

A young boy in a blue and white baseball-style shirt and dark pants is running away from the camera on a dirt path. The path is surrounded by lush green trees and bushes, with sunlight filtering through the leaves, creating a warm, dappled light effect. The boy is in the lower half of the frame, running towards the upper half where the trees are more dense.

PORT PIRIE REGIONAL COUNCIL ANNUAL REPORT 2020 - 2021



Port Pirie Regional Council webpage



ACKNOWLEDGEMENT OF COUNTRY

Port Pirie Regional Council acknowledges the **Nukunu** people as the traditional owners and custodians of the lands of the Port Pirie township and northern regions and the Kaurna people in southern parts of the region.

We honour their ongoing cultural and spiritual connections to country and pay our respects to their Elders past and present. We respect the cultural heritage, customs and beliefs of all Indigenous peoples and extend that respect to other Aboriginal and Torres Strait Islander people who live in the region.

TABLE OF CONTENTS

| | |
|---|-----|
| Acknowledgement of Country | 2 |
| Message from the Mayor and CEO | 4 |
| Council Profile | 7 |
| At a glance ... | 8 |
| Australia Day Awards | 10 |
| Certificate of Merit Recipients | 14 |
| Projects, Activities & Events 2019– 2020 | 16 |
| Drought Funding Projects | 19 |
| Community Support | 19 |
| Community Plan | 20 |
| Council Communications | 21 |
| Elected Members | 23 |
| Elected Member Professional Development | 24 |
| Register of Allowances and Benefits for Elected Members | 26 |
| Meeting Attendance | 27 |
| Administration | 28 |
| OUR KEY ACTIONS 2019/20 – 2021/22 | 29 |
| Governance Statement | 34 |
| Our Team | 45 |
| Staff Demographics | 46 |
| Library | 47 |
| Tourism | 53 |
| Finance | 55 |
| Financial Statements | 60 |
| Legatus Group | 105 |

MESSAGE FROM THE MAYOR AND CEO

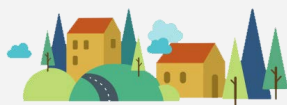
Introduction

We are proud to present Port Pirie Regional Council's 2020/21 Annual Report, highlighting the many achievements made by Council during the year.

As we reached the mid-point of Council's Community Plan 2016-2025, we took the opportunity to review the Plan for the next five years. It was important that we consult with the community to learn more about your priorities for our community and we appreciate all who provided feedback through this process.

The Community Plan is the strategic plan that sets out Council's vision, mission and future directions. Council has become more focused and deliberate in our approach as we link our Business Plans and key projects to our four overarching themes:

Our Community



Our Economy



Our Lifestyle



Our Leadership



The revised Community Plan looks ahead and focuses us on working towards a positive future whilst navigating the uncertain times of COVID-19.

Partnerships

One of the goals to emerge from the Community Plan was to develop mutually beneficial partnerships to advance key projects and services for our community.

Council was fortunate to forge and strengthen many key partnerships this year, including the Port Pirie Golf Club and the Australian Army.

We were pleased to sign an agreement with the Port Pirie Golf Club for financial support towards the greening of nine target fairways. This will not only increase patronage and ensure the future of golf in Port Pirie, but also generates local sport, community and wellbeing benefits that align with Council's Community Plan.

Council also formed a relationship with the Australian Army Combat Service Support Battalion with the intent of collaborating on a number of community engagement and youth activities primarily focusing on the indigenous community within Port Pirie over the coming years. A highlight was welcoming 60 Army personnel in May 2021 to conduct an adventure training activity with local students and assist with tree plantings at the Warnertown Road entrance.

Drought Communities Programme Funding

It has been an absolute pleasure to watch the continuation and completion of a series of projects funded through the Australian Government's Drought Communities Programme.

Four projects were completed in Crystal Brook as well as projects at Redhill, Koolunga, Napperby and Wandearah. These ranges from new public toilet facilities to upgraded town halls and football clubrooms.

This funding has provided upgraded facilities for our rural and regional townships that will boost community pride and assist both locals and visitors to enjoy our public spaces.

A full list of projects completed in 2020/21 can be found on page 19 of the Report.

Disability Access & Inclusion Plan

While COVID-19 restrictions prevented Council from conducting face-to-face community engagement, we were able to present a series of important items to the community for consultation throughout the year. Perhaps the most worthwhile of these was the development of a Disability Access & Inclusion Plan (DAIP).

This was a State Government requirement under the Disability Inclusion Act as well as a long overdue opportunity for Council to actively seek community input to better identify challenges when accessing council services.

It was humbling to see the responses from people living with a disability, carers, service providers and the wider community. We recognise there are many improvements that need to be

made to ensure facilities and events are accessible, programs are inclusive and that we are providing and encouraging equality at every opportunity. We look forward to continuing to work with groups and individuals in the community to implement actions from the Disability Access & Inclusion Plan into the year ahead.

Business Improvement

Council continued to implement time and cost efficiencies across operations through our Business Improvement Program.

An initiative to automate and remotely control the irrigation systems used in some of our parks and recreation areas has the potential to generate an annual saving on water costs of \$56,000 each year.

An automated door system was installed at seven selected public toilet facilities in Port Pirie and Crystal Brook. This initiative will generate cost and time efficiencies as it negates the need for manual locking and unlocking of these public amenities.

Looking ahead, Council is investigating the option of installing solar panels on Council buildings, an initiative which could potentially generate \$170,000 per year in savings.

We are also developing tools to better program and plan our service delivery. This has proved to be successful in our tree maintenance program and we will be expanding this to other Council works areas.

Looking Ahead

The review of the Community Plan has given us a clearer, more strategic focus moving into 2021/22 and indeed, the final five years of the Plan.

You will notice all of the projects and activities outlined in Council's three year Business Plan link back to the four overarching themes of the Community Plan.

Council also has a strong focus on wellbeing and providing opportunities for our residents to live their best lives in our region. This will include the creation of shared use walking/cycling paths, greening at the entrances and city centre of Port Pirie, the development of the Port Pirie Riverbank Precinct and a series of public art projects across the region.



Leon Stephens
Mayor

Peter Ackland
Chief Executive Officer

COUNCIL PROFILE

Port Pirie Regional Council is the gateway to the Southern Flinders Ranges, a region that will become a world-class nature tourism destination following a \$10 million investment from the State and Federal Governments.

Port Pirie is the largest city in the State's Mid North Region and it plays an important role as a regional service centre. Port Pirie is located 220km north of Adelaide on the Upper Spencer Gulf and provides a wealth of education, health care, retail and employment services.

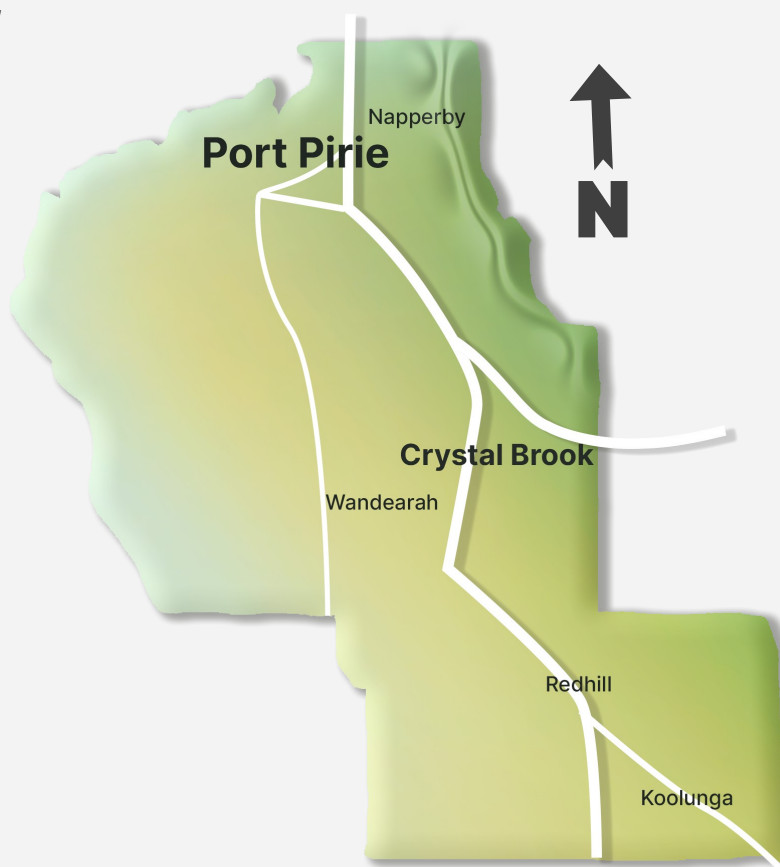
Our largest industry is Nyrstar Port Pirie, an integrated multi-metals recovery plant with the flexibility to process lead rich concentrates and smelting industry by-products including lead, silver and sulphuric acid.

The strong agricultural sector is predominantly cereal crops, other broadacre crops, sheep and cattle.

The Corporate Town of Port Pirie was proclaimed on 28 September 1876. The District Council of Crystal Brook was proclaimed on 11 November 1882 and included the area which was to become the District Council of Pirie. That severance took place as of 16 June 1892.

The District Council of Redhill was proclaimed on 5 January 1888. It amalgamated with the District Council of Crystal Brook on 1 July 1888 to become the District Council of Crystal Brook-Redhill.

The Corporate Town of Port Pirie became the City of Port Pirie on 26 February 1953 – the first provincial city in South Australia.



Port Pirie Regional Council regional map. Source: Port Pirie Regional Council, Google Maps, 2021

The Port Pirie City and District Council amalgamated with the District Council of Crystal Brook-Redhill on 17 March 1997 to become the Port Pirie City and Districts Council. A name change to Port Pirie Regional Council occurred on 1 July 1998.

AT A GLANCE ...

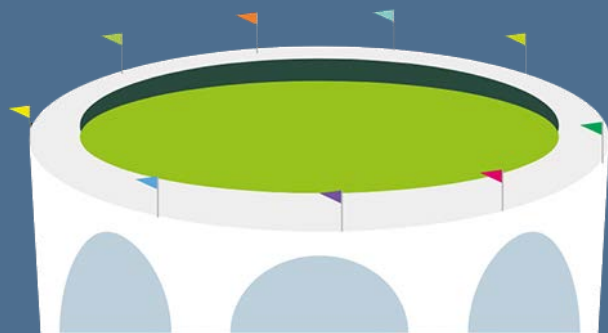


\$26m
Total Revenue



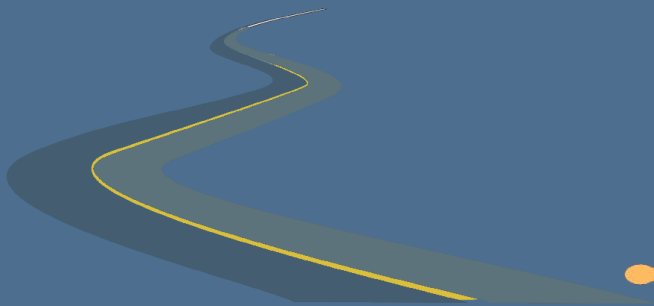
6

Bridges



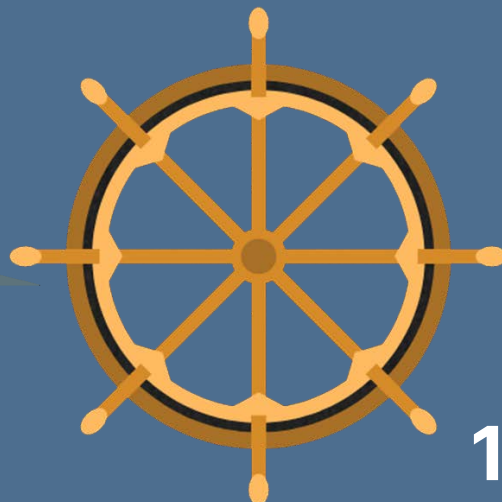
9

Sports Assets



331km

Sealed Roads



11

Jetties, Boat Ramps
& Pontoons



50,491*

Visitors to both the Port Pirie
and Crystal Brook Libraries
(* Impacted by COVID-19)



6%

Reduction in
waste sent to
landfill in 2019/20



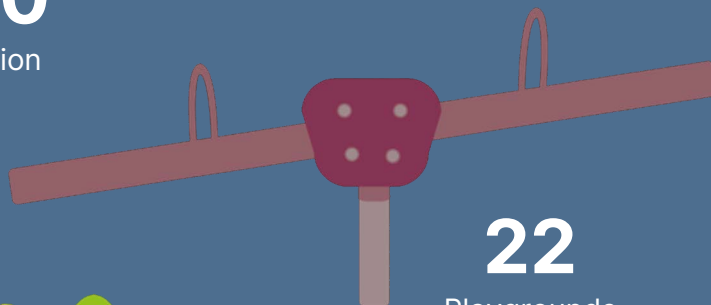
17,630

Total Population



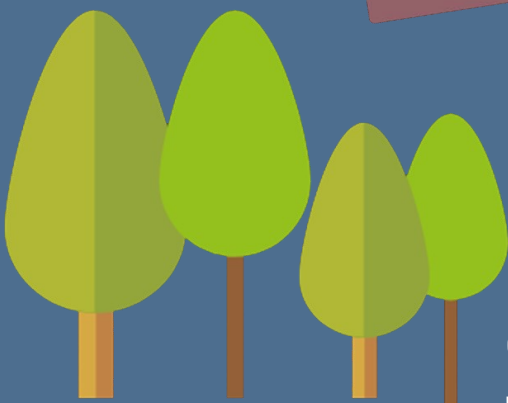
7,570*

Visitors to the
Visitor Information
Centre
(* Impacted by COVID-19)



22

Playgrounds



65

Parks and
Reserves

AUSTRALIA DAY AWARDS

Port Pirie Regional Council would like to congratulate the deserving recipients of Port Pirie's Australia Day Awards. These awards were presented at Port Pirie's Australia Day celebrations at Flinders View Park on Tuesday 26 January 2021.

The Australia Day Awards recognise outstanding contributions to the local community by individuals and an event that has made a significant contribution, both economically and socially, to the region.

The 2021 Port Pirie Australia Day Awards recipients are:



Citizen of the Year – Robert Bradtberg

Robert has been a volunteer for the Napperby Country Fire Service (CFS) for 30 years. During that time, he has donated not only his time and knowledge to build a community of professional firefighters, but he has also donated his own time and money to purchase equipment.

As a trainer for CFS, Robert organises training courses for his brigade and works with Risdon Park Primary School every year to educate the students on fire and emergency safety. Robert has been involved in both training firefighters and fighting fires himself both in South Australia and interstate. Robert is pictured with Australia Day Ambassador Kate Swaffer.



Young Citizen of the Year – Harrison Kent

Harrison is passionate about animals and when the Kangaroo Island and Cudlee Creek bushfires hit in December 2019, he was devastated by the death and injuries to wildlife. Harrison launched a local appeal for bandages and first aid supplies which he then delivered to Kangaroo Island to help injured kangaroos and koalas. Harrison now works as a snake catcher in the northern suburbs of Adelaide. Harrison is pictured with Australia Day Ambassador Kate Swaffer.

Community Event of the Year – Southern Flinders Players – Mamma Mia

Southern Flinders Players is a Mid North theatre group that brings people together to stage wonderful performances. The group staged the musical production 'Mamma Mia' in February 2020, bringing laughter and joy to the community. Southern Flinders Players are pictured with Australia Day Ambassador Kate Swaffer.



Recipients of the Crystal Brook and Redhill Australia Day Awards

Port Pirie Regional Council would like to congratulate the deserving recipients of the Crystal Brook and Redhill Australia Day Awards.

The Australia Day Awards recognise outstanding contributions to the local community by individuals and an event that has made a significant contribution, both economically and socially, to the region.

The 2021 Australia Day Award recipients for Crystal Brook are:



Citizen of the Year – Karena Wilson

Karena Wilson is the principal of Crystal Brook Kindergarten, nurturing our region's young minds. Karena is also on the Bowman Park and Crystal Brook Netball Club committees and has linked all of these organisations together with various successful projects. One such project was the Crystal Brook Footpath Project: Bringing Our Learners Together, where Karena helped to bring the kindergarten, Roseview aged care residents and Council together to enable construction of a new footpath so kindergarten students could continue to safely meet and interact with the town's older residents.



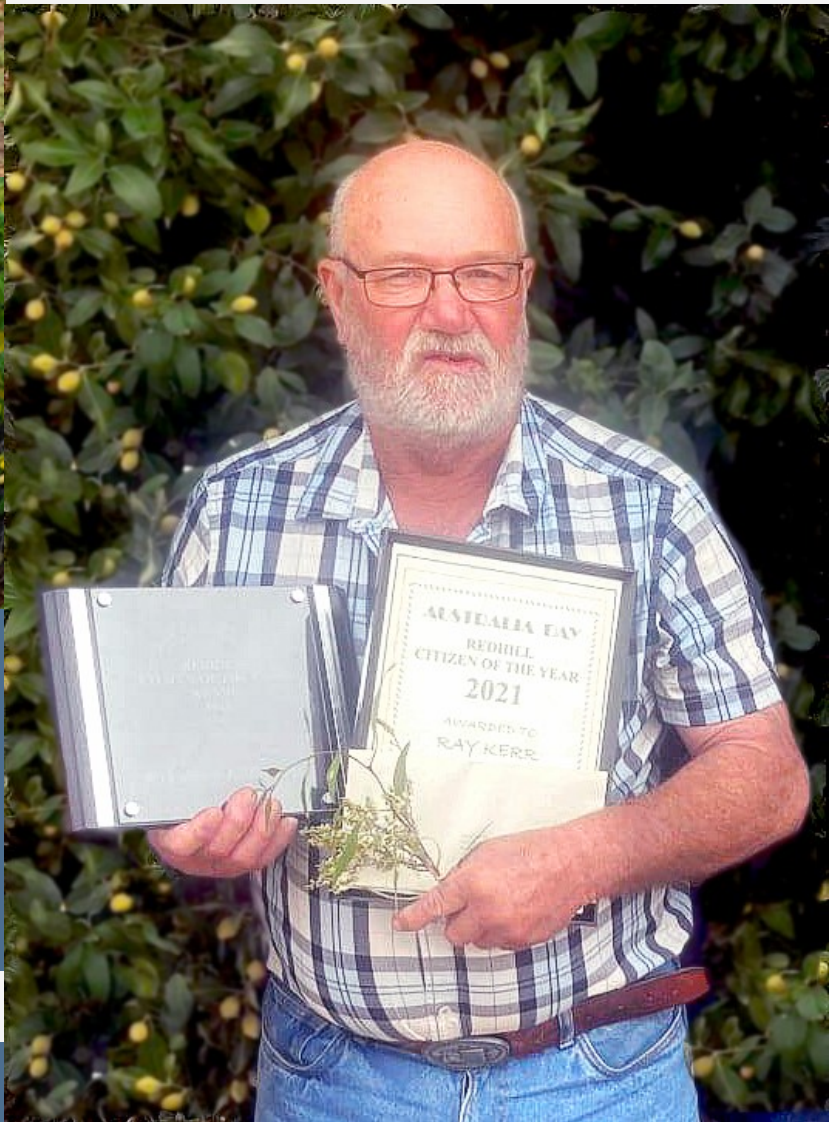
Junior Citizens of the Year – Lili and Zara Bowman

Sisters Lili and Zara Bowman were nominated for their hard work and kindness, cooking and delivering meals for others during the COVID-19 pandemic. The girls run a Facebook page called 'Zara & Lili's Baking #spreadkindess'. They also assist at the local RSL and Golf Club waitressing on special occasions.



Community Event of the Year – Crystal Brook Medical Practice's Influenza Vaccination Day

The Crystal Brook Medical Practice was nominated for hosting their Influenza Vaccination Day held on 3 April 2020.



Citizen of the Year - Raymond Kerr

Raymond is known as a gentleman who willingly lends a hand wherever it is needed around town and always gives 110% effort. Raymond's extensive community service includes 40+ years of service with the Redhill CFS, a previous president and board member of the Redhill Development Board and a member of the Redhill Primary School committee for many years before its closure.

CERTIFICATE OF MERIT RECIPIENTS



Pictured from left to right: Annette Lawrie Dodd, Abbee Finlayson, Fred Seindanis, Betty Cousins and Matthew Caputo

Five hard working and well-known locals have been recognised with the prestigious Certificate of Merit for Outstanding Community Service.

The Certificate of Merit was reintroduced last year and is awarded to members of the community who have contributed significantly to Port Pirie and the region, who have demonstrated a history of community involvement or have performed a single action of significance.

Council would like to take this opportunity to congratulate the five deserving winners of the 2020 Certificate of Merit for Outstanding Community Service:

Matthew Caputo

Matthew is a true stalwart of the Savoy Soccer Club and is one of only two recipients of the club's Lifetime Achievement Award. Following a 20 year playing career, Matthew went on to serve in various roles including gatekeeper at

Savoy Park. He is best recognised as Bar Manager, the friendly face that greets club members every week.

From handling catering deliveries to general handyman duties, Matthew always has the club's needs covered.

Annette Lawrie Dodd

Annette became involved in the Aboriginal communities of Port Pirie in 1993, becoming a Director of the board. She was instrumental in securing funds to purchase the Aboriginal Community Centre on The Terrace and established the Women's Group.

Annette is a strong advocate for the Aboriginal communities of Port Pirie, particularly Aboriginal women. Annette is also a highly accomplished artist, receiving commendations and prizes in Our Mob, Artspace at the Adelaide Festival Centre. Her works have also adorned our own Port Pirie Regional Art Gallery on many occasions.

Fred Seindanis

Fred has been a well-known and loved member of the local Greek community for the past 50 years. For the past 10 years, Fred has been both treasurer of the St George Greek community and a cook at the Hellenic Centre.

You may also recognise Fred from his soccer involvement - Fred is a life member of Hellas Soccer Club and has served the club as a player and administrator.

Betty Cousins

Betty has provided an incredible 67 years of service to the Port Pirie Women's Hockey Association then the Port Pirie and District Hockey Association (after the women's and

men's associations amalgamated). Betty became a hockey player quite by accident when she accompanied her sister to training at the age of 17. Over the years, Betty contributed 30 hours a week of volunteer service including running the canteen. Betty also volunteered for the Port Pirie and District Tennis Association for 21 years as a canteen cashier and volunteer for both junior and senior competitions, the Port Pirie Tennis International and many other tournaments and events.

Abbee Finlayson

Abbee is someone who commits wholeheartedly to her passions, most notably, the Solomontown Football Club. She started out helping her father coach U9s 10 years ago and has gone on to serve various roles on the club's junior and senior football committees.

There is no job too big or small for Abbee - she is willing to give anything a go for her club, from volunteering in the bar and kitchen to organising presentation nights to first aid assistance on game days and so much more. She was also active in helping to bring the AFL and SANFL matches to Port Pirie.

If this was not enough, Abbee also goes above and beyond in her job at Lealholme to support the residents and is an active member and volunteer of the Port Pirie Darts Club.

The awards were presented at the Australia Day celebrations at Flinders View Park on Tuesday 26 January 2021.

PROJECTS, ACTIVITIES & EVENTS 2020– 2021

Our Community



Crystal Brook Mural
created in Bowman Street

Australia Day and
Certificate of Merit award
presentations

KESAB waste
education sessions at Airdale,
Napperby and Crystal Brook
Primary Schools

South East Asian
Memorial replanting
collaboration with John Pirie
Secondary School

Book Week visits to
local schools and
kindergartens

Small Cell communication
tower installed at
Koolunga

New memorial
bollards installed at
Memorial Park

Upgrades to South
East Asian Memorial

New floodway
completed at Butlers
Bridge



Australian Army tree planting &
adventure training
sessions

PROJECTS, ACTIVITIES & EVENTS 2020– 2021 CONT.

Our Economy



Council & Golf Club
greening
partnership
created

Crystal Brook
Shopfront
Improvement
Project commenced

Expressions of Interest
for RV Park conducted

Our Lifestyle



Upgrades to Bowman Street

Bowman Park Nature Play
Space wins Master
Landscapers of SA Award

New handwashing station
installed at Flinders View Park
playground

Disability Access &
Inclusion Plan commenced



PROJECTS, ACTIVITIES & EVENTS 2020– 2021 CONT.

Our Leadership



New Tree Maintenance
Program launched


Community consultation for
Revised Community (Strategic)
Plan

Council Administration Centre
upgraded for improved
customer service



DROUGHT FUNDING PROJECTS

(Round 1 – Federal Government Drought Communities Programme)

| | | | |
|---------------|--|---|----------------------|
| Crystal Brook | Crystal Brook Skate Park BBQ Shelter & Area Lighting | Crystal Brook Mural | Jubilee Park toilets |
| | Bowman Park toilet Replacement | Crystal Brook Shopfront Improvements | |
| Redhill | Gulnare Redhill Football Club extension | | |
| Koolunga | Koolunga RV Dump Point and White Cliff Cassette | | |
| Napperby | Napperby Hall Upgrade | | |
| Wandearah | Wandearah Institute toilets |  | |
| Warnertown | Warnertown Park toilets | | |

COMMUNITY SUPPORT

In 2020-21 Council provided funding to deserving community groups :

| | | |
|--|--|--|
| \$20,000 to Community Development Associations | \$21,000 in waste subsidies for charity groups | \$9,000 to the Sporting Association |
| \$30,000 from the Community Assistance Fund | | \$95,000 to other sporting and community organisations |

COMMUNITY PLAN

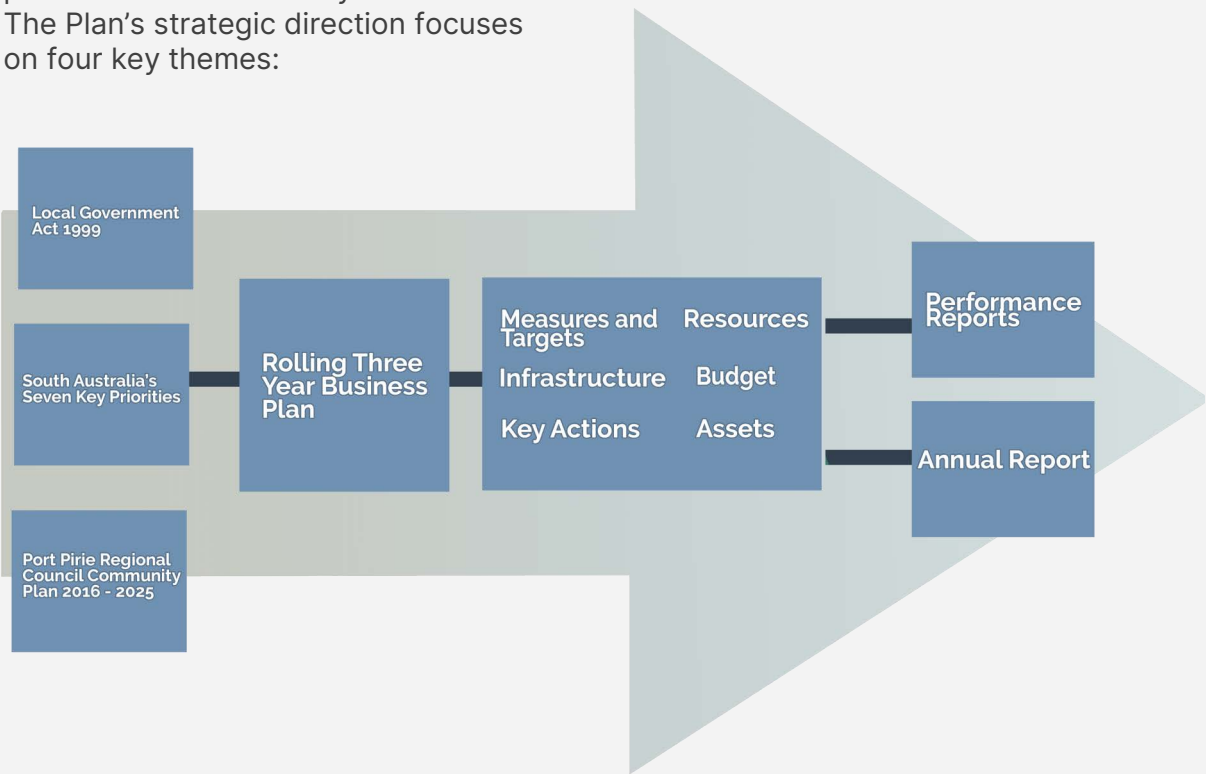
Port Pirie Regional Council conducted a review of its Community Plan 2016-2025 last year to confirm Council's direction for the next five years.

The Community Plan sets out Council's priorities and objectivities for the next 10 years. As the COVID-19 pandemic has created a somewhat uncertain financial climate, Council is considering a 5-year view instead of the traditional 10-year plan.

A revised draft of the Community Plan was created following workshops with Elected Members, input from Council's Executive Management Team and a community survey conducted in April/ May 2020. It also considered relevant State and regional plans and was presented for community consultation. The Plan's strategic direction focuses on four key themes:

- Our Community
- Our Lifestyle
- Our Economy
- Our Leadership

Objectives and strategies have been developed for each of these key areas. The Plan is supported by a 10-year Long Term Financial Plan and a Capital Works Plan. The three-year Business Plan and annual Budget is developed to align with these plans.



COUNCIL COMMUNICATIONS

Port Pirie Regional Council is committed to providing more regular, timely and engaging information to the community and ensuring it is available through a range of platforms. Council has made this commitment in our Community (Strategic) Plan 2020-2025 as well as our operational Communications Strategy 2020-2023.

COVID-19

The global COVID-19 pandemic has been present in our lives throughout 2020 and 2021. While we have been fortunate to remain relatively insulated from the outbreaks suffered in other areas of Australia, the pandemic still impacts our everyday lives through State Government directed restrictions and public health measures.

Council recognised that as a community leader, we have an important role to play in reassuring our community and sharing information from trusted sources.

Council predominantly shared COVID-19 related information through our website and social media channels, giving us the ability to edit and update this quickly if needed. Information provided focused on Council and community services, as well as directing people to trusted sources of public health information (eg. SA Government and SA Health).

Community Engagement

Through our Communications Strategy, Council had committed to increased engagement with our community. COVID-19 and the subsequent cancellation of many local events has

made this difficult, but Council was still able to consult and engage with the community on a range of projects and activities, albeit not always in person. Community engagement activities in 2020/21 included:

- 2020/21-2022/23 Draft Business Plan
- Revision of 2016-2025 Community Plan
- Crystal Brook Mural
- Crystal Brook Shopfront Improvement Project
- RV Park location

Disability Access & Inclusion Plan

Council also partnered with the Crystal Brook Childcare Working Group to support efforts to provide a childcare option for families in Crystal Brook. This included a survey and a promotional video.

Council Rates Notices

Council identified quarterly council rates notices as another method of communication, particularly with the introduction of emailed rates notices. Council has used both print and email notices to provide brief pieces of information or links to further information.

Social Media

Council understands the importance of social media as a communications tool due to its reach and ability to provide live, real time information.

Facebook and Instagram are Council’s primary channels, however Council also has Twitter, LinkedIn and YouTube accounts.

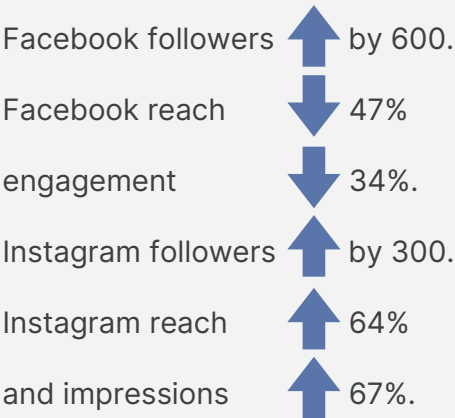


Port Pirie Regional Council Facebook page

A total of 700 posts were published across these channels. This is in addition to Council’s associated social media pages (Visit Port Pirie, Port Pirie Regional Library and Port Pirie Regional Art Gallery).

Media

Some other key figures:



Council produced 89 media releases to generate media coverage of Council’s projects, news and activities.

Posts on Council’s Free Hard Waste Days generated the highest reach (12,604 in July 2020) and the highest engagement (2109 in February 2021) for the year.

Videos


Council produced 12 videos which were uploaded to Council’s Facebook and YouTube accounts and website. This included the collaboration with the Crystal Brook Childcare Working Group, videos showcasing Council’s new street sweeper and tree maintenance program and Mayoral messages.

What’s Next?

Council has been developing a new-look newsletter to provide more frequent, relevant information in different formats while reducing costs. Works have been progressing to build a subscriber database and develop a monthly e-newsletter (with a corresponding print version) to be launched in July 2021. This will replace the former Pirieodical newsletter.




Port Pirie Regional Council newsletter subscription



e-News

Keeping you up to date with our latest news

Welcome



Welcome to the new Port Pirie Regional Council e-Newsletter. Our new and improved e-Newsletter aims to deliver relevant and current information straight to your inbox each month.

ELECTED MEMBERS



Mayor
Cr Leon Stephens

- Business Port Pirie
- CEO Performance Review Committee
- Legatus
- Spencer Gulf Cities (Chair)



Deputy Mayor
Cr Alan Zubrinich

- Australia Day Committee
- Audit Committee
- CEO Performance Review Committee
- Redhill Development Association
- TLAP Consultative Committee (Chair)
- Strategic Planning & Development Policy Committee (Chair)



Cr Joby Connor

- Sporting Association of Port Pirie
- TLAP Consultative Committee



Cr Neville Wilson

- Audit Committee
- Asset Management Committee
- CEO Performance Review Committee (Chair)



Cr Kendall Jackson

- Public Arts & Culture Advisory Committee (Chair)
- TLAP Consultative Committee



Cr Ali Gulin

- Public Arts & Culture Advisory Committee
- Crystal Brook Community Association
- Flinders Mobile Library Committee
- Strategic Planning & Development Policy Committee



Cr Michael Hopgood

- CEO Performance Review Committee
- TLAP Consultative Committee
- Asset Management Committee (Chair)



Cr Jack Keain

- Flinders Mobile Library Committee
- Koolunga Development Association
- Asset Management Committee



Cr Dino Gadaleta

- Audit Committee
- Asset Management Committee

ELECTED MEMBER PROFESSIONAL DEVELOPMENT*

| Elected Member | Course/Conference |
|---------------------|---|
| Mayor Leon Stephens | 16th Global Maintenance Conference & Expo Nukunu Language Workshop LGA Training Mayors Forum Media Training with Mike Smithson ALGWA Bullying & Harassment Workshop |
| Cr Neville Wilson | Legatus Group Annual Roads Forum |

** Covid –19 has caused significant challenges to professional development with many courses / conferences being cancelled. This is seen in the reduction of professional development opportunities offered for our elected members over this financial year.*

ELECTED MEMBER PROFESSIONAL DEVELOPMENT CONT.

In January 2019 Council adopted a recommendation to allocate portfolios to each Council Member as listed below. The main role of Portfolio Councillors is to be a point of reference (if required) within the Council Chamber for those issues falling within their allocated portfolio.

| Elected Member | Portfolio | Executive Officer |
|---|----------------------|-------------------------|
| Mayor and Deputy Mayor | Economic Development | CEO |
| Crs Connor and Gulin | Tourism and Events | Corporate and Community |
| Crs Gadaleta, Hopgood and Keain | Heritage | Corporate and Community |
| Cr Hopgood | Governance | Corporate and Community |
| Crs Gulin and Hopgood | Sport and Recreation | Infrastructure |
| Crs Connor and Jackson | Communications | CEO |
| Crs Jackson, Keain and Wilson | Primary Industries | Infrastructure |
| Crs Connor and Gadaleta | Small Business | CEO |
| Mayor, Deputy Mayor, Crs Connor, Hopgood and Wilson | Service Review | CEO |

REGISTER OF ALLOWANCES AND BENEFITS FOR ELECTED MEMBERS

| | Elected Member Allowances | IT & Tele comms | Training & Conferences | Travel & Acommodation | CDAP Sitting Fee | Total |
|-----------------------------|---------------------------------|--------------------|---------------------------|--------------------------|------------------------|----------------|
| Mayor Stephens | 58,057 | 1,228 | 325 | 12,366 | | 71,976 |
| Councillor Connor | 14,514 | | 759 | 0 | 300 | 15,573 |
| Councillor Gadaleta | 14,514 | 0 | 759 | 0 | | 15,273 |
| Councillor Gulin | 14,943 | 536 | 759 | 0 | | 16,238 |
| Councillor Hopgood | 18,143 | 600 | 759 | 0 | | 19,502 |
| Councillor Jackson | 14,943 | 180 | 759 | 0 | | 15,882 |
| Councillor Keain | 14,943 | 0 | 759 | 0 | | 15,702 |
| Councillor Wilson | 18,572 | 0 | 759 | 0 | | 19,331 |
| Councillor Zubrinich | 18,143 | 436 | 759 | 139 | | 19,477 |
| Total | 186,772 | 2,980 | 6,397 | 12,505 | 300 | 208,954 |

MEETING ATTENDANCE

| Elected Members | Ordinary Meetings | Special Meetings | Audit & Risk Cmte | Public Art & Culture Advisory Cmte. | Asset Mgmt Cmte | CEO Performance Review Cmte | Council Assessment Panel |
|---------------------|-------------------|------------------|-------------------|-------------------------------------|-----------------|-----------------------------|--------------------------|
| Mayor Leon Stephens | 12 of 12 | 6 of 7 | | | 4 of 5 | 7 of 7 | |
| Cr Alan Zubrinich | 12 of 12 | 7 of 7 | 5 of 5 | | | 7 of 7 | |
| Cr Joby Connor | 12 of 12 | 7 of 7 | | | | | 3 of 3 |
| Cr Dino Gadaleta | 11 of 12 | 6 of 7 | 3 of 5 | | 3 of 5 | | |
| Cr Ali Gulin | 11 of 12 | 3 of 7 | | 1 of 1 | | | |
| Cr Mick Hopgood | 12 of 12 | 4 of 7 | | | 5 of 5 | 7 of 7 | |
| Cr Kendall Jackson | 10 of 12 | 5 of 7 | | 1 of 1 | | | |
| Cr Jack Keain | 12 of 12 | 7 of 7 | | | 5 of 5 | | |
| Cr Neville Wilson | 12 of 12 | 6 of 7 | 5 of 5 | | 5 of 5 | 6 of 7 | |
| TOTALS | 12 | 7 | 5 | 1 | 5 | 7 | 3 |

ADMINISTRATION

Administration’s role is to implement the decisions of Council using employees and contractors. Port Pirie Regional Council has 104 employees (81 full-time, 14 part-time and 9 casuals) and an operating budget of approximately \$30 million that is used to meet the needs of its residents, including maintaining total assets to the value of \$265 million.

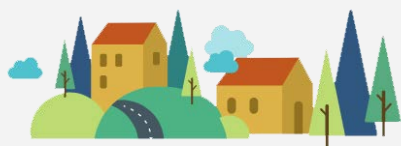
Council appoints a Chief Executive Officer to manage the day-to-day business of the Council. To support the Chief Executive Officer in delivering and managing Council business, the structure has the following three Directorates which have been assigned accountability for a range of functions:



OUR KEY ACTIONS

2020/21 – 2022/23

There are a number of actions planned to achieve each of the goals of the Community Plan for the remaining three years. These are shown for each of the strategic goals.



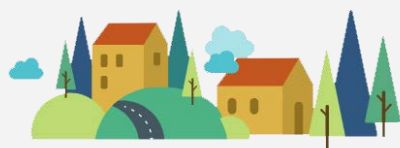
Community Wellbeing

Establish the Port Pirie Council area as the region of choice for residents, based on our strong sense of community, healthy lifestyle, economic prosperity and job opportunities for all, quality services and strong identity.

| Goal & Strategy | Action | Accountability | Performance Measure | Target | Progress |
|-----------------|--|-------------------------|---|------------------|--|
| CW1.3 | Review the approach to community engagement | Corporate and Community | Completion | 100% | Completed |
| CW 1.4 | Disability, Access & Inclusion Plan has been adopted and implementation has commenced | Corporate and Community | Plan adopted Implementation of actions has commenced | 100% | Completed |
| CW2.4 | Actively promote and deliver the STARClub program | Corporate and Community | Achieve planned key performance measures | 100% | Completed |
| CW2.4 | Develop and implement a community wide strategy to address the SEIFA indicators of social disadvantage | Office of CEO | Strategy developed | 100% | Included within Community Health Plan |
| CW3.4 | Work with other sports group to increase facility utilisation. | Infrastructure | Port Pirie Sporting Precinct use at or near capacity | 100% | Memorial Oval and Pirie West Oval utilised at maximum recommended hours (18) |
| CW3.5 | Implement the Parks strategy | Infrastructure | Key actions implemented | 100% | Strategy now embedded in Programming and Planning tool |
| CW4.1 | Deliver youth activities at Council's libraries | Corporate and Community | Youth programs delivered | 30 | Completed |
| | | | Number of reading challenge participants | Greater than 60 | Program shelved |
| CW4.1 | Maintain the public WiFi in Port Pirie and Crystal Brook | Corporate and Community | WiFi available WiFi coverage optimised | Availability 90% | Completed |

OUR KEY ACTIONS

2019/20 – 2021/22

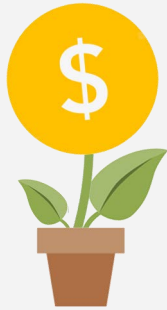


Community Wellbeing cont.

| Goal & Strategy | Action | Accountability | Performance Measure | Target | Progress |
|-----------------|--|-------------------------|--|-----------------------------------|---|
| CW4.3 | Review the use of the art gallery spaces for better utilisation | Corporate and Community | 2 spaces available for art activities | 100% | Completed |
| CW4.4 | Review the delivery of community events | Corporate and Community | Increase in attendance | 10% | Deferred due to covid |
| CW5.3 | Provide Digital Literacy training to community members | Corporate and Community | Deliver 40 sessions | 100% | On Track |
| CW5.3 | Deliver a variety of general interest sessions to encourage greater use of the Library | Corporate and Community | Deliver 100 sessions | 100% | On Track |
| CW7.1 | Develop a strategy for the Riverbank Precinct from Solomontown Beach through to Berth 3. | Infrastructure | Strategy endorsed for consultation by Council | Consultation document complete | Concept Master Plan completed and ready to implement |
| CW7.4 | Support Country Arts SA to deliver a community arts program | Corporate and Community | Contribution to program development | 100% | Completed |
| CW7.5 | Develop and begin implementation of a plan for public art and sculptures across the region | Corporate & Community | Plan drafted Increase in types and amount of public art | 2 new installations of public art | Plan drafted. No new installation |
| CW7.7 | Develop and Implement the footpath strategy, incorporating cycling | Infrastructure | Plan drafted Key actions implemented | 100% | Draft walking and cycling strategy endorsed by Council. Draft footpath strategy being finalised |
| CW7.9 | Maintain and develop Port Pirie CCTV system | Corporate and Community | All cameras operational | 90% | Completed |

OUR KEY ACTIONS

2019/20 – 2021/22 CONT.



Economic Prosperity

Build a sustainable economically thriving and competitive Council area.

| Goal & Strategy | Action | Accountability | Performance measure | Target | Progress |
|-----------------|--|-------------------------|--|---------------------------------|---|
| EP1.2 | Explore the use of technology to share our stories on Discovery Trails | Chief Executive Officer | Stage 1 of Discovery Trails has been implemented | 100% | In progress |
| EP1.3 | Collaborate with Business Port Pirie | Chief Executive Officer | Business and Events Manager engaged | Increased involvement in events | Covid affected |
| | | | Increased membership | 30% increase in membership | Completed |
| EP1.4 | Continue the enhancement of entrances | Chief Executive Officer | Highway 1 entrance to Port Pirie, Warnertown Road has been rejuvenated | 100% | Completed |
| EP1.7 | Review and revise Events Strategy | Chief Executive Officer | Strategy has been developed | 100% | In progress (covid affected) |
| EP1.10 | In partnership with Regional Development Australia Yorke & Mid North, implement the key actions from Aspire 2027 | Chief Executive Officer | Key actions implemented on time and within budget | 100% | Completed |
| EP2.1 | Investigate options to make greater use of the Pirie River for tourism and recreational activities. | Corporate and Community | Prepare options report for consideration by Council | Completed | deferred |
| EP2.5 | Provide increased opportunities for RV's to park in Port Pirie | Corporate and Community | RV park site chosen and developed | Completed | On Track. Site chosen, yet to be developed. |

OUR KEY ACTIONS

2019/20 – 2021/22 CONT.



Sustainability

Manage our environment, minimise our ecological footprint and head towards sustainability in all endeavours.

| Goal & Strategy | Action | Accountability | Performance measure | Target | Progress |
|-----------------|---|----------------------------|---|------------|--|
| S1.1 | Community education on waste minimisation | Development and Regulation | Reduction in the percentage of waste that is sent to landfill | 5% | 62% of all waste received was diverted from landfill (initial target not measurable) |
| S1.1 | Explore options of processing of food organics | Development and Regulation | Report considered by Council | Completion | Review planned for 2 nd half 2021 |
| S2.2 | Develop a strategy to minimise power use | Infrastructure | Expressions of Interest for installation of solar on main council buildings | Completion | Deferred to 2021/22 |
| S2.2 | Implement strategy to upgrade street lighting to LED | Infrastructure | Strategy developed and adopted by Council | Completion | Deferred to 2021/22. Project endorsed by Council to be loan funded. |
| S2.2 | Include electric vehicle charging points in redevelopment works | Infrastructure | At least 2 multi-use points have been installed | 100% | Working with Department of Mines and Energy re grant program to implement charging stations at Port Pirie and Crystal Brook. |
| S3.5 | Implement the updated Parks strategy | Infrastructure | Key actions implemented on time and within budget | 100% | Strategy now embedded in Programming and Planning tool |
| S4.1 | Continue to investigate a solar desalination plant to reclaim water for our parklands | Infrastructure | Feasibility study undertaken and infrastructure planned (if feasible) | 100% | Strategy commenced, to be finalised in 2021/22 |
| S5.2 | Update Asset Management Strategy and Plans to include adaptation to climate change | Infrastructure | Revised Plans have been adopted. | 100% | Completed in draft. Will be released for public consultation in 2021/22. |
| S6.5 | In partnership with TLAP, implement key actions including greening projects | Chief Executive Officer | Key actions implemented on time and within budget | 100% | 100% |

OUR KEY ACTIONS

2019/20 – 2021/22 CONT.



Leadership and Governance

Provide best practice governance and administration that are inclusive, innovative, sustainable, transparent and achievement/outcome focused while providing regional leadership.

| Goal & Strategy | Action | Accountability | Performance measure | Target | Progress |
|-----------------|--|-------------------------|---|----------------------------|--|
| L&G1.1 | Review and update the Community Plan | Chief Executive Officer | Review completed and adopted by Council | 100% | Completed |
| LG1.4 | Financial sustainability is performance is consistent with targets set in the Long Term Financial Plan | Infrastructure | Performance measures are within target range | 100% | Completed |
| LG1.5 | Review land and buildings assets and make recommendations on their future use | Infrastructure | Options report completed | 100% | Completed |
| L&G1.6 | Asset management strategy and plans are reviewed and updated | Infrastructure | Revised plans adopted | 100% | Draft complete. To be released for public consultation in 2021/22. |
| L&G1.8 | Implement the Business Improvement Framework | Chief Executive Officer | 2 services reviewed and considered by Council At least 6 activities reviewed and implemented | 100% | Completed |
| L&G2.1 | Promote MyLocal Services App to increase use for customer requests | Chief Executive Officer | Increased use to report issues | 20% increase in online use | 24.8% |
| L&G2.2 | Elector Representation review | Chief Executive Officer | Review completed and considered by Council | 100% | On Track |

GOVERNANCE STATEMENT

The information contained within this Governance Statement is provided in order to comply with Schedule 4 of the Local Government Act, 1999.

COMPLIANCE STATEMENT

Summary

- *Council Documents*
- *Freedom of Information*
- *Community Land*
- *Competitive Service Delivery*
- *National Competition Policy*
- *Confidentiality Provisions*
- *Elector Representation*
- *Procurement Policy for Goods and Services*
- *Salary Packaging for Senior Officers*
- *Committees*
- *Staffing*
- *Subsidiaries*
- *Tenders*
- *Work Health and Safety*
- *Aged Care Facilities*
- *By-Laws*
- *Attendance by the Public*
- *Council Decision Review*
- *Delegations*
- *Council Assessment Panel/Upper Spencer Gulf Regional Assessment Panel*
- *Council and Committee Member Allowances*
- *Elections*
- *Financial Plan and Budget*
- *Policies*
- *Rate Rebates and Remissions*
- *Regional Groups*
- *Building Fire Safety Committee*
- *Planning, Development & Infrastructure Act 2016*
- *Litter Control*
- *Environmental Health*
- *On-Site Wastewater Works Applications*
- *Community Wastewater Management Systems*

- *Mosquito Control*
- *Fire Prevention*

Access to Council Documents

The following documents are available for public inspection at the Council Offices free of charge. Members of the public may purchase copies of these documents for the fee prescribed by Council in the Register of Fees and Charges.

- Council Agenda & Minutes
- Section 41 Committee Agendas & Minutes
- Council Policies
- Community Plan
- Other strategic plans
- Business Plan and Budget
- Annual Report
- Council By-laws
- Annual Financial Statements
- Assessment Book
- Development Application Register
- Register of Elected Members - Allowances & Benefits
- Register of Remuneration, Salaries & Benefits
- Register of Public Roads
- Register of Fees & Charges
- Register of Authorised Officers
- Register of Interests – Council Members
- Register of Fees and Charges
- Register of delegations
- Register of Community Land Management Plans
- Development Plan
- Dog & Cat Management Plan
- Any document seeking public comment

- Code of Conduct for Council Members
- Code of Conduct Complaint Handling Procedure
- Code of Practice for Access to Council & Committee Meetings and Documents
- Code of Conduct for Council Employees
- Code of Conduct for Volunteers
- Code of Practice for Procedures at Meetings

Freedom of Information

Residents and non-residents are able to access information from Council by lodging a Freedom of Information (FOI) request. Details on how to do this can be obtained from the Council website or Council Offices.

In the period 1 July 2020 to 30 June 2021, eight (8) requests for access under Section 13 of the Freedom of Information Act 1991 were processed.

Community Land

Local government land (other than a road) that is acquired by, or is brought under the care, control and management of, the council is taken to have been classified as community land unless

- a) The council resolves before it becomes local government land that it is to be excluded from classification as community; and
- b) The land is not affected by provisions of a reservation, dedication, trust or other instrument that would prevent or restrict its alienation.

Council’s community land management plan and community land register are available on the Council

website www.pirie.sa.gov.au

Competitive Service Delivery

Council’s Procurement Policy sets out how it will acquire goods and services. It includes contracting out, competitive tendering and purchasing locally and ensures probity and accountability whilst obtaining value for money.

The majority of services are delivered utilising Council assets and staff resources (refer to table below).

| | |
|---|------------|
| Employee Costs | 7,606,000 |
| Contractual Services, Materials & Other | 10,089,000 |
| Total Expenditure (excluding capital, including depreciation) | 25,770,000 |

National Competition Policy

Port Pirie Regional Council has no significant business activities, nor does it have by-laws, existing or under review, which restrict competition. No complaints have been received alleging breach of competitive neutrality principles.

There are no public monopolies requiring structural reform.

Confidentiality Provisions

Council is required to report on the use of confidentiality provisions under subsections 90(2) and 91(7) of the Local Government Act.

The following table shows the confidentiality orders made during the 2020/ 21 financial year, the grounds for those orders and the status of the orders (whether expired, released or current).

| Totals | | |
|-----------------------|--|----|
| Section 90(2) | No. of Orders Made | 41 |
| Section 90(3) Grounds | (a) Personal Affairs of a Person | 14 |
| | (b) Commercial Advantage | 2 |
| | (c) Trade Secret | - |
| | (d) Prejudice Commercial Position | 1 |
| | (e) Security of Council, Members & Employees | - |
| | (f) Maintenance of Law | - |
| | (g) Does not Breach any Law or Court | - |
| | (h) Legal Advice | 5 |
| | (i) Litigation may take place | 4 |
| | (j) Information provided by Crown Minister | - |
| | (k) Tenders | 16 |
| | (m) DPA's | - |
| | (n) FOI | - |

Use of Section 90(2) Orders to Exclude the Public and Section 90(3) Grounds:

Use of Section 91(7) Orders to Keep Documents Confidential: Elector Representation

| No. of S91(7) Orders Made | No. of S91(7) Orders that Expired or were Released | No. of S91(7) Orders Remaining Operative at 30 June 2020 |
|---------------------------|--|--|
| 41 | 25 | 16 |

An Elector Representation Review, gazetted on 28 November 2013, reduced the number of Members from 10 to 9 Councillors and a Mayor, a total of 10 Elected Members. The name of the Council remained the same, Port Pirie Regional Council.

The new number of Elected Members was used for the November 2014 and November 2018 Council Elections. The next elector representation review is in progress currently with a determination expected by October 2021.

The elector ratio for the Port Pirie Regional Council is 1:1293 based on the total number of members on Council (10). When carrying out an elector representation review the Council must:

- a) by public notice— (i) inform the public of the preparation of the resentation options paper; and (ii) invite interested persons to make written submissions to the council on the subject of the review within a period specified by the council (being a period of at least 6 weeks); and (b) publish a copy of the notice in a newspaper circulating within its area.

Consultation on the current review expired at 30 June in 2021 without receiving any representations.

| Council | Members | Electors | Elector Ratio |
|-----------------|---------|----------|---------------|
| Copper Coast | 10 | 11,728 | 1:1173 |
| Murray Bridge | 10 | 14,853 | 1:1485 |
| Port Pirie | 10 | 12,927 | 1:1293 |
| Victor Harbor | 10 | 12,844 | 1:1284 |
| Wattle Range | 12 | 8,509 | 1:709 |
| Yorke Peninsula | 12 | 8,753 | 1:729 |

Procurement Policy For Goods And Services

Council has adopted several policies to ensure a fair, transparent and accountable process in the purchase of goods and services. Council aims to ensure that its methods are cost

effective and represent best value for money.

In fulfilling Council's purchasing role, the following principles apply:

- Open and fair competition
- Value for money
- Probity, accountability and transparency
- Effective management of the end to end procurement lifecycle
- Identification and management of risks
- Environmental protection
- Encouragement of competitive local business and industry
- Ensuring compliance with relevant Legislation

Generally, Council will adopt the following approaches:

- Direct purchasing;
- Quotations (Informal);
- Request for quotations (RFQ);
- Requests for Expressions of Interest (REOI);
- Request for tenders (RFT);
- Panel Contracts;
- Strategic Alliances.

Salary Packaging for Senior Officers

Council's Senior Officers are as follows:

- Chief Executive Officer
- Director Corporate & Community
- Manager Development, Regulation and Environmental Services
- Director Infrastructure
- Manager Operations

Salaries for these Officers are in accordance with the applicable Award and Council's Enterprise Agreement. Other benefits/conditions of employment include: performance bonus, additional superannuation, telephone expenses and provision of a motor vehicle with all Fringe Benefits Tax expenses paid by Council.

Section 41 Committees

Existing Committees

- Asset Management Committee – to improve Council's financial sustainability through the implementation of best practise asset management.
- Audit Committee – to assist the Council in the conduct of its responsibilities for the management of risk, related to financial reporting and audit initiatives, the internal control system and the audit functions and to act as a source of advice to the Council and CEO in relation to these matters.
- CEO Performance Review Committee – to undertake an annual assessment of the CEO's performance in accordance with the CEO's contract of employment.
- Public Art and Culture Advisory Committee – to encourage the inclusion of diverse Art and Culture aspects in Council projects.
- TLAP Consultative Committee – to act as a communication channel between TLAP and Council and to recommend an annual works program each organisation should take to meet the objectives of TLAP (Targeted Lead Abatement Program).

Statutory Committees

- Upper Spencer Gulf Regional Assessment Panel – to facilitate the expeditious assessment of development applications made to the Council.
- Building Fire Safety Committee – to inspect buildings in the Council area to determine whether the fire safety of the building is adequate.
- Strategic Planning & Development

Policy Committee – to provide advice to the Council in relation to the extent to which the Council's strategic planning and development policies are in.

Staffing

As at 30 June 2021, Council employed 88.9 full-time equivalent employees. This compares to 87.5 full-time equivalent employees at 30 June 2020 and 89 employees at 30 June 2019.

Subsidiaries

Council has not formed any single Council subsidiary pursuant to Section 42 of the Local Government Act 1999.

Council is a member of one (1) regional subsidiary pursuant to Section 43 of the Act:

- The Central Local Government Region (the Legatus Group) is made up of 13 councils. It meets regularly to undertake co-ordinating, advocacy and representational roles on behalf of the members at a regional level. The annual contribution was \$12,248 (GST incl) for 2020/21.

Council makes an annual contribution to the subsidiary. The report of activities and the annual financial statements are the responsibility of the body, therefore the financial activities are not included in the accounts of this Council. Reports received from the subsidiary are included in this report.

Tenders

For the year ended 30 June 2021, a total of thirteen (13) major tenders (ie greater than \$100K) and seventeen (17) requests for quote (less than \$100K) were closed for the supply of goods and services.

Work Health and Safety

Port Pirie Regional Council continues to maintain a high standard of Work Health and Safety (WHS) Management.

The Management Plan for Work Health and Safety, which had been developed pursuant to the Return to Work SA Performance Standards for Self Insurers, requires Council as an exempt employer, to set its own Work Health and Safety objectives based on the organisation's own requirements and to integrate Work Health and Safety into the organisation's Management Plan.

The setting of this management plan is a systematic process which covers review of WHS data and statistics, and planning and programming of realistic and achievable actions, objectives and target dates for each plan and a commitment from Executive Management Team to accountability and responsibility.

Biennial KPI Audits are undertaken by Local Government Association Workers Compensation Scheme to evaluate our level of compliance against the Performance Standards for Self Insurers. In addition yearly WHS system reviews are undertaken in-house to ensure areas that require improvement are being addressed.

Council's Health and Safety Committee which comprise management and employee representatives, continue to update its plans, policies and procedures for the use of employees.

Workplace inspections are undertaken on a regular basis.

Council participates in the Local Government Association Workers Compensation Scheme's Healthy Lifestyle projects and continues to provide annual health screenings for its employees.

Work Health and Safety training information sessions are made available to employees on a continuing basis.

Aged Care Facilities

Applications for a rate rebate were received from three Aged Care facilities, totaling \$108,120.

By-Laws

By-laws by definition are rules made by a local authority for the regulation of its affairs or management of the area it governs. Council also has the power to make By-laws for different activities of Council not stated directly in legislation.

Current By-laws are:

1. Permits & Penalties
2. Moveable Signs
3. Local Government Land
4. Roads
5. Dogs
6. Cats

A review of all By-laws was done in 2016. They were gazetted on 30 June and came into effect on 30 October 2016. The next review is due in 2023.

Attendance by the Public

Council Meetings are held at the Council Chamber, Port Pirie Administration Centre, 115 Ellen Street, Port Pirie, at 6.30 pm on the 4th Wednesday of each month.

The Audit and Risk Management Committee meets at least three times a year at appropriate times in the reporting and audit cycle and otherwise as required.

The Regional Assessment Panel meets monthly or on an as needs basis.

The Building Fire Safety Committee holds a minimum of one meeting each calendar year on a day and time nominated by the Presiding Member. Council, Committee and Panel meetings are open to the public and attendance at these meetings is

encouraged, however members of the public may only observe the proceedings unless invited to address the meeting.

Members of the public are able to put forward their views on particular issues before Council in the following manner:

- (a) **Deputations**
With the permission of the Committee Chairperson or the Mayor, a member of the public can address Council or a Committee personally, or on behalf of a group of residents.
- (b) **Written Requests**
Any person wishing a matter to be considered by Council should communicate in writing to the Chief Executive Officer.
- (c) **Petitions**
Written petitions should be addressed to the Council on any issue within Council's jurisdiction. It should clearly set out the request or submission of the petitioners and be submitted at least seven days before the meeting, to enable a report to be included in the agenda.
- (d) **Elected Members**
Members of the public can contact an Elected Member of Council to discuss any issue relevant to Council.
- (e) **Public Question Time**
Council will allocate fifteen (15) minutes in the Council Agenda for each monthly Ordinary Meeting for the purpose of Public Question Time. Members of the community wishing to pose a question must do so in writing prior to the meeting. They may speak at the meeting for no longer than three minutes.

Closing dates apply for matters to be included in Council agendas. Please check with Council for these “deadlines”.

Agendas for all meetings are placed on public display at the Administration Centre no less than three clear days prior to meetings. Minutes of Council meetings are placed on display within five days after a meeting.

Council Decision Review

Council is committed to transparent decision-making processes and to providing a fair and objective procedure for the review of decisions made by Council. A formal Complaints Policy has been adopted as part of a customer focus approach to service delivery.

Many issues arise during the course of the Council activities and most complaints are initially made verbally by telephone, face-to-face or in writing to a Council Officer, or to an Elected Member. All complaints will be logged into the customer service system and referred to the relevant Council staff member. On most occasions this results in the matter being resolved satisfactorily.

The Complaints Policy provides a framework to Council for receiving and responding to complaints from the public as a means of improving customer service in all areas of Council’s operations. This policy aims to ensure that issues which are the subject of complaints are addressed promptly when possible, to the satisfaction of the complainant, and in a manner which, as far as possible, ensures that such issues will not be the subject of future similar complaints.

The Internal Review of Decisions Policy provides a structural process for the review of Council decisions. Any person may ask for a review of a decision that has affected them.

During 2020-21 there were zero reviews completed.

Delegations

The Chief Executive Officer has been delegated authority under many pieces of legislation and this has been sub-delegated by the CEO to other Officers as appropriate. These delegations are reviewed on an annual basis. Delegations to the CEO can be viewed on the Council website www.pirie.sa.gov.au.

Council Assessment Panel / Upper Spencer Gulf Regional Assessment Panel.

The Port Pirie Regional Council Assessment Panel continued to operate under its terms of reference until the 18th March 2021 when it was replaced by the Upper Spencer Gulf Regional Assessment Panel.

The Minister for Planning, on the request of the Port Augusta City Council, Port Pirie Regional Council, and the City of Whyalla, has agreed to constitute the Upper Spencer Gulf Regional Assessment Panel (USGRAP) under the Planning, Development and Infrastructure Act.

The USGRAP commenced operations on 19 March 2021.

The USGRAP will act as a Planning Authority to assess Planning Applications (against the SA Planning & Design Code) for land division, building and development proposals across the Council areas of the Port Augusta City Council, Port Pirie Regional Council, and the City of Whyalla – the types of Planning Applications that the USGRAP will consider will be limited to Performance Assessed applications (as defined in the Planning & Design Code) that are subject to public notification and where representations are received.

Council Assessment Panel Allowances \$

| | |
|----------------------------------|-------|
| Fiona Barr (Presiding Member) | 1,500 |
| Cr Joby Connor | 300 |
| Anthony Pisani | 900 |
| Corey Loizeau | 900 |

Upper Spencer Gulf Regional Assessment Panel Allowances \$

| | |
|----------------------------------|-----|
| Stewart Payne (Presiding Member) | 550 |
| Fiona Barr | 400 |
| Angela Stokes | 400 |
| Robert Donaldson | 400 |
| Nick Stassinopoulos | 400 |

Audit Committee Allowances \$

| | |
|------------------------|-------|
| Alan Rushbrook (Chair) | 4,396 |
| Michele Bennetts | 3,387 |

Elections

Council elections are held every 4 years with all positions being declared vacant. Following the Council election conducted in November 2018, the next election will be held in November 2022.

Financial Plan and Budget

The Long Term Financial Plan 2020-30 was adopted by Council on 16 November 2020. The Plan was reviewed in 2021. The purpose of the Plan is to achieve the following objectives

Financial Sustainability

To achieve and maintain financial sustainability, where the planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

Asset Management

To ensure that the maintenance and renewal of existing assets is fairly and equitably funded from current and future ratepayers and that new assets are acquired and constructed in accordance with community demand and affordability.

Borrowing

To utilise debt in a responsible manner, to finance short term works which will provide for future efficiencies or major long term infrastructure.

Rates

To raise Rate income in a responsible and equitable manner, that will be used to fund the long term needs of the community. As a principle source of income, it is important to maintain a consistent and predictable rating structure.

Performance Indicators

To set targets and monitor progress towards the three key financial performance indicators of Asset Sustainability Ratio, Net Financial Liabilities Ratio and the Asset Sustainability Ratio.

The 2020/2021 Budget was formally reviewed on three (3) occasions during the year. Several projects were added and removed during the year and adjustments made accordingly.

Adherence to Budget is monitored on a quarterly basis through the reporting mechanisms of the Audit Committee.

Policies

Port Pirie Regional Council retains a suite of policies to assist in the governance of its operations. Council policies are developed and reviewed pursuant to the requirements of the Local Government Act 1999 and other applicable legislation, and are frequently released for public

consultation prior to endorsement by Council in accordance with Council's Community Engagement Policy.

- Asset Accounting Policy
- Asset Management Policy
- Budget Framework Policy
- Caretaker Policy
- Community Assistance Policy
- Community Bus Policy
- Community Engagement Policy
- Complaints Policy
- Council Induction Policy
- Council Logo Policy
- Councillor Portfolio Policy
- Debt Collection Policy
- Disposal of Land & Assets Policy
- Elected Members Allowances & Support Policy
- Elected Members Communications & Records Management Policy
- Elected Members Computer, Internet & Information Technology Policy
- Elected Members Induction Policy
- Elected Members Training & Development Policy & Plan
- Emergency Management Policy
- Enforcement Policy
- Financial Hardship Policy
- Financial Hardship (CWMS) Policy
- Financial Reserves Policy
- Flag Policy
- Food Act Inspection Fees Policy
- Footpath Develop & Maintenance Policy
- Fraud & Corruption Prevention Policy
- Funding Policy
- Grants Policy
- Informal Gatherings Policy
- Interaction of Development Act, State Records Act & FOI Act with Copyright Act Policy
- Internal Control Policy
- Internal Review of Council Decisions Policy
- Library Membership & Conditions of Use Policy
- Major Projects Prudential Management Policy
- Mayor Seeking Legal Advice Policy
- Mayoral Appeals Policy
- Media Policy
- Memorials Policy

- Order Making Policy
- Outdoor Trading & Dining Policy
- Private Works Policy
- Procurement Policy
- Public Art Policy
- Public Interest Disclosure Policy
- Rates Policy
- Related Party Disclosure Reporting Policy
- Requests for Service Policy
- Risk Management Policy
- Road Infrastructure Cost Sharing Policy
- Selection of Road Names and Public Places Policy
- Signs Policy
- Special Occasion Policy
- Supplementary Election Policy
- Treasury Management Policy
- Trees Policy
- Vandalism - Rewards for Information Policy
- Volunteers Policy

Rate Rebates & Remissions

Sections 159 to 166 of the Local Government Act 1999 require Council to grant certain statutory or discretionary rebates on rates.

The total value of statutory and discretionary rebates granted for 2020/21 was \$451,349, excluding those properties that are exempt from Council rates such as Government land.

Regional Groups

Council supports and makes contributions to the following regional groups:

- Upper Spencer Gulf Common Purpose Group (Spencer Gulf Cities).
- Regional Development Australia Yorke & Mid North
- Central Local Government Region (Legatus)
- Flinders Mobile Library
- Starclub
- Northern Passenger Transport Network

Building Fire Safety Committee

As a statutory function controlled under the Development Act, Councils are required to ensure the ongoing safety of building occupiers and users of buildings within their Council boundaries.

Council's Building Fire Safety Committee is a stand-alone committee established pursuant to Section 71 of the Act to investigate whether building owners are maintaining proper levels of fire safety in their buildings.

The Committee comprises of representatives of the SA Metropolitan Fire Service, SA Country Fire Service, a qualified Building Surveyor and Council's Building Officer. The Committee conducts inspections on a quarterly basis and has inspected 14 buildings during the current reporting period, 2020/21.

Planning, Development and Infrastructure Act 2016 The Planning Development and Infrastructure Act 2016 is underpinned by Regulations as well as a state-first digital ePlanning platform. This system has been in operation since 19 March 2021.

The Planning and Design Code is a statutory instrument under the Planning, Development and Infrastructure Act 2016, for the purposes of development assessment and related matters within South Australia. The Planning and Design Code has now replaced all development plans to become the single source of planning policy for assessing development applications across the state.

Litter Control

The dumping of household rubbish within the Council area is a recurring problem, resulting in costs to the community associated with cleanup and disposal. Council has a program which offers a financial reward to any person who provides information leading to a successful prosecution for the dumping

of rubbish on property under the control of Council. During the 2020/2021 period, 3 expiation notices were issued for illegal dumping, the same figure as the 2019/2020 year.

Environmental Health

During the 2020/21 year the activities of the Environmental Health Officer included routine compliance inspections of food premises, on-site wastewater systems, temporary accommodation facilities, high risk manufactured water systems, swimming pools and infectious disease vector control/investigations, as directed by the Communicable Diseases Branch of SA Health, particularly with regard to COVID-19 surveillance.

On-Site Wastewater Works Applications

21 On-site Wastewater Systems applications were approved during the year. As part of the approval process, each system is subject to two mandatory inspections by the Environmental Health Officer.

Community Wastewater Management Systems

The Council operates Community Wastewater Management Systems (CWMS) in Napperby and Crystal Brook and conducts a 4-yearly septic tank pump out program for those properties connected to the CWMS. The quality of effluent processed by the systems in line with the South Australian Public Health (Wastewater) Regulations 2013 is routinely monitored and mandatory water quality testing is performed each quarter by the Australian Water Quality Centre.

Mosquito Control

Council has conducted a seasonal mosquito control program since 2016 which treats more than 32 identified breeding sites throughout the region. This program has resulted in a decline in the average number of community complaints from more than 200 to 3.

Fire Prevention

Port Pirie Regional Council delivers strategies and activities that aim to protect life and reduce the impact of bushfires with the key outcomes including:

- Reduction in the frequency of fires
- Reduction in the impact that fires have on the community;
- An educated and informed community; and
- The provision of cost-effective levels of community fire protection whilst maintaining a balance of proper land management.

Each Council must appoint a suitably qualified Fire Prevention Officer to administer legislative requirements and coordinate the management of a fire prevention program and activities to mitigate risks, both on public and private land.

These responsibilities include:

- Community Education and Awareness;
- Provide Information and Advice; and
- Property Inspection and Enforcement.

Properties are generally inspected prior to the fire danger season, with those requiring works being listed. The locations requiring works to develop an Asset Protection Zone (APZ) or to maintain an existing APZ will be issued a warning notice outlining the works

required. Should the works not be completed the 105f process will be initiated to ensure the desired outcome. A total of 361 105f Schedule 12 notices were issued to private land owners, resulting in 20 requiring enforcement.

Council's Fire Prevention Officer continues to liaise with State Government Agencies to ensure that land owned by or under the care, control and management of State Government are also managed and the risks mitigated through works undertaken where they impact on assets. Council's Fire Prevention Officer attended zero instance of illegal burning during 2020/2021.

Fire Permits (Schedule 9) were issued to primary producers to undertake stubble or broad acre burning from mid March 2021. A total of 26 burning permits were issued, all being for stubble or broad acre burns on a standard fire danger season day. With only one escaped burn reported to Council. Zero schedule 10 permits were issued by Council during 2020/2021, however two were issued by the CFS for the use of prescribed tools (emergency hot works) on a total fire ban day on the rail corridor.

A total of 125 Clean Air Policy permits were issued during the 2020/2021 period. These have been issued mainly for comfort fires during winter inside the township boundaries with 10 smoke related complaints received where warnings were issued for low level breaches of the Clean Air Policy 2016 and one permit revoked as neighbor's were particularly sensitive to smoke.

OUR TEAM

Conditions of Employment

The People & Culture team support all staff in the delivery of our services and manage the following areas:

- Recruitment
- Learning & Development
- Performance Management & Recognition
- Industrial Relations
- Workforce Planning
- Organisational Development
- Health Safety and Wellbeing

Council employment is bound by structured state industrial agreements with prescribed wage rates and classification systems. The majority of employees are covered by one of two enterprise agreements which were both renegotiated in the reporting year:

- South Australian Municipal Salaried Officers: Port Pirie Regional Council Enterprise Agreement No.11 of 2020.
- Local Government Employees Award: Port Pirie Regional Council Enterprise Agreement 2020.

Council provides employees access to the following benefits:

- Access to our Employee Assistance Program offering work related and personal counselling;
- Income Protection and Journey Protection;
- Study Assistance;
- Paid Parental Leave;
- Domestic and Family Violence Leave;
- Health & Wellbeing activities: flu vaccinations, skin screens, health checks;
- Injury Prevention Physiotherapy

- Flexible Working Arrangements.
- Training and Development

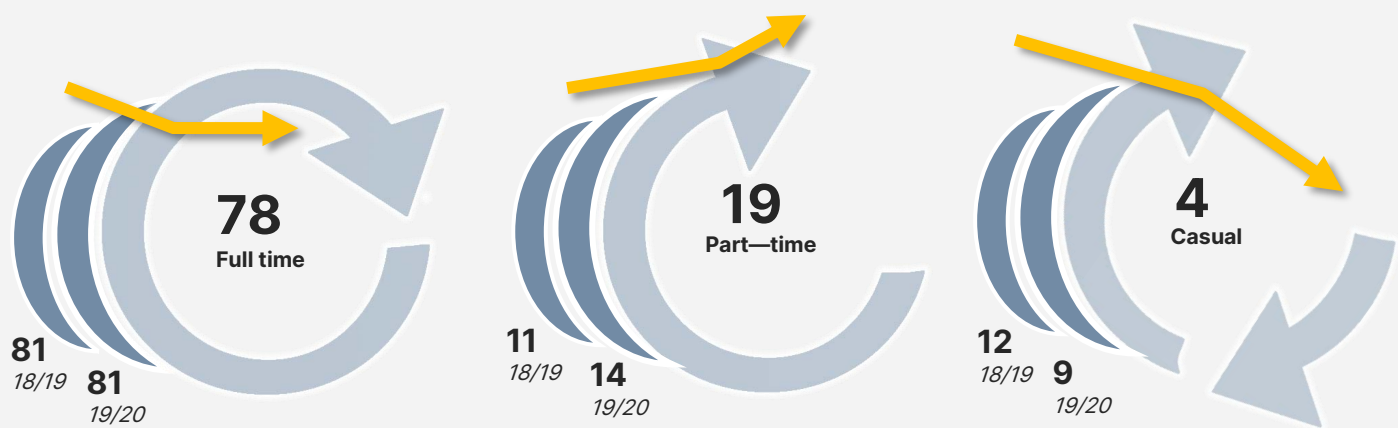
Our people were offered and attended 79 training opportunities, including conferences and seminars that provided them the skills and knowledge to increase performance in their roles and better serve the community.

Council has had a Trainee fulfil their employment contract and has completed their training contract in Horticulture. Council has offered further Traineeships in the fields of Horticulture and Business and currently have two trainees working towards their qualifications. Four current employees were enrolled in Certificate III in Civil Construction to further develop and expand their skills and knowledge. Council encourages participation on boards and committees within local government and within their area of expertise along with membership to relevant associations.

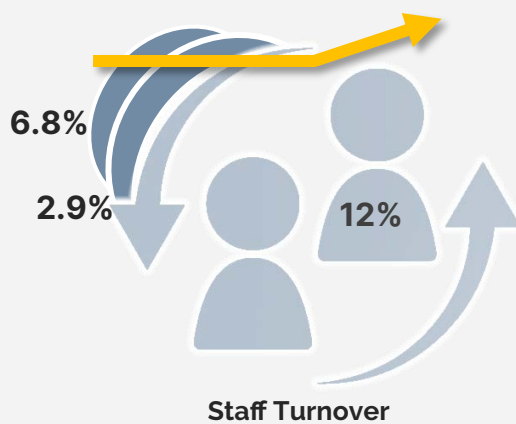
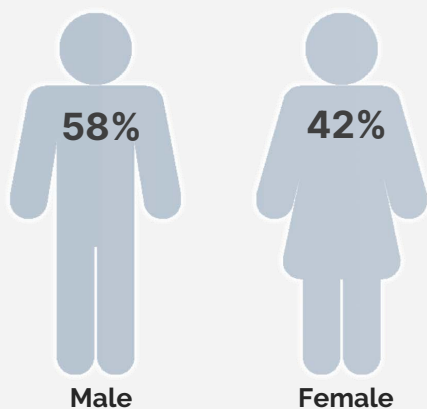
COVID-19

As with all businesses, COVID-19 created many challenges that council was required to overcome. Our top priorities were the health & safety of our employees and our ability to maintain council services to the community.

STAFF DEMOGRAPHICS



101 total employees



LIBRARY



Port Pirie Regional Library website

The library is a place to **discover**, **connect** and **enjoy**. It is a place where people can:

- Read for knowledge or pleasure;
- Be supported in lifelong learning including support for early years literacy, and digital literacy;
- Meet and connect with people, information and ideas;
- Access, explore and embrace new technologies.

Library hours changed in September 2020 with a reduction of an hour on Sunday and two hours on a Tuesday night (once a month Library is open to 6pm on a Tuesday). In January 2021 staffing on a Sunday was reduced from three to two and Sunday Story time discontinued. The Port Pirie Branch is open 43 hours per week over six days and the Crystal Brook branch 30 hours per week over five days.



The Library collection includes eBooks, eMagazines, books, magazines, music CD's, DVD's, jigsaws, audio books, language kits, graphic novels, eBooks, online resources and sports equipment for people of all ages.

Library staff have been flexible and innovative during this last year, adapting to changes because of COVID-19 and putting the customer first.

The ongoing nature of the COVID-19 pandemic has had an impact on the numbers of visitors to the library facilities and how programs were delivered. There has also been a reduction in library opening hours in Port Pirie of 3 hours per week. Before the pandemic, the visitor statistics were predictable as to which times and days would be busier than other days. There is now no consistency if Tuesday is the busiest day one month, the next month it could be the lowest day for visitors.

The Port Pirie Regional Library Service aims to provide services and programs that contribute to a quality lifestyle for people living in the Port Pirie Regional Council area. The service consists of two branches: the Port Pirie Public Library and the Crystal Brook Public Library. The Council also contributes to the funding of the Flinders Mobile Library, which visits Napperby, Koolunga and Redhill on a regular basis.

Some of the initiatives that occurred during the March-June 2020 COVID-19 shut down have continued. Baby Bounce, Lego Club and Gen Z (Youth activity) were all filmed and placed on the Library's Facebook page for July, August and September. Filmed segments of Storytime are occurring under the ALIA Australia Reads banner ensuring compliance with copyright. "Take Home" activity packs were offered every school holidays alongside of face-to-face activities. Face-to-Face activities resumed under COVID safe conditions in October 2020.

There were 50,491 visits to our Port Pirie and Crystal Brook libraries in 2019/2020.

Events returned to the Library in Term 4 (late October 2020). The library ran 126 events during the year which resulted in a total of 1042 participants.

| | 2019/20* | 2020/21** |
|---|-----------|-----------|
| New library registrations | 331 | 333 |
| Items loaned (hard copy) | 69,734 | 63,764 |
| Items Loaned (electronic) | 16,092 | 18,342 |
| Events Activities Sessions/ Participation | 146/1,645 | 126/1,042 |
| People visiting the libraries | 55,230 | 50,491 |
| Library holdings (hard copies) | 34,088 | 32,449 |

*Note COVID-19 has had an impact on these measures. Libraries were closed for 6 weeks.
** COVID-19 has had an ongoing impact with visitors and numbers attending events. Events returned Term 4 2020.



A highlight for the year was participating in Council's Christmas Lights display with some great displays at Crystal Brook Library and the Port Pirie Public Library.

Activities & Events for Children

Storytime online the professional association of Libraries (Australian Library and Information Association - ALIA) has been working with publishers and authors to enable a version of this service to continue while still meeting copyright obligations. The Port Pirie Regional Library Service has signed up to this new program and will soon be having library staff and members of the community reading selected stories which the library can legally post online.

Lego Club

Lego Club is for 5-12 year olds and attracts on average eight children per session. The club runs weekly during term time and while the children are having fun, they are developing their spatial, communication and imagination skills. This program returned in Term 4 (October 2020). Thirteen Facebook Lego challenges were posted weekly in July, August and September. Twenty five sessions were conducted within the library with attendances at a session varying from one to eleven.

Holiday Fun @ your library

The Library ran school holiday activities for children 4 to 10 years of age in December/January, and April school holiday period at both Crystal Brook and Port Pirie branches. 200 "Take Home" activity packs were distributed in July 2020. A further 200 "Take Home" activity packs were distributed in the summer school holidays.

Children's Book week

The 2020 theme "Curious Creatures, Wild Minds"

Children's Book week was changed nationally to October from the normal August celebration. The library went to schools rather than have the classes come on site. The library visited 24 classes, which translated to 640 children hearing a story or two from library staff and undertaking a craft over the one-week period.

1001 books before school

1001 books before school is a continuing program to encourage reading to children, which then builds some early literacy skills as well as being an enjoyable way to spend time with young children. This program launched in February 2017 and currently has 90 registered participants with ten new registrations occurring during the year.

Four children reached the 1001 books milestone in this last financial year.

Baby Bounce

Baby bounce is an ongoing weekly program during term time that regularly attracts nine to eleven Mums/Carers and their babies/toddlers to a session of rhyme, song and story time. Baby Bounce sessions start to build platforms for early literacy development. Baby Bounce was closed down by COVID-19,



but restarted 15 October, 2020. It was run through November and early December. Sessions were trialled for the Dec/Jan School holidays but failed to draw any attendances. Sessions restarted in February and ran through to June. Total children attending Baby Bounce for this financial year was 228.

Youth Activities & Events

Summer Reading

For the Summer Reading program, packs were created to encourage reading and activity during the summer. Seventy-six packs were collected. With this success, plans are underway to create new packs for summer 2021.

Gen Z / Youth Hangouts

In 2020 the youth program was named Gen Z and ran fortnightly in term time. This program is aimed at the 11-16 year-olds. Each session aids in developing life skills in a fun way. Sessions are themed around cooking, information technology, craft, and GEES (Gardening, engineering, experiments and science). The program was revamped in 2021 to weekly during term time with a life skills session alternating with a fun activities like Wii, trivia, 3D puzzles. Four activities were filmed and uploaded on Facebook and there were 21 sessions in the library.

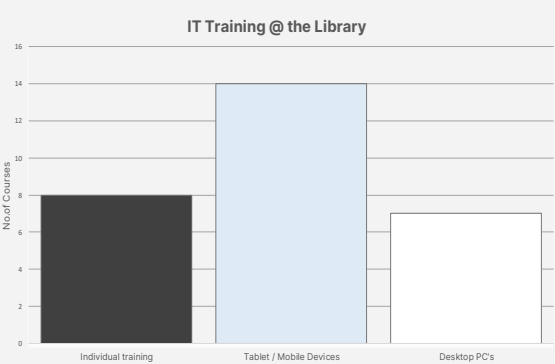
Adult Events & Activities

Public Computer Training Digital Literacy Training Sessions @ the Library

Tech Savvy Seniors (TSS) is a digital literacy program designed for seniors and has once again continued during the 2020 /2021 financial year. TSS is a partnership between the Libraries Board of South Australia, Telstra, and the Office for the Ageing and Service SA.

The free program has seen some major limitations due to the COVID-19 pandemic, resulting in a large portion of the year being closed down to the public; however, the program resumed in March 2021.

The following graph demonstrates courses being split into three forms of training. Desktop PC Training, Tablet Mobile Device Training and Individual Training.
Individual training (8) - courses that are tailored to individual equipment. A larger variety of devices and software are available to the public and these courses proved the most popular.
Tablet / Mobile device training courses (14) – courses designed for Apple, Android and Windows based tablets.
Desktop PC's (7) – Courses that are designed for Windows 10 based desktop



Working with Peterborough Council
The Technology and Support Officer had an opportunity to work with Peterborough Councils Nicole Lewis (Life Project Officer) in providing two training sessions to seniors in their community. Both Sessions were conducted in Peterborough and were well attended.

Home Library

Home Library delivery service caters to residents in Port Pirie who are unable to visit the library due to age, illness or fragility. The library delivers to people in their homes and three nursing homes.

Home Library services occurs fortnightly and numbers of deliveries fluctuate as some people pass on and others join the service. In March 2021 12 new people joined the service. Currently 43 people receive a delivery every month and 32 every fortnight.

Author Presentations

The Library was able to host two author presentations this year and live stream events from Adelaide Writers Week.

Kim Clayton (pictured) presented at Crystal Brook library on 16 April and Danielle Clode at Port Pirie on 25 May. Those who attended were impressed with the authors and their presentations



Services/Activities

Gift of Reading

Since 2013 the Port Pirie Regional Library Service has been assisting the Port Pirie & Local Areas Christmas Assistance Committee with the donation of books for needy children in our community.

The Port Pirie & Local Areas Christmas Assistance Committee comprises of Uniting Country SA, Families SA, and St Vincent de Paul. Thanks to the generosity of Library customers and many council staff the library was able to provide a donation of 217 books in December 2020.

Volunteers

Volunteers play a vital role in assisting library staff to deliver programs to the community. The library currently has two volunteers assisting with programs such as Home Library selections and deliveries, School Holidays programs, Book Week, Youth Programs and shelf tidying.

Facebook Page



Port Pirie Regional Library Facebook page

The Library has a Facebook page to provide information and promote library activities and events. Membership of the Facebook page has steadily grown. The followers of the site

are predominantly women in the 25-45 year age group, accounting for 49% of our followers.

Book Sales

The normal pattern of two Book sales a year in May and November was disrupted during COVID. March and May this year saw a DVD sale and Book sale. These sales ensure the library has space to continue to refresh the collections

Community Activities

The library continues to support the Port Pirie Domestic Violence Group. Hosting their Remembrance Day event in the library in May is one of the ways this support was provided.

Port Pirie was the first location outside of Adelaide to host the ABC Radio 2020 time capsule in January /February 2021. The Mayor Leon Stephens was able to physically place an item in the capsule along with the Library Manager, Pam Menadue. The annual report, a face mask and library card were our contributions. Others were able to virtually contribute their thoughts in events of 2020 via an online form.

The Library worked with the year 7's from John Pirie Secondary School in Term one. The project aim was to research a facet of Ancient Egypt and create an interactive exhibit to present the findings. The top five exhibits were on display in the library in April.



TOURISM



Port Pirie Regional Tourism and Arts website

Visitor Statistics

| | 2019/20 | 2020/21 |
|--------------------------|---------|----------------|
| VIC – Counter Statistics | 8,073 | 7,560 |
| Art Gallery Statistics | 17,058 | |
| Shakka/Shark Cage Dive | 2,508 | 1,,071 |
| PRX | 681 | Closed 2020/21 |
| | | |
| | 2019/20 | 2020/21 |
| Intrastate | 4,960 | 6,235 |
| Interstate | 2,583 | 1,167 |
| International | 421 | 39 |
| Other | 109 | 129 |
| | 8,073 | 7,570 |

This past year continued to be a difficult one for the tourism sector and, as a result, we have seen a further reduction in visitors through the Visitor Information Centre.

With the continuing and unpredictable impact of COVID-19 visitation to the Art Gallery, 'Shakka' and Virtual Reality (VR) Shark Cage Diving activity was impacted.

Visitor numbers were reasonably stable, with increased intrastate visitation balancing out the downturn in interstate travel, owing to ongoing border closures.

Community Wellbeing Goal CW 2.4 Actively support and promote the STARClub Program

Port Pirie Regional Council – alongside Mount Remarkable, Northern Areas, Orroroo Carrieton and Peterborough Councils – continued to support our sporting clubs through the engagement of the Mid-North STARClub Officer.

STARClub was a funded initiative of the Department for Recreation, Sport and Racing (DRSR) – and a 'STARClub' was defined as "a well-run club where quality coaches and officials work alongside valued volunteers in a safe and welcoming environment."

As of June 30 2021, 163 Clubs or Associations within the Mid North were registered with STARClub. The Mid North region has 13 Clubs registered as achieving STARClub provisional status and 18 recognised STARClub clubs. The collective Councils of the Mid-North Region were offered triennial funding for their STARClub Field Officer, covering the 2018/19 through 2020/21 Financial Years.

The results, identified below, show the value of the State Government funding in supporting the STARClub program.

| STARCLUB Program Level | June 2020 |
|--|-----------|
| Level 1 (Registered with program) | 62 |
| Level 2 (Submitted answers) | 70 |
| Level 3 (Provisional status / yes to all required questions) | 13 |
| Level 4 (Fully Recognised STARCLUB) | 18 |
| TOTAL | 163 |

For the 2021/22 Financial Year the partnering Councils have been offered a further year of funding to support the engagement of the newly titled 'Mid North Recreation & Sport Development Officer'.

This funding supports the Officer during the transitioning from the STARClub Program to the new Game On! Getting South Australia Moving Program.

This new program will shift the Officer's focus from Club Governance to active community engagement in Sporting and Recreational activities. We farewelled the Mid-North STARClub Field Officer, Rhys Millington – after just over 4 years in the STARClub role and 10 years with Port Pirie Regional Council. Prior to taking on the STARClub role, Rhys was Council's Events Coordinator. Rhys has taken up a position within Port Augusta Council, as Manager – Sport, Recreation & Events. Council wishes Rhys all the best in the new position and thanks him for his years of dedication, hard work and achievements.

Community Wellbeing Goal CW 4.3 Run free community events

Due to the severe and ongoing impacts of COVID-19, coordinated community events were hard hit.

Council's Event Coordinator, Genevieve Pontikinas, ended her time with us, returning to Adelaide to explore new opportunities.

The pre-Christmas events – the Pageant, Twilight Markets and Christmas Outdoor Movie – as well as New Years' Eve were cancelled, due to COVID restrictions.

Community Wellbeing Goal CW 7.5 Provide inspiring, stimulating and welcoming public spaces that encourage interaction and meeting for residents and visitors to the region.

Port Pirie Regional Art Gallery

Economic Prosperity Goal EP 2.7

Attract and/or host major cultural and sporting events.

Port Pirie was proud to be able to support the hosting of the inaugural Regional Creative Industries Conference, an initiative of the Legatus Group.

The Conference saw over 150 delegates, from across South Australia, gather in Port Pirie for two days of presentations, workshops, guest speakers and a Conference Dinner.

The Conference Welcome Event held at the Port Pirie UniHub, featured a number of speakers and a new music video presented on the night. The first day of the formal event saw a traditional Welcome to Country, provided by Nukunu Elder, Uncle Lindsay Thomas, followed by performances from Port Augusta's Dusty Feet Mob and featured both keynote addresses and breakout sessions.

Prior to the Conference Dinner, attendees were welcomed to the Port Pirie Regional Art Gallery, where Gail Mabo, daughter of Eddie and Bonita Mabo, spoke on the development of the Reflections: Legacy of Mabo exhibition.

FINANCE

Financial Performance

The Annual Financial Statements were prepared and the external independent audit was conducted by Tim Muhlhausler from Galpins Accountants, Auditors & Business Consultants, to form an opinion according to Australian Accounting Standards and other statutory requirements as to whether the statements form a fair view of the operations and the financial position of Council for the year ended 30 June 2021.

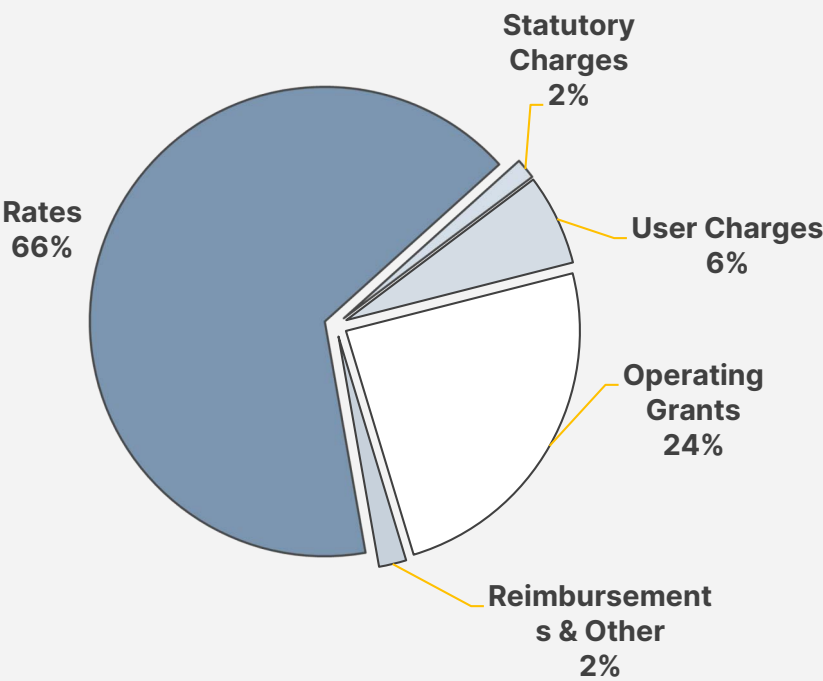
The audited Statements for the year were reviewed and endorsed by the Audit Committee at its meeting held on 16 November 2021 and subsequently presented to Council.

The full version of the 2020/21 Annual Financial Statements is included as an attachment to the Annual Report.

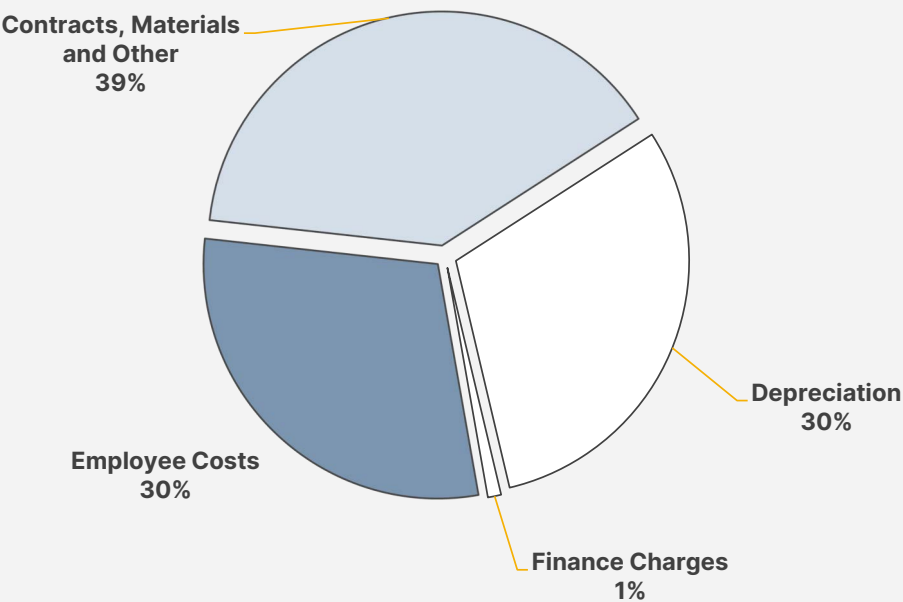
Operations

Council achieved an operating surplus of \$0.538m before the inclusion of capital income and adjustments for movement in asset disposal, impairment and revaluation. This compared to a surplus of \$1.164m in 2020.

INCOME BY SOURCE



EXPENSES BY CATEGORY



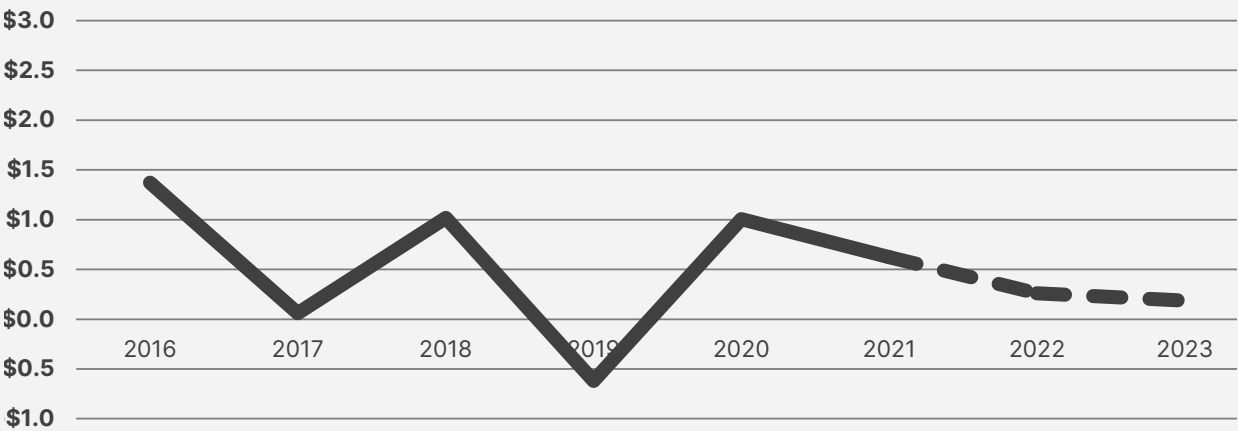
Operating Result

The long term aim is that the Operating Surplus will increase slightly each year so that Council is able to increase the contribution to the funding of the Capital Works program with the long term aim to completely fund all works without the need to take new loans.

The graph shows the Net Operating Result (before Capital Income). The actual result is shown for the period 2016 – 2021 and the projected result, taken from the Business Plan for the period 2021 – 2023.

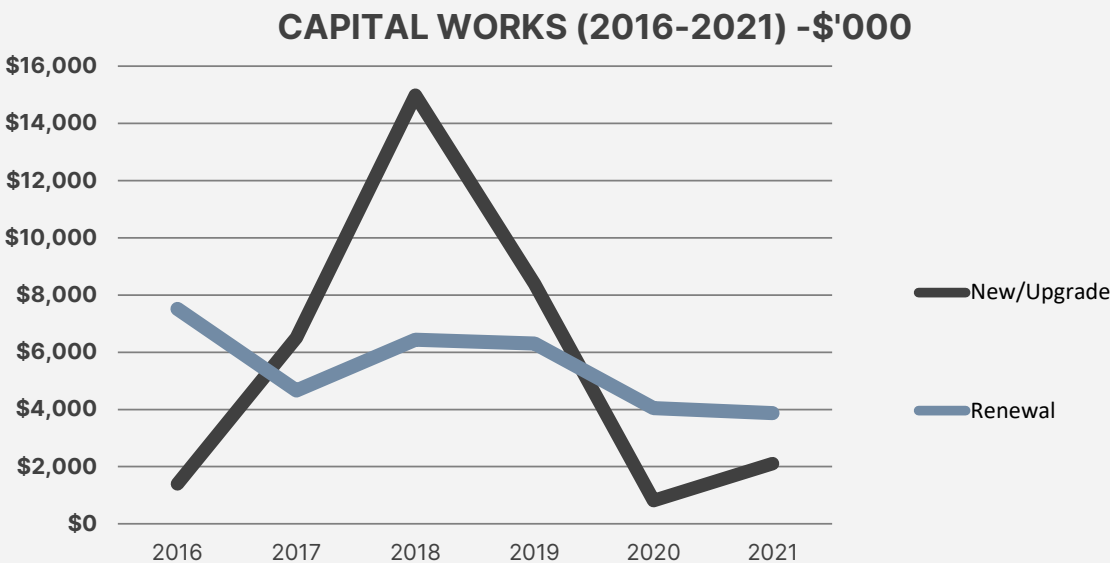
The Adjusted Operating Surplus takes into account the impact of the advance payments of financial assistance grants and is a surplus of \$0.623 million for 2021 compared to a surplus of \$1.005 million for 2020.

OPERATING SURPLUS - ADJUSTED (\$M)



Capital Works

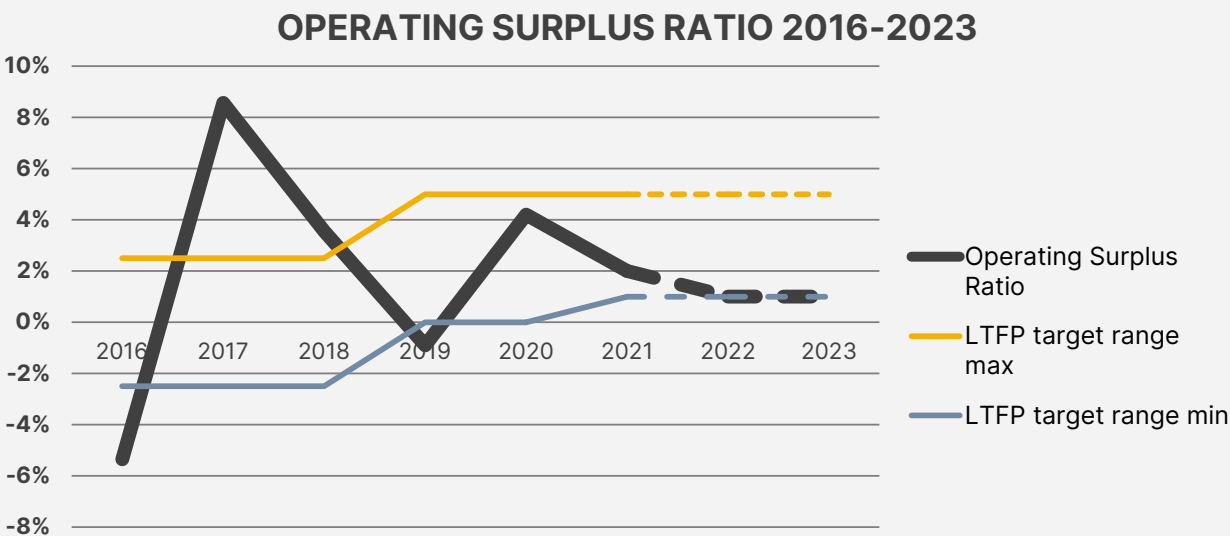
During 2020/21, capital works of \$5.972 million were completed. Of this \$2.015 million was for new and/or upgraded assets while \$3.867 million was for the renewal of existing assets.



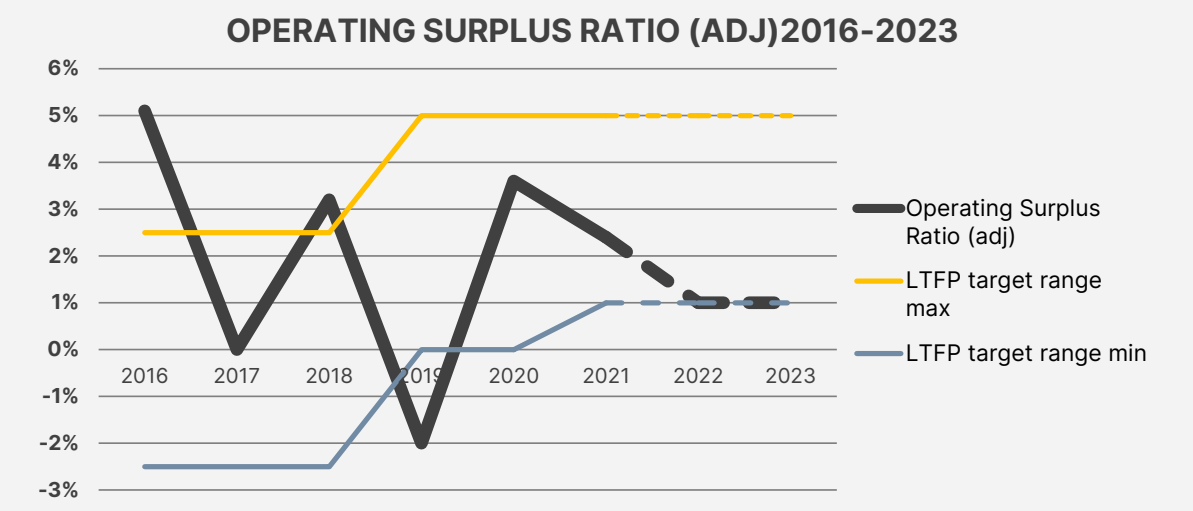
Financial Sustainability

The financial performance is monitored using three financial indicators. These measures provide an indication of emerging trends and comparative information and so are an important reference for long term financial planning. The three indicators need to be considered as a package rather than individually, as some measures may be explained by offsets in other areas. These are shown in Note 14, which also provides an explanation of the calculation.

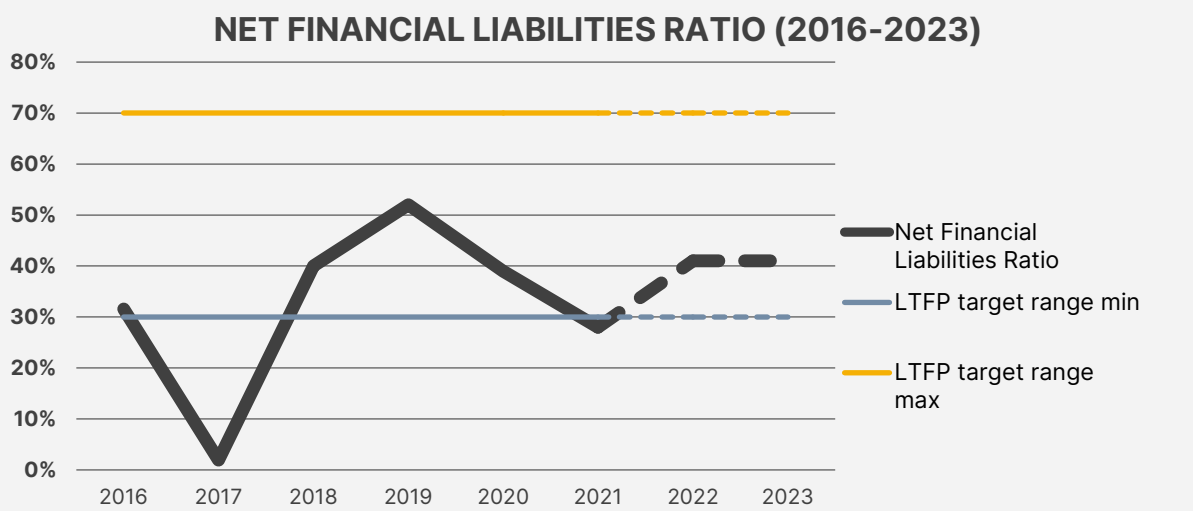
The Operating Surplus Ratio measures the operating surplus as a percentage of total operating income. The target range in the Long Term Financial Plan 2021-31 is between 1% to 5%. For 2021 there was a surplus result of 2.0% compared to a surplus ratio of 4.2% for 2020.



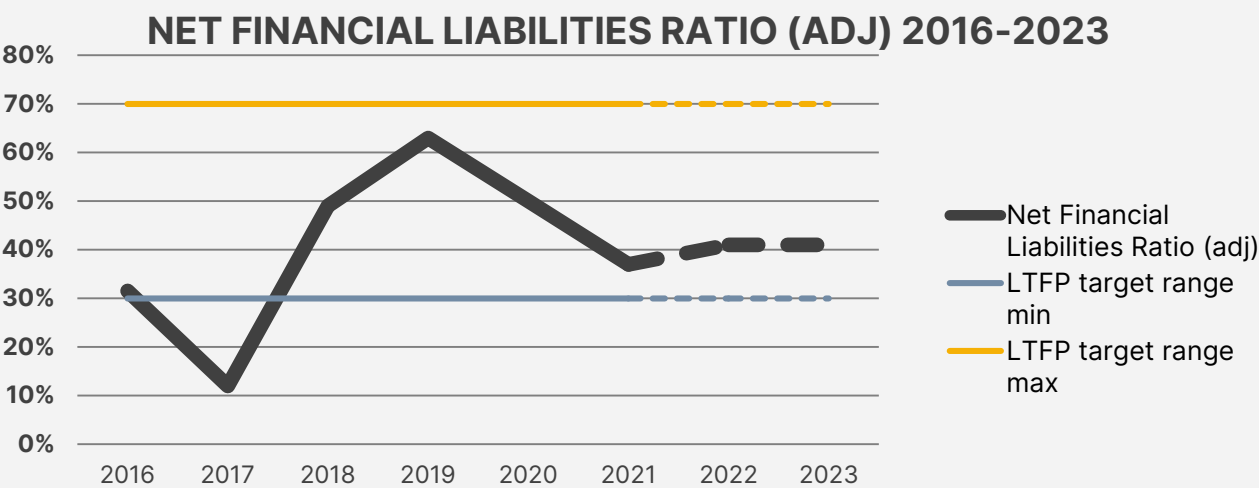
The Adjusted Operating Surplus Ratio, which takes into account the impact of the advance payments of financial assistance grants and shows a surplus result of 2.4% for 2021 compared to a surplus of 3.6% for 2020.



The Net Financial Liabilities Ratio measures total liabilities less financial assets, expressed as a percentage of total operating income.

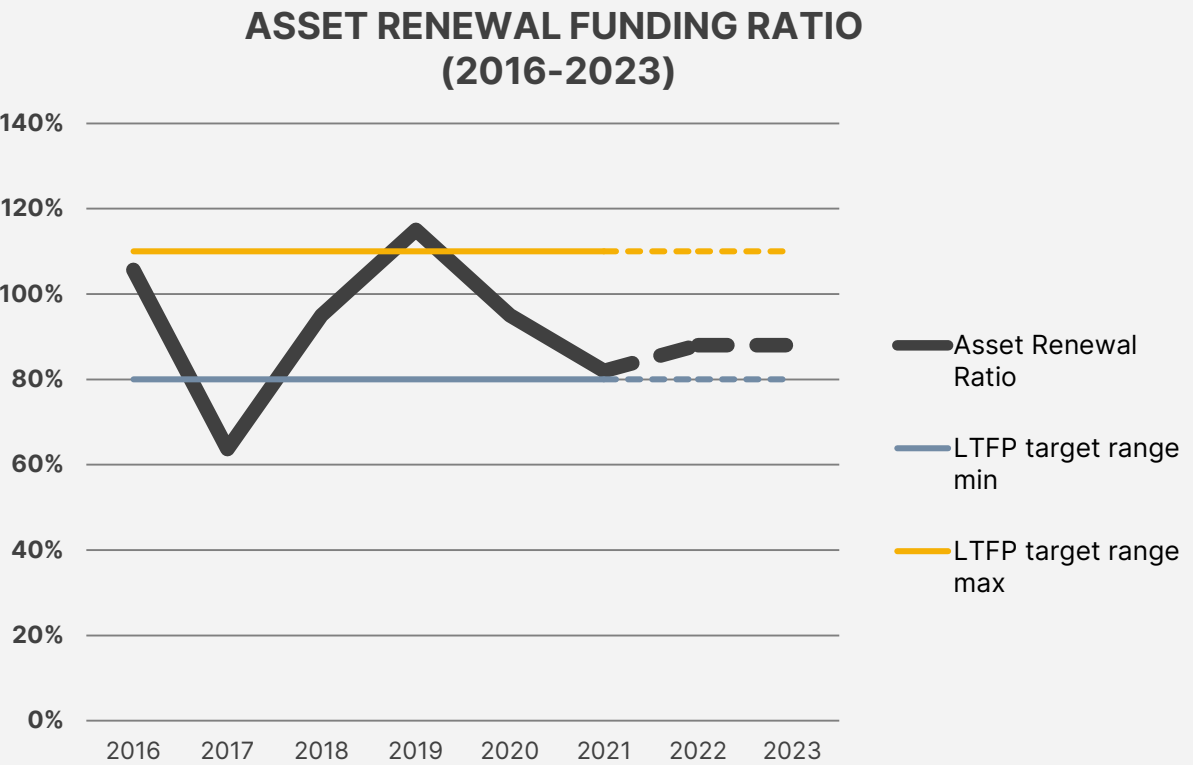


The Net Financial Liabilities ratio result for 2021 is 28% compared to 39% in 2020. The adjusted result of 37% for 2021 is a decrease from 50% for 2020, which reflects the repayment of outstanding loans. This result is compared with the Long Term Financial Plan 2021-31 target range of between 30%-70%.



The Asset Sustainability Ratio compares the capital expended on existing assets to the planned replacement of assets as presented in the Asset Management Plan for the year.

The ratio for 2021 is 82%, which is a decrease from 95% in 2020. The target range as set out in the Long Term Financial Plan 2021-31 is a range between 80%-110%.





Annual Financial Statements For the financial year

1 July 2020 – 30 June 2021

Port Pirie Regional Council
General Purpose Financial Reports
for the year ended 30 June 2021

Table of Contents

| | Page # |
|--|-------------------|
| Council Certificate | 62 |
| Principal Financial Statements | |
| Statement of Comprehensive Income | 63 |
| Statement of Financial Position | 64 |
| Statement of Changes in Equity | 65 |
| Statement of Cash Flows | 66 |
| Notes to, and forming part of, the Principal Financial Statements | |
| Note 1 - Significant Accounting Policies | 67 |
| Note 2 - Income | 74 |
| Note 3 - Expenses | 76 |
| Note 4 - Asset Disposal & Fair Value Adjustments | 78 |
| Note 5 - Current Assets | 79 |
| Note 6 - Non-Current Assets | 80 |
| Note 7 - Infrastructure, Property, Plant & Equipment & Investment Property | 81 |
| Note 8 - Liabilities | 86 |
| Note 9 - Reserves | 87 |
| Note 10 - Reconciliation of Cash Flow Statement | 88 |
| Note 11 - Functions | 89 |
| Note 12 - Financial Instruments | 90 |
| Note 13 - Expenditure Commitments | 92 |
| Note 14 - Financial Indicators | 93 |
| Note 15 - Uniform Presentation of Finances | 94 |
| Note 16 - Operating Leases | 95 |
| Note 17 - Superannuation | 96 |
| Note 18 - Assets & Liabilities not Recognised | 97 |
| Note 19 - Events Occurring After Reporting Date | 97 |
| Note 20 - Related Party Transactions | 98 |
| Audit Report - Financial Statements | 99 |
| Audit Report - Internal Controls | 101 |
| Council Certificate of Audit Independence | 103 |
| Audit Certificate of Audit Independence | 104 |

Port Pirie Regional Council

Annual Financial Statements for the year ended 30 June 2021

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



Mr Peter Ackland
CHIEF EXECUTIVE OFFICER



Mr Leon Stephens
MAYOR

Date: 17 November 2021

Port Pirie Regional Council
Statement of Comprehensive Income
for the year ended 30 June 2021

| | | 2021 | 2020 |
|--|-------|---------------|---------------|
| | Notes | \$'000 | \$'000 |
| INCOME | | | |
| Rates | 2 | 17,390 | 18,956 |
| Statutory charges | 2 | 370 | 317 |
| User charges | 2 | 1,658 | 1,447 |
| Grants, subsidies and contributions | 2 | 6,391 | 6,427 |
| Investment income | 2 | 19 | 31 |
| Reimbursements | 2 | 350 | 541 |
| Other income | 2 | 130 | 67 |
| Total Income | | 26,308 | 27,786 |
| EXPENSES | | | |
| Employee costs | 3 | 7,606 | 7,876 |
| Materials, contracts & other expenses | 3 | 10,089 | 11,057 |
| Depreciation, amortisation & impairment | 3 | 7,837 | 7,349 |
| Finance costs | 3 | 238 | 340 |
| Total Expenses | | 25,770 | 26,622 |
| OPERATING SURPLUS/ (DEFICIT) | | 538 | 1,164 |
| Asset disposal & fair value adjustments | 4 | (588) | (737) |
| Amounts received specifically for new or upgraded assets | 2 | 500 | 104 |
| Physical resources gifted free of charge | 2 | (124) | (390) |
| Physical resources received free of charge | 2 | | 37 |
| NET SURPLUS/ (DEFICIT) (transferred to Equity Statement) | | 326 | 178 |
| Other Comprehensive Income | | | |
| Changes in revaluation surplus - infrastructure, property, plant & equipment | 9 | 8,107 | 141 |
| Total Other Comprehensive Income | | 8,107 | 141 |
| TOTAL COMPREHENSIVE INCOME | | 8,433 | 319 |

This Statement is to be read in conjunction with the attached Notes.

Port Pirie Regional Council
Statement of Financial Position
as at 30 June 2021

| | | 2021 | 2020 |
|---|-------|----------------|----------------|
| | Notes | \$'000 | \$'000 |
| ASSETS | | | |
| Current Assets | | | |
| Cash and cash equivalents | 5 | 2,384 | 1,054 |
| Trade & other receivables | 5 | 1,822 | 1,725 |
| Inventories | 5 | 17 | 18 |
| Total Current Assets | | 4,223 | 2,797 |
| Non-current Assets | | | |
| Financial assets | 6 | 68 | 88 |
| Infrastructure, property, plant & equipment | 7 | 267,031 | 261,644 |
| Other non-current assets | 6 | 449 | 683 |
| Total Non-current Assets | | 267,548 | 262,415 |
| Total Assets | | 271,771 | 265,212 |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Trade & other payables | 8 | 1,395 | 1,078 |
| Borrowings | 8 | 450 | 1,455 |
| Provisions | 8 | 3,825 | 1,897 |
| Total Current Liabilities | | 5,670 | 4,430 |
| Non-current Liabilities | | | |
| Borrowings | 8 | 5,941 | 9,040 |
| Provisions | 8 | 155 | 170 |
| Total Non-current Liabilities | | 6,096 | 9,210 |
| Total Liabilities | | 11,766 | 13,640 |
| NET ASSETS | | 260,005 | 251,572 |
| EQUITY | | | |
| Accumulated Surplus | | 68,255 | 67,440 |
| Asset Revaluation Reserves | 9 | 190,612 | 182,505 |
| Other Reserves | 9 | 1,138 | 1,627 |
| TOTAL EQUITY | | 260,005 | 251,572 |

This Statement is to be read in conjunction with the attached Notes.

Port Pirie Regional Council

Statement of Changes in Equity

for the year ended 30 June 2021

| | | Acc'd Surplus | Asset Rev'n Reserve | Other Reserves | TOTAL EQUITY |
|---|-------|------------------|------------------------|----------------|--------------|
| 2021 | Notes | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance at end of previous reporting period | | 67,440 | 182,505 | 1,627 | 251,572 |
| Net Surplus/ (Deficit) for Year | | 326 | | | 326 |
| Other Comprehensive Income | | | | | |
| Gain on revaluation of infrastructure, property, plant & equipment | | | 8,107 | | 8,107 |
| Transfers between reserves | | 489 | | (489) | |
| Balance at end of period | 9 | 68,255 | 190,612 | 1,138 | 260,005 |

| | | Acc'd Surplus | Asset Rev'n Reserve | Other Reserves | TOTAL EQUITY |
|---|-------|------------------|------------------------|----------------|--------------|
| 2020 | Notes | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance at end of previous reporting period | | 67,440 | 182,364 | 1,449 | 251,253 |
| Net Surplus/ (Deficit) for Year | | 178 | | | 178 |
| Other Comprehensive Income | | | | | |
| Changes in revaluation surplus - infrastructure, property, plant & equipment | | | 141 | | 141 |
| Transfers between reserves | | (178) | | 178 | |
| Balance at end of period | 9 | 67,440 | 182,505 | 1,627 | 251,572 |

This Statement is to be read in conjunction with the attached Notes

Port Pirie Regional Council
Statement of Cash Flows
for the year ended 30 June 2021

| | | 2021 | 2020 |
|---|-------|----------------|----------------|
| | Notes | \$'000 | \$'000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Receipts: | | | |
| Rates - general & other | | 17,291 | 18,797 |
| Fees & other charges | | 407 | 349 |
| User charges | | 1,659 | 1,711 |
| Investment receipts | | 25 | 58 |
| Grants utilised for operating purposes | | 6,519 | 6,556 |
| Reimbursements | | 378 | 584 |
| Other revenues | | 1,579 | 979 |
| Payments: | | | |
| Employee costs | | (7,417) | (8,046) |
| Materials, contracts & other expenses | | (9,900) | (12,698) |
| Finance payments | | (345) | (410) |
| Net Cash provided by (or used in) Operating Activities | | 10,196 | 7,880 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Receipts: | | | |
| Amounts specifically for new or upgraded assets | | 780 | 104 |
| Sale of replaced assets | | 260 | 137 |
| Sale of surplus assets | | 117 | 55 |
| Repayments of loans by community groups | | 53 | 54 |
| Payments: | | | |
| Expenditure on renewal/replacement of assets | | (3,867) | (4,046) |
| Expenditure on new/upgraded assets | | (2,105) | (817) |
| Net Cash provided by (or used in) Investing Activities | | (4,762) | (4,513) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Receipts: | | | |
| Proceeds from borrowings | | | |
| Payments: | | | |
| Repayments of borrowings | | (4,104) | (3,783) |
| Net Cash provided by (or used in) Financing Activities | | (4,104) | (3,783) |
| Net Increase (Decrease) in cash held | | 1,330 | (416) |
| Cash & cash equivalents at beginning of period | 10 | 1,054 | 1,470 |
| Cash & cash equivalents at end of period | 10 | 2,384 | 1,054 |

This Statement is to be read in conjunction with the attached Notes

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

1.5 Covid-19

The COVID-19 pandemic has impacted the 2020/21 financial statements, which may impact on the comparability of some line items and amounts reported in these financial statements and/or the notes. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

COVID-19 is not expected to have a significant financial impact on Council operations with the Council working to reduce discretionary expenditure in the short term to help mitigate the effect of the reduced revenue and increased costs. It is expected further financial impacts will flow into the 2021/22 financial year, but these have been largely taken into account during the development of the budget process for 2021/22. The budget assumptions for 2021/22 assume that no further harsher restrictions are put in place by the government. However, Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

2 The Local Government Reporting Entity

Port Pirie Regional Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at 115 Ellen Street Port Pirie SA 5540.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

3 Income recognition

3.1 Revenue

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (MSB 1058) or MSB 15 Revenue from Contracts with Customers (MSB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

| | Cash Payment Received | Annual Allocation | Difference | |
|---------|--------------------------|-------------------|------------|-------------|
| 2016-17 | \$6,622,521 | \$4,372,264 | + | \$2,250,257 |
| 2017-18 | \$5,013,445 | \$4,910,495 | + | \$102,950 |
| 2018-19 | \$5,094,952 | \$4,483,968 | + | \$610,984 |
| 2019-20 | \$4,645,907 | \$4,486,976 | + | \$158,931 |
| 2020-21 | \$4,446,187 | \$4,521,290 | - | \$ 75,103 |

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

3.2 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

4 Cash, Cash Equivalents and other Financial Instruments

4.1 Cash, Cash Equivalent Assets

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 12.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

| | |
|--------------------------------|---------------------|
| Weighted average discount rate | 0.25% (2020, 0.09%) |
|--------------------------------|---------------------|

| | |
|------------------------------------|-----------------------|
| Weighted average settlement period | 1 year (2020, 1 year) |
|------------------------------------|-----------------------|

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council is liable to pay untaken sick leave for employees who commenced employment prior to 1995.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

10 Leases

The Council has no leases that require reporting in accordance with AASB 16.

Short-term leases and leases of low-value assets -

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

12 New and amended standards and interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2020. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Port Pirie Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

Amendments to AASB101 and AASB 108 Definition of Material:

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature of magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Council.

Amendments to AASB 16 Covid-19 Related Rent Concessions:

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that make this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16 **if** the change were not a lease modification. The amendment had no impact on the consolidated financial statements of the Group.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 2 - INCOME

| | 2021 | 2020 |
|--|----------------|--------|
| Notes | \$'000 | \$'000 |
| RATES REVENUES | | |
| <u>General Rates</u> | 16,770 | 16,637 |
| Less: Mandatory rebates | (408) | (404) |
| Less: Discretionary rebates, remissions & write offs | (1,824) | (43) |
| | 14,538 | 16,190 |
| <u>Other Rates</u> (including service charges) | | |
| Landscape Levy | 411 | 427 |
| Waste collection | 2,137 | 2,039 |
| Community wastewater management systems | 191 | 186 |
| | 2,739 | 2,652 |
| <u>Other Charges</u> | | |
| Penalties for late payment | 114 | 98 |
| Legal & other costs recovered | 25 | 46 |
| | 139 | 144 |
| Less: Discretionary rebates, remissions & write offs | (26) | (30) |
| | 17,390 | 18,956 |
| STATUTORY CHARGES | | |
| Development Act fees | 47 | 58 |
| Town planning fees | 107 | 97 |
| Health & Septic Tank Inspection fees | 9 | 5 |
| Animal registration fees & fines | 150 | 152 |
| Parking fines / Expiation fees / Search fees | 42 | 2 |
| Environment/Fire control fines | 15 | 3 |
| | 370 | 317 |
| USER CHARGES | | |
| Cemetery fees | 196 | 156 |
| Waste Disposal | 1,118 | 1,008 |
| Lease/Rental Fees | 94 | 82 |
| Sport/Recreation and Hall Hire Fees | 104 | 83 |
| Tourism (including Special Events) | 65 | 56 |
| Aerodrome user fees | 41 | 36 |
| Library and IT Centre | 27 | 21 |
| Sundry | 13 | 5 |
| | 1,658 | 1,447 |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 2 - INCOME (con't)

| | 2021 | 2020 |
|---|--------------|--------------|
| | Notes | \$ '000 |
| INVESTMENT INCOME | | |
| Interest on investments: | | |
| Local Government Finance Authority | 13 | 16 |
| Banks & other | 1 | 5 |
| Loans to community groups | 5 | 10 |
| | <u>19</u> | <u>31</u> |
| REIMBURSEMENTS | | |
| Insurance Claims & Related Recoupments | 81 | 26 |
| Outside Parties Inc Government Departments | 225 | 408 |
| Private Works | 9 | 10 |
| Workers Compensation | | 69 |
| Other Reimbursements | 35 | 28 |
| | <u>350</u> | <u>541</u> |
| OTHER INCOME | | |
| Contributions from Outside Parties | 77 | 26 |
| Sundry | 53 | 41 |
| | <u>130</u> | <u>67</u> |
| GRANTS, SUBSIDIES, CONTRIBUTIONS | | |
| Amounts received specifically for new or upgraded assets | 500 | 104 |
| Other grants, subsidies and contributions | 6,391 | 6,427 |
| | <u>6,891</u> | <u>6,531</u> |
| <i>The functions to which these grants relate are shown in Note 12.</i> | | |
| Sources of grants | | |
| Commonwealth government | 1,000 | 908 |
| State government | 5,887 | 5,477 |
| Other | 4 | 146 |
| | <u>6,891</u> | <u>6,531</u> |
| PHYSICAL RESOURCES (GIFTED)/RECEIVED FREE OF CHARGE | | |
| Drought Funding Projects - Assets gifted | (124) | (390) |
| Stormwater Drainage - Assets received free of charge | | 37 |
| TOTAL PHYSICAL RESOURCES (GIFTED)/ RECEIVED | <u>(124)</u> | <u>(353)</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 3 - EXPENSE

| | Notes | 2021 \$'000 | 2020 \$'000 |
|--|-------|----------------|----------------|
| EMPLOYEE COSTS | | | |
| Salaries and Wages | | 6,129 | 6,323 |
| Employee leave expense | | 912 | 804 |
| Superannuation - defined contribution plan contributions | 17 | 541 | 568 |
| Superannuation - defined benefit plan contributions | 17 | 115 | 119 |
| Workers' Compensation Insurance | | 250 | 264 |
| Less: Capitalised and distributed costs | | (341) | (202) |
| Total Operating Employee Costs | | 7,606 | 7,876 |
| Total Number of Employees | | 89 | 87 |
| <i>(Full time equivalent at end of reporting period)</i> | | | |
| MATERIALS, CONTRACTS & OTHER EXPENSES | | | |
| <u>Prescribed Expenses</u> | | | |
| Auditor's Remuneration | | | |
| - Auditing the financial reports | | 15 | 15 |
| Bad and Doubtful Debts | | (49) | 28 |
| Elected members' expenses | | 221 | 228 |
| Election expenses | | 5 | 6 |
| Lease Expenses - low value assets | 16 | 69 | 73 |
| Subtotal - Prescribed Expenses | | 261 | 350 |
| <u>Other Materials, Contracts & Expenses</u> | | | |
| Advertising/Printing/Postage/Freight | | 135 | 161 |
| Building Materials, Repairs & Maintenance | | 65 | 102 |
| Consultants | | 423 | 378 |
| Contractors - Other | | 1,240 | 1,337 |
| Contractors - Trades | | 312 | 99 |
| Contractors - Waste | | 2,290 | 2,160 |
| Contractors - Works | | 406 | 745 |
| Contributions and Donations | | 384 | 444 |
| Fuels and Oils | | 202 | 220 |
| Insurances and Registrations - Inc Plant | | 719 | 728 |
| IT Software/Licensing and Hardware/Consumables | | 334 | 338 |
| Legal Fees | | 123 | 118 |
| Levies paid to government - NRM levy | | 421 | 428 |
| Materials | | 397 | 384 |
| Minor Tools/Plant and Equipment | | 64 | 50 |
| Office Supplies, Subscriptions and Telephone/Internet | | 233 | 223 |
| other Levies/Taxes/Bank Charges | | 101 | 123 |
| Plant Repairs & Maintenance | | 208 | 469 |
| Training & Development | | 112 | 107 |
| Utilities - Water, Power and Gas | | 1,557 | 1,984 |
| Sundry | | 102 | 109 |
| Subtotal - other Materials, Contracts & Expenses | | 9,828 | 10,707 |
| | | 10,089 | 11,057 |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 3 - EXPENSE con'

| | 2021 | 2020 |
|--|--------------|--------------|
| Notes | \$ '000 | \$'000 |
| DEPRECIATION, AMORTISATION & IMPAIRMENT | | |
| Depreciation | | |
| Buildings - Level 2 | 151 | 74 |
| Buildings - Level 3 | 1,336 | 1,168 |
| Structures/Site Improvements - Level 2 | 31 | 11 |
| Structures/Site Improvements - Level 3 | 988 | 977 |
| Roads | 3,111 | 2,841 |
| Kerbing | 632 | 566 |
| Footpaths | 207 | 209 |
| Bridges | 62 | 62 |
| Marine | 147 | 144 |
| Road Ancillary | 76 | 133 |
| Stormwater Drainage | 450 | 454 |
| CWMS | 97 | 97 |
| Equipment | 565 | 603 |
| Furniture & Fittings | 61 | 61 |
| | <u>7,914</u> | <u>7,400</u> |
| Less: Capitalised and distributed costs | (77) | (51) |
| | <u>7,837</u> | <u>7,349</u> |
| FINANCE COSTS | | |
| LGFA Cash Advance Facility Overdraft Interest | 163 | 269 |
| LGFA Interest on Fixed Term Loans | 75 | 71 |
| | <u>238</u> | <u>340</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

| | 2021 | 2020 |
|--|--------------|--------------|
| Notes | \$'000 | \$'000 |
| INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | | |
| <i>Assets renewed or directly replaced</i> | | |
| Proceeds from disposal | 260 | 100 |
| Less: Carrying amount of assets sold | <u>811</u> | <u>824</u> |
| Gain (Loss) on disposal | <u>(551)</u> | <u>(724)</u> |
| <i>Assets surplus to requirements</i> | | |
| Proceeds from disposal | 117 | 55 |
| Less: Carrying amount of assets sold | <u>154</u> | <u>68</u> |
| Gain (Loss) on disposal | <u>(37)</u> | <u>(13)</u> |
| NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS | <u>(588)</u> | <u>(737)</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 5 - CURRENT ASSETS

| | 2021 | 2020 |
|--------------------------------------|---------------------|---------------------|
| | Notes | |
| CASH & EQUIVALENT ASSETS | \$'000 | \$'000 |
| Cash on Hand and at Bank | 442 | 54 |
| Deposits at Call | <u>1,942</u> | <u>1,000</u> |
| | <u>2,384</u> | <u>1,054</u> |
| TRADE & OTHER RECEIVABLES | | |
| Rates - General & Other | 1,414 | 1,315 |
| Accrued Revenues | 1 | 7 |
| Debtors - general | 444 | 262 |
| GST Recoupment | 158 | 354 |
| Prepayments | 25 | 23 |
| Loans to community organisations | <u>19</u> | <u>52</u> |
| Total | 2,061 | 2,013 |
| Less: Allowance for Doubtful Debts | <u>(239)</u> | <u>(288)</u> |
| | <u>1,822</u> | <u>1,725</u> |
| INVENTORIES | | |
| Stores & Materials | 15 | 6 |
| Trading Stock | <u>2</u> | <u>12</u> |
| | <u>17</u> | <u>18</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 6 - NON-CURRENT ASSETS

| | | 2021 | 2020 |
|----------------------------------|-------|------------|------------|
| | Notes | \$'000 | \$'000 |
| FINANCIAL ASSETS | | | |
| Receivables | | | |
| Loans to community organisations | | 68 | 88 |
| TOTAL FINANCIAL ASSETS | | <u>68</u> | <u>88</u> |
| OTHER NON-CURRENT ASSETS | | | |
| Inventories | | | |
| Capital Works-in-Progress | | 449 | 683 |
| TOTAL NON-CURRENT ASSETS | | <u>449</u> | <u>683</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

| | Fair Value Level | 2020 \$'000 | | | | 2021 \$'000 | | | |
|--|------------------|----------------|---------------|------------------|-----------------|----------------|---------------|------------------|-----------------|
| | | Fair Value | Cost | Ace' Dep'n | Carrying Amount | Fair Value | Cost | Ace' Dep'n | Carrying Amount |
| Land - Level 2 | 2 | 1,649 | - | - | 1,649 | 1,500 | - | - | 1,500 |
| Land - Level 3 | 3 | 26,962 | - | - | 26,962 | 22,852 | - | - | 22,852 |
| Buildings - Level 2 | 2 | 2,770 | 107 | (214) | 2,663 | 8,085 | 212 | (5,523) | 2,774 |
| Buildings - Level 3 | 3 | 46,183 | 1,676 | (14,095) | 33,764 | 52,974 | 2,121 | (17,363) | 37,732 |
| Structures/Site Improvements - Level 2 | 2 | 290 | - | (33) | 257 | 1,076 | 69 | (341) | 804 |
| Structures/Site Improvements - Level 3 | 3 | 29,825 | 11,226 | (12,332) | 28,719 | 29,735 | 12,149 | (13,296) | 28,588 |
| Roads | 3 | 117,836 | 11,541 | (44,447) | 84,930 | 132,515 | 13,967 | (55,200) | 91,282 |
| Kerbing | 3 | 46,769 | 1,068 | (15,067) | 32,770 | 52,783 | 1,346 | (18,577) | 35,552 |
| Footpaths | 3 | 12,000 | 1,129 | (2,137) | 10,992 | 12,245 | 1,174 | (4,176) | 9,243 |
| Bridges | 3 | 6,082 | - | (3,713) | 2,369 | 6,082 | - | (3,775) | 2,307 |
| Marine | 3 | 8,531 | - | (4,998) | 3,533 | 8,396 | 257 | (5,043) | 3,610 |
| Road Ancillary | 3 | 6,406 | - | (1,854) | 4,552 | 4,173 | 148 | (1,758) | 2,563 |
| Stormwater Drainage | 3 | 34,756 | 418 | (14,294) | 20,880 | 34,731 | 609 | (14,722) | 20,618 |
| CWMS | 3 | 5,298 | 220 | (2,978) | 2,540 | 5,298 | 220 | (3,075) | 2,443 |
| Equipment | | - | 8,414 | (3,934) | 4,480 | - | 8,613 | (3,975) | 4,638 |
| Furniture & Fittings | | - | 892 | (308) | 584 | - | 894 | (369) | 525 |
| Total IPP&E | | 345,357 | 36,691 | (120,404) | 261,644 | 372,445 | 41,779 | (147,193) | 267,031 |
| Comparatives | | 346,838 | 32,724 | (113,906) | 265,656 | 345,357 | 36,691 | (120,404) | 261,644 |

This Note continues on the following pages.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

| | 2020 \$'000 | | | | | | | | | 2021 \$'000 |
|--|--------------------|--------------|----------|-----------|---------|----------|-----------|-----|----------------|--------------------|
| | Carrying Amount | Additions | | Disposals | Dep'n | Impair'm | Transfers | | Net Reval'n | Carrying Amount |
| | | New/ Upgrade | Renewals | | | | In | Out | | |
| Land - Level 2 | 1,649 | - | - | - | - | - | - | - | (149) | 1,500 |
| Land - Level 3 | 26,962 | - | - | (154) | - | - | - | - | {3,956} | 22,852 |
| Buildings - Level 2 | 2,663 | 9 | 96 | - | (151) | - | - | - | 157 | 2,774 |
| Buildings - Level 3 | 33,764 | 222 | 386 | (51) | (1,336) | - | - | - | 4,747 | 37,732 |
| Structures/Site Improvements - Level 2 | 257 | 69 | 141 | - | (31) | - | - | - | 368 | 804 |
| Structures/Site Improvements - Level 3 | 28,719 | 439 | 484 | (66) | (988) | - | - | - | - | 28,588 |
| Roads | 84,930 | 765 | 1,660 | (351) | {3,111} | - | - | - | 7,389 | 91,282 |
| Kerbing | 32,770 | 228 | 50 | (77) | (632) | - | - | - | 3,213 | 35,552 |
| Footpaths | 10,992 | 45 | - | (8) | (207) | - | - | - | (1,579) | 9,243 |
| Bridges | 2,369 | - | - | - | (62) | - | - | - | - | 2,307 |
| Marine | 3,533 | - | 261 | (37) | (147) | - | - | - | - | 3,610 |
| Road Ancillary | 4,552 | 131 | 46 | (7) | (76) | - | - | - | (2,083) | 2,563 |
| Stormwater Drainage | 20,880 | 13 | 184 | (9) | (450) | - | - | - | - | 20,618 |
| CWMS | 2,540 | - | - | - | (97) | - | - | - | - | 2,443 |
| Equipment | 4,480 | 60 | 867 | (204) | (565) | - | - | - | - | 4,638 |
| Furniture & Fittings | 584 | - | 2 | - | (61) | - | - | - | - | 525 |
| Total IPP&E | 261,644 | 1,981 | 4,177 | (964) | (7,914) | - | - | - | 8,107 | 267,031 |
| Comparatives | 265,656 | 817 | 3,324 | (892) | (7,400) | - | - | - | 141 | 261,644 |

This note continues on the following pages.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 7 (con't) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with MSB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and/ or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Port Pirie Regional Council
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2021

Note 7 (con't) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

| | |
|---|----------|
| Buildings, Structures and Site Improvements | \$5,000 |
| Road Infrastructure | \$10,000 |
| Stormwater Drainage, CWMS | \$5,000 |
| Plant, Machinery, Fleet | \$5,000 |
| Minor Plant, Loose Tools | \$2,000 |
| Office Furniture, Equipment | \$2,000 |

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

| | |
|----------------------------|-----------------|
| Buildings | 30 to 120 years |
| Building Components | 15 to 50 years |
| Structures | 20 to 100 years |
| Site Improvements | 5 to 100 years |
| Sealed Roads - Pavement | 20 to 100 years |
| Sealed Roads - Surface | 17 to 40 years |
| Sealed Roads - Formation | Indefinite |
| Unsealed Roads - Surface | 12 to 20 years |
| Unsealed Roads - Formation | Indefinite |
| Kerbing | 80 years |
| Footpaths | 30 to 40 years |
| Bridges | 60 to 100 years |
| Stormwater Drainage | 25 to 100 years |
| CWMS | 20 to 80 years |
| Major Plant | 4 to 20 years |
| Minor Plant | 5 to 10 years |
| Fleet | 2 to 5 years |
| ICT Equipment | 5 to 10 years |
| Other Equipment | 10 to 20 years |
| Furniture and Fittings | 10 to 40 years |

Port Pirie Regional Council
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2021

Note 7 (con't) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16 (c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset. Level 2 and Level 3 fair value hierarchy of land were determined by JLL as at 1 July 2020.

Buildings, Structures and Site Improvements

Buildings, structures and site improvements were valued by JLL as at 1 July 2020 on the basis of Depreciated Replacement cost and Market Value (where applicable). All acquisitions made after the respective dates of valuation are recorded at cost. Level 2 and Level 3 fair value hierarchy of buildings, structures and site improvements were determined by JLL.

Marine Assets were valued by Asset Engineering at written down current replacement cost during the reporting period ended 30 June 2018.

Infrastructure

Road, kerbing and footpath assets were valued by Tonkin Consulting at written down current replacement cost as at 1 July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Road ancillary assets were valued by Tonkin Consulting at written down current replacement cost as at 1 July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Bridge assets were valued by Mace Engineering Services at written down current replacement cost as at 1 July 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure was valued by Tonkin Consulting at written down current replacement cost as at 1 July 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system infrastructure was valued by Tonkin Consulting at written down current replacement cost as at 1 July 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture, Equipment and other Assets

These assets are recognised on the cost basis.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 8 · LIABILITIES

| | | 2021 | | 2020 | |
|--|-------|--------------|-------------|--------------|-------------|
| | | \$'000 | | \$'000 | |
| TRADE & OTHER PAYABLES | Notes | Current | Non-current | Current | Non-current |
| Goods & Services | | 791 | | 722 | |
| Payments received in advance | | 297 | | | |
| Accrued expenses - employee entitlements | | 235 | | 177 | |
| Accrued expenses - other | | 72 | | 179 | |
| | | <u>1,395</u> | | <u>1,078</u> | |

BORROWINGS

| | | | | | |
|-----------------------------|--|------------|--------------|--------------|--------------|
| LGFA Cash Advance Debenture | | | 5,000 | 1,000 | 7,650 |
| LGFA Loans | | 450 | 941 | 455 | 1,390 |
| | | <u>450</u> | <u>5,941</u> | <u>1,455</u> | <u>9,040</u> |

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

| | | | | | |
|---|--|--------------|------------|--------------|------------|
| LSL Employee entitlements (including oncosts) | | 1,103 | 155 | 1,026 | 170 |
| AL Employee entitlements (including oncosts) | | 940 | | 871 | |
| Business Support Rebate 2018/19- 2020/21 /under section 166 LG Act) | | 1,782 | | | |
| | | <u>3,825</u> | <u>155</u> | <u>1,897</u> | <u>170</u> |

Movements in Provisions • 2021 year only
(current & non-current)

| | | |
|-----------------------------------|------------------|---|
| | Leave Provisions | Business Support Rebate 2018/19- 2020/21 (under section 166 LG Act) |
| Opening Balance | 2,067 | |
| Add Additional amounts recognised | <u>131</u> | <u>1,782</u> |
| Closing Balance | <u>2,198</u> | <u>1,782</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 9 - RESERVES

| ASSET REVALUATION RESERVE | 1/7/2020 | Net Increments/ (Decrements) | Transfers, Impairments | 30/6/2021 |
|------------------------------|----------------|------------------------------------|---------------------------|----------------|
| Notes | \$'000 | \$'000 | \$'000 | \$'000 |
| Land | 23,736 | (4,105) | | 19,631 |
| Buildings | 9,338 | 4,904 | | 14,242 |
| Structures/Site Improvements | 8,734 | 368 | | 9,102 |
| Roads | 75,821 | 7,389 | | 83,210 |
| Kerbing | 29,052 | 3,214 | | 32,266 |
| Footpaths | 9,414 | (1,580) | | 7,834 |
| Bridges | 2,075 | | | 2,075 |
| Marine | 3,704 | | | 3,704 |
| Road Ancillary | 4,464 | (2,083) | | 2,381 |
| Stormwater Drainage | 14,033 | | | 14,033 |
| CWMS | 2,134 | | | 2,134 |
| TOTAL | 182,505 | 8,107 | | 190,612 |
| Comparatives | 182,364 | 141 | | 182,505 |

| OTHER RESERVES | 1/7/2020 | Transfers to Reserve | Transfers from Reserve | 30/6/2021 |
|-----------------------------|--------------|-------------------------|---------------------------|--------------|
| Crystal Brook CWMS | 868 | 91 | | 959 |
| Napperby CWMS | 131 | 9 | | 140 |
| Fishermans Wharf | 41 | | (2) | 39 |
| Unspent Grants | 446 | | (446) | |
| Economic Development | 141 | 47 | (188) | |
| TOTAL OTHER RESERVES | 1,627 | 147 | (636) | 1,138 |
| Comparatives | 1,449 | 238 | (60) | 1,627 |

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Community Wastewater Management Scheme (CWMS) Reserves

Balance from operations of CWMS to provide for major maintenance program, repairs and capital replacement.

Fishermans Wharf Reserve

Mooring fees used to provide future capital works to this area.

Grant Funds Reserve

Major Grants held for expenditure in future.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | Notes | 2021 \$'000 | 2020 \$'000 |
|----------------------------------|-------|----------------|----------------|
| Total cash & equivalent assets | 5 | <u>2,384</u> | <u>1,054</u> |
| Balances per Cash Flow Statement | | <u>2,384</u> | <u>1,054</u> |

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

| | | |
|---|----------------------|---------------------|
| Net Surplus (Deficit) | 326 | 178 |
| Non-cash items in Income Statement | | |
| Depreciation, amortisation & impairment | 7,837 | 7,349 |
| Net increase (decrease) in unpaid employee benefits | 189 | (170) |
| Change in allowances for under-recovery | (49) | 27 |
| Non-cash asset acquisitions | 124 | 353 |
| Grants for capital acquisitions treated as Investing Activity | (780) | (104) |
| Net (Gain) Loss on Disposals | <u>588</u> | <u>737</u> |
| | 8,235 | 8,370 |
| Add (Less): Changes in Net Current Assets | | |
| Net (increase) decrease in receivables | (81) | (221) |
| Net (increase) decrease in inventories | 1 | (1) |
| Net increase (decrease) in trade & other payables | <u>259</u> | <u>(268)</u> |
| Net Cash provided by (or used in) operations | <u>10,196</u> | <u>7,880</u> |

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

| | | | |
|--|---|--------------|--------------|
| Physical resources received free of charge | 2 | <u>(124)</u> | <u>(353)</u> |
| Amounts recognised in Income Statement | | <u>(124)</u> | <u>(353)</u> |

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

| | | |
|--------------------------------------|--------|--------|
| Corporate Credit Cards | 25 | 25 |
| LGFA Cash Advance Debenture facility | 21,000 | 19,000 |

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 11 • FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

| | INCOME | | EXPENSES | | OPERATING SURPLUS (DEFICIT) | | GRANTS INCLUDED IN INCOME | | TOTAL ASSETS HELD (CURRENT & NON-CURRENT) | |
|---------------------------|----------------|----------------|----------------|----------------|--------------------------------|----------------|------------------------------|----------------|---|----------------|
| | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | 2021 \$'000 | 2020 \$'000 | 2021 \$'000 | 2020 \$'000 |
| | 2021 \$'000 | 2020 \$'000 | 2021 \$'000 | 2020 \$'000 | 2021 \$'000 | 2020 \$'000 | | | | |
| Business Undertakings | 18 | 23 | 267 | 244 | (249) | {221} | | - | 2,448 | 2,612 |
| Community Services | 403 | 329 | 1,575 | 1,546 | {1,172} | (1,217) | 4 | 51 | 211 | 238 |
| Culture | 82 | 85 | 1,255 | 1,305 | (1,173) | (1,220) | 55 | 55 | 228 | 257 |
| Economic Development | 104 | 67 | 887 | 1,096 | (783) | {1,029} | | | 14 | 15 |
| Environment | 1,161 | 1,227 | 6,144 | 6,253 | (4,983) | {5,026} | 42 | 54 | 20,654 | 20,858 |
| Recreation | 115 | 184 | 4,396 | 4,712 | (4,281) | {4,528} | 60 | 60 | 3,981 | 3,952 |
| Regulatory Services | 405 | 328 | 1,362 | 1,403 | (957) | (1,075) | | - | | |
| Transport & Communication | 42 | 36 | 5,495 | 5,251 | (5,453) | {5,215} | 2,283 | 1,619 | 140,927 | 135,615 |
| Plant Hire & DepoUndirect | 88 | 118 | 640 | 801 | {552} | (683) | | | 98,112 | 97,706 |
| Unclassified Activities | 122 | 131 | 673 | 819 | (551) | (683) | | | | - |
| Governance | 9 | - | 1,220 | 1,216 | (1,211) | (1,216) | | | | |
| Council Administration | 168 | 176 | 1,856 | 1,976 | (1,688) | {1,800} | | | 5,196 | 3,959 |
| Special Revenues | 23,591 | 25,082 | | | 23,591 | 25,082 | 4,447 | 4,692 | | |
| TOTALS | 26,308 | 27,786 | 25,770 | 26,622 | 538 | 1,164 | 6,891 | 6,531 | 271,771 | 265,212 |

The activities relating to Council functions are as follows:

Business Undertakings

Caravan Park, Private Works and Community Waste Management Systems (CWMS).

Community Services

Crime Prevention, Fire Prevention, Health Services, Senior Citizens, Community Development, Aged Services, Community Transport, Community Assistance, Community Amenities, Bus Shelters, Cemeteries and Public Conveniences.

Culture

Library Services, Mobile Libraries, Art Galleries and Other Cultural Services.

Economic Development

Tourism and Arts Centre, Tourism and Community Events and Other Economic Development.

Environment

Waste Collection, Waste Disposal, Waste Management, Marine, Environment Protection, Stormwater Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy and Other Environment.

Recreation

Parks and Gardens, Outdoor Sport Facilities, Indoor Sport Facilities, Jellies, Other Marine Facilities, Swimming Centres - Indoor, Swimming Centres - Outdoor, and Other Recreation.

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services.

Transport

Aerodrome, Bridges, Bus Service, Footpaths and Kerbing, Roads - sealed, Roads - formed, Roads - natural formed, Roads - unformed, Traffic Management and Other Transport.

Plant Hire, Depot and Indirect

Plant and Machinery, Depot and Indirect Works.

Unclassified Activities

other Property, Loans and Interest.

Council Administration

Administration NEC, Elected Members, Organisational, Risk/OHSW, Finance, Payroll, People and Culture, Information Technology, Communication, Rates Administration, Records, Contract Management, Customer Service, Other Support Services and other Revenues.

Special Revenues

General Rates Income, Separate and Special Rates, LGGC - General Purpose Grants and other Grant Income.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 12 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

| | |
|---|---|
| Bank, Deposits at Call, Short Term Deposits | <p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.30% and 0.75% (2020: 0.45% and 1.25%). Short term deposits have an average maturity of 30 days and an average interest rates of 0.30% (2020: 30 days, 1%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p> |
| Receivables - Rates & Associated charges | <p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Secured over the subject land, arrears attract interest of 2% (2020: 2%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p> |
| Receivables - Fees & other charges | <p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p> |
| Receivables - other levels of government | <p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p> |
| Liabilities - Creditors and Accruals | <p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p> |
| Liabilities - Interest Bearing Borrowings | <p>Accounting Policy: initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 1.30% and 5.40% (2020: 1.45% and 6.70%)</p> <p>Carrying amount: approximates fair value.</p> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 12. FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

| | 2021 | Due < 1 year | Due > 1 year, ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|------------------------------|------|--------------|-------------------------|---------------|------------------------------|-----------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial Assets | | | | | | |
| Cash & Equivalents | | 2,384 | | | 2,384 | 2,384 |
| Receivables | | 2,082 | 41 | 28 | 2,151 | 1,865 |
| Total | | 4,466 | 41 | 28 | 4,535 | 4,249 |
| Financial Liabilities | | | | | | |
| Payables | | 1,617 | | | 1,617 | 1,088 |
| Current Borrowings | | 509 | | | 509 | 450 |
| Non-Current Borrowings | | | 6,002 | | 6,002 | 5,941 |
| Total | | 2,126 | 6,002 | | 8,128 | 7,479 |

| | 2020 | Due < 1 year | Due > 1 year, ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|------------------------------|------|--------------|-------------------------|---------------|------------------------------|-----------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial Assets | | | | | | |
| Cash & Equivalents | | 1,054 | | | 1,054 | 1,054 |
| Receivables | | 2,013 | 60 | 28 | 2,101 | 1,790 |
| Total | | 3,067 | 60 | 28 | 3,155 | 2,844 |
| Financial Liabilities | | | | | | |
| Payables | | 722 | | | 722 | 722 |
| Current Borrowings | | 1,455 | | | 1,455 | 1,433 |
| Non-Current Borrowings | | | 5,390 | 3,650 | 9,040 | 8,919 |
| Total | | 2,177 | 5,390 | 3,650 | 11,217 | 11,074 |

The following interest rates were applicable to Council's borrowings at balance date:

| | 30 June 2021 | | 30 June 2020 | |
|----------------------------|--------------------------------|----------------|--------------------------------|----------------|
| | Weighted Average Interest Rate | Carrying Value | Weighted Average Interest Rate | Carrying Value |
| | % | \$'000 | % | \$'000 |
| LGFA Cash Advance Facility | 2.10 | 1,390 | 2.20 | 8,650 |
| LGFA Fixed Interest Rates | 4.62 | 5,000 | 4.70 | 1,845 |
| | | 6,390 | | 10,495 |

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. AU of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 13 - COMMITMENTS FOR EXPENDITURE

| | 2021 | 2020 |
|--|---------------|--------------|
| Notes | \$'000 | \$'000 |
| Other Expenditure Commitments | | |
| Audit Services | 43 | |
| Employee Remuneration | 621 | 1,766 |
| Cleaning Services - Building Cleaning | 100 | 230 |
| Cleaning Services - Public Conveniences | 53 | 94 |
| Airport Management | 233 | 231 |
| Cemetery Management | 294 | 112 |
| Business Intelligence Reporting Software | 71 | 118 |
| Kerbside Residual Waste, Comingled Recycling and Organics Collection | 4,891 | 112 |
| Bulk Haulage and Disposal of Residual Waste and Comingled Recycling | 8,430 | 167 |
| Kerbside Comingled Recycling Processing | 10 | 10 |
| | 14,736 | 2,840 |
| These expenditures are payable: | | |
| Not later than one year | 2,896 | 1,333 |
| Later than one year and not later than 5 years | 6,512 | 1,507 |
| Later than 5 years | 5,328 | |
| | 14,736 | 2,840 |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 14 • FINANCIAL INDICATORS

| | 2021 | 2020 | 2019 |
|--------------------------------|------|------|-------|
| Operating Surplus Ratio | | | |
| <u>Operating Surplus</u> | 2.0% | 4.2% | -0.9% |
| Total Operating Income | | | |

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

| | | | |
|----------------------------------|-----|-----|-----|
| <u>Net Financial Liabilities</u> | 28% | 39% | 52% |
| Total Operating Income | | | |

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These **Adjusted Ratios** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

| | | | |
|---|------|------|------|
| Adjusted Operating Surplus Ratio | 2.4% | 3.6% | 2.2% |
| Adjusted Net Financial Liabilities Ratio | 37% | 50% | 63% |

Asset Renewal Funding Ratio

| | | | |
|---------------------------------------|-----|-----|------|
| <u>Net Outlays on Existing Assets</u> | 82% | 95% | 115% |
| Net Asset Renewals • IAMP | | | |

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 15 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

| | 2021 \$'000 | 2020 \$'000 |
|---|---------------------|---------------------|
| Income | 26,308 | 27,786 |
| Expenses | <u>(25,770)</u> | <u>(26,622)</u> |
| Operating Surplus/ (Deficit) | 538 | 1,164 |
| Net Outlays on Existing Assets | | |
| Capital Expenditure on renewal and replacement of Existing Assets | (3,867) | (4,046) |
| Add back Depreciation, Amortisation and Impairment | 7,837 | 7,349 |
| Proceeds from Sale of Replaced Assets | <u>260</u> | <u>137</u> |
| | 4,230 | 3,440 |
| Net Outlays on New and Upgraded Assets | | |
| Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i> | (2,105) | (817) |
| Amounts received specifically for New and Upgraded Assets | 780 | 104 |
| Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i> | <u>117</u> | <u>55</u> |
| | (1,208) | (658) |
| Net Lending / (Borrowing) for Financial Year | <u>3,560</u> | <u>3,946</u> |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 16 • OPERATING LEASES

Council as a Lessee

The following are amounts recognised on profit or loss:

| | |
|---|-----------|
| Expenses relating to leases of low value assets | 69 |
| | <hr/> |
| Total amount recognised in profit and loss | 69 |
| | <hr/> |

Council as a Lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Future minimum rentals receivable under non-cancellable operating leases as at 30 June 2021 are as follows:

| | 2021 | 2020 |
|--|------------------|-----------------|
| | \$'000 | \$'000 |
| Not later than one year | 86 | 89 |
| Later than one year and not later than 5 years | <hr/> 173 | <hr/> 9 |
| | <hr/> 259 | <hr/> 98 |

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 17 -SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2019-20; 9.50% in 2020-21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2019-20) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

**Note 18 · CONTINGENT ASSETS AND CONTINGENT LIABILITIES NOT
RECOGNISED IN THE BALANCE SHEET**

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1,360 km of road reserves of average width 20 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no notices of appeal against planning decisions made prior to reporting date.

Note 19 · EVENTS AFTER THE BALANCE SHEET DATE

There were no events after the Balance Sheet Date to be disclosed.

Port Pirie Regional Council
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 20 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 13 persons were paid the following total compensation:

| | 2021 | 2020 |
|--|----------------|----------------|
| | \$ | \$ |
| Salaries, allowances & other short term benefits | 945,386 | 975,550 |
| TOTAL | 945,386 | 975,550 |

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

| | 2021 | 2020 |
|---|-------------|--------------|
| | \$ | \$ |
| Planning and building applications fees | 225 | 1,299 |
| TOTAL | 225 | 1,299 |

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

KMP and relatives of KMPs own retail businesses from which council made purchases during the year. The total value of the purchases was \$1,638.10 as at 30 June 2021.

Key management personnel or close family members (including related parties) lodged a total of one planning and building applications during the year. In accordance with the Local Government Act 1999, these persons declared conflicts of interest and took no part in the assessment or approval processes for these applications.

One planning and building approval, with and without conditions, was granted during the year. Total fees for this application (all of which are payable on lodgement) amounted to \$225.50.

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INDEPENDENT AUDITOR'S REPORT

To the members of Port Pirie Regional Council

Opinion

We have audited the accompanying financial report of Port Pirie Regional (the Council), which comprises the statement of financial position as at 30 June 2021, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Port Pirie Regional Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's responsibility for the financial report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor
Partner

19 November 2021

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Simon Smith CA, FCPA
David Sullivan CA, CPA
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To the members of Port Pirie Regional Council

Opinion

We have audited the compliance of the Port Pirie Regional Council (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 have been conducted properly and in accordance with law.

In our opinion, Port Pirie Regional Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2020 to 30 June 2021.

Basis for opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's responsibility for internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our independence and quality control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Council to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.


Limitations of controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitation of use

This report has been prepared for the members of the Council in Accordance with Section 129 of the *Local Government Act 1999* in relation to the internal controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor
Partner

19 November 2021


Port Pirie Regional Council

Annual Financial Statements for the year ended 30 June 2021

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Coalface SA Council for the year ended 30 June 2021, the Council's Auditor, Galpins Accountants, Auditors and Business Consultants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Mr Peter Ackland
CHIEF EXECUTIVE OFFICER
.....
Mr Alan Rushbrook
PRESIDING MEMBER
AUDIT & RISK MANAGEMENT COMMITTEE

Date: 19th October 2021

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PORT PIRIE REGIONAL COUNCIL

GENERAL PURPOSE FINANCIAL STATEMENTS

For the year ended 30 June 2021

Statement by Auditor

I confirm that, for the audit of the financial statements of Port Pirie Regional Council for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (Including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

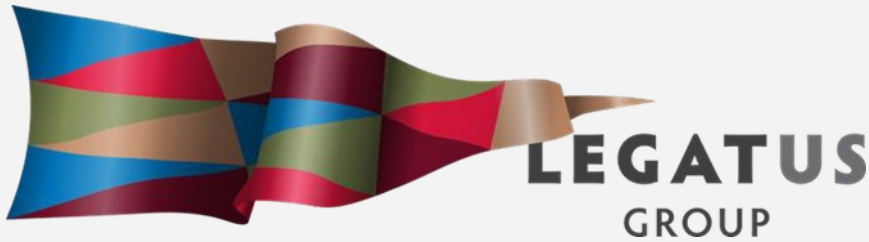
This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulation 2011*.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor

Partner

19 November 2021



2020/2021 ANNUAL REPORT

The Legatus Group Charter requires that the AGM receive the Legatus Group's Annual Report which may incorporate reports from committees and any representatives reports from other organisations.

The Legatus Group AGM held on Friday 3 September 2021 adopted the following report.

The Legatus Group Charter clause 6.3 Annual Report

- 6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.
- 6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.
- 6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.

The Legatus Group is a regional subsidiary of:

- Adelaide Plains Council
- Barunga West Council
- Clare & Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is referred. The Legatus Group is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

Contact Details: Address: 155 Main North Road CLARE SA 5453 PO Box 419 CLARE SA 5453

Telephone: 0407819000

Email: ceo@legatus.sa.gov.au

Website: www.legatus.sa.gov.au

Legatus Group Board of Management: The Board consists of all principal members (Mayors) of the Constituent Councils which for 2020/2021 were:

| Council | Delegate |
|---------------------------------------|------------------------|
| Adelaide Plains Council | Mayor Mark Wasley |
| Barunga West Council | Mayor Leonie Kerley |
| Clare & Gilbert Valleys Council | Mayor Wayne Thomas |
| Copper Coast Council | Mayor Roslyn Talbot |
| District Council of Mount Remarkable | Mayor Phillip Heaslip |
| District Council of Orroroo Carrieton | Mayor Kathie Bowman |
| District Council of Peterborough | Mayor Ruth Whittle OAM |
| Light Regional Council | Mayor Bill O'Brien |

| | |
|-----------------------------|--|
| Northern Areas Council | Mayor Denis Clark - Mayor Ben Browne replaced MayorClark from 27 November 2021 Legatus Group meeting. |
| Port Pirie Regional Council | Mayor Leon Stephens |
| Regional Council of Goyder | Mayor Peter Matthey OAM |
| The Barossa Council | Mayor Bim Lange OAM |
| The Flinders Ranges Council | Mayor Peter Slattery - Mayor Greg Flint replaced Mayor Slattery from 5 March 2021 Legatus Group Meeting. |
| Wakefield Regional Council | Mayor Rodney Reid |
| Yorke Peninsula Council | Mayor Darren Braund |

Office Bearers for 2020/21

| Chairman | Mayor Peter Matthey OAM |
|--|---|
| Deputy Chairs | Mayor Bill O'Brien Mayor Rodney Reid |
| South Australian Regional Organisation of Councils | Mayor Peter Matthey Mayor Bill O'Brien |
| Chief Executive Officer | Mr Simon Millcock |
| Auditor | Dean Newberry and Associates |

The following meetings of the Board of Management were held during the 2020/21 year:

- 3 July 2020 Special Meeting online
- 14 August 2020 Special Meeting online
- 4 September 2020 Annual General Meeting Quorn
- 4 September 2020 Ordinary General Meeting Quorn
- 27 November 2020 Ordinary General Meeting online
- 5 March 2021 Ordinary General Meeting Ardrossan
- 11 June 2021 Ordinary General Meeting Mallala

There were five advisory committees in 2020/2021 and all agendas and minutes from the Board meetings and Committees are published on the Legatus Group Website. All advisory committee minutes were provided in the agendas to the Legatus Group Ordinary General meetings. The Constituent Councils are provided with the Board Agendas, Minutes, Annual Reports, Business Plan and Budgets and Quarterly Financial Reports.

| Committee | Members | Meeting Dates |
|---|---|---|
| Audit Committee | Mayor Kathie Bowman (Chair) Mayor Denis Clark replaced by Mayor Rodney Reid at 3 June 2021 meeting Mr Peter Ackland Mr Colin Byles Mr Ian McDonald | 21 August 2020 13 November 2020 19 February 2021 3 June 2021 |
| Management Group (Council CEOs) | Mr Colin Byles (Northern Areas) (Chair) Mr James Miller (Adelaide Plains) Mr Martin McCarthy (Barossa) Ms Maree Wauchope (Barunga West) Dr Helen Macdonald (Clare & Gilbert Valleys) Mr Russell Peate (Copper Coast) Mr Eric Brown (Flinders Ranges) Mr David Stevenson (Goyder) Mr Brian Carr (Light) Mr Sam Johnson (Mt Remarkable) Mr Dylan Strong (Orroroo/Carrieton) Mr Peter McGuinness (Peterborough) replaced by Mr Stephen Rufus Mr Peter Ackland (Pirie Regional) Mr Andrew MacDonald (Wakefield) Mr Andrew Cameron (Yorke Peninsula) | 14 August 2020 17 December 2020 12 February 2021 14 May 2021 |
| Road & Transport Infrastructure Advisory Committee: | Dr Helen Macdonald Chair (CEO Clare & Gilbert Valleys Council) Lee Wallis (Goyder) Steve Kaesler (Barossa) Tom Jones (Adelaide Plains) Mike Wilde (Department of Planning, Transport and Infrastructure) Kelly-Anne Saffin (CEO RDA YMN) Dylan Strong (CEO Orroroo Carrieton) Michael McCauley (Yorke Peninsula) Stuart Roberts (Wakefield) Mike Burger (Flinders Ranges) | 7 August 2020 18 November 2020 12 February 2021 14 May 2021 |
| Community Wastewater Management Advisory Committee | Andrew MacDonald Chair (CEO Wakefield) Gary Easthope (Clare and Gilbert Valleys) Adam Broadbent (Light) Matthew McRae (Copper Coast) Riaz Uddin (Goyder) Hayden Battle (Wakefield) | 12 August 2020 10 November 2020 11 February 2021 17 May 2021 |
| Visitor Information Services | Stephen Rufus Chair (CEO Peterborough) from 19 Feb 2021 Paula Jones (Clare Valley Wine Food and Tourism Centre) till 19 Feb 2021 Glen Christie (Port Pirie) Anne Hammond (Yorke Peninsula) Lynn Spurling (Copper Coast) Jo Seabrook (The Barossa) Liz Healy (Light Regional) Shirley Dearlove (Peterborough Council) Jeremy Carn (RDA Far North) | 14 August 2020 6 November 2020 19 February 2021 |

Chairman's Report

It has been my pleasure to serve as Chairman in 2020/21 and I take this opportunity to report on some highlights of the past year.

We saw the continued disruption and impacts of COVID-19 including the extended need for some meetings to be held on-line. Member councils should be recognised for the support to their communities and I note that the Wakefield Regional Council was awarded the 'Excellence in Local Economic Development' Award for its COVID support program.

The Legatus Group provides a pivotal role to member councils in advocating on both regional and state-wide issues. This has included the continued advocacy on rating equity associated with major energy producers, community wastewater management schemes, regional roads funding and coastal management. I find it extremely frustrating that we have been unable to achieve a satisfactory outcome at this point in time in relation to rating equity.

We provided a leadership role for the South Australian Regional Organisation of Councils (SAROC) via the Waste Management Infrastructure for South Australian Regional Local Government report and the SA Regional Waste Pathways Forum.

Support has been provided to member councils via advocacy through the LGA on the new Planning and Design Code and the Local Government Reform Bill.

The Legatus Group provided support at a state level with the Department of Innovation and Skills re the Creative Industries and to both Mainstreet SA and Parks and Leisure Australia SA/NT to hold their conferences in our region.

At a more regional level the report on reconciliation and work on cultural awareness has been of great support to member councils. The commitment by the Legatus Group on issues such as wellbeing and volunteering have seen several projects and reports progress as we continue to advocate for increased inclusiveness, mental health and aligned services. Our advocacy included support for the extension of the two Family and Business Support Mentors through Dept Primary Industries and Regions within our northern councils.

The Legatus Group acknowledged the Australian Governments rollout of the Drought Communities Funding. This included assisting with securing a South Australia Drought Resilience Adoption and Innovation Hub which was led by the University of Adelaide. The Legatus Group is a Local Government project partner and it is pleasing to see that its head office will be established in the region along with one of the nodes.

Works have commenced on several National and State Highways with long overdue work in our region after years of lobbying. The Road and Transport Infrastructure Advisory Committee have been active this year via updates to our Regional Roads Plan and renewed Deficiency Action Plan. There was a robust assessment of this year's Special Local Roads Program funding applications.

The 2021 Legatus Group Road and Transport Forum provided the opportunity for member councils to come together and discuss and be more informed on issues around areas such as heavy vehicle access.

The Legatus Group are seeking to increase the level of productivity, safety and community connectivity through increased funding for local significant roads. This requires fairer funding models to address the regions local roads infrastructure deficiencies and the release this year of our video seeking increased support was part of the broader Local Govt Association approaches to the Australian Government. The initial work undertaken on the socio-economic impacts Road Deficiency Report will be expanded in the coming year to assist with developing the required data for continued advocacy.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board. This year's Yorke Mid North Forum Water for our Future was a success.

The region has been proactive in supporting the challenges of our changing environment through the management of the Sector Agreement for the Climate Change Adaptation Plan. This included the development of the new Northern and Yorke Climate Change Sector Agreement which now includes the Barossa, Light and Adelaide Plains Councils. The concept plans for a Sustainability Hub were completed through our regional partnership approach.

The Legatus Group managed the Northern and Yorke Coastal Management Action Plan stage 1 implementation on behalf of the Northern and Yorke Landscape Board which resulted in several projects being undertaken across the Yorke Peninsula. The continued support for the Northern and Yorke Coastal Management Action Plan included the coordination of workshops and a grant application through the Northern and Yorke Landscape Board. The Legatus Group have been an active supporter of the SA Coastal Council Alliance.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

We acknowledge the RDA's who have committed their staff to be members of several Legatus Group Advisory Committee and or Project Reference Groups.

The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums. I also note with positivity of the CEO and the staff's efforts to support other regional councils through their roles and specifically to the CEO who Chaired the Regional LGA Executive Officers Forum. These collaborations included several forums and workshops which have assisted not only the Legatus Group members but also SAROC, and their input is commended.

The collaboration and establishment of MoUs and partnerships with universities has been strengthened during the past year and provided valuable reports through research and partnerships.

This has allowed 11 cost effective research projects in areas such as tourism (mixed reality and accessibility), asset management (pump monitoring), waste (cost model, use of organic waste, supply chain for circular economy), wastewater (design criteria) and reconciliation. These are providing appropriate identification for advocacy and decision making in areas that are of significance to local government, stakeholders and community.

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies.

There has been valuable feedback gained from the Legatus Group Management Group meetings and information sharing opportunities by and for the CEO group.

The Community Wastewater Management Advisory Committee assisted in gaining a further extension of the Joint CWMS program until June 2022, staging of a successful SA conference and assisting with a reform paper now being developed by the LGA CWMS Committee. Their continued work on issues around training associated with compliance is gaining traction.

The Legatus Group Visitor Information Services Advisory Committee have provided a great support especially around the reopening of tourism in our region. Their workshop on story telling was well attended and they have provided direct input to two projects being progressed through the Yorke Peninsula Councils with regards accessible tourism and the Remarkable South Flinders Ranges Councils Tourism Alliance. It was noticeable that there was a reduced attendance by the six State Government Members of Parliament, and our Federal Member although the Hon Geoff Brock is an exception and is a regular attendee. I note that we have continued to provide the opportunity for dialogue to all MPs.

In closing I would like to thank everyone who has taken a proactive role in progressing the strategic initiatives of the region. I thank Mayors Bill O'Brien (and in his role on SAROC) and Rodney Reid for your roles as Deputy Chairs.

Feedback tells me that the reports prepared by the Legatus Group CEO and progressed to SAROC and other stakeholders and partners in all tiers of government are well received. The organisations positive approach to strong partnerships and a collaborative approach, with our other regional local government associations, stakeholders and tiers of government continues. These activities are coordinated and managed by our CEO Mr Simon Millcock. I wish to thank him for his committed, dedicated and consistent approach in the development and delivery of the of the goals and directions of the board.

I would like to acknowledge all the Board members and those who have committed time to the Advisory Committees. Your valuable service to the communities and the region continues to provide much needed leadership into the future.

Mayor Peter Matthey OAM

Chairman Legatus Group

CEO Report

Firstly, I would like to acknowledge the support provided to me by the Chair and Deputy Chairs, Board, CEOs, Committees, Regional Partners and the Legatus Group staff in making the past year extremely productive and enjoyable.

This year provided consolidation for the positioning of the Legatus Group and the opportunity to expand and support state-wide, regional and subregional programs and research. This was made possible by reducing the reserves of which \$493,077 from the LGA Regional Capacity Building Allocations was required to be acquitted by 30 June 2021.

We were successful with grant applications and contracts to provide services which have been acquitted or reported on accordingly. There was \$333,151 generated from this income stream plus reimbursements and other income of \$105,679. As such 70% of the Legatus Group's income came from outside its membership fees.

This has helped to place the Legatus Group in a solid financial position which is reflected in the 2021 – 2022 business plan and budget whilst consideration is needed to not raise expectations of increased capacity and or project delivery into the future due to the reliance on grants.

Of special mention during the past year is the partnerships developed with several universities through formal MoU's, collaborative agreements and the use of the APR.Intern program. This not only made the research reports extremely cost effective but provided greater links between universities and local government.

This year saw my attendance and deliver of agendas, minutes and reports to nearly 40 Legatus Group Board / Committee, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of several regional forums, workshops and webinars. There was considerable time spent with the development and management of reference groups for nearly all projects.

Due to the employment of 3 extra Project Officers, there was increased HR requirements whilst their employment allowed an increase in strategic development which included my time with the review of the Legatus Group Strategic Plan. Other administration responsibilities included for part of the year as Chair of the Regional LGA Executive Officers, Secretariat to the Murray Darling Association Region 8 and a member of LGA Functional Support Groups associated with COVID-19 reference groups.

Plus, I am a member of the Yorke Mid North Alliance and the Northern and Yorke Landscape Board Aboriginal Engagement Committee. My time was also provided to the Local Government Information Technology SA Awards, Volunteering Strategy for SA and the SA Creative Industries Think Tank.

There was an increased level of conference, forums, workshops and webinars which included (1) Sustainable Regions through Parks, Recreation, Sport and the Environment (2) Legatus Group CWMS Risk Assessment Workshops (3) Heavy Vehicle Access (4) Coastal Management Strategic Planning (5) SA/NT Parks and Leisure

Regional Conference (6) SA CWMS Conference (7) YMN Alliance Forum (8) Legatus Group Visitor Information Services Forum (9) SA Regional Creative Industries Conference (10) Regional Women's Networking Event (11) Legatus Group Roads Forum (12) Cultural Awareness Training and (13) SAROC Regional Waste Pathways Forum. These provided valuable opportunities for increased knowledge for both Elected Members and Operational Staff for member councils.

There was the commencement of projects associated with water and waste via:

1. Sub-regional projects for Smart Irrigation and Storm Water Harvesting which focus on urban areas. This has shown strong interest in the role Local Government can have with regional partners and the inaugural SA Drought Innovation and Adoption Hub of which the Legatus Group is a member.
2. The Legatus Group were commissioned by the SA Regional Organisation of Councils (SAROC) and secured funding from Green Industries SA to progress regional waste management for Local Government.

The Community Wastewater Management Schemes work continued to provide valuable support across regional SA. This including a series of workshops and a discussion paper which assisted the LGA CWMS Committee in looking to develop a reform paper. The LGA have again advised of the value of this work by supporting an extension of funding until June 2022.

A focus on Community Development via the Brighter Futures and Volunteering had mixed results with the Brighter Futures program which was intended for roll-out in the Flinders Ranges Council and District Council of Orroroo Carrieton unable to proceed due to COVID-19 and Council staffing constraints resulting from the rollout of Drought Communities Fund projects. Discussions have been

held to revamp this project. The Youth Volunteering project resulted in a series of videos produced that feature reasons why youth are volunteering and some training was provided to young people around wellbeing.

The Wellbeing Gap Analysis report associated with the 7 Northern Councils was just about completed and will provide a valuable document for the future lobbying efforts. Support was provided for the extension of the 2 Family and Business Support Mentors mentioned in the report.

The formation this year of the Remarkable South Flinders Ranges Councils Tourism Alliance and the Yorke Peninsula Tourism Accessibility Working Group and the management of the Northern and Yorke Coastal Management Action Plan are three examples of where the Legatus Group can provide a management role.

The following is a list of 2020/2021 Legatus Group reports which are being used to further progress actions and they can now be found on the Legatus Group Website:

1. Creative Industries in the Legatus Group Region. The research project was completed and a series of projects are now being progressed.

2. Tourism and the use of Mixed Reality. This report was a collaboration between the Legatus Group and Flinders University and looks at the options for Augmented and Virtual Reality Storytelling for the region.
3. Inclusive and Accessible Tourism Experiences Yorke Peninsula. This report provides a critical analysis of the literature and identifies Opportunities and Gaps in the Yorke Peninsula as a destination of choice for people with a disability.
4. Reconciliation Action Planning Northern and Yorke Region. Following input from the reference group and a cultural review the report by the Adelaide University was completed in October 2020.
5. Waste Management Infrastructure for South Australian Regional Local Government & Regional SA Waste and Resource Recovery Background Report by Rawtec. These 2 reports will assist with future actions regarding Waste Management for Regional Local Governments in SA and for the development of the Legatus Group Waste Management Action Plan.
6. Making and Using Organic Compost report. This builds on a previous study of biosolids and septage waste within Legatus Group councils which found that there was insufficient volume of this material to establish a composting plant.
7. Evaluation of expansion options for existing CWMS in SA. This report was instigated due to many CWMS having reached or are approaching their treatment capacity due to population growth, climate change impact and growing demand for recycled water.
8. Socio-Economic Impacts of Road Deficiency Report. This report assesses (qualitatively and quantitatively, where possible) the economic, social and environmental impacts/ costs from not being able to upgrade major roads to a fit for purpose standard due to insufficient funding. This can be used to support advocacy efforts of the Legatus Group and its member Councils for securing required funding.
9. PROJECT 155 Mid North Sustainability Hub Concept Plan. This involved the development of a concept plan and was the next stage of progress towards a Regional Sustainability Hub.
10. Future Drought Fund report. This looked at the opportunities for the Northern and Yorke Region.

There was also a series of webinars undertaken which have been recorded and produced and they can be found on the Legatus Group website.

Greater use of social media was undertaken with the use of a Legatus Group Facebook and LinkedIn pages. These included the release of videos re Youth Volunteering, Roads Equity and Youth into Music and a SA Regional Creative Industries Showreel.

Observation: This year has seen an increase in sub-regional support via an increasing number of collaborations occurring between councils that have been supported by the Legatus Group. Support to councils has been a focus and it was pleasing to see the value of having some extra resources (people and cash) being utilised during this year. The continued collaborations with the Northern and Yorke Landscape Board and RDA Yorke Mid North add value to all 3 organisations and this year has seen increased involvement with RDA Barossa Light Gawler Adelaide Plains.

During the year there was a review of the Legatus Group Strategic Plan and an external review of my performance. There were several synergies between both including the need to have a greater strategic focus with clearer and more relevant goals and objectives. Support was identified for bringing forward potential projects and responsiveness to member Council proposals with the promotion of subregional and focus groups as good examples of joint shared initiatives.

I would like to sincerely thank the support I received from Paul Chapman, Bridget Johns, Moira Coffey, Sarah Cheesmur and Sean Cheriton. Working as a team in isolation across a myriad of topics had its challenges but the resulting work from all was of a professional standard that reflected well for the Legatus Group.

Simon Millcock

CEO Legatus Group

The Legatus Group Audit and Risk Committee summary of activities undertaken, and recommendations made during 2020-2021. The committee met on 4 occasions with the following attendance.

| Date | No of Members Attending |
|------------------|-------------------------|
| 21 August 2020 | 5 |
| 13 November 2020 | 5 |
| 19 February 2021 | 4 |
| 3 June 2021 | 4 |

| Committee Member | No of Meetings Attended |
|---|-------------------------|
| Chairman Mayor Kathie Bowman | 4 |
| Mayor Denis Clark till 19 February 2021 | 3 |
| Mayor Rodney Reid from 3 June 2021 | 1 |
| Peter Ackland | 3 |
| Colin Byles | 3 |
| Ian McDonald | 4 |

The following table sets out the principal issues addressed by the Committee for 2020-2021 year.

| Principal Issues Examined | Recommendations to Board |
|--|--|
| Financial Report | No issues, unqualified audit, adopted for the 19/20 financial year. |
| Review of budget against actuals | Noted no issues and supported the allocation of the expenditure identified of carry over reserves and accumulated surplus for business plan and budgets. |
| Review of work plan, internal controls | <ol style="list-style-type: none"> 1. Work planned maintained and adoption of recommendations by Auditor for increased internal controls – recommended for the Legatus Group consider adopting: <ol style="list-style-type: none"> a. Budget Framework Policy b. Code of Conduct for Employees 2. Draft policies developed. 3. Recommended an external review of CEOs performance which was undertaken. 4. Recommended that Legatus Group Audit and Risk Management Committee be provided access the read only format to the financial transaction reports of the Legatus Group. 5. Assisted with and provided recommendations re the provision of Financial Management Services |
| Charter | Recommended the Legatus Group adopt the variation to item 5.1 of the Legatus Group Charter as set out in item 3.2 of the Legatus Group Audit and Risk Management Committee meeting held on 22 May 2020 and they authorise the Legatus Group CEO to comply with the Local Government Act requirements to secure the variation to the charter. Completed. |
| Business, Budget and Strategic Plan | Noted the development of the 2020-2021 business plan and budget. Recommended the review of the Legatus Group Strategic Plan and provided input to the review. |
| Membership | Recommendations to Board re membership of Audit Committee |
| Equity / reserves | Recommendations to Board on levels to be held |

Mayor Kathy Bowman
Chairman Legatus Group Audit and Risk Management Committee

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