprise agreements, which were both renegotiated in the reporting year:

- South Australian Municipal Salaried Officers: Port Pirie Regional Council Enterprise Agreement No.12 of 2021.
- Local Government Employees Award: Port Pirie Regional Council Enterprise Agreement 2021.

Council provides employees access to the following benefits:

- Access to our Employee Assistance Program offering work related and personal counselling;
- Income Protection and Journey Protection;
- Study Assistance;
- Paid Parental Leave;
- Domestic and Family Violence Leave;
- Health & Wellbeing activities: flu vaccinations, skin screens, health checks;
- Injury Prevention Physiotherapy
- Flexible Working Arrangements.
- Training and Development
- Cultural Leave
- Pandemic Leave

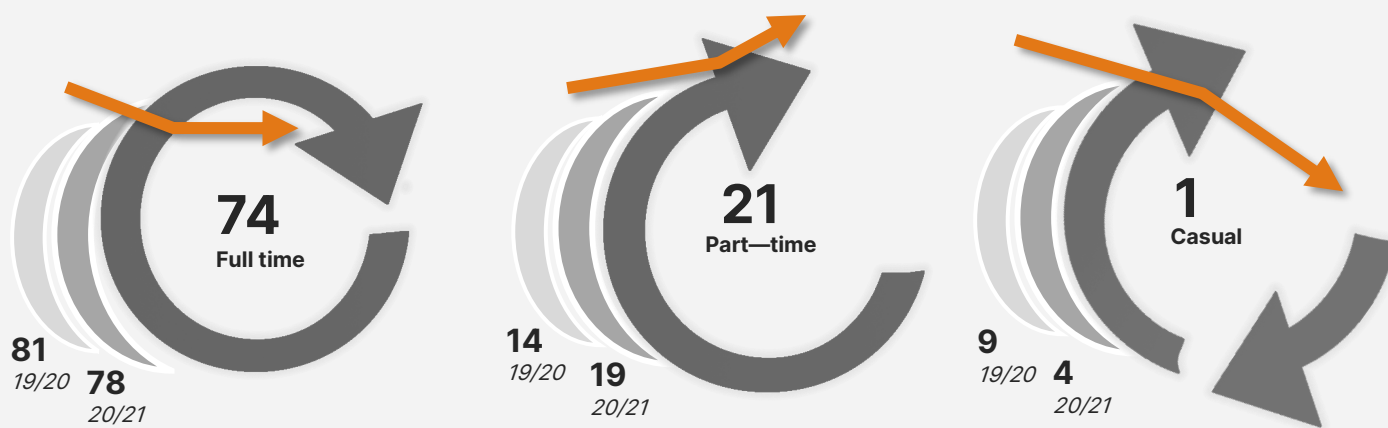
Our people were offered and attended training opportunities, including conferences and seminars that provided them the skills and knowledge to increase performance in their roles and better serve the community.

Council encourages participation on boards and committees within local government and within their area of expertise along with membership to relevant associations.

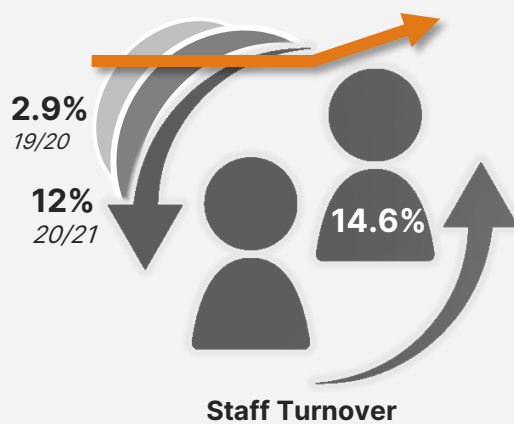
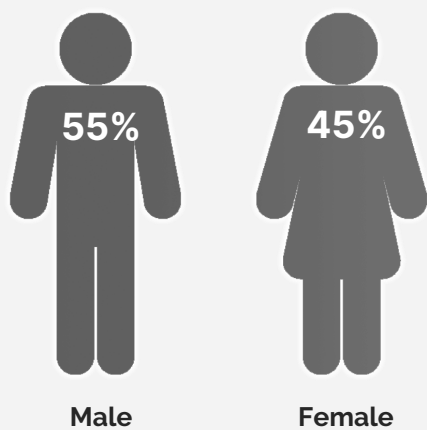
COVID-19

As with all businesses, COVID-19 created many challenges that council was required to overcome. Our top priorities were the health & safety of our employees and our ability to maintain council services to the community.

STAFF DEMOGRAPHICS



96 total employees



LIBRARY



Port Pirie Regional Library website

The library is a place to discover, connect and enjoy. It is a place where people can:

- Read for knowledge or pleasure
- Be supported in lifelong learning - including support for early years literacy, and digital literacy
- Meet and connect with people, information and ideas
- Access, explore and embrace new technologies

The Port Pirie Regional Library Service provides services and programs that contribute to a quality lifestyle for people living in the Port Pirie Regional Council area. The service consists of two branches: the Port Pirie Public Library and the Crystal Brook Public Library. The Region is also supported

Brook branch 30 hours per week over five days.

The Library collection includes eBooks, eMagazines, books, magazines, music CD's, DVD's, jigsaws, audio books, language kits, graphic novels, online resources and sports equipment for people of all ages.

Library staff have been flexible and innovative during this last year, adapting to changes because of COVID-19 and putting the customer first. One of the highlights for the year was participating in Council's Christmas Lights display with some great displays at Crystal Brook Library and the Port Pirie Public Library.

2019/2020*	2020/21**	2021/22**
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People visiting the libraries	55,230	50,491	44,245
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*Please note COVID-19 has had an impact on these measures. Libraries were closed for 6 weeks

** COVID-19 has had an ongoing impact with visitors and numbers attending events.

Activities & Events for Children

Lego Club

Lego Club is for 5-12 year olds and attracts on average eight children per session. The club runs weekly during term time and while the children are having fun, they are developing their spatial, communication and imagination skills. This program was suspended for a short time due to COVID concerns. Seventeen sessions were conducted within the library with attendances at a session varying from one to eleven.



by the Flinders Mobile Library, which visits Napperby, Koolunga and Redhill on a regular basis.

The Port Pirie Branch is open 43 hours per week over six days and the Crystal

1001 books before school

1001 books before school is a continuing program to encourage reading to children, which then builds some early literacy skills as well as being an enjoyable way to spend time with young children. This program launched in February 2017 and currently has twenty seven registered participants with twenty one new registrations occurring during the year.

Two children reached the 1001 books milestone in this last financial year.

Holiday Fun @ your library

The Library ran school holiday activities for children 4 to 10 years of age in December/January, and April school holiday periods at both Crystal Brook and Port Pirie branches. One of the activities undertaken by the children attending was the Yarn lacing owl, the fourteen children laced and decorated owls for hanging in their rooms.



Baby Bounce

Baby bounce is an ongoing weekly program during term time that regularly attracts six to eleven Mums/Carers and their babies/toddlers to a session of rhyme, song and story time. Baby Bounce sessions start to build platforms for early literacy development. Baby Bounce was suspended due to COVID.

Youth Activities & Events

Summer Reading

For the Summer Reading program, packs were created to encourage reading and activity during the summer. Forty four packs were collected. With this success, plans are underway to create activity books for summer 2022.

Youth Activities

In 2021 the youth program ran fortnightly in term time. This program is aimed at the 11-17 year-olds. Each session aids in developing life skills in a fun way. Sessions are themed around cooking, information technology, craft, and GEES (Gardening, engineering, experiments and science). The program was revamped in 2021 to weekly during term time with a life skills session alternating with a fun activities like Wii, trivia, 3D puzzles.

Adult Events & Activities

Public Computer Training

Digital Literacy training Sessions @ the Library.

The Libraries SA "Being Digital" has replaced Tech Savvy Seniors this financial year. Designed for all ages, improvement in digital literacy in our region is the goal and has been approached in the same vein as previous years.

Once again, these free programs have seen some major limitations due to the COVID-19 pandemic, resulting in a large portion of the year being limited to one-on-one training sessions.

During the financial year the library conducted 58 one-on-one sessions.

Services/Activities

Gift of Reading

Since 2013 the Port Pirie Regional Library Service has been assisting the Port Pirie & Local Areas Christmas Assistance Committee with the donation of books for needy children in our community.

The Port Pirie & Local Areas Christmas Assistance Committee comprises of Uniting Country SA, Families SA, and St Vincent de Paul. Thanks to the generosity of Library customers and many council staff the library was able to provide a donation of 304 books in December 2021.

Volunteers

Volunteers play a vital role in assisting library staff to deliver programs to the community. The library currently has two volunteers assisting with programs such as Home Library selections and deliveries, School Holidays programs, Book Week, Youth Programs and shelf tidying.

Book Sales

The normal pattern of two Book sales a year in May and November however disrupted during COVID. Given the COVID disruption the Library team have made book sales more accessible through making a smaller selection available at all times.

Community Activities

The library continues to support the Port Pirie Domestic Violence Group and the Port Pirie Family Historical Group.

Home Library

Home Library delivery service caters to residents in Port Pirie who are unable to visit the library due to age, illness or frailty. The library delivers to people in their homes and three nursing homes. Home Library services occurs fortnightly and numbers of deliveries fluctuate. Currently 42 people receive a delivery every month and 35 every fortnight.



TOURISM



Port Pirie Regional Tourism and Arts website



In financial year 2021-2022, along with the rest of South Australia our regions visitor economy continued to be impacted by the ongoing and world-wide effects of the COVID-19 pandemic. This virus continued to throw curve balls and challenged us to do things differently. Having experienced the most severe contraction of tourism on record, as we've seen our visitor economy decrease in the year to March 2021, the latest results for the June 2021 year end have seen expenditure that has assisted in recovery in our region. In fact, the Tourism Industry Council rightly predicted a strong recovery of the visitor economy by June 2022.

Tourism Industry Council has stated the initial recovery has been led by strong growth in interstate expenditure over the last quarter and the record high intrastate expenditure in response to the easing of COVID-related travel

restrictions. While positive, we still saw some fluctuations in the data during the due to the ever-changing nature of this pandemic in 2021/2022 financial year.

	2020/21	2021/22
VIC – Counter Statistics	7560	9764
Art Gallery Statistics	8040	10,024
Shakka/Shark Cage Dive	1071	1801
	2020/21	2021/22
Intrastate	6235	7650
Interstate	1167	2046
International	39	68
Other	129	0
	7570	9764

Nonetheless, it is clear as demonstrated by our increased visitation that Port Pirie Regional Council visitor economy is seeing vast improvements on last year. With many South Australians keen to do their bit for our local economy by holidaying at home, as we have seen many new return visitors to our region.

Port Pirie Regional Council benefited from a number of tourism initiatives delivered by Tourism Industry Council of South Australia including the Great State Voucher program, focused tourism marketing efforts on the intra and interstate markets.

Visitor Statistics

While it's promising to see a strong recovery in our region and the return of international visitors, we are not quite at pre-COVID levels of occupancy or visitation, however we are tracking in the right direction.



PORT PIRIE REGIONAL ART GALLERY



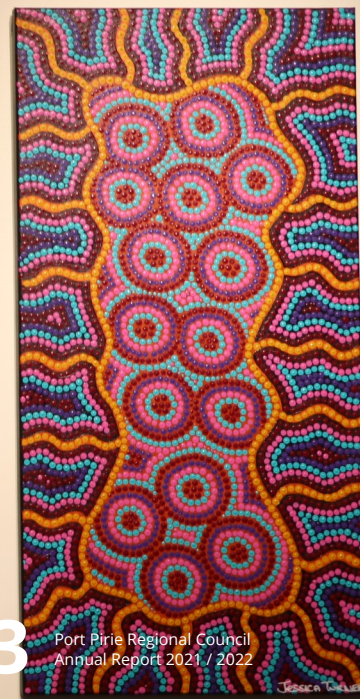
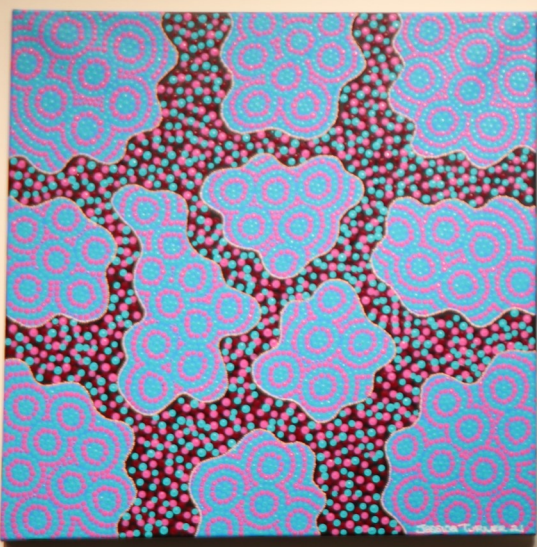
Port Pirie Regional Art Gallery

The gallery proved to be an anchor during the fluctuating openings and closures of COVID. Tourists, local community, and schools were determined and enthusiastic to be back in a place that anchored them, which provided a place of solace and calm with some incredible exhibitions in the 2021/2022 Gallery Exhibition Calendar. The increased visitation in the gallery stats is largely due to an increase of schools accessing the gallery at various times to avail of the strong educational programs outreach that accompany the exhibitions the gallery showcases, as well as increased visitation from inter and intra state visitors as we track back to pre-COVID-19 visitation rates.

Diverse Exhibition program with highlights included;

- South Australian Living Artists Festival which was supported very strongly by SALA and encouraged many city dwellers to head to our region.
- The Inaugural Tarnanthi Festival Exhibition Drifting Sands
- In May 2022 Cynthia Schwertsik: MY NAME was presented in partnership with Country Arts SA, presented an exhibition during which time Cynthia Schwertsik undertook some reach with local women in the community which culminated in a live painting of a mural in the gallery.

The Inaugural Tarnanthi Festival Exhibition Drifting Sands curated by Wangkangurru woman Marika Davies in partnership and support from Art Gallery of South Australia, Regional arts Australia through Country Arts SA, Events SA, through South Australian Tourism Commission, NBN. The launch event attracted 130 visitors mostly from Adelaide at a time when visitors were just beginning to gain their confidence and travel again.



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Port Pirie Regional Council
Annual Report 2021 / 2022



Cynthia Schwertsik, *My Name*, May 2021, Port Pirie Regional Art Gallery. Photo Kathy Gould, HIP Photography, Courtesy the artist and Country Arts SA

- Launch of the Naomi Hobson: Adolescent Wonderland touring exhibition at PARAG, presented by the Art Gallery of South Australia and Country arts SA with support from BHP and South Australian Government. This culminated in an online exhibition presented by photography students from John Pirie Secondary School presented online Art gallery of South Australia Port Pirie Regional Art Gallery Wonderland - AGSA
- Partnerships with Country Arts SA, Museums and Galleries Queensland, Museums, and Galleries of NSW, Stronger Communities Programme funding for Upgrade Storage and workshop facilities for Community Art Classes
- Kids Art school art classes and school holiday classes returned

- SALA Festival in August 2021.

September 2021 saw the launch of the launch of Tarnanthi Festival at Port Pirie Regional Art Gallery

Our other highlight this year featuring women's stories included Cynthia Schwertsik: MY NAME. Cynthia uncovered current and historical stories of women in and around Port Pirie by spending time in our surrounds asking local women to share the story of their first name for the inclusion in a mural artwork as per of her exhibition. MY NAME was at Port Pirie Regional Art Gallery during May and June 2022.

As a result of those conversations and research, Schwertsik was live painting in the gallery during the opening week, with audiences getting the opportunity to see the artist in action. The resulting artwork comprised many women's names written in classic signage fonts which will be layered, abstracted, and merged into one bright design to illuminate and celebrate the vibrant contributions of women to community.

The exhibition responded to and reflected the presence and representation of women across public spaces in regional South Australia, with Schwertsik being particularly interested in how women's first names are often included in business names and can be seen on shopfronts both in SA, nationally, and across the world. Schwertsik is interested in highlighting where women sit in the forming and sustaining of communities. Whilst their contribution is vast, the visibility of women within the public realm is often concealed, noting that cities and towns world-over are predominately named by and after celebrated men. Having

undertaken research into significant and special women in Port Pirie and surrounding towns (both current and historical), Schwertsik shone a light on the contributions and stories of women in this region to tell their personal and collective narratives.

"In March I spent 5 days in Port Pirie and the surrounding region meeting community members as part of my research. I had the privilege of hearing stories about the achievements and contributions of women to this community including some very beautiful anecdotes about people's first names and how they relate to their given name," Schwertsik said.

Image credit Sandra Saunders shares a moment with one of the Deadly Women in her life, friend and Aboriginal legal rights advocate, Joanne Wilmot. (ABC North and West: Georgia Roberts)



FINANCE

Financial Performance

The Annual Financial Statements were prepared and the external independent audit was conducted by Tim Muhlhausler from Galpins Accountants, Auditors & Business Consultants, to form an opinion according to Australian Accounting Standards and other statutory requirements, as to whether the statements form a fair view of the operations and the financial position of Council for the year ended 30 June 2022.

The audited Statements for the year were reviewed and endorsed by the Audit Committee at its meeting held on 18 October 2022, and subsequently presented to Council.

The full version of the 2021/22 Annual Financial Statements is included as an attachment to the Annual Report.

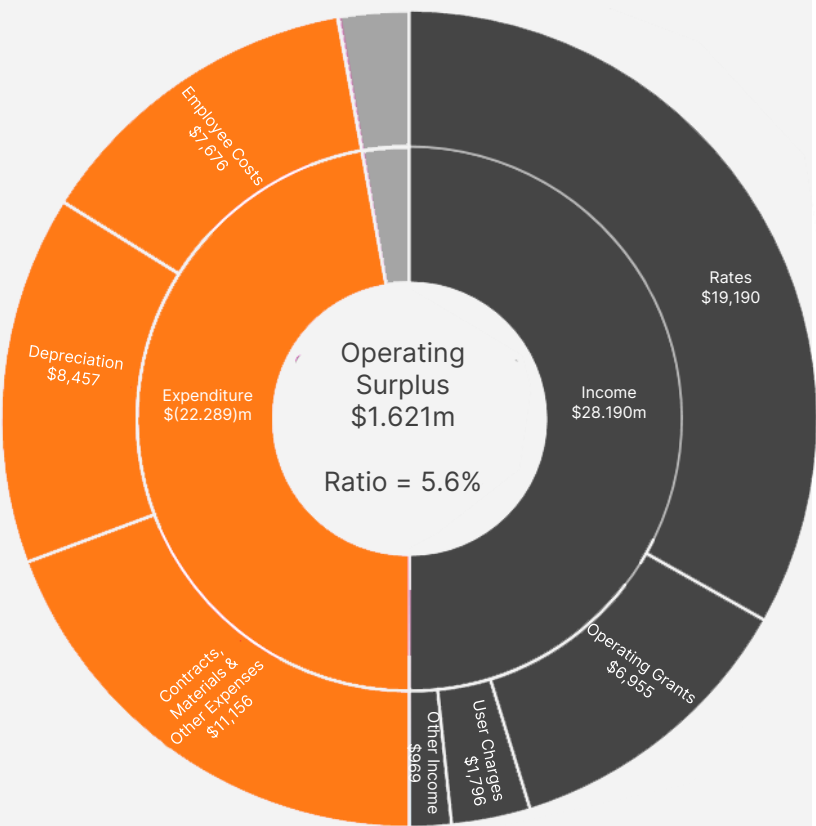
Operations

Council achieved an operating surplus of \$1,621m before the inclusion of capital income and adjustments for movement in asset disposal, impairment and revaluation. This is compared to a surplus of \$0.538m in 2021.

The Adjusted Operating Surplus takes in account the impact of the advance payments of financial assistance grants and is a surplus of \$0.214 million for 2022 compared to a surplus of \$0.623 million for 2021. During 2021-22, Council credit card expenditure totalled \$61,116 with largest

accumulated expenditure related to training and seminar fees. The Mayors credit card expenditure is tabled at Ordinary Meeting each month, and this requirement was introduced for the CEO late in financial year.

Legal services expenditure incurred totalled \$125,617 as shown in Note 3 within in the Annual Financial Statements.



Capital Works

During 2021/22, capital works of \$5,091 million were completed, Of this \$0.561 million was for new and/or upgraded assets while \$4.530 million was for the renewal of existing assets. \$2.165m remains works in progress as at 30 June 2022.

Financial Sustainability

The financial performance is monitored using three financial indicators. These measures provide an indication of emerging trends and comparative information and so are an important reference for long term financial planning. The three indicators need to be considered as a package rather than individually, as some measures may be explained by offsets in other areas. These are shown in Note 13, which also provides an explanation of the calculation.

The Operating Surplus Ratio measures the operating surplus as a percentage of total operating income. The Adjusted Operating Surplus Ratio, which takes into account the impact of the advance payments of financial assistance grants and shows a surplus result of 0.8% for 2022 compared to a surplus of 2.4% for 2021.

The Net Financial Liabilities Ratio measures total liabilities less financial assets, expressed as a percentage of total operating income. The ratio result for 2022 is 2% compared to 28% in 2021. The adjusted result of 16% for 2022 is a decrease from 37% for 2021, which reflects significant cash holdings.

The Asset Sustainability Ratio compares the capital expended on existing assets to the planned replacement of assets as presented in the Asset Management Plan for the year. The ratio for 2022 is 69%, which is a decrease from to 82% in 2021.

	Measure	Target	Actual	Prior Year
Operating Surplus	\$'m	0.374	1.621	0.538
Ratio	%	1 – 5	5.6	2.0
Adjusted	\$'m	0.374	0.214	0.623
Adjusted Ratio	%	1 – 5	0.8	2.4
Net Liabilities Ratio	%	30 – 70	2	28
Adjusted Ratio	%	30 – 70	16	37
Asset Renewal Funding Ratio	%	80 – 110	69	82



Annual Financial Statements For the financial year

1 July 2021 – 30 June 2022

Port Pirie Regional Council
General Purpose Financial Reports
for the year ended 30 June 2022

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**Port Pirie Regional Council
Annual Financial Statements
for the year ended 30 June 2022**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



Mr Peter Ackland
CHIEF EXECUTIVE OFFICER

Date: 26 OCTOBER 2022



Mr Leon Stephens
MAYOR/COUNCILLOR

Port Pirie Regional Council
Statement of Comprehensive Income
for the year ended 30 June 2022

	Notes	2022 \$'000	2021 \$'000
INCOME			
Rates	2	19,190	17,390
Statutory charges	2	355	370
User charges	2	1,796	1,658
Grants, subsidies and contributions	2	6,955	6,391
Investment income	2	30	19
Reimbursements	2	421	350
Other income	2	163	130
Total Income		28,910	26,308
EXPENSES			
Employee costs	3	7,676	7,606
Materials, contracts & other expenses	3	11,002	10,089
Depreciation, amortisation & impairment	3	8,457	7,837
Finance costs	3	154	238
Total Expenses		27,289	25,770
OPERATING SURPLUS / (DEFICIT)		1,621	538
Asset disposal & fair value adjustments	4	(318)	(588)
Amounts received specifically for new or upgraded assets	2	1,591	500
Physical resources gifted free of charge	2	(23)	(124)
NET SURPLUS / (DEFICIT) (transferred to Equity Statement)		2,871	326
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	(4,900)	8,107
Total Other Comprehensive Income		(4,900)	8,107
TOTAL COMPREHENSIVE INCOME		(2,029)	8,433

This Statement is to be read in conjunction with the attached Notes.

Port Pirie Regional Council
Statement of Financial Position
as at 30 June 2022

		2022	2021
	Notes	\$'000	\$'000
ASSETS			
Current Assets			
Cash & cash equivalents	5	7,515	2,384
Trade & other receivables	5	1,484	1,822
Inventories	5	16	17
Total Current Assets		9,015	4,223
Non-current Assets			
Financial assets	6	81	68
Infrastructure, property, plant & equipment	7	256,402	267,031
Other non-current assets	6	2,165	449
Total Non-current Assets		258,648	267,548
Total Assets		267,663	271,771
LIABILITIES			
Current Liabilities			
Trade & other payables	8	1,513	1,289
Borrowings	8	472	450
Provisions	8	2,125	3,931
Total Current Liabilities		4,110	5,670
Non-current Liabilities			
Borrowings	8	5,469	5,941
Provisions	8	108	155
Total Non-current Liabilities		5,577	6,096
Total Liabilities		9,687	11,766
NET ASSETS		257,976	260,005
EQUITY			
Accumulated Surplus		70,994	68,255
Asset Revaluation Reserves	9	185,712	190,612
Other Reserves	9	1,270	1,138
TOTAL EQUITY		257,976	260,005

This Statement is to be read in conjunction with the attached Notes.

Port Pirie Regional Council Statement of Changes in Equity for the year ended 30 June 2022

This Statement is to be read in conjunction with the attached Notes

Port Pirie Regional Council
Statement of Cash Flows
for the year ended 30 June 2022

		2022	2021
	Notes	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Receipts:</i>			
Rates - general & other		19,784	17,291
Fees & other charges		391	407
User charges		1,886	1,659
Investment receipts		25	25
Grants utilised for operating purposes		6,814	6,519
Reimbursements		455	378
Other revenues		1,394	1,579
<i>Payments:</i>			
Employee costs		(7,827)	(7,417)
Materials, contracts & other expenses		(13,916)	(9,900)
Finance payments		(220)	(345)
Net Cash provided by (or used in) Operating Activities		8,786	10,196
CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Receipts:</i>			
Amounts specifically for new or upgraded assets		1,591	780
Sale of replaced assets		100	260
Sale of surplus assets		206	117
Repayments of loans by community groups		19	53
<i>Payments:</i>			
Expenditure on renewal/replacement of assets		(4,530)	(3,867)
Expenditure on new/upgraded assets		(561)	(2,105)
Loans made to community groups		(30)	-
Net Cash provided by (or used in) Investing Activities		(3,205)	(4,762)
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Receipts:</i>			
Proceeds from borrowings		-	-
Proceeds from aged care facility deposits		-	-
<i>Payments:</i>			
Repayments of borrowings		(450)	(4,104)
Net Cash provided by (or used in) Financing Activities		(450)	(4,104)
Net Increase (Decrease) in cash held		5,131	1,330
Cash & cash equivalents at beginning of period	10	2,384	1,054
Cash & cash equivalents at end of period	10	7,515	2,384

This Statement is to be read in conjunction with the attached Notes

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 26 October 2022.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

1.5 COVID-19

The COVID-19 pandemic has impacted the 2021/22 financial statements. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

To reduce the impact of COVID-19 Council has worked to reduce discretionary expenditure in the short term to help mitigate the effect of the reduced revenue and increased costs. It is expected further financial impacts will flow into the 2022/23 financial year but these have been largely taken into account during the development of the budget process for 2022/23. The budget assumptions for 2022/23 assume a continued easing of restrictions put in place by the government. Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

2 The Local Government Reporting Entity

Port Pirie Regional Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at 115 Ellen Street Port Pirie SA 5540.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022
Note 1 - Significant Accounting Policies

3 Income recognition

3.1 Revenue

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years, the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2019-20	\$4,645,907	\$4,486,976	+ \$158,931
2020-21	\$4,446,187	\$4,521,290	- \$75,103
2021-22	\$6,313,014	\$4,905,816	+ \$1,407,198

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

4 Cash, Cash Equivalents and Other Financial Instruments

4.1 Cash & Cash Equivalent Assets

Cash assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 12.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022
Note 1 - Significant Accounting Policies

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council is liable to pay untaken sick leave for employees who commence employment prior to 1995.

9.2 Superannuation:

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Fund. The Fund has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 16.

10 Leases

The Council has no leases that require reporting in accordance with AASB 16.

Short-term leases and leases of low-value assets –

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2 - INCOME

	2022	2021
Notes	\$'000	\$'000
RATES REVENUES		
<u>General Rates</u>	17,263	16,770
Less: Mandatory rebates	(429)	(408)
Less: Discretionary rebates, remissions & write offs	(610)	(1,824)
	16,224	14,538
<u>Other Rates</u> (including service charges)		
Landscape levy	454	411
Waste collection	2,173	2,137
Community wastewater management systems	195	191
	2,822	2,739
<u>Other Charges</u>		
Penalties for late payment	95	114
Legal & other costs recovered	86	25
	181	139
Less: Discretionary rebates, remissions & write offs	(37)	(26)
	19,190	17,390
STATUTORY CHARGES		
Development Act fees	2	47
Town planning fees	141	107
Health & Septic Tank Inspection fees	4	9
Animal registration fees & fines	141	150
Parking fines / Expiation fees / Search fees	51	42
Environmental / Fire control fines	16	15
	355	370
USER CHARGES		
Cemetery fees	192	196
Waste Disposal	1,237	1,118
Lease/Rental Fees	151	94
Sport/Recreation and Hall Hire Fees	82	104
Tourism (including Special Events)	69	65
Aerodrome user fees	38	41
Library and IT Centre	17	27
Sundry	10	13
	1,796	1,658

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2 - INCOME (con't)

	2022	2021
INVESTMENT INCOME	Notes	\$'000
Interest on investments:		
Local Government Finance Authority	26	13
Banks & other	1	1
Loans to community groups	3	5
	<u>30</u>	<u>19</u>
REIMBURSEMENTS		
Insurance Claims & Related Recoupments	122	81
Outside Parties Inc Government Departments	249	225
Private Works	7	9
Other Reimbursements	43	35
	<u>421</u>	<u>350</u>
OTHER INCOME		
Contributions from Outside Parties	113	77
Sundry	50	53
	<u>163</u>	<u>130</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Amounts received specifically for new or upgraded assets	1,591	500
Other grants, subsidies and contributions	6,955	6,391
	<u>8,546</u>	<u>6,891</u>
<i>The functions to which these grants relate are shown in Note 11.</i>		
Sources of grants		
Commonwealth government	537	1,000
State government	8,009	5,887
Other	-	4
	<u>8,546</u>	<u>6,891</u>
PHYSICAL RESOURCES GIFTED		
Drought Funding Projects - Assets gifted	(23)	(124)
TOTAL PHYSICAL RESOURCES GIFTED	<u>(23)</u>	<u>(124)</u>

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE

		2022	2021
	Notes	\$'000	\$'000
EMPLOYEE COSTS			
Salaries and Wages		5,821	6,129
Employee leave expense		1,165	912
Superannuation - defined contribution plan contributions	16	589	541
Superannuation - defined benefit plan contributions	16	104	115
Workers' Compensation Insurance		198	250
Less: Capitalised and distributed costs		(201)	(341)
Total Operating Employee Costs		7,676	7,606
 Total Number of Employees		 86.9	 88.9
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		14	15
Bad and Doubtful Debts		16	(49)
Elected members' expenses		218	221
Election expenses		5	5
Lease Expenses - low value assets	15	49	69
Subtotal - Prescribed Expenses		302	261
<u>Other Materials, Contracts & Expenses</u>			
Administration Costs		364	368
Building Materials, Repairs & Maintenance		66	65
Consultants		422	423
Contractors		4,975	4,248
Contributions and Donations		377	384
Fuels and Oils		266	202
Insurances and Registrations		788	719
IT Software/Licensing and Hardware/Consumables		380	334
Legal Fees		125	123
Levies/Taxes and Bank Charges		530	522
Materials/Minor Plant and Equipment		443	461
Plant Repairs & Maintenance		215	208
Sundry Expenses		219	102
Training & Development		70	112
Utilities - Water, Power and Gas		1,460	1,557
Subtotal - Other Materials, Contracts & Expenses		10,700	9,828
		11,002	10,089

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE con't

	2022	2021
Notes	\$'000	\$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Buildings - Level 2	166	151
Buildings - Level 3	1,348	1,336
Structures/Site Improvements - Level 2	35	31
Structures/Site Improvements - Level 3	1,121	988
Roads	3,481	3,111
Kerbing	646	632
Footpaths	209	207
Bridges	66	62
Marine	141	147
Road Ancillary	79	76
Stormwater Drainage	454	450
CWMS	104	97
Equipment	591	565
Furniture & Fittings	61	61
	<u>8,502</u>	<u>7,914</u>
Less: Capitalised and distributed costs	<u>(45)</u>	<u>(77)</u>
	<u>8,457</u>	<u>7,837</u>
FINANCE COSTS		
LGFA Cash Advance Facility Overdraft Interest	105	163
LGFA Interest on Fixed Term Loans	49	75
	<u>154</u>	<u>238</u>

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

	2022	2021
Notes	\$'000	\$'000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	101	260
Less: Carrying amount of assets sold	367	811
Gain (Loss) on disposal	(266)	(551)
<i>Assets surplus to requirements</i>		
Proceeds from disposal	206	117
Less: Carrying amount of assets sold	258	154
Gain (Loss) on disposal	(52)	(37)
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	(318)	(588)

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5 - CURRENT ASSETS

	Notes	2022 \$'000	2021 \$'000
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		221	442
Deposits at Call		7,294	1,942
		<u>7,515</u>	<u>2,384</u>
TRADE & OTHER RECEIVABLES			
Rates - General & Other		820	1,414
Accrued Revenues		6	1
Debtors - general		589	444
GST Recoupment		145	158
Prepayments		30	25
Loans to community organisations		17	19
Total		<u>1,607</u>	<u>2,061</u>
Less: Allowance for Doubtful Debts		<u>(123)</u>	<u>(239)</u>
		<u>1,484</u>	<u>1,822</u>
INVENTORIES			
Stores & Materials		-	2
Trading Stock		16	15
		<u>16</u>	<u>17</u>

Note 6 - NON-CURRENT ASSETS

	Notes	2022 \$'000	2021 \$'000
FINANCIAL ASSETS			
Loans to community organisations		81	68
		<u>81</u>	<u>68</u>
OTHER NON-CURRENT ASSETS			
Capital Works-in-Progress		2,165	449
		<u>2,165</u>	<u>449</u>

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

	Fair Value Level	2021 \$'000			2022 \$'000				
		Fair Value	Cost	Acc'd Dep'n	Carrying Amount	Fair Value	Cost	Acc'd Dep'n	Carrying Amount
Land - Level 2	2	1,500	-	-	1,500	22,670	-	-	1,500
Land - Level 3	3	22,852	-	-	22,852	8,085	-	-	22,670
Buildings - Level 2	2	8,085	212	(5,523)	2,774	576	(5,690)	2,971	
Buildings - Level 3	3	52,974	2,121	(17,363)	37,732	52,974	2,176	(18,684)	36,466
Structures/Site Improvements - Level 2	2	1,076	69	(341)	804	1,076	205	(376)	905
Structures/Site Improvements - Level 3	3	29,735	12,149	(13,296)	28,588	41,762	314	(19,128)	22,948
Roads	3	132,515	13,967	(55,200)	91,282	132,515	14,329	(58,144)	88,700
Kerbing	3	52,783	1,346	(18,577)	35,552	52,783	1,452	(19,144)	35,091
Footpaths	3	12,245	1,174	(4,176)	9,243	12,245	1,214	(4,382)	9,077
Bridges	3	6,082	-	(3,775)	2,307	6,082	28	(3,841)	2,269
Marine	3	8,396	257	(5,043)	3,610	8,396	474	(5,184)	3,686
Road Ancillary	3	4,173	148	(1,758)	2,563	4,173	172	(1,838)	2,507
Stormwater Drainage	3	34,731	609	(14,722)	20,618	34,731	850	(15,166)	20,415
CWMS	3	5,298	220	(3,075)	2,443	5,298	233	(3,179)	2,352
Equipment		-	8,613	(3,975)	4,638	-	8,709	(4,328)	4,381
Furniture & Fittings		-	894	(369)	525	-	894	(430)	464
Total IPP&E		372,445	41,779	(147,193)	267,031	384,290	31,626	(159,514)	256,402
Comparatives		345,357	36,691	(120,404)	261,644	372,445	41,779	(147,193)	267,031

This Note continues on the following pages.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPPE) cont'

	2021	Carrying Amounts Movement During the Year								2022
	\$'000	\$'000								\$'000
	Carrying Amount	Additions		Disposals	Dep'n	Impair't	Transfers		Net Reval'n	Carrying Amount
		New / Upgrade	Renewals				In	Out		
Land - Level 2	1,500	-	-	-	-	-	-	-	-	1,500
Land - Level 3	22,852	-	-	(167)	-	-	-	-	(15)	22,670
Buildings - Level 2	2,774	363	-	-	(166)	-	-	-	-	2,971
Buildings - Level 3	37,732	43	71	(31)	(1,348)	-	-	-	-	36,466
Structures/Site Improvements - Level 2	804	30	88	-	(35)	-	18	-	-	905
Structures/Site Improvements - Level 3	28,588	56	362	(56)	(1,121)	-	4	-	(4,885)	22,948
Roads	91,282	-	997	(98)	(3,481)	-	-	-	-	88,700
Kerbing	35,552	-	293	(109)	(646)	-	-	-	-	35,091
Footpaths	9,243	-	51	(8)	(209)	-	-	-	-	9,077
Bridges	2,307	-	28	-	(66)	-	-	-	-	2,269
Marine	3,610	-	205	-	(141)	-	12	-	-	3,686
Road Ancillary	2,563	-	23	-	(79)	-	-	-	-	2,507
Stormwater Drainage	20,618	-	259	(8)	(454)	-	-	-	-	20,415
CWMS	2,443	13	-	-	(104)	-	-	-	-	2,352
Equipment	4,638	33	449	(148)	(591)	-	-	-	-	4,381
Furniture & Fittings	525	-	-	-	(61)	-	-	-	-	464
Total IPPE	267,031	538	2,826	(625)	(8,502)	-	34	-	(4,900)	256,402
Comparatives	261,644	1,981	4,177	(964)	(7,914)	-	-	-	8,107	267,031

This note continues on the following page.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E) con't

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E) con't

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Buildings, Structures and Site Improvements	\$5,000
Road Infrastructure	\$10,000
Stormwater Drainage, CWMS	\$5,000
Plant, Machinery and Fleet	\$5,000
Minor Plant and Loose Tools	\$2,000
Office Furniture and Equipment	\$2,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Buildings	30 to 120 years
Building Components	15 to 50 years
Structures	20 to 100 years
Site Improvements	5 to 100 years
Sealed Roads - Pavement	20 to 100 years
Sealed Roads - Surface	17 to 40 years
Sealed Roads - Formation	Indefinite
Unsealed Roads - Surface	12 to 20 years
Unsealed Roads - Formation	Indefinite
Kerbing	80 years
Footpaths	30 to 40 years
Bridges	60 to 100 years
Stormwater Drainage	25 to 100 years
CWMS	20 to 80 years
Major Plant	4 to 20 years
Minor Plant	5 to 10 years
Fleet	2 to 5 years
ICT Equipment	5 to 10 years
Other Equipment	10 to 20 years
Furniture and Fittings	10 to 40 years

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E) con't

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset. Level 2 and Level 3 fair value hierarchy of land were determined by JLL as at 1 July 2020.

Buildings & Other Structures

Building, structures and site improvements were valued by JLL as at 1 July 2020 and Level 3 Structures were valued by Tonkin Consulting as at 1 July 2021, on the basis of Depreciated Replacement cost and Market Value (where applicable). All acquisitions made after the respective dates of valuation are recorded at cost. Level 2 and Level 3 fair value hierarchy of buildings, structures and site improvements were determined by JLL and Tonkin Consulting.

Marine Assets were valued by Asset Engineering at written down current replacement cost during the reporting period ended 30 June 2018.

Infrastructure

Road, kerbing and footpath assets were valued by Tonkin Consulting at written down current replacement cost as at 1 July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Road ancillary assets were valued by Tonkin Consulting at written down current replacement cost as at 1 July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Bridge assets were valued by Mace Engineering Services at written down current replacement cost as at 1 July 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure was valued by Tonkin Consulting at written down Consulting at written down current replacement cost as at 1 July 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system infrastructure was valued by Tonkin Consulting at written down current replacement cost as at 1 July 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture, Equipment and Other Assets

These assets are recognised on the cost basis.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8 - LIABILITIES

		2022 \$'000		2021 \$'000	
	Notes	Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		1,225	-	791	-
Payments received in advance		72	-	297	-
Accrued expenses - employee entitlements		49	-	129	-
Accrued expenses - other		167	-	72	-
		<u>1,513</u>	<u>-</u>	<u>1,289</u>	<u>-</u>
BORROWINGS					
LGFA Cash Advance Debenture		-	5,000	-	5,000
LGFA Loans		472	469	450	941
		<u>472</u>	<u>5,469</u>	<u>450</u>	<u>5,941</u>

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS					
LSL Employee entitlements		1,148	108	1,103	155
AL Employee entitlements		858	-	940	-
SL Employee entitlements		119	-	106	-
Business Support Rebate		-	-	1,782	-
		<u>2,125</u>	<u>108</u>	<u>3,931</u>	<u>155</u>

Movements in Provisions - 2022 year only
(current & non-current)

	Leave Provisions	Business Support Rebate
Opening Balance	2,304	1,782
(Less) Payments	(71)	(1,782)
Closing Balance	<u>2,233</u>	<u>-</u>

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - RESERVES

ASSET REVALUATION RESERVE		1/7/2021	Net Increments/ (Decrements)	Transfers, Impairments	30/6/2022
	Notes	\$'000	\$'000	\$'000	\$'000
Land		19,631	(15)	-	19,616
Buildings		14,242	-	-	14,242
Structures/Site Improvements		9,102	(4,885)	-	4,217
Roads		83,210	-	-	83,210
Kerbing		32,266	-	-	32,266
Footpaths		7,834	-	-	7,834
Bridges		2,075	-	-	2,075
Marine		3,704	-	-	3,704
Road Ancillary		2,381	-	-	2,381
Stormwater Drainage		14,033	-	-	14,033
CWMS		2,134	-	-	2,134
TOTAL		190,612	(4,900)	-	185,712
<i>Comparatives</i>		<i>182,505</i>	<i>8,107</i>	<i>-</i>	<i>190,612</i>

OTHER RESERVES		1/7/2021	Transfers to Reserve	Transfers from Reserve	30/6/2022
Crystal Brook CWMS		959	65	-	1,024
Napperby CWMS		140	32	-	172
Fishermans Wharf		39	-	(3)	36
Economic Development		-	38	-	38
TOTAL OTHER RESERVES		1,138	135	(3)	1,270
<i>Comparatives</i>		<i>1,627</i>	<i>147</i>	<i>(636)</i>	<i>1,138</i>

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Community Wastewater Management Scheme (CWMS) Reserves

Balance from operations of CWMS to provide for major maintenance program, repairs and capital replacement.

Fishermans Wharf Reserve

Mooring fees used to provide future capital works to this area.

Economic Development Reserve

Strategic decision for future Economic Development considerations in the future.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2022 \$'000	2021 \$'000
Total cash & equivalent assets	5	7,515	2,384
Balances per Cash Flow Statement		7,515	2,384

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	2,871	326
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	8,457	7,837
Net increase (decrease) in unpaid employee benefits	(151)	189
Change in allowances for under-recovery	(116)	(49)
Non-cash asset acquisitions	23	124
Grants for capital acquisitions treated as Investing Activity	(1,591)	(780)
Net (Gain) Loss on Disposals	318	588
	9,811	8,235
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	452	(81)
Net (increase) decrease in inventories	1	1
Net increase (decrease) in trade & other payables	304	259
Net increase (decrease) in other provisions	(1,782)	1,782
Net Cash provided by (or used in) operations	8,786	10,196

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

Physical resources (Gifted)/received free of charge	2	(23)	(124)
Amounts recognised in Income Statement		(23)	(124)

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	23	25
LGFA Cash Advance Debenture facility	21,000	21,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 11 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Business Undertakings	23	18	294	267	(271)	(249)	-	-	2,354	2,448
Community Services	323	403	1,634	1,575	(1,311)	(1,172)	25	4	119	211
Culture	102	82	1,227	1,255	(1,125)	(1,173)	61	55	198	228
Economic Development	124	104	968	887	(844)	(783)	-	-	13	14
Environment	1,276	1,161	6,158	6,144	(4,882)	(4,983)	22	42	20,443	20,654
Recreation	218	115	4,744	4,396	(4,526)	(4,281)	511	60	4,017	3,981
Regulatory Services	494	405	1,439	1,362	(945)	(957)	-	-	-	-
Transport	38	42	6,132	5,495	(6,094)	(5,453)	1,614	2,283	137,645	140,927
Plant Hire & Depot/Indirect	60	88	1,168	640	(1,108)	(552)	-	-	91,160	98,112
Unclassified Activities	157	122	572	673	(415)	(551)	-	-	-	-
Governance	29	9	1,127	1,220	(1,098)	(1,211)	-	-	-	-
Council Administration	165	168	1,826	1,856	(1,661)	(1,688)	-	-	11,714	5,196
Special Revenues	25,901	23,591	-	-	25,901	23,591	6,313	4,447	-	-
TOTALS	28,910	26,308	27,289	25,770	1,621	538	8,546	6,891	267,663	271,771

The activities relating to Council functions are as follows:

Business Undertakings

Caravan Park, Private Works and Community Waste Management Systems (CWMS)

Community Services

Crime Prevention, Fire Prevention, Health Services, Senior Citizens, Community Development, Aged Services, Community Transport, Community Assistance, Community Amenities, Bus Shelters, Cemeteries and Public Conveniences.

Culture

Library Services, Mobile Libraries, Art Galleries and Other Cultural Services.

Economic Development

Tourism and Arts Centre, Tourism and Community Events and Other Economic Development.

Environment

Waste Collection, Waste Disposal, Waste Management, Marine, Environment Protection, Stormwater Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy and Other Environment.

Recreation

Parks and Gardens, Outdoor Sport Facilities, Indoor Sport Facilities, Jetties, Other Marine Facilities, Swimming Centres - Indoor, Swimming Centres - Outdoor and Other Recreation.

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services.

Transport

Aerodrome, Bridges, Bus Service, Footpaths and Kerbing, Roads - Sealed, Roads - formed, Roads - natural formed, Roads - unformed, Traffic Management and Other Transport.

Plant Hire, Depot and Indirect

Plant and Machinery, Depot and Indirect Works.

Unclassified Activities

Other Property, Loans and Interest.

Council Administration

Administration NEC, Elected Members, Organisational, Risk/OHSW, Finance, Payroll, People and Culture, Information Technology, Communication, Rates Administration, Records, Contract Management, Customer Service, Other Support Services and other Revenues.

Special Revenues

General Rates Income, Separate and Special Rates, LGGC - General Purpose Grants and other Grant Income.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022
Note 12 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.50% and 1.05% (2021: 0.30% and 0.75%). Short term deposits have an average maturity of 30 days and an average interest rates of 1% (2021: 30 days, 0.30%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Rates & Associated	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Secured over the subject land, arrears attract interest at the prescribed percentage in accordance with the Local Government Act 1999. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Interest Bearing Borrowings	<p>Accounting Policy: initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 2.10% and 5.40% (2021: 1.30% and 5.40%)</p> <p>Carrying amount: approximates fair value.</p>

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 12 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Assets					
Cash & Equivalents	7,515	-	-	7,515	7,515
Receivables	1,457	68	23	1,548	1,535
Total	8,972	68	23	9,063	9,050
Financial Liabilities					
Payables	1,392	-	-	1,392	1,297
Current Borrowings	508	-	-	508	472
Non-Current Borrowings	-	5,494	-	5,494	5,469
Total	1,900	5,494	-	7,394	7,238

2021	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Assets					
Cash & Equivalents	2,384	-	-	2,384	2,384
Receivables	2,082	41	28	2,151	1,865
Total	4,466	41	28	4,535	4,249
Financial Liabilities					
Payables	1,617	-	-	1,617	1,088
Current Borrowings	509	-	-	509	450
Non-Current Borrowings	-	6,002	-	6,002	5,941
Total	2,126	6,002	-	8,128	7,479

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
Other Variable Rates	-	-	2.10	1,390
Fixed Interest Rates	2.48	5,941	4.62	5,000
		5,941		6,390

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 13 - FINANCIAL INDICATORS

	2022	2021	2020
Operating Surplus Ratio			
<u>Operating Surplus</u>	5.6%	2.0%	4.2%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	2%	28%	39%
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These **Adjusted Ratios** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

Adjusted Operating Surplus Ratio	0.8%	2.4%	3.6%
Adjusted Net Financial Liabilities Ratio	16%	37%	50%

Asset Renewal Funding Ratio

<u>Outlays on Existing Assets</u>	69%	82%	95%
Asset Renewals - IAMP			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 14 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2022 \$'000	2021 \$'000
Income	28,910	26,308
Expenses	<u>(27,289)</u>	<u>(25,770)</u>
Operating Surplus / (Deficit)	1,621	538
Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	(4,530)	(3,867)
Add back Depreciation, Amortisation and Impairment	8,457	7,837
Proceeds from Sale of Replaced Assets	<u>100</u>	<u>260</u>
	4,027	4,230
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	(561)	(2,105)
Amounts received specifically for New and Upgraded Assets	1,591	780
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>206</u>	<u>117</u>
	1,236	(1,208)
Net Lending / (Borrowing) for Financial Year	<u>6,884</u>	<u>3,560</u>

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022
Note 15 - OPERATING LEASES

Council as a Lessee

The following are amounts recognised on profit or loss:

Expenses relating to leases of low value assets	49
Total amount recognised in profit and loss	49

Council as a Lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Future minimum rentals receivable under non-cancellable operating leases as at 30 June 2022 are as follows:

	2022	2021
	\$'000	\$'000
Not later than one year	117	86
Later than one year and not later than 5 years	156	173
	273	259

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 16 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Hostplus Superannuation Fund. There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2020-21; 10.0% in 2021-22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020-21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2022. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 17 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1,365 km of road reserves of average width 20 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no notice of appeals against planning decisions made prior to reporting date.

Note 18 - EVENTS AFTER THE BALANCE SHEET DATE

On 2 August 2022 a pre action claim notice was received by Council and at the date of issuing this report remains unresolved. The cost of the potential liability cannot be reliably estimated at this time and has not been included in these financial statements

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 19 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 14 persons were paid the following total compensation:

	2022 \$'000	2021 \$'000
Salaries, allowances & other short term benefits	853	852
Post-employment benefits	60	59
Long term benefits	12	34
TOTAL	925	945

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

	2022 \$'000	2021 \$'000
Contributions for fringe benefits tax purposes	1	-
Planning and building applications fees	1	-
TOTAL	2	-

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

KMP and relatives of KMPs own retail businesses from which council made purchases during the year. The total value of the purchases was \$708 as at 30 June 2022.

Key management personnel or close family members (including related parties) lodged a total of One planning and building application during the year. In accordance with the Local Government Act 1999, these persons declared conflicts of interest and took no part in the assessment or approval processes for these applications.

One planning and building approval, with and without conditions, were granted during the year. Total fees for all applications (which are payable on lodgement) amounted to \$817.



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INDEPENDENT AUDITOR'S REPORT

To the members of Port Pirie Regional Council

Opinion

We have audited the accompanying financial report of Port Pirie Regional (the Council), which comprises the statement of financial position as at 30 June 2022, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Port Pirie Regional Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's responsibility for the financial report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor
Partner

26 October 2022



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To the members of Port Pirie Regional Council

Opinion

We have audited the compliance of the Port Pirie Regional Council (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 have been conducted properly and in accordance with law.

In our opinion, Port Pirie Regional Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2021 to 30 June 2022.

Basis for opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2021 to 30 June 2022. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's responsibility for internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our independence and quality control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Council to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2021 to 30 June 2022. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

Limitations of controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitation of use

This report has been prepared for the members of the Council in Accordance with Section 129 of the *Local Government Act 1999* in relation to the internal controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor
Partner


26 October 2022

Port Pirie Regional Council
Annual Financial Statements
for the year ended 30 June 2022
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Coalface SA Council for the year ended 30 June 2022, the Council's Auditor, Galpins Accountants, Auditors and Business Consultants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Mr Peter Ackland
CHIEF EXECUTIVE OFFICER


.....
Mr Alan Rushbrook
PRESIDING MEMBER
AUDIT & RISK MANAGEMENT COMMITTEE

Date: 26 OCTOBER 2022



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PORT PIRIE REGIONAL COUNCIL

GENERAL PURPOSE FINANCIAL STATEMENTS For the year ended 30 June 2022

Statement by Auditor

I confirm that, for the audit of the financial statements of Port Pirie Regional Council for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (Including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulation 2011*.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

A handwritten signature in blue ink, appearing to read 'Tim Muhlhausler'.

Tim Muhlhausler CA, Registered Company Auditor

Partner

26 October 2022



2021/2022 ANNUAL REPORT

The Legatus Group Charter requires that the AGM receive the Legatus Group Annual Report which may incorporate reports from committees and any representatives reports from other organisations. The Legatus Group AGM held on Friday 9 September 2022 adopted this report.

The Legatus Group Charter clause 6.3 Annual Report

- 6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.
- 6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.
- 6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.

The Legatus Group is a regional subsidiary of:

- Adelaide Plains Council
- Barunga West Council
- Clare & Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2

of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is referred. The Legatus Group is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

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Legatus Group Board of Management: The Board consists of all principal members (Mayors) of the Constituent Councils which for 2020/2021 were:

Council	Delegate
Adelaide Plains Council	Mayor Mark Wasley
Barunga West Council	Mayor Leonie Kerley
Clare & Gilbert Valleys Council	Mayor Wayne Thomas
Copper Coast Council	Mayor Roslyn Talbot
District Council of Mount Remarkable	Mayor Phillip Heaslip
District Council of Orroroo Carrieton	Mayor Kathie Bowman
District Council of Peterborough	Mayor Ruth Whittle OAM
Light Regional Council	Mayor Bill O'Brien
Northern Areas Council	Mayor Ben Browne
Port Pirie Regional Council	Mayor Leon Stephens
Regional Council of Goyder	Mayor Peter Matthey OAM

Council	Delegate
The Barossa Council	Mayor Bim Lange OAM
The Flinders Ranges Council	Mayor Greg Flint
Wakefield Regional Council	Mayor Rodney Reid
Yorke Peninsula Council	Mayor Darren Braund

Office Bearers for 2021/22

Chairman	Mayor Phillip Heaslip
Deputy Chairs	Mayor Bill O'Brien Mayor Rodney Reid Mayor Peter Matthey
South Australian Regional Organisation of Councils	Mayor Bill O'Brien
Chief Executive Officer	Mr Simon Millcock
Auditor	Dean Newberry and Associates

The following meetings of the Board of Management were held during the 2021/22 year:

- 3 September 2021 Annual General Meeting Orroroo
- 3 September 2021 Ordinary General Meeting Orroroo
- 3 December 2021 Special Meeting online
- 10 December 2021 Ordinary General Meeting Kadina
- 14 February 2022 Special Meeting online
- 21 February 2022 Special Meeting online
- 11 March 2022 Ordinary General Meeting Nuriootpa
- 10 June 2022 Ordinary General Meeting Melrose

There were four advisory committees in 2021/2022 and all agendas and minutes from the Board meetings and these committees are published on the Legatus Group Website. All advisory committee minutes were provided with the agendas to the Legatus Group meetings. The Constituent Councils are provided during the year with Board Agendas, Minutes, Annual Report, Business Plan, Budget and Financial Reports.

Committee	Members
Audit Committee	<p>Mayor Kathie Bowman (Chair)</p> <p>Mayor Rodney Reid</p> <p>Mr Peter Ackland</p> <p>Mr Colin Byles</p> <p>Mr Ian McDonald</p>
Management Group (Council CEOs)	<p>Mr Sam Johnson OAM (Mt Remarkable) (Chair)</p> <p>Mr James Miller (Adelaide Plains)</p> <p>Mr Martin McCarthy (Barossa)</p> <p>Ms Maree Wauchope (Barunga West)</p> <p>Dr Helen Macdonald (Clare & Gilbert Valleys)</p> <p>Mr Russell Peate (Copper Coast)</p> <p>Mr Eric Brown (Flinders Ranges)</p> <p>Mr David Stevenson (Goyder)</p> <p>Mr Brian Carr (Light)</p> <p>Mr Colin Byles (Northern Areas)</p> <p>Mr Dylan Strong (Orroroo/Carrieton) replaced by Mr Paul Simpson</p> <p>Mr Stephen Rufus</p> <p>Mr Peter Ackland (Pirie Regional)</p> <p>Mr Andrew MacDonald (Wakefield)</p> <p>Mr Andrew Cameron (Yorke Peninsula)</p>
Road & Transport Infrastructure Advisory Committee:	<p>Dr Helen Macdonald Chair (CEO Clare & Gilbert Valleys Council)</p> <p>Lee Wallis (Goyder)</p> <p>Steve Kaesler (Barossa)</p> <p>Tom Jones (Adelaide Plains)</p> <p>Mike Wilde (Department of Planning, Transport and Infrastructure)</p>
	<p>Kelly-Anne Saffin (CEO RDA YMN)</p> <p>Dylan Strong (CEO Orroroo Carrieton)</p> <p>Michael McCauley (Yorke Peninsula)</p> <p>Stuart Roberts (Wakefield)</p> <p>Mitchell Foote (Flinders Ranges)</p>
Community Wastewater Management Advisory Committee	<p>Andrew MacDonald Chair (CEO Wakefield)</p> <p>Gary Easthope (Clare and Gilbert Valleys)</p> <p>Adam Broadbent (Light)</p> <p>Matthew McRae (Copper Coast)</p> <p>Riaz Uddin (Goyder)</p> <p>Hayden Battle (Wakefield)</p>

Chairs Report – Mayor Phillip Heaslip

It has been my pleasure to serve in this my inaugural year as Chair and I take this opportunity to report on some of the highlights of the past year.

Internally we have undertaken workshops and surveys to update our Strategic Plan which has been distributed to member councils for their consideration. This will be the subject of a report at the 9 September 2022 Legatus Group Ordinary meeting. We extended the contract of our CEO Mr Simon Millcock until 30 June 2024.

The board has taken an approach over the past three years to not significantly increase members fees whilst using the reserves to undertake both administration and project work including the appointment of an Administration Officer. The board has noted this will need reviewing in the coming year, we plan to have met the targets for our reserves as previously agreed to by June 2023.

The board has focused this year on the key areas of:

- Roads and Transport Infrastructure
- Waste Management – including Wastewater
- Community Capacity Wellbeing
- Environmental Sustainability

The Legatus Group provides a pivotal role to member councils in advocating on regional and state- wide issues and this has included:

- Rating equity associated with major energy producers that resulted in Hon Geoff Brock MP introducing a Private Members Bill in December 2021 which was not able to progress as time ran out to pass the Bill during that Parliament. The Legatus Group continued to lobby prior to the State election and then with all Local Members of the new Parliament to reintroduce and support the Bill.
- Wellbeing and Mental Health via a Memorandum of Understanding with Lifeline Country to Coast to support the existing and develop new Connect Centres within the region. This has gained traction with Hon Geoff Brock MP, Fraser Ellis MP and Penny Pratt MP co-signing a letter to the Minister for Health to support the Legatus Group – Lifeline recommendations. This included support for the extension of the two Family and Business Support Mentors through Dept Primary Industries and Regions within our northern councils.
- Assisted with matters relating to Community Wastewater Management Schemes (CWMS) which has seen a review and CWMS reform program.
- Delivered the SA Regional Organisation of Councils a SA Regional Road Priority Project.
- Assisted with the Northern and Yorke Drought Resilience Plan in partnership with Regional Development Australia Organisations and the Northern and Yorke Landscape Board.

The Legatus Group provided support at a regional and state level with forums, workshops and webinars including:

- SA CWMS Conference
- Legatus Group Waste Forum
- Yorke Mid North Alliance Regional Planning Forum
- Legatus Group Regional Roads Forum

- Accessible Tourism Forum
- Ageing and Disability Lifestyle Expo
- Community Development Forum
- Aboriginal self-determination Webinar
- Native Foods Cultural Awareness Forum

Key reports and projects supported this year by the Legatus Group were:

- Smart Irrigation (Copper Coast & Orroroo Carrieton)
- Stormwater Harvesting (Copper Coast, Light & Adelaide Plains)
- CWMS Pump Monitoring and Management (Copper Coast)
- South Flinders Storytelling Brighter Futures Podcast project
- Legatus Group Regional Local Roads Plan database updates
- CWMS on-line training project
- Handling Customer Request processes
- Assessment of Bridge and Culverts report
- Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026
- Northern and Yorke Climate Change Sector Agreement
- Opportunities for the Development of Accessible Tourism on the Yorke Peninsula
- Remarkable Southern Flinders Ranges Tourism report

Whilst we have commenced the Regional Workforce Attraction, Development & Retention Action Plan for the Legatus Group LGAs in collaboration with Torrens University Australia.

Direct support has been provided to successful grant applications for the region:

- 2021 SLRP grants resulting in over \$3.8m for local roads.
- Resilient Coastal Ecosystems for Environment and Tourism works in coastal areas adjacent to the Walk the Yorke trail with just under \$1m awarded as part of a \$1.6m, 3-year project.

Current grant applications that the Legatus Group are involved with are:

- Pilot Organics Processing Plant at Peterborough
- Carbon Offsetting for Local Government
- Climate Resilient Asset Capacity Augmentation for Community Wastewater Management with Constructed Floating Wetland Systems
- Caravan / RV Dump Point Project
- LG Career Pathways & Workforce Toolkit for Regional SA Councils

The Legatus Group continued to support the South Australia Drought Resilience Adoption and Innovation Hub as a Local Government project partner and it was pleasing to see its head office open in Roseworthy and one of the nodes in Orroroo.

Roadworks on National and State Highways continues to progress whilst the Road and Transport Infrastructure Advisory Committee have been active this year via updates to our Regional Roads Plan and renewed Deficiency Action Plan.

There has been significant support for equity associated with the Special Local Roads Program funding and we look forward to positive outcomes especially for the

Yorke Peninsula Council application in the upcoming announcements.

The 2021 Legatus Group Road and Transport Forum provided the opportunity for member councils to come together and discuss and be more informed on issues around areas such as heavy vehicle access.

Whilst not relevant to all member councils the Assessment on Bridge and Culverts report is a valuable step in identifying the regions priorities.

The release of the Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026 has been of major interest to members in the area of waste and recycling. Local Government needs to work cooperatively with the SA Government including both Green Industries SA and the EPA in making a significant contribution to positive reforms currently taking place in South Australia.

The South Australian Government released the South Australia's Waste Strategy 2020-25, showing that Regional Waste Management Plans are to be in place for all SA regional local government areas and/or regional city clusters by 2023. The Plans are required to set regionally appropriate and progressive waste diversion targets. The 20-Year State Infrastructure Strategy identifies opportunities for development in regional areas, including in investment in:

- equipment and facilities for waste compaction and bulk hauling to reduce costs of transporting waste to end markets;
- expanding or developing commercial composting organics from MSW and industries such as vineyards, orchards and other agriculture; and
- developing high-value organics products.

In March 2021, the South Australian Regional Organisation of Councils through the Legatus Group released a Report on Waste Management Infrastructure for South Australian Regional Councils to assist with future actions regarding Waste Management for Regional Local Governments in SA.

Through our partnerships with the University sector, we have released in 2021 reports on:

- Making and Using Organic Compost
- Implementing the Circular Economy in SA
- A supply chain analysis of the circular economy in regional South Australia

The Legatus Group has identified a series of targeted projects that leverage advocacy and collaboration activities to deliver targeted outcomes for the region through the Legatus Group Waste and Resource Recovery Strategy 2021-2026 and its Action Plan.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board.

The region has been proactive in supporting the challenges of our changing environment through the development of the Sector Agreement for the Climate Change Adaptation Plan and we now have the Barossa Light Adelaide Plains councils incorporated into this plan. The continued support for the Northern and Yorke

Coastal Management Action Plan included the coordination of workshops and a grant application through the Northern and Yorke Landscape Board. The Legatus Group have been an active supporter of the SA Coastal Council Alliance.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee and staged a number of webinars, workshops and forums.

We acknowledge the RDA's who have committed their staff to be members of several Legatus Group Advisory Committee and or Project Reference Groups. The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums. I also note with positivity the CEO and staff's efforts to support other regional councils through their roles.

The collaboration and establishment of MoUs and partnerships with universities has been strengthened during the past year and provided valuable reports through research and partnerships and provides cost effective research projects.

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies.

There has been valuable feedback gained from the Legatus Group Management Group meetings and information sharing opportunities by and for this CEO group. The Community Wastewater Management Advisory Committee assisted in gaining a further extension of the Joint CWMS program until June 2023, staging of a successful SA conference, developing an online training program and assisting with the reforms being developed by the LGA CWMS Committee.

It was noticeable that there was a reduced attendance by the State Government Members of Parliament and our Federal Member although the Hon Geoff Brock MP is an exception and is a regular attendee.

In closing I would like to thank everyone who has taken a proactive role in progressing the strategic initiatives of the region. I thank Mayors Bill O'Brien and Rodney Reid for your roles as Deputy Chairs, Mayors Bill O'Brien and Peter Matthey as our SAROC representatives and Mayor Kathy Bowman as Chair of our Audit and Risk Management Committee.

I note that the reports prepared by the Legatus Group CEO and progressed to SAROC and other stakeholders and partners in all tiers of government continue to be well received. The organisations positive approach to strong partnerships and a collaborative approach, with our other regional local government associations, stakeholders and tiers of government continues.

These activities are coordinated and managed by our CEO Mr Simon Millcock. I wish to thank him for his committed, dedicated and consistent approach in the development and delivery of the goals and directions of the board.

I would like to acknowledge all the Board members and those who have committed time to the Advisory Committees. Your valuable service to our communities and the region continues to provide much needed leadership into the future.

Mayor Phillip Heaslip Chairman Legatus Group

CEO Report – Mr Simon Millcock

Firstly, I would like to acknowledge the support provided to me by the Chair Mayor Phillip Heaslip and Deputy Chairs Mayor Rodney Reid and Bill O'Brien, Board, CEOs, Committees, Regional Partners and the Legatus Group staff for the past year.

This year saw the scaling back on some of project work with a focus on a more consolidated approach by the board to reflect the strategic priorities whilst continuing to support state-wide, regional and subregional programs and research. This was made possible by the boards continued approach to reducing their reserves and utilising the carry over and grant funding from the LGA Regional Capacity Building Allocations.

We were not as successful with grant applications compared to recent years but all contracts for grants and projects have been acquitted and reported on accordingly. In last year's annual report, I outlined consideration is needed to not raise expectations of increased capacity and or project delivery into the future due to the reliance on grants. This has now included the closure of the Legatus Group Office and its associated costs. Whilst the financial services have seen a significant increase as we moved away from member councils providing this service at a reduced rate.

\$103,927 was generated from other income streams and council contributions were \$170,400. As such 62% of the Legatus Group's income came from its membership fees. The 15-member council contributions during the previous five years had been on average around 26% of the Legatus Group Income. Individually members contributions to the overall income were 4% and is significantly lower than other Regional LGAs.

The result is that the Legatus Group is in a sound financial position to cover its forthcoming liabilities and this is reflected in the 2022 – 2023 business plan and budget. The board has noted that the current use of reserves to fund some administration costs beyond June 2023 is not sustainable and that this is to be addressed in the coming year.

Due to the APR.Intern program no longer being accessible there was a reduction in the level of funding available for cost effective research although the partnerships with the Universities have continued to add value to our programs.

This year saw my attendance and deliver of agendas, minutes and reports to close to 40 Legatus Group Board, Advisory Committee, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of state and regional forums, workshops and webinars. There was considerable time spent with the development and management of reference groups for nearly all projects.

Employment numbers were reduced this year to a part time Project Manager Dr Paul Chapman (partly funded through the LGA CWMS Managamnet Committee). The board supported having a part time administration officer and after the initial contract fell through, we were able to contract Tracey Rains who commence in November 2021. This caused some reduced level of productivity but has now provided beneficial outcomes with Tracey having been in place for several months.

A significant amount of time was provided on the review of the Legatus Group Strategic Plan which is currently with Councils for their consideration whilst the Charter updates are also with member councils and these are reflective of the current thinking of the board.

Following a variation to the format for the Legatus Regional Management Group (CEOs) they have taken on a forum style approach as opposed to a meeting style. In collaboration with the LGA this year saw a large commitment of my time in progressing the advocacy on Rating Equity through initially the Legatus Group then SA Regional Organisation of Councils and the LGA Board.

My representation includes as a member of the Yorke Mid North Alliance, LGA Regional CEOs Forum and the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

I provided a regional voice to help support the local government sector in the following areas:

- Local Govt Grants Network Best Practice Grants Guide
- Judge for the Local Government Information Technology SA Incorporated Awards
- Creative Industries Think Tank
- SA Volunteer Conference and Regional Network

The Legatus Group Website was updated and a bi monthly CEO Newsletter developed along with increased publication on social media to keep members and partners informed. The following were delivered and or published and they flow on from previous projects and report.

Waste

- Legatus Group Waste and Resources Recovery Strategy and Action Plan
- Implementing the Circular Economy in SA research paper
- A supply chain analysis of the Circular Economy in Regional South Australia
- 3 videos featuring volunteer based recycling projects in the Barossa Valley and Clare and Gilbert Valleys
- Endorsement of the content for 9 CWMS on-line training videos

Roads / Transport

- SA Regional Road Priority Report
- Bridge Deficiency Report
- Legatus Group Road Deficiency Action Plan 2022 Minor Update

Community / Tourism

- SA Film Corp publication featuring 9 of the member councils as Film Friendly Councils from the Flinders Ranges, Southern Flinders and Yorke Peninsula regions

- Brighter Futures Storytelling / Podcasts featuring 7 communities across the Southern Flinders Ranges
- Partner with the Opening the Door to Nature – accessible tourism project to be delivered across the region in 2022/2023
- Inclusive and Accessible Tourism Experiences Yorke Peninsula report
- Remarkable South Flinders Ranges Tourism Alliance report

An update on the Wellbeing Gap Analysis was completed in June 2022 and this has been used as the basis for the joint approach to the Minister for Health by local MPs, Lifeline and Legatus Group for increased resources in the centralised model for mental health.

Following a workshop to identify business systems for member councils and with some seed funding the project Handling Customer Request Processes was developed by the Port Pirie Regional Council with several member councils involved. The Local Govt Workforce research project with Torrens University commenced and a final report is due in September 2022.

I would like to sincerely thank the support I received from Paul Chapman, Tracey Rains and Colin Davies. Working as a team in isolation across a myriad of topics had its challenges but the resulting work from all was of a professional standard that reflected well for the Legatus Group.

Simon Millcock CEO Legatus Group

Chair Legatus Group Audit and Risk Committee – Mayor Kathy Bowman

This is a summary of activities undertaken, and recommendations made during 2021-2022.

The committee met on 4 occasions with 2 special meetings which is accordance with the Charter with the following attendance.

Date	No of Members Attending
24 August 2021	4
30 August 2021(Special Meeting)	3
22 November 2021	4
30 November 2021(Special Meeting)	5
1 March 2022	5
24 May 2022	4

Committee Member	No of Meetings Attended
Chairman Mayor Kathie Bowman	3
Mayor Rodney Reid	6

PORT PIRIE REGIONAL COUNCIL

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