

**PORT PIRIE REGIONAL COUNCIL ANNUAL REPORT**  
**2022-2023**  
**“JOIN US ON THE JOURNEY”**



Port Pirie Regional Council webpage

**WARNING:** This report contains the name and image of an Aboriginal person who has passed





Jessica TURNER,  
Adnyamathanha, Nukunu, Kokatha people, South Australia  
*Thalpiri Yarta*, 2017

*Thalpiri Yarta is the Nukunu name for Port Pirie. The Port Pirie region was once used as a central location for all Aboriginal groups and tribes from around the area to meet and come together to trade materials and other products. In my painting I have incorporated Port Pirie and the Pirie River and interpreted how the area was used as a meeting place. We also believe the hills and region was created by the Great Dreamtime Serpent “Akurra”, which I have also included to represent the Hills. I also wanted to include the “Yirityi”, Crab, which is also well known in Port Pirie Coastal area.*

# ACKNOWLEDGEMENT OF COUNTRY

Port Pirie Regional Council acknowledges the Nukunu people as the traditional owners and custodians of the lands of the Port Pirie township and northern regions and the Narungga people to the south west.

We honour their ongoing cultural and spiritual connections to country and pay our respects to their Elders past and present. We respect the cultural heritage, customs and beliefs of all Indigenous peoples and extend that respect to other Aboriginal and Torres Strait Islander people who live in the region.

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# MESSAGE FROM THE MAYOR AND CEO

## Introduction

We are proud to present Port Pirie Regional Council’s 2022/23 Annual Report, highlighting the many achievements made by Council during the year.

This year marked the beginning of a period of exciting transformation and growth for the Port Pirie Region with the creation of the Port Pirie Taskforce. This partnership between Port Pirie Regional Council, the South Australian Government and the Targeted Lead Abatement Program (TLAP) is working towards exciting advances in lead abatement, housing and amenity improvements for Port Pirie.

Council is also exploring land development options to create opportunities for economic growth while unlocking tourism and lifestyle benefits for those who live, work in or visit our region.

Looking around all of Council’s townships, you will notice the efforts of our Outdoor workforce to improve our local streetscapes, such as extra plantings in the Main Street of Port Pirie.

### Our Community *(including housing)*



### Our Lifestyle



### Our Economy



### Our Leadership



The combination of physical works conducted and planning undertaken this year will contribute to Council’s Community (Strategic) Plan vision of improving the look, feel and perception of Port Pirie and the Council region.

## Partnerships

A key focus in Port Pirie Regional Council’s Community (Strategic) Plan 2020-2025 is developing strong mutually beneficial partnerships to increase opportunities for positive outcomes within our community.

The Port Pirie Taskforce is one of the best cross-agency partnerships that we have experienced, bringing multiple organisations with the same vision together to achieve our shared goal of improving the appearance, environment and perception of Port Pirie.

We look forward to continuing these partnerships and seeing these plans come to life.

## Land Development Options

Port Pirie Regional Council is working towards land development options for the land adjacent to the Port Pirie Beach Caravan Park and the Royal Port Pirie Yacht Club site. Council is close to finalising the provision of a balance of land from the State Government with the intention of undertaking an Expression of Interest process.

The Royal Port Pirie Yacht Club site is part of the Port Pirie Riverbank Precinct Master Plan Stage 2. Council has held discussions with the Yacht Club and an understanding has been reached to offer this land to market as a potential hospitality or visitor attraction development.



## Housing

Council understands the importance of housing in a tough financial climate and there are up to 100 allotments of different sizes and styles that have been lodged with Council for development approval. These will provide a range of short to medium term new housing and accommodation options.

Council is also undertaking the South West Drainage Scheme which will unlock up to 600 allotments for future housing development.

## Financial Performance

Port Pirie Regional Council is pleased to report an operating surplus of \$1.813m (before the inclusion of capital income and adjustments) compared to a surplus of \$1.621m in 2021/22.

Council also performed a series of capital works projects throughout the Council region, with \$6.756m of works completed. Of these, \$1.316m was for new and/or upgraded assets while \$5.44m was for the renewal or replacement of existing assets.

Given the potential new developments and the State Government's focus on our region through the Port Pirie Taskforce, Port Pirie Regional Council sees opportunities to embrace new developments and continue the good work to upgrade the amenities and improve the perception of Port Pirie.

Council is looking forward in the coming years to continuing to work with other agencies on several major projects that will have significant positive impacts for the Port Pirie Region.

As a community, we can all appreciate the benefits of living in the Port Pirie Regional Council region. Our people are welcoming and friendly, we have a multicultural population that celebrates diversity and we are a connected community with great pride. Now, let's celebrate all that is great about the Port Pirie Region and share this pride beyond our township borders.

**Leon Stephens**  
Mayor

**Peter Ackland**  
Chief Executive Officer

# COUNCIL PROFILE

Port Pirie Regional Council is the gateway to the Southern Flinders Ranges, a region that will become a world-class nature tourism destination following a \$10 million investment from the State and Federal Governments.

Port Pirie is the largest city in the State's Mid North Region and it plays an important role as a regional service centre. Port Pirie is located 220km north of Adelaide on the Upper Spencer Gulf and provides a wealth of education, health care, retail and employment services.

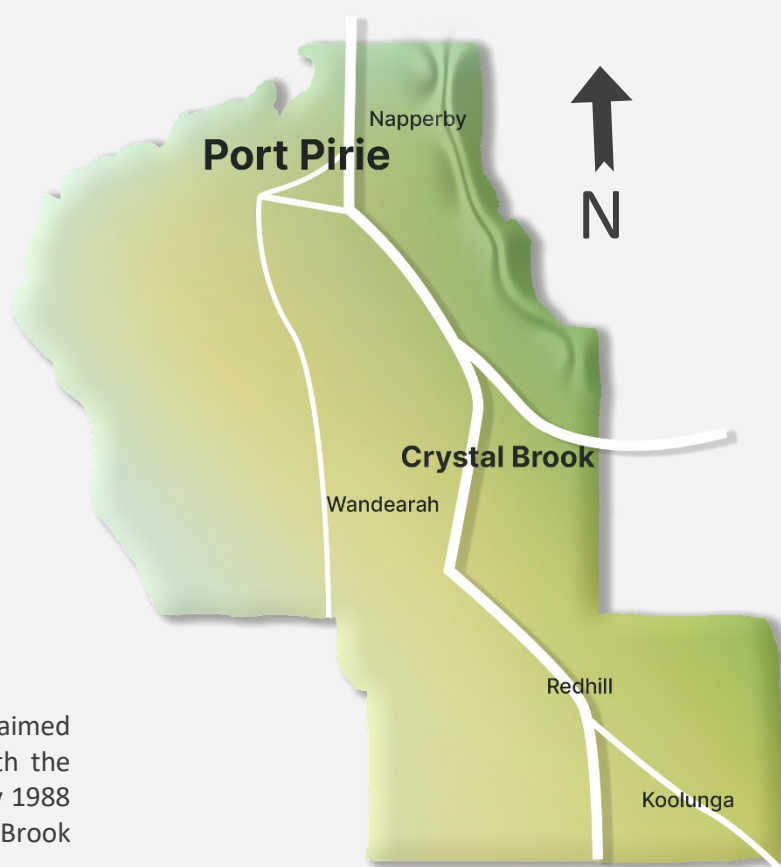
Our largest industry is Nyrstar Port Pirie, an integrated multi-metals recovery plant with the flexibility to process lead rich concentrates and smelting industry by-products including lead, silver and sulphuric acid.

The strong agricultural sector is predominantly cereal crops, other broadacre crops, sheep and cattle.

The Corporate Town of Port Pirie was proclaimed on 28 September 1876. The District Council of Crystal Brook was proclaimed on 11 November 1882 and included the area which was to become the District Council of Pirie. That severance took place as of 16 June 1892.

The District Council of Redhill was proclaimed on 5 January 1888. It amalgamated with the District Council of Crystal Brook on 1 July 1988 to become the District Council of Crystal Brook-Redhill.

The Corporate Town of Port Pirie became the City of Port Pirie on 26 February 1953 – the first provincial city in South Australia.



Port Pirie Regional Council regional map.  
Source:  
Port Pirie Regional Council, Google Maps, 2021

The Port Pirie City and District Council amalgamated with the District Council of Crystal Brook-Redhill on 17 March 1997 to become the Port Pirie City and Districts Council. A name change to Port Pirie Regional Council occurred on 1 July 1998.



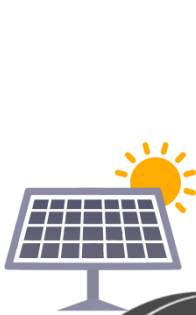




# AT A GLANCE

35,682 kwh

Solar Power generated



\$31m

Total Revenue

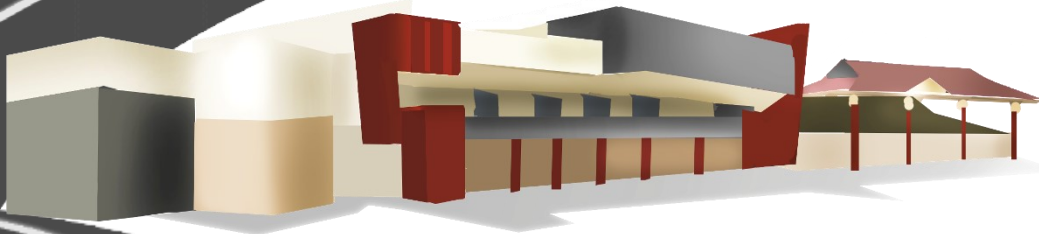


891,696

Waste bins Collected

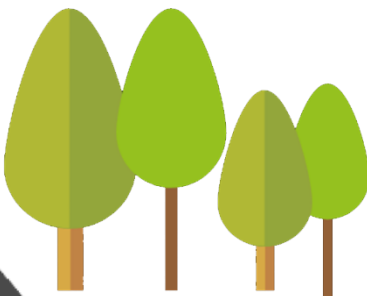
332km

Sealed Roads



9

Sports Assets



11

Jetties, Boat Ramps  
& Pontoons



6

Bridges





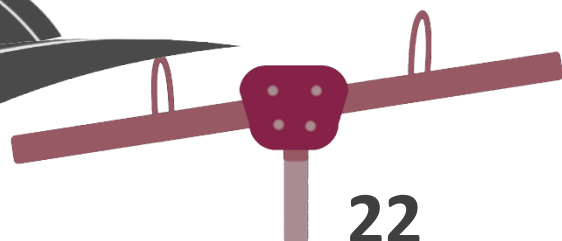
**17,282**

Total Population



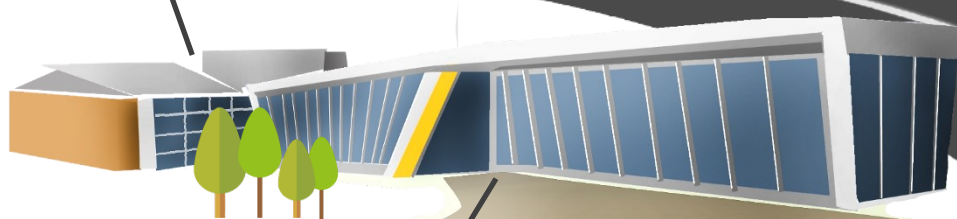
**15,152**

Visitors to the  
Visitor Information  
Centre



**22**

Playgrounds



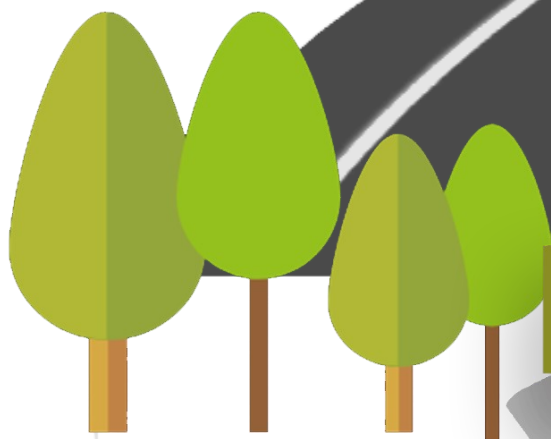
**47,658**

Visitors to both the Port Pirie  
and Crystal Brook Libraries



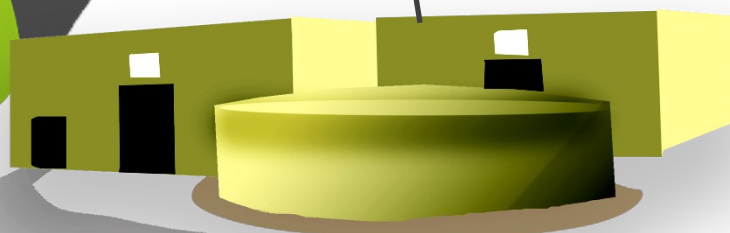
**6**

Waste Transfer Stations  
Station Tours



**67**

Parks and Reserves  
*Increase of 2*



**17 new**

Households Take the Pledge  
(to reduce waste)

**221 total**

**3,629 Tonnes**

Reduction in  
waste sent to  
landfill in 2022/23

# AUSTRALIA DAY AWARDS

Mayor Stephens congratulated the deserving recipients of Port Pirie's Australia Day Awards at the Australia Day celebrations held on Thursday 26 January 2023 at Solomontown Beach.

The Australia Day Awards recognise outstanding contributions to the local community by Individuals and an Event that has made a significant contribution both economically and socially, to the region.

## The Port Pirie Australia Day Award recipients:



### Tricia Thoman — Citizen of the Year

Although Tricia's attendance was limited to Skype and phone calls due to ill health\*, this did not stop her from continuing to participate in and support her beloved clubs.

Tricia continued to make sure that both the Port Netball and Trinity Tennis Clubs continued to run smoothly both during and off season.

Tricia's dedication and achievements span many years in the running of both clubs — with the junior players at heart, teaching them skills in their respective sport and encouraging the disadvantaged to participate so that they can achieve their best and to continue to support both associations, so that they are competitive for many years to come.

All the time and effort that Tricia volunteered behind the scenes, unseen and unspoken is invaluable. The Port Netball Clubs longest serving player, coach and committee member Tricia, an exemplary club person and a true inspiration to everyone that knew her.

A very worthy recipient of the Citizen of the Year Award for all her life contributions to the people of Port Pirie with both her achievements in her sporting career and her contribution to others through sport, especially junior development.

*\*Since receiving this award, Tricia has sadly passed away, creating an irreplaceable void within the community. She is dearly missed.*





## Young Citizens of the Year

### Zali & Neve Adams (joint recipients)

Sisters Zali and Neve Adams have played softball in Port Pirie from a young age and they have both received full Scholarships (all expenses paid) to Universities in the US. Zali chose a university where the softball coaches are pitchers, whereas Neve has chosen a university where the coaches are former catchers.

To have two sisters competing in softball for many years to then both go from local competition to State competition, to National selection then US Scholarships is quite remarkable.

In 2018, the sisters were both selected to travel to Cairns and Japan in State and National teams. At 13 and 15, the girls paired together in Softball Australia's Aussie Diamonds under 16 Development Team and the Secondary Schools under 17 State Team.

Since this time, both Zali and Neve have achieved many amazing things in their chosen sport of softball – there are quite literally too many to list!

This has led to Zali heading off to college in the US in 2021, and attending Quinnipiac University in Hamden, Connecticut and being sponsored by Adidas and Rawlings. She plays for Bobcats in the highest college competition in the States. This had been Zali's dream for a long time and is an enormous achievement.

Neve has also been fortunate enough to gain a full scholarship to Odessa College in Texas beginning in August 2023, with three other college offers to choose from.

Both Zali and Neve have shown themselves to be top level performers and true sportspersons in softball and their futures are looking very bright.



### Community Event of the Year: Crystal Brook Classic Carnival

The Crystal Brook Classic Carnival was held on 12 February 2022 and brought not only the local community, but what seemed to be the entire region together like very few summer events do.

It was a great opportunity for the Crystal Brook Football club to host a pro running meet, attracting some of the State's best runners to compete for the inaugural Crystal Brook Classic Sash. The Crystal Brook Classic is now THE country meet to attend on the athletics calendar.

For the Crystal Brook Football Club to be able to pull this together and for it to be such a huge success is an absolute credit to all involved. There is nothing else like this event anywhere else in the Mid North and it will only grow as the years go on!

The second Crystal Brook Classic Carnival was held on Saturday 28 January 2023.



## Recipients of the Crystal Brook Australia Day Awards

Mayor Stephens congratulated the deserving recipients of the Crystal Brook Australia Day Awards at the Australia Day event held in Adelaide Square, Crystal Brook on 26 January 2023.

The Australia Day Awards recognise outstanding contributions to the local community by individuals and an event that has made a significant contribution, both economically and socially, to the region.



### Citizen of the Year – Kirsty Nicolson

Kirsty Nicolson has made a significant contribution to the Crystal Brook community since moving to town when she was a secondary school student. Kirsty is a true quiet achiever – you see a job that needs doing, you turn around and the job is done all very quietly and competently by Kirsty.

She is a very humble person often doing so many of the ‘behind-the-scenes’ jobs that others don’t necessarily want to do and certainly not the tasks in the spotlight. She always attends working bees and organises or contributes to fundraising events to help community groups raise funds. Kirsty never looks for accolades or recognition for anything she does, she simply gets enjoyment from contributing in any way she can.

For over 10 years, Kirsty has been heavily involved with the Crystal Brook Swimming Club, Crystal Brook Basketball Club, Crystal Brook Football Club. For over 20 years she has also played, coached and served the Crystal Brook Netball Club including fundraising and is also a member of the Governing Councils for the Crystal Brook Kindergarten and Crystal Brook Primary School. In addition, Kirsty is a member and club representative of the Combined Sporting Bodies.

Kirsty is a truly worthy recipient of the 2023 Crystal Brook Citizen of the Year for her selfless contributions to the community.





## Junior Citizen of the Year – Daisy Gulin

Daisy is a 17-year-old student about to commence her Year 12 studies in 2023 who has been involved in various sports in Crystal Brook and the surrounding areas since she started school. Daisy coaches junior hockey, umpires junior and senior games, works on catering jobs and fills in coaching, playing and various other club duties without hesitation – she usually plays two games every weekend as well.

Daisy won the Crystal Brook Hockey Club Under 18 Girls Best and Fairest in 2022 and was also awarded the Junior Club Person trophy. She has recently been selected for the 2023 Under 18 Girls State Hockey Squad and has also been asked to take part in the Hockey SA Talented Umpire Development program – this could see her umpiring at national level in the future.



## Community Event of the Year : Crystal Brook Show

Reinstating the Crystal Brook Show in 2022 after a two-year hiatus due to COVID was no mean feat for the very dedicated but enthusiastic Crystal Brook Show Committee ably lead by President, Alex Dewar. It takes months of hard work to put together such an event and everyone on the committee did their bit to make it such a success, supported by sponsors, convenors, stewards, judges, exhibitors, prize donors and members. Despite the day being a little showery a large crowd came to support the show, many who reflected on how much they had missed it over the last two years.

A highlight of the day was the opening officiated by Commonwealth Gold Medalist, Jess Stenson who then participated in the fashion parade and made herself available to chat to people as she walked around.

Other highlights of the day included the Celtic games, sheep dog demonstrations, music, show rides and Lego masters Josh and Trent.

The show assists the town in many ways with sporting clubs benefiting financially from running all food and drink outlets while other community groups such as Apex and Lions man the entry gates and receive donations which they then put back into the community through support and grants.



The Crystal Brook Australia Day Awards were presented to the recipients at the Australia Day Breakfast held in Adelaide Square, Crystal Brook on Thursday 26 January 2023.

# CERTIFICATE OF MERIT RECIPIENTS



Pictured above left to right: Wayne Lethbridge & Trevor Edwards at the Port Pirie Council New Years Eve celebrations 31 December 2022.

Right: Stephen Duffield received his award at the Crystal Brook Australia Day Awards Ceremony 26 January 2023.



Three hard working and well-known locals were recognised with the prestigious Certificate of Merit for Outstanding Community Service.

The Certificate of Merit, awards members of the community who have contributed significantly to the Port Pirie Council region, and who have demonstrated a history of community involvement or have performed a single action of significance.

Port Pirie Regional Council congratulated the following deserving recipients of the 2023 Certificate of Merit for Outstanding Community Service.

Mayor Leon Stephens said the Certificate of Merit recipients were very deserving of their honour and reflected the sense of pride and care that makes the Port Pirie Council region such a wonderful place.

“These three Certificate of Merit recipients are great examples of the hard work and effort that goes into making our community better and improving people’s lives. We are thankful to these special individuals for the contribution they have made in our local community. I would like to congratulate them on being nominated and chosen as highly worthy award recipients,” said Mayor Stephens.



## Wayne Lethbridge

*Wayne has been contributing to the local Toy Run for many years, organising and distributing toy boxes and promoting the event in Port Pirie and local Mid North area. He is dedicated to helping people and improving lives in our community. He volunteers his time and has put in at least a 1000 plus hours over the years without asking for anything in return. Wayne is passionate and caring and has supported the vulnerable by working in the Disability sector for 20 years improving lives and going above and beyond his duties.*

*Earlier last year, Wayne was concerned for an employee who did not show for shift and out of concern he attended the employee's home to do a welfare check, only to find this worker unconscious. Wayne called for help and in turn, saved this person's life. Wayne's concern for others is always placed before himself and he has dedicated to our community and our local region, putting in his own time while working full time.*

## Trevor Edwards

*Trevor became a volunteer with Uniting Country SA in 2007 and has volunteered at the Port Pirie Community Centre ever since. Predominantly, Trevor has volunteered within the Tasty Tucker program, contributing around 390 hours each year. In addition to this, Trevor also collects donations of bread, fruit and vegetables from Woolworths four days a week, equating to approximately 180 hours per year.*

*Tasty Tucker is a program run by volunteers that provides low cost two-course meals to members of the community every Friday. When Tasty Tucker first began, the team were cooking on average 20 meals each week. Since the reintroduction of Tasty Tucker during COVID, Trevor and the team are producing up to 90 meals each Friday.*

*Trevor is passionate about his cooking and is always mindful of people's needs and requirements. He will go above and beyond for anyone. Over the years Trevor's reliability and commitment to volunteering for UCSA has been outstanding. He is always keen to offer his help and support when it comes to the other volunteers in the team. His service as a volunteer has hugely contributed to the organisation being able to offer a much-needed service within the local community.*

## Stephen Duffield

*Stephen has supported the youth of Port Pirie through the Port Pirie Youth Theatre since 2016 as well as all adult theatre productions. This includes chairing the committee for Youth Theatre since 2017 where he organises events for the cast, creates sets which can be time-consuming and ensures everything behind the scenes runs smoothly, all the while running a business.*

*Stephen's leadership and effort has encouraged people of all ages to take part in Youth Theatre, directing and supporting the future talent of our community.*

# COMMUNITY SUPPORT

\$21,500 to Community Development Associations	\$25,000 in waste subsidies for charity groups	\$9,000 to the Sporting Association
\$53,743 from the Community Assistance Fund	\$138,597 to other sporting and community organisations	



Mayor Leon Stephens, Senior Nukunu man Uncle Lindsay Thomas, Pitjantjatjara and Yankunytjatjara woman Aunty Lilian Crombie, and students from Solomontown Primary School at the 2022 NAIDOC Week flag raising ceremony.

Image of Aunty Lilian Crombie reproduced with permission from the Crombie family.



# COUNCIL COMMUNICATIONS

Port Pirie Regional Council is committed to providing more regular, timely and engaging information to the community and ensuring it is available through a range of platforms. Council has made this commitment in our Community (Strategic) Plan 2020-2025 as well as our operational Communications Strategy 2020-2023.

### Community Engagement

Through our Communications Strategy, Port Pirie Regional Council committed to increased engagement with our community.

Community engagement activities in 2022/23 included:

- 2022/23-2024/25 Draft Business Plan
- Proposal to Lease Community Land at Woodward Park
- Port Pirie Riverbank Precinct Master Plan Stage 1 Concept Design
- Port Pirie Sports Precinct Lease of Community Land
- Bowman Park Master Plan
- Nelshaby Reservoir and Lawrie Park Management Plan
- Port Pirie Riverbank Precinct Master Plan Stage 1 Concept Design
- Code of Practice for Access to Council & Committee Meetings & Documents
- Solomontown Boat Ramp Car Park Options
- Port Pirie Regional Public Health Plan 2022 – 2025
- Proposal to Revoke Community Land Classification (Vacant Land – Beach Road, Port Pirie).

### Media

Council produced 51 media releases to generate media coverage of Council’s projects, news and activities.



Port Pirie Regional Council Facebook page

### Videos

Council produced 11 videos which were uploaded to Council’s Facebook page, YouTube account or website. This included videos or reels featuring the Port Pirie Greening Program, Community Assistance Fund grants, improvements for Crystal Brook, Redhill History Month, Council’s tree trimming service, a new air-conditioning system for the Port Pirie Aquatic and Leisure Centre Gymnasium and Council’s waste and recycling facilities.

### Social Media

Council understands the importance of social media as a communications tool due to its reach and ability to provide live, real time information.

Facebook and Instagram are Council’s primary channels, however Council also has Twitter, LinkedIn and YouTube accounts.

A total of 1,536 posts were published across these channels which is a decrease of 14 from the previous year. This is in addition to Council’s associated social media pages (Discover Port Pirie, Port Pirie Regional Library and Port Pirie Regional Art Gallery).

Some other key figures:

- |                          |   |        |
|--------------------------|---|--------|
| • Facebook followers     |  | 608    |
| • Facebook reach         |  | 93.4%  |
| • Instagram followers by |  | 46     |
| • Instagram reach        |  | 181.8% |

A Facebook post on voting for Port Pirie as South Australia’s best Tourism Town generated the highest reach (18,778 in May 2023).

# COUNCIL COMMUNICATIONS (CONT'D)

## Newsletters

Port Pirie Regional Council produced monthly community newsletters to provide more frequent, relevant information in different formats while reducing costs. Our e-newsletter subscriber database has grown to 455 (an increase of 126 contacts from last year) with a corresponding print version produced and distributed at key points in the region.

## What's Next?

Council is increasing its effort to improve public perceptions of the Port Pirie region and our aim is to incorporate more positive and engaging messages across all of our online and social media platforms and through traditional and print media.

We are looking at ways to improve our current practices, including an alternative method of distributing media releases to increase engagement, expanding our photo library and increasing our social media presence across all platforms.



Port Pirie Regional Council newsletter subscription





# PROJECTS, ACTIVITIES & EVENTS

## 1. Our Community



Implementing Public Art Plan  
2021 - 2025

Australia Day & Certificate of Merit  
award presentations

NAIDOC Week activities

Winter Festival July 2022 and  
Planning the 2023 Winter Festival

Transition of street lighting to LED

Facilitated the Installation of  
Stateliner bus stop at Crystal Brook

Book Week activities at Libraries

Updating Volunteer Framework

Facilitating the regional Licencing  
Accord meetings

Engage Sports Marketing Australia to  
bring sports events to Port Pirie



*Mayor Leon Stephens, Senior Nukunu man Uncle Lindsay Thomas, Pitjantjatjara and Yankunytjatjara woman Aunty Lilian Crombie, and students from Solomontown Primary School at the 2022 NAIDOC Week flag raising ceremony.  
Image of Aunty Lilian Crombie reproduced with permission from the Crombie family.*



# PROJECTS, ACTIVITIES & EVENTS (CONT'D)

## 2. Our Economy



Crystal Brook Caravan Park lease renewal

Next stage of Flinders Industrial Estate development planned

Port Pirie RV Park development

Crystal Brook Shopfront Improvement Project completed



Bowman Park Masterplan

## 3. Our Lifestyle



Disability Access & Inclusion Plan (DAIP) - Senate Road ports Complex new toilet block

DAIP installation of chair lift at swimming pool

Greening and refreshing plantings around Port Pirie

Installation of irrigation monitoring and turf conditioning

New air-conditioning - Sports Precinct Gymnasium Hall





# PROJECTS, ACTIVITIES & EVENTS (CONT'D)

## 4. Our Leadership



Business Continuity Plan —revision and desktop exercise

Completed Long Term Financial Plan 2023– 2033

Commenced implementing the Business Improvement Program

Cyber Security implemented and staff trained

Internal Audit Plan implemented

Mid-North Council alliance

Implemented the new Customer Service Request System— for improved customer service

Wide regional leadership & support implemented

Partnership developed with Business Port Pirie and Nyrstar Targeted Lead Abatement Program



# ELECTED MEMBERS



**Mayor**  
**Leon Stephens**

- Asset Management Committee (ex-officio);
- Audit & Risk Management Committee Meeting (ex-officio);
- CEO Performance Review Committee;
- Public Arts & Culture Advisory Committee (ex-officio).

- Business Port Pirie;
- Legatus (Central Local Government Region);
- Legatus CWMS Advisory Committee;
- LG Transport Advisory Panel Mayor (Chair) (LGA Board rep);
- LGA Audit & Risk Committee (Proxy) (LGA Board rep);
- LGA Board of Directors (rep for SGC / SAROC);
- LGA CWMS Management Committee Mayor (Chair) (LGA Board rep);
- Local Government Association of SA;
- Local Government Finance Authority;
- Port Pirie Health Advisory Council;
- SA Boating Facility Advisory Committee (SABFAC);
- South Australian Regional Organisation of Councils (SAROC) Committee (rep for SGC);
- Spencer Gulf Cities (USGCPG) Mayor (Proxy - Deputy Mayor);
- Targeted Lead Abatement Program (TLAP);
- Uni Hub Local Government Advisory Committee.



**Deputy Mayor** July-Nov 2022  
**Cr Alan Zubrinich**

- Australia Day Committee;
- Audit & Risk Management Committee (2022);
- CEO Performance Review Committee;
- Pirie Districts Development Association;
- Redhill Development Association (2022);
- Strategic Planning & Development Policy Committee (Chair) (2022);
- Suicide Prevention Network.



**Deputy Mayor** Nov 22—current  
**Cr Kendall Jackson**

- CEO Performance Review Committee;
- Crystal Brook Community Childcare;
- Port Pirie Health Advisory Council;
- Public Arts & Culture Advisory Committee (Chair);
- Spencer Gulf Cities (USGCPG) (Proxy for Mayor).
- TLAP Consultative Committee



**Cr Dino Gadaleta**  
Retired Nov 22

- Audit & Risk Management Committee;
- Asset Management Committee.



**Cr Neville Wilson**  
Retired Nov 22

- Audit & Risk Management Committee;
- Asset Management Committee;
- CEO Performance Review Committee (Chair).



# ELECTED MEMBERS (CONT'D)



**Cr Michael Hopgood**

- Asset Management Committee (Chair)
- CEO Performance Review Committee
- Public Arts & Culture Advisory Committee
- Sporting Association of Port Pirie
- TLAP Consultative Committee



**Cr Joby Connor**

- Asset Management Committee
- Local Drug Action Team
- Sporting Association of Port Pirie (2022)



**Cr Ali Gulin**

- Crystal Brook Community Association
- Crystal Brook Community Childcare
- Flinders Mobile Library Committee (2022)
- Public Arts & Culture Advisory Committee



**Cr Jack Keain**

- Asset Management Committee
- Domestic Violence Action Group
- Flinders Mobile Library Committee
- Koolunga Development Association
- Redhill Development Association



**Cr Jade Joyce**

- Asset Management Committee
- Public Arts & Culture Advisory Committee



**Cr Grant Petagna**

- Audit & Risk Management Committee



**Cr Leeanne Peters**

- Audit & Risk Management Committee
- CEO Performance Review Committee

# ADMINISTRATION

Administration’s role is to implement the decisions of Council using employees and contractors. Port Pirie Regional Council has 98 employees (76 full-time, 21 part-time and 1 casual) and an operating budget of approximately \$30 million that is used to meet the needs of its residents, including maintaining total assets to the value of \$265 million.

Council appoints a Chief Executive Officer to manage the day-to-day business of the Council. To support the Chief Executive Officer in delivering and managing Council business, the structure has the following three Directorates which have been assigned accountability for a range of functions:



**Peter Ackland**  
*Chief Executive Officer*



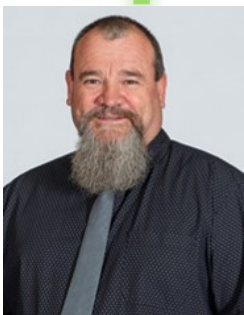
**John McCarthy**  
*Director Corporate and Community*

- Primary Functions:**
- Administration
  - Community Assistance
  - Community Development
  - Financial Services
  - Governance
  - Human Resources
  - Information Technology
  - Library
  - Media
  - Property Rates
  - Property Services
  - Records Management
  - Risk Management & WHS
  - Special Events
  - Starclub Program
  - Tourism and Arts



**Kathryn Johnson**  
*Director Infrastructure*

- Primary Functions:**
- Aerodrome
  - Asset Management
  - Cemeteries
  - Crystal Brook Caravan Park
  - Drainage and Tidal Levee
  - Emergency Management
  - Marine Facilities
  - Natural Environment
  - Parks and Gardens
  - Public Conveniences
  - Public Safety
  - Roads
  - Streetscaping
  - Water Recycling



**Chris Davey**  
*Director Development and Regulation*

- Primary Functions:**
- Animal Management
  - Community Health Service
  - Development Applications
  - Dog and Cat Control
  - Effluent Drainage Systems
  - Fire Prevention
  - Planning
  - Regulatory Control
  - Swimming Pools
  - Waste Management



## The GAS Light Project



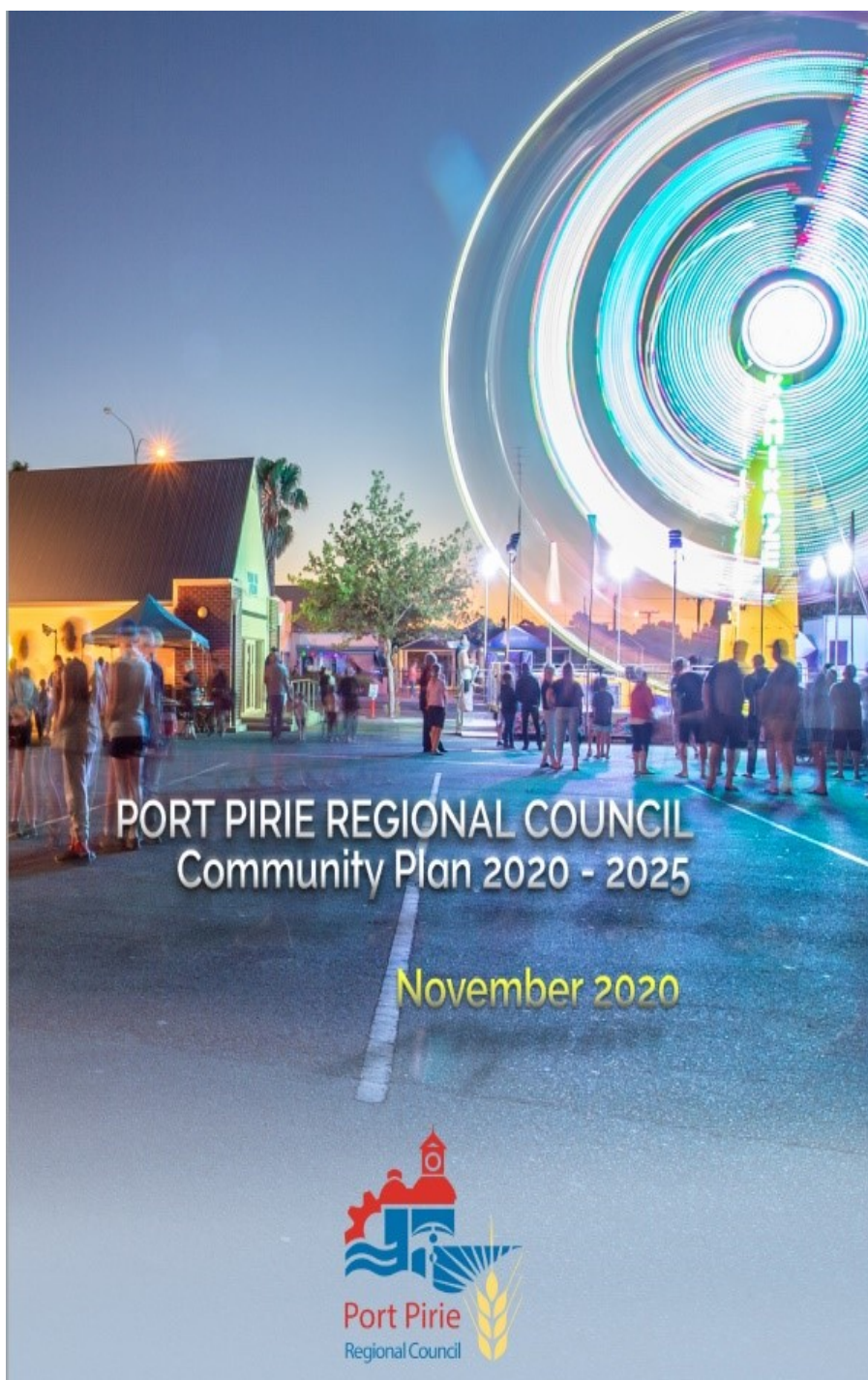
Eight gas lights along Ellen Street, Port Pirie have been refurbished.

The lights were switched back on at the commencement of the July 2022 SALA Winter Festival celebrations, throwing a gentle light and reminder of the town's history back on the street.





# COMMUNITY PLAN



**Our Community**



**Our Economy**



**Our Lifestyle**



**Our Leadership**

There are a number of key projects and actions that are planned to make a positive contribution towards the achievement of the Community.

Within the Community Plan, there are 4 Goals, 61 key actions and 1,202 actions.

These are shown for each of the strategies. Progress towards the completion of these projects and the achievement of these actions are noted in the following pages.



# Community Plan

In 2016, the Port Pirie Regional Council developed and commenced implementation of its Community Plan 2016-2025. This Plan set out Council’s priorities, objectivities and strategies for the next 10 years.

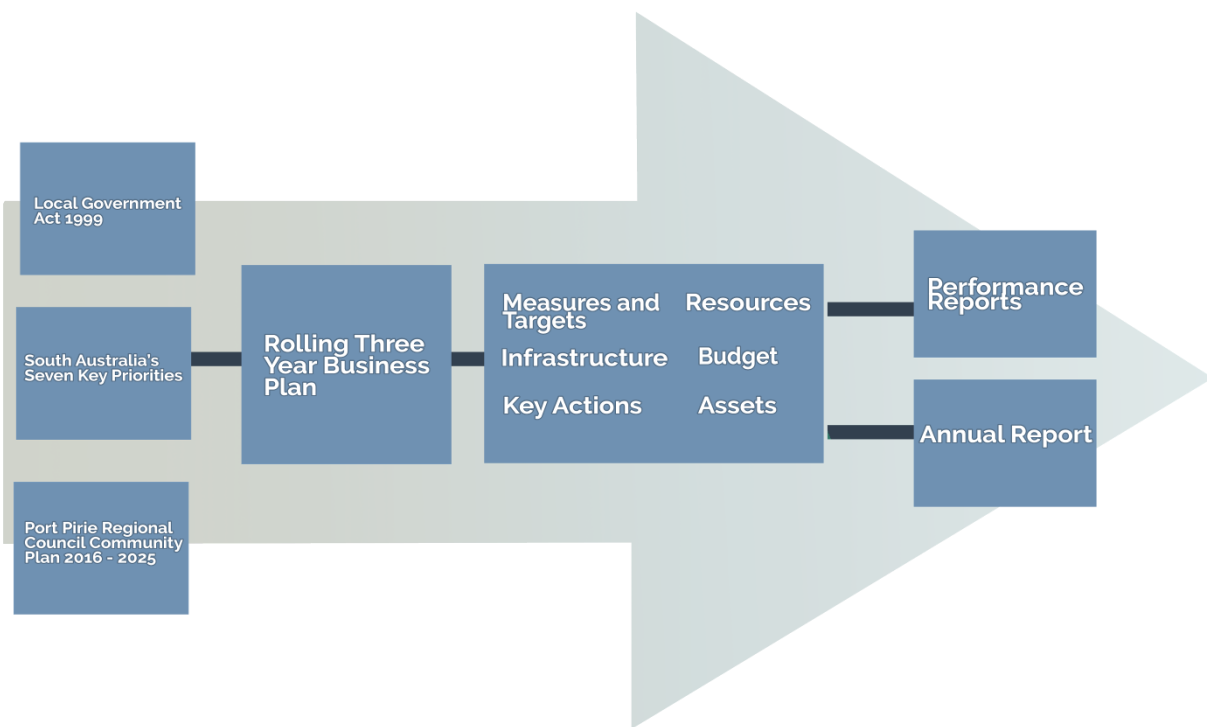
As the COVID-19 pandemic created a some-what uncertain financial climate, the Port Pirie Regional Council conducted a review of its Community Plan in 2020 to confirm Council’s direction for the following five years: 2020-2025 years.

A revised draft of the Community Plan was created following workshops with Elected Members, input from Council’s Executive Management Team and a community survey conducted in April/May 2020. It also considered relevant State and regional plans and was presented for community consultation.

The Plan’s strategic direction focuses on four (4) key themes:

- Our Community
- Our Economy
- Our Lifestyle
- Our Leadership

The Port Pirie Regional Council’s Community Plan 2016-2025 has been supported by a 10-year Long Term Financial Plan and a Capital Works Plan. The three-year Business Plan and annual Budget are developed to align with these plans. These Plans are regularly reviewed by Council’s Executive Management Team and the Elected Members.



# OUR KEY ACTIONS



## Our Community

### Inclusivity and Diversity.

An active community that is connected and has opportunities to participate in community life.

● Completed      ● In progress      ● Started/Ongoing      ● Behind target

Strategy	Action	Status
1.1 INCLUSIVITY & DIVERSITY	57.2 % complete 4% ahead of Target	●
	Support for Community Development actions Mid North Passenger Transport Network Disability Action Plan Public Art Plan, Discovery Trails Plan Develop Aboriginal Engagement Policy Review Volunteer Framework	
1.1.1 Leadership in Community	Overall 49% complete 3% ahead of Target	●
Leadership in the Community is valued, encouraged and supported.	2022 Council Elections. Elected Members appointed to attend meetings of Community Development Association - portfolios assigned.	●
	Support Community development and key volunteer organisations to provide structured input into projects.	●
1.1.2 Volunteering	Overall 49% complete 3% ahead of Target	●
Volunteering is fostered for its contribution to the community and personal wellbeing.	Review of Volunteer Policy, and Volunteer position descriptions . Volunteer induction requirement .	●
	Develop Expressions of interest advert for volunteering.	●
1.1.3 Community facilities	Overall 76% complete 20% ahead of Target	●
Community facilities and services are welcoming and accessible.	Review the DDA Bus Stop Plan by December 2021. Install Statliner Bus Stop—Crystal Brook. International Day of People with Disability 2022 @ Port Pirie Sports Precinct.	●
	Implement Public Art Plan 2021-25.	●
	Participate in the Mid North Passenger Transport Network. PPRC and active member of the Network Disability Access Inclusion Plan review	●

People with disability 2022,  
Disability Day @ Stadium





# OUR KEY ACTIONS (cont'd)

Strategy	Action	Status
1.1 INCLUSIVITY & DIVERSITY	<i>continued</i>	
1.1.4 Strong culture identity	<b>Overall 64 % complete 6% ahead of Target</b>	<div></div>
The strong identity of culturally rich community is celebrated.	Review of the support for Community based events Revision and update of the Community Assistance Policy	<div></div>
	Complete the Discovery Trails Project - Stage 2 Plan Aerodrome Mural Port Pirie Cemetery War Graves Port Pirie Cemetery WWI entrance gates Winter Festival 2022 & 2023	<div></div>
	Develop an Aboriginal Engagement Policy	<div></div>
1.1.5 Cultural activities support	<b>Overall 50% complete 7% behind target</b>	<div></div>
Cultural and creative based organisations and activities are Supported.	Arts Now Here Association - create a home at Warnertown Oval. Art Gallery Exhibition Program 2022	<div></div>
	Public Art Plan 2021—2024	<div></div>



Winter Festival 2022

# OUR KEY ACTIONS (cont'd)



## Our Community

### Resilience

A community that is able to unite and deal with adversity.



Completed



In progress



Started/Ongoing



Behind target

Strategy	Action	Status
1.2 RESILIENCE	Overall 66% complete 9% ahead of Target	
	Event support Library services Flood mitigation planning Street Lighting Strategy Fire Prevention services Unightly premises	
1.2.1 Strong culture identity	89% complete 31% ahead of Target	
Our community is supported through events that enhance community connectedness and build community pride.	Review of Community Assistance Policy Successful Australia Day, NAIDOC Week & Anzac Day events supported in 2023. Engage Sport Marketing Australia (SMA) to bring events to Port Pirie.	
	Review New Years Eve event 2022 Plan and implement New Years Eve event 2023 Review & develop Events Strategy Continue engagement of Sports Marketing Australia 2023 Winter Festival planned and delivered	
1.2.2 Emergency preparation	53% complete 45% ahead of Target	
Our community is prepared for and able to respond to emergency situations.	Planning for Community Resilience Project. Flood Mitigation Strategy for Napperby	
1.2.3 Lifelong learning	92% complete 8% behind Target	
	Implement Port Pirie Libraries Plan and Digitisation Plan (due in 2021. Deferred to 2022 - 2023)	
1.2.4 Community safety	62% overall 5% ahead	
Our community feels safe.	Review of the Public Lighting Strategy. The transition of street lighting to LED	
	A strategy to deal with unsightly premises. Participate in Licensing Accord Review the Dry Zone areas.	



# OUR KEY ACTIONS (cont'd)



## Our Community

### Wellbeing

A community that is physically and mentally healthy.

● Completed      ● In progress      ● Started/Ongoing      ● Behind target

Strategy	Action	Status
1.3 WELLBEING	Overall 81% 24% ahead of target	●
	Wellbeing Master Plan Sport & Recreation Club Development Program Sport & Recreation, Open Space planning Riverbank Precinct planning Walking & Cycling Paths Network TLAP collaboration	
1.3.1 Sport and recreation	Overall 76 % complete 20% ahead of Target	●
Wide range of sport & recreation opportunities available.	Port Pirie Aquatic Centre pipework upgrade Repairs to Crystal Brook Swimming Pool	●
	Development of Riverbank Precinct including Pump Track A network of Walking and Cycling Paths Stage 2 Upgrade facility—Senate Road Sporting Complex Sport and Recreation Club Development Plan Animal Management Plan - Off Leash Dog Parks	●
1.3.2 Community facilities	Overall 71% complete 14% ahead of target	●
Community facilities are vibrant and increasingly multi-use.	Participate in new Statewide Planning System	●
	Planning—Off Leash Dog Parks Working with Bowman Park Management Committee—planning installation of mountain bike track Sports Marketing Australia - needs analysis of sport & recreation facilities Refresh Port Pirie medians and garden beds	●









# OUR KEY ACTIONS (cont'd)

Strategy	Action	Status
1.3 WELLBEING	<i>continued</i>	
1.3.3 Community wellbeing	Overall 77% complete 20% ahead of Target	●
Community wellbeing is enhanced through positive health outcomes.	Wellbeing Master Plan - youth focus Animal Management Plan - implementation Continuing support of Sport & Recreation Club Development Program, Game on—with goals of increased opportunity for volunteering and participation of people living with a disability	●
1.3.4 Reduce lead exposure	Overall 79% complete 22% ahead of target	●
Co-ordinated initiatives and activities in community.	Active collaboration with TLAP on greening projects commenced by September 2021.	●
	Work with the Defence Force to support on-ground projects as part of local Indigenous development	●
1.3.5 Open spaces	Overall 67% complete 13% ahead of target	●
Open spaces are enhanced through well maintained and attractive landscaping providing opportunity for increased community activity.	Work with Defence Force to support on-ground projects as part of local indigenous development.	●
1.3.6 Strong sense of place	100% complete	●
Our townships and areas of significance are recognised by a strong sense of place and engenders community pride.	Port Pirie town entrances - improvement actions. Progressive refreshing of medians and garden beds	●



Port Pirie ‘Come and Try Lawn Bowls Day’

# OUR KEY ACTIONS (cont'd)



## Our Economy

### Education & Jobs

A regional workforce with capacity to adapt transition and thrive on changing circumstances and respond to structural challenges and opportunities.

● Completed      ● In progress      ● Started/Ongoing      ● Behind target

Strategy	Action	Status
2.1 EDUCATION & JOBS	Overall 46% complete 11% behind Target	●
	Partner with Yorke & Mid-North Regional Development Australia to deliver the Aspire Growth Plan State election platform proposal Facilitate participation of social enterprise in community projects Training and education specific needs for the region, to support unemployed and under employed people to fill vacant positions Open for Business strategy Support proposal for Crystal Brook Childcare	
2.1.1 Employment partnerships	Overall 50% complete 7% behind Target	●
State and Federal Governments partner to support local employment opportunities.	State election platform proposal developed Forum convened	●
	Partnership strategies with Yorke & Mid-North Regional Development Australia workforce opportunities	●
2.1.2 work ready community	Overall 50% complete 7% behind Target	●
Members of our community are increasingly work ready to fill the jobs created by local business and industry.	Development of business case to Australian Government for pilot program Planning for participation levels of social enterprise in community projects Working with Regional Development Australia to source and coordinate work hardening/ upskilling opportunities for local unemployed	●
2.1.3 Stable population growth	Overall 83% complete 27% ahead of Target	
The region's population is stabilised and grows over time.	Continuing 'Open for Business' campaign	●
	Developing Port Pirie specific education and training program as part of the Upper Spencer Gulf regular meetings	
	Investigating options to implement Community Ambassador/Connector to assist, connect and retrain professionals in our region	●



# OUR KEY ACTIONS (cont'd)

Strategy	Action	Status
2.1 EDUCATION & JOBS	continued	
2.1.4 Facilities are available	Overall 83% complete 27% ahead of Target	<div></div>
Facilities are available to support increased population participating in workforce.	Crystal Brook Shopfront Improvement Project	<div></div>
	Support proposal for Crystal Brook Childcare - options report prepared	
	Aspire Growth Plan	<div></div>
	Contribution to Business Port Pirie approved by Council	



Crystal Brook shopfront and median planting improvement projects

# OUR KEY ACTIONS (cont'd)



## Our Economy

### Business & Industry

Vibrant businesses and diversified industry sectors that grow the regional economy.

● Completed      ● In progress      ● Started/Ongoing      ● Behind target

Strategy	Action	Status
2.2 BUSINESS & INDUSTRY	Overall 57% complete 17% ahead of Target	●
	Partner with Yorke & Mid-North Regional Development Australia to deliver Aspire Growth Plan Crystal Brook shopfront improvement project Port Pirie Industry Vision Collaboration with Nyrstar and Yorke & Mid North Regional Development Australia Flinders Industrial Estate Future Land Use Masterplan	
2.2.1 Local businesses	Overall 65% complete 8% ahead of Target	●
Local businesses are supported to grow and expand.	Crystal Brook Shopfront Improvement Project	●
	Aspire Growth Plan Contribution to Business Port Pirie approved by Council	●
2.2.2 Industry & agriculture	Overall 63% complete 7% ahead of Target	●
The Regions traditional industrial and agricultural base is maintained and expanded.	Aspire Growth Plan goals developed and implemented Port Pirie Industry Vision in development (supported by Regional Development Australia, Yorke & Mid North)	●
2.2.3 Diversify economic base	Overall 64% complete 8% ahead of Target	●
Opportunities to diversify our economic base into other sectors such as tourism, renewables and value added agriculture are pursued.	Council representative on National Trust Silver to Sea Way Project Steering Group	●
	Implement Aspire Growth Plan goals Planning collaboration with Nyrstar and Yorke & Mid North Regional Development Australia	●
2.2.4 New businesses	Overall 54 % complete 2% ahead of Target	●
New businesses encouraged to invest and locate within the Council area.	Next stage of Flinders Industrial Estate development—Concept Plan	●
	Accommodation options developed to support Flinders Ranges National Park project Meeting conducted with prospective businesses considering operating in Port Pirie	●



# OUR KEY ACTIONS (cont'd)

Strategy	Action	Status
2.2 BUSINESS & INDUSTRY	continued	
2.2.5 Land zoning	Overall 54% complete 2% behind target	●
There is an adequate supply of land zoned to accommodate industry, retail and other employment and economic generating activities.	Next stage of Flinders Industrial Estate development planned	●
	Planning and Development code review	
	Port Pirie Masterplan to identify future needs supported by Regional Development Australia, Yorke & Mid North	●
2.2.6 Opportunity investment	Overall 44% complete 6% behind target	●
Investment, additional infrastructure and employment opportunities are attracted to the region.	Crystal Brook Shopfront Improvement Project	●
	Aspire Growth Plan	
	Alternative housing models for Port Pirie - researched by Regional Development Australia, Yorke & Mid-North	●



# OUR KEY ACTIONS (cont'd)



## Our Economy

### Tourism

The natural beauty, unique history and attractions of our region and towns provide memorable experiences for increasing numbers of guests.

● Completed      ● In progress      ● Started/Ongoing      ● Behind target

Strategy	Action	Status
2.3 TOURISM	Overall 70% complete 70% ahead of target	●
	Support planning for Southern Flinders National Park and Silver 2 Sea Way strategies to identify value add for this region Port Pirie RV Park Release of land for Tourism purposes Bowman Park Master Plan	
2.3.1 Increasing visitation	Overall 57% complete 1% ahead of target	●
Increased visitation leads to new and expanded tourism attractions and experiences.	Nominate council representative to National Trust of SA Silver to Sea Way Project Steering Group membership. Crystal Brook caravan park lease renewal Port Pirie RV Park development Port Pirie nominated in Top Tourism Towns 2023	●
	Release of land for tourism purposes Nominate Port Pirie in Best Grey Nomad Friendly Town Bowman Park Masterplan Vision for Stage 2 Flinders National Park being developed by Yorke Mid-North Regional Development Australia Work with Sports Marketing Australia to bring events to the Port Pirie region Ambassador/ Connector Program—participate in working group	●
2.3.2 Increased recognition	Overall 82% complete 25% ahead of target	●
Our Region is increasingly recognised for its events and cultural experiences.	Nominate council representative to National Trust of SA Silver to Sea Way Project Steering Group membership Bowman Park Master Plan development	●
	Engage Sports Marketing Australia to bring events to Port Pirie region	●





# OUR KEY ACTIONS



## Our Lifestyle

### Built Environment

Our rich cultural and built heritage is valued, celebrated and enhanced by new developments.

● Completed
 ● In progress
 ● Started/Ongoing
 ● Behind target

Strategy	Action	Status
<b>3.1 BUILT ENVIRONMENT</b>	<b>64% complete 22% ahead of target</b>	<span style="color: green;">●</span>
	South West Drainage Scheme, Council surplus land, Riverfront Precinct Masterplan, and Memorial Park Masterplan, Development of Senate Road Sporting Complex, Implementation of new Planning system Crystal Brook shopfront improvements Port Pirie Cemetery War Graves Plan	
<b>3.1.1 Development Opportunity</b>	<b>Overall 75% complete 18% ahead of target</b>	<span style="color: green;">●</span>
Provide opportunity for a wide range of social, residential, retail, commercial and industrial activity and development	South West Drainage Scheme design Sale of Council surplus land	<span style="color: green;">●</span>
<b>3.1.2 Sites identified, promoted</b>	<b>Overall 54% complete 3% behind target</b>	<span style="color: red;">●</span>
Our unique character areas and iconic sites are identified, protected and promoted	Implementation of new Planning system Crystal Brook shopfront improvements	<span style="color: blue;">●</span>
	Port Pirie Cemetery War Graves Plan Development of Port Pirie Riverfront Precinct Masterplan	<span style="color: green;">●</span>
<b>3.1.3 Public spaces</b>	<b>Overall 64% complete 7% ahead of target</b>	<span style="color: green;">●</span>
Our public spaces are inspiring, stimulating and welcoming and encourage social interaction, gatherings and activities	Port Pirie Riverfront Precinct Masterplan Memorial Park Masterplan Development of Senate Road Sporting Complex	<span style="color: green;">●</span>



# OUR KEY ACTIONS



## Our Lifestyle (cont'd)

### Infrastructure

Infrastructure is renewed and provided that meets current and potential future needs.

● Completed
 ● In progress
 ● Started/Ongoing
 ● Behind target

Strategy	Action	Status
<b>3.2 INFRASTRUCTURE</b>	<b>Overall 83% complete 40% ahead of target</b>	<span style="color: green;">●</span>
	Walking and cycling path network Port Pirie town bus stops Transport capital program Electric vehicle charging points CWMS plan Building Services review	
<b>3.2.1 Township road networks</b>	<b>66% complete 9% ahead of target</b>	<span style="color: green;">●</span>
Township road networks support pedestrian, cycle & vehicle use	Review of Port Pirie town bus stops Walking and cycling planning Greening and refreshing planting around Port Pirie	<span style="color: blue;">●</span>
<b>3.2.2 Transport networks</b>	<b>78% complete 22% ahead of target</b>	<span style="color: green;">●</span>
Regional transport networks are prioritised to support primary and other industry use	Transport capital program planning for 2022 Transport capital works for 2022	<span style="color: blue;">●</span>
	Electric vehicle charging points planning Aerodrome Master Plan	<span style="color: green;">●</span>
<b>3.2.3 Asset maintenance</b>	<b>88% complete 32% ahead of target</b>	<span style="color: green;">●</span>
Council provided assets are fit for purpose, proactively maintained and renewal recognises future demand	Review of CWMS Pump Out Plan Review and update Asset Management Plan Review and update Asset Management Strategy	<span style="color: blue;">●</span>
	Review of CWMS Plan Review Building services Fisherman's Jetty replacement options Review of Nelshaby Reservoir Management Plan	<span style="color: green;">●</span>
<b>3.2.4 Facility diversification</b>	<b>100% current actions completed</b>	<span style="color: blue;">●</span>
Port Pirie's Port facilities are increasingly used and support economic diversification	Removal of derelict boat at mooring	<span style="color: blue;">●</span>



# OUR KEY ACTIONS



## Our Lifestyle (cont'd)

### Sustainability

Sustainability considerations form part of our planning and decision

● Completed
 ● In progress
 ● Started/Ongoing
 ● Behind target

Strategy	Action	Status
<b>3.3 SUSTAINABILITY</b>	<b>Overall 57% 5% ahead of Target</b>	<span style="color: green;">●</span>
	Recycled Water Management Plan Sport venue surface conditioning and irrigation Flood Mitigation Study for Napperby Flood mitigation implementation strategies Community Resilience workshop Incident Operations Plan	
<b>3.3.1 Water supply and use</b>	<b>Overall 56% complete 0% Behind Target</b>	<span style="color: green;">●</span>
Reduce water consumption and secure increased water supply	Review of Recycled Water Management Plan	<span style="color: blue;">●</span>
	Installation of irrigation monitoring and turf conditioning	<span style="color: blue;">●</span>
	Sale of Council surplus land	<span style="color: green;">●</span>
<b>3.3.2 Climate change impacts</b>	<b>Overall 31% complete 25% Behind Target</b>	<span style="color: red;">●</span>
Adapt to and reduce impacts of climate change risk	Flood Mitigation Study for Napperby Planning for Community Resilience workshop Incident Operations Plan Report on implementation of Flood mitigation implementation strategies	<span style="color: yellow;">●</span>



Sport venue surface conditioning and irrigation

# OUR KEY ACTIONS



## Our Lifestyle (cont'd)

Strategy	Action	Status
<b>3.3 SUSTAINABILITY</b>	<i>Continued</i>	
<b>3.3.3 Maximise waste diversion</b>	<b>Overall 84% complete 27% ahead of target</b>	<span style="color: green;">●</span>
New initiatives that maximise waste diversion and resource recovery are identified and supported leading to an increased recognition of Port Pirie as a Green Industrial City	Investigation of Food Organics & Garden Organics Waste & Resource Recovery Strategy Landfill Remediation	<span style="color: green;">●</span>
<b>3.3.4 Energy generation</b>	<b>Overall 56% complete 1% behind target</b>	<span style="color: red;">●</span>
Energy generation and local use is increasingly environmentally sensitive	Transition to LED street lighting	<span style="color: blue;">●</span>
	Collation of water and power costs for analysis Planning of solar power installation at Council Administration Office	<span style="color: green;">●</span>





# OUR KEY ACTIONS



## Our Lifestyle (cont'd)

### Natural Environment

Our natural environment is retained, healthy and adds to the experience of the region.

● Completed
 ● In progress
 ● Started/ ongoing
 ● Behind target

Strategy	Action	Status
3.4 NATURAL ENVIRONMENT	Overall 14% complete 53% behind target	●
	Bowman Park Management Plan White Cliffs Reserve Management Plan Collaborate with Department of Environment & Water (DEW) to revive Crystal Brook and Broughton River Roadside Vegetation Management Plan	
3.4.1 Secure natural landscape	Overall 28% complete 29% behind target	●
Our natural landscapes are secure and form a significant part of the appeal of our region	Preparation of Bowman Park Management Plan Review of White Cliffs Reserve Management Plan Phoenix Park Wetlands Stage 1 Collaborate with Department of Environment & Water (DEW) to revive Crystal Brook and Broughton River Roadside Vegetation Management Plan	●
3.4.2 Coastal Assets supported	Overall 0% complete 100% behind target	●
Our valuable coastal assets are supported and enjoyed sensitively	Roadside Vegetation Management Plan	●



Consultation, Bowman Park Management Plan

# OUR KEY ACTIONS



## 4. Our Leadership

### Community Engagement

Council decision making is informed, transparent, accountable and reflective of the community Plan with avenues for the community. Com-

● Completed
 ● In progress
 ● Started/ ongoing
 ● Behind target

Strategy	Action	Status
<b>4.1 ENGAGED COMMUNITY</b>	<b>Overall 83% complete    18% ahead of target</b>	<span style="color: green;">●</span>
	Community Planning and reporting Business Planning Communications Strategy LG election participation Elected Member support	
<b>4.1.1 Council decision making</b>	<b>Overall 88% complete    32% ahead of target</b>	<span style="color: green;">●</span>
Increase participation in Council decision making processes	Elector representation review Communications strategy implemented 2022 General Election with guided advertising, Enrol, Nominate, Vote	<span style="color: blue;">●</span>
	Review of Community Engagement Policy	<span style="color: green;">●</span>
<b>4.1.2 Aligned plans/strategies</b>	<b>Overall 79% complete    0% Behind target</b>	
Ensure Council plans, projects and activities are aligned with the strategies of Community Plan	Development of Business Plan 2023/24—2025/26 Implemented regular report to Council to achievement of goals of community plan via integrated planning and reporting software	<span style="color: blue;">●</span>





# OUR KEY ACTIONS



## Our Leadership (cont'd)

### Organisational Excellence

We deliver what we promise and strive to continuously improve.

● Completed
 ● In progress
 ● Started/Ongoing
 ● Behind target

Strategy	Action	Status
<b>4.2 ORGANISATIONAL EXCELLENCE</b>	<b>Overall 73% complete    10% ahead of target</b>	<span style="color: green;">●</span>
	Business Continuity Plan Risk Management Framework Health, and Safety Internal Audit Financial stability planning and performance reporting By-Laws, Codes of Practice, Policies, Procedures Review Delegations Freedom of Information Customer Request System Business Improvement Employee Engagement	<span style="color: green;">●</span>
<b>4.2.1 Decision making</b>	<b>Overall 91% complete    34% ahead of target</b>	<span style="color: green;">●</span>
One Council focused on consistent quality services underpinned by transparent & accountable decision making	Delegation review March 2023 Annual Report 2021 - 2022 Implementation of Customer Service Request system—August 2022	<span style="color: blue;">●</span>
	Process Freedom of Information applications within timelines Policy Review schedule Annual Report 2022 - 2023	<span style="color: green;">●</span>
<b>4.2.2 Deliver services</b>	<b>Overall 82% complete    6% Behind target</b>	<span style="color: red;">●</span>
Deliver services which meet community need and priorities	Cultural Precinct services review - commenced application implementation	<span style="color: blue;">●</span>
at the right price base based on innovation and continuous improvement	Business Improvement Program	<span style="color: green;">●</span>



# OUR KEY ACTIONS



## Our Leadership (cont'd)

Strategy	Action	Status
<b>4.2 ORGANISATIONAL EXCELLENCE</b>	<i>Continued</i>	
<b>4.2.3 Risk management</b>	<b>Overall 66% complete 5% ahead of target</b>	<span style="color: green;">●</span>
Risk is understood & managed	Business Continuity Plan revision and desktop exercise 2022 Health & Safety Plan - WHS Action Plan 2022	<span style="color: blue;">●</span>
	Health & Safety Plan - development of new Action Plan for 2023 - 2024 Risk Action Plan—new plan in development Internal Audit Plan 2022 - 2023 Cyber security actions and staff training	<span style="color: green;">●</span>
<b>4.2.4 Financial sustainability</b>	<b>Overall 80% complete 50% ahead of target</b>	<span style="color: green;">●</span>
Council will be financially responsible and sustainable across generations	Long Term Financial Plan 2023 – 2033 Annual Budget adoption 2023 - 2024 Annual review of approach to Rating 2023 - 2024 External audits 2021 – 2022 Budget reviews 2022 - 2023	<span style="color: blue;">●</span>





# OUR KEY ACTIONS



## Our Leadership (cont'd)

### Partnerships

We develop strong mutually beneficial partnerships to advance key aspects of this Community Plan.

● Completed
 ● In progress
 ● Started/ ongoing
 ● Behind target

Strategy	Action	Status
<b>4.3 PARTNERSHIP</b>	<b>Overall 58% complete 38% Behind Target</b>	<span style="color: red;">●</span>
	Strategic Partnerships Wide regional leadership and support	
<b>4.3.1 Mutually beneficial partnerships</b>	<b>Overall 49% complete 37% Behind Target</b>	<span style="color: red;">●</span>
Increase the opportunity for greater outcomes through mutually beneficial partnerships	Partnerships established: Regional Development Association—Yorke & Mid-North Business Port Pirie Nyrstar—Targeted Lead Abatement Program	<span style="color: blue;">●</span>
<b>4.3.2 Regional Leadership</b>	<b>Overall 67% complete 33% Behind Target</b>	<span style="color: red;">●</span>
Ensure Council's regional leadership through opportunities for resource sharing & service provision	Mid-North Council alliance formed Shared Services Agreement—WHS with District Council of Mount Remarkable and Flinders Ranges Council	<span style="color: blue;">●</span>
	Membership of the Northern Passenger Transport Network Review of the Northern Passenger Transport Network service provider	<span style="color: green;">●</span>



Council is proud to partner with the Targeted Lead Abatement Program (TLAP) on a series of dust management & planting works as part of the overall Greening Port



Library

Arts

Our Community



VIC & Tourism

Our Lifestyle

Community activities = Wellbeing



Dr Seuss story time

Lego challenge



Bee-Stung Lips:  
Barbara Hanrahan works on paper  
1960-1991,  
Installation at Port Pirie Regional Art  
Gallery March -May 2023.  
Photo; PPRC

One of the key outcomes of Council's  
Community Plan is increases in access  
and wellbeing for our community.

**'Join us on the journey'.**



Activities at the Winterfest 2022

**P48**

Port Pirie Regional Council  
Annual Report 2022/ 2023



# LIBRARY

The library is a place for all community members to seek, discover, connect and be inspired to grow. It is a place where people can engage in a range of activities to increase social connection within the community: Everyone in the community is encouraged to:

- Read in a variety of formats for knowledge or pleasure
- Be supported in lifelong learning - including support for early years literacy, and digital literacy
- Meet and connect with people, to enjoy activities, hear engaging speakers or learn a new skill.
- Access, explore and learn to be confident and safe users of new technologies

The Port Pirie Regional Library Service provides services and programmes that contribute to a quality lifestyle and enhance the wellbeing of people living in the Port Pirie Regional Council area. The service consists of two branches: the Port Pirie Regional Library and the Crystal Brook Public Library and Council Office. The Region is also supported by the Flinders Mobile Library, which regularly visits 16 communities in the Council area, and services 9 schools, 7 kindies and 2 hospitals with up to date resources.

The Port Pirie Library is open 43 hours per week over six days and the Crystal Brook Library 30 hours per week over five days.

The Library collection includes eBooks, eMagazines, books, magazines, music CD's, DVD's, jigsaws, audio books, language kits, graphic novels, online resources and sports equipment for people of all ages. Library users have access to many online resources and databases using the Public Library network and mobile applications

Library staff have been innovative and flexible over this last year, adapting from the lingering Covid effects in the latter part of 2022.



Port Pirie Regional Library website

In 2023, they have embraced opportunities to deliver to the community, a full programme of events and activities to entice people back into the library environment. A lot of new initiatives have been introduced this year and these have been very well received, by our increasing number of patrons.

	2020/21**	2021/22**	2022/23
Library visitors	50,491	44,245	47658

\*\* COVID-19 had an impact on visitor numbers

## Crystal Brook Library

At the Crystal Brook Council Office and Library, there have been some changes made since July 2022.

The children's area has been made more inviting with the addition of a comfy lounge for parents and grandparents to sit and read to the children.

Our shelving and display spaces have been upgraded with display stands for DVD/CD's and sale items and the foyer has new slats for promotion of local and regional events.

The Library has had new electronic opening doors installed to make access easier for people using prams and mobility aids and ergonomic chairs have been added to the public access computer area.

In the past 12 months, there has been 25 functions held at Bowman Park, the Community Bus has had 48 hires and the Institute and Meeting room have ongoing regular bookings by local community groups.

The library has held a successful book sale, holiday craft maker tables have been well used by local children and 1001 Books before school has been promoted. Adult craft activities have been offered and the library supports the local book clubs with resources.

The collection is ever changing as stock is rotated with the Port Pirie collection and the local community appreciates the library being available to attend to Council business services.

## Activities & Events for Children

### Lego Club

Lego Club is for 5-12 year olds and attracts on average six children per session. Due to Covid and staffing shortages the club did not run in 2022 but 31 children have attended in 2023. The club runs weekly during term time and while the children are having fun, they are developing their spatial and fine motor skills, and developing their imagination. Lego challenges were held during the school holidays.

### Coding Club

This new initiative for 2023 aimed at 8-14 year olds has been enthusiastically embraced by six regular participants who are enjoying learning the basics of coding. Using a beginners coding programming students have been making games, mazes, animations and developing their musical and artistic skills in a fun and imaginative way.

### Richard Parker Children's University Science workshops

Sessions were run during school holidays with Dinos attracting 70 budding paleontologists and 18 children for the Comics and Paint a galaxy workshop.

### Book Week

Larryn and Dean produced a video of readings of short-listed books, which was sent to schools.

### 1001 books before school

1001 books before school is a continuing program to encourage reading to children, which then builds their early literacy skills and vocabulary, as well as being an enjoyable way to spend time with young children. This program launched in February 2017 and currently has 43 registered participants in Port Pirie and 12 at Crystal Brook.

Two children reached the 1001 books milestone in this last financial year.

### Holiday Fun @ your library

The Library ran school holiday activities for children aged 4 to 10 years in December/January, and April school holiday periods at both Crystal Brook and Port Pirie branches. A range of activities from button mosaics, giant games, butterfly and herb seed paper, movies and Lego

challenges had an average of eight attendees with many more children using the craft table for unstructured creative projects. We also ran well attended regular story-time and events where Police Constable Ashlee Bowman and other Police Constables read stories which encourage community awareness of police and emergency services.

### Pirie Reads Aloud

The library relaunched the Pirie Reads Aloud competition previously run by Meg's Bookshop. We had eight competitors who entertained us with story and poetry reading, making the judges decisions very difficult. Thankyou to Meg's Bookshop for sponsoring this event and providing prizes for our winners.

### Baby Bounce

Baby Bounce is an ongoing weekly program during term time that regularly attracts six to eleven Mums/Carers and their babies / toddlers to a session of rhyme, song and story time. Baby Bounce sessions aim to engage children to assist early literacy development. Baby Bounce sessions were taken to local kindies and playgroups and regular sessions have been booked.

### Family Day

A collaboration between Learning Together and Pirie West Childrens Centre saw a Family Day held on the Library lawns in March, with many families enjoying activities, story-time and a free sausage sizzle.

### National Simultaneous Storytime

We had 50 children from local preschools attend the National Simultaneous Story-time in May. Larryn engaged the children by reading this years' book, The Speedy Sloth by Rebecca Young and other sloth related books before the children enjoyed a craft activity.

### Youth Activities & Events Summer Reading

For the Summer Reading program, activity books for three age groups were developed to encourage reading and activity during the summer. 245 activity books were collected to help keep boredom at bay.



### **Youth Activities**

The youth program ran weekly during term time. The programme alternates between a craft activity or challenge and fun activities like Wii, PS5, games and puzzles. This programme is aimed at 11-17 year-olds with 137 young people attending events.

### **Work Experience**

We were thrilled to offer work experience to two students from local high schools. The students enjoyed the opportunity to learn the day to day operations of a busy library and be involved in promotions and events.

## **Adult Events & Activities**

### **Public Computer Training**

The Libraries SA "Being Digital" courses are designed for all adults to improve their digital literacy. In terms of digital inclusion our region lags behind other areas of the State ([\*The disability Inclusion index 2021, p 40\*](#)) so our sessions are aiming to bridge the digital divide.

Group classes have been run to train adults in the use of devices, avoiding scams, Online Banking, Cyber safety, Mobile phone workshops, video calling, emails and printing from mobile devices. 44 people attended these sessions. There has been an increase in patrons seeking specific training on apps and devices, so 73 individual training sessions were conducted to meet customer needs, compared with 58 sessions during the 2021/22 financial year.

### **Author visits, guest speakers and craft events**

The Library was proud to host author events and book launches. We had 138 people attend author talks, book launches and guest speaker events this year. It was a pleasure to support authors such as Fleur McDonald, Meredith Appleyard, Nat Cramond, Sophie Matterson, and Victoria Purman. We thank Meg's Bookshop for sponsoring many of these author visits and Mark Arnold for being an excellent interviewer and conversationalist.

Media personality John Ovendon entertained 12 people with his accounts of interviews with many sports and movie stars during his time with the BBC.

We ran a successful workshop to make environmentally friendly and cheap household cleaning and beauty products.

Our well attended Diamond Art session has resulted in a craft group meeting regularly for an evening of BYO craft, coffee and a chat.

### **Home Library**

Home Library delivery service caters to residents in Port Pirie who are unable to visit the library due to age, illness or frailty. The library delivers to people in their homes and three nursing homes. Home Library services occurs fortnightly and numbers of deliveries fluctuate. Currently 27 people are receiving deliveries

### **Customer Amenities enhancing wellbeing**

We have been able to enhance the library space to make it more welcoming and inclusive, by the provision of a comfy couch to relax and read, a community jigsaw puzzle, adult colouring pages and the installation of a coffee machine and a food vending machine.

## **Services/Activities**

### **Gift of Reading**

Since 2013 the Port Pirie Regional Library Service has been assisting the Port Pirie Assistance Committee with the donation of books to distribute with their Christmas hampers to families in our community. Thanks to the generosity of Library customers and many council staff, the library was able to provide a donation of over 124 books in December 2022

### **Community Outreach**

We engaged in outreach to two organisations with the gifts of books to Workskil for a book swap library and to the Laura Fair for their Yellow Brick Road activity.

### **Successful Grant applications**

The library has been successful in getting grants of \$4500 from the National Backyard Cricket Country Library Grant programme for coding, robotics and Indigenous food and plant propagation. We also received a grant of \$5700 from the Country Libraries Innovation Board to purchase virtual reality headsets and games, computers, tablets and podcasting equipment. We thank them for their generosity and look forward to our patrons enjoying using these extra resources.

**Volunteers**

Volunteers play a vital role in assisting library staff to deliver programs to the community. The library currently has one committed volunteer who is assisting with programs such as Home Library selections, book covering and youth events. We hope that more volunteers will assist us in the future as the programme is relaunched later in 2023.

**Book Sales**

Book sales have returned this year and were well supported at both libraries.

**Community Activities**

The library continues to support the Port Pirie Domestic Violence Action Group and the Port Pirie & Districts Family History Group.



Fancy a Blind Date with a Book



Button Creations

**Celebrating Christmas**

To help families, and especially those families of children with additional needs to get a wonderful Christmas experience, the library set up a decorated space to take photographs with children sitting in Santa’s chair. A big thankyou to Wesley Hubert and family who kindly donated the use of the props and Louise Dubois who donated the use of the Santa suit and decorations.

Many groups took advantage of taking Christmas photographs and these included Novita and Bedford clients, Council staff, interstate travelers, grandparents with grandchildren, and parents with their children.

Library members and non-members alike participated and the event was a wonderful way to encourage families into the library. Some families joined the library and borrowed items, whilst others visited the attractions in the Tourism and Arts Centre.



National Simultaneous Story Time



Games



# ART GALLERY



**Port Pirie Regional Art Gallery** aligns with the Port Pirie Regional Council's Community Plan through a number of key themes, projects and actions that make a positive contribution towards the achievement of the goals of the plan. The Gallery supports Inclusivity & Diversity, Resilience, Wellbeing, Education & Jobs, Business & Industry, Tourism, Built Environment, Infrastructure, Sustainability, Natural Environment, Community Engagement, Partnerships, Organisational Excellence and many more nuanced layers of value provided to community.

During the 2022/2023 financial year we continued to see increased visitation on the previous two years. This is largely due to an increase of schools and disability groups accessing the gallery at various times to benefit from the strong educational programs and outreach that accompanied many of the exhibitions. We also see increased visitation from interstate and intrastate visitors as we track back to pre-COVID-19 cultural tourism visitation rates.

The exhibitions for the 2022/2023 financial year were supported by a growing number of strong strategic partnerships that includes Museums and Galleries of Queensland and New South Wales, the Art Gallery of South Australia, the Jam Factory, Country Arts SA, and the South Australia Living Artist Festival. We also saw the welcome return of Kids After School Art Classes and school holiday classes during the summer holidays and term breaks. ***A summary of the exhibitions is on the following page.***



## **Public Programming and Outreach**

The gallery continues to run a number of public programming at free or low cost to the community. These include:

- Artist-in-Residence
- Community Art Classes for children
- Community Art Classes & Creative Activities for Seniors
- Supporting diversity and local community in the Gallery

## **Supporting diversity & local community in the Gallery**

The gallery encourages all Expressions Of Interest (EOI) exhibition applications, particularly those that are socially engaged, research-based, and experimental projects that will captivate and challenge our audiences.

Outside of the exhibition spaces, the gallery continues to support many hobbyist artists, emerging and established artists and community groups in a broad range of professional development opportunities. This includes grant writing support, grant letters of support, assistance with art prizes and art exhibition online applications and opportunities. The gallery is also providing occasional mentoring to a few mature aged students who are studying a visual arts degree online.

## **Media statistics**

The Art Gallery has two social media channels - Instagram (1113 followers), and Facebook (1786 followers).

Outreach is also achieved through the Port Pirie Art Gallery's website, Eventbrite (ticketing services), the Australian Tourism Data Warehouse, and Google Business profile.

Through the various social, web based and print channels, the gallery engages with the public by creating reels, stories, posts, events, opportunities, reviews, press releases and aims to drive curiosity and engagement. These increase gallery brand and artist awareness, attracts art gallery cultural tourism visitors and retail buyers, increases awareness and visitation of gallery events, workshops, and exhibition content. **A summary of the 2022 - 2023 exhibitions is listed below.**

Exhibition	Run Time	Days Open & Stats	Public Program	Strategic Partners
<b>Just Not Australian</b>	7 <sup>th</sup> July to 4 <sup>th</sup> September 2022	68 days <b><u>1875 visitors</u></b> incl 26 Primary sch 276 Secondary 32 University	Daily Guided Tours, gallery talks education resources, cultural mediation resources	Museum & Galleries NSW, Artspace Sydney, Australia Council Visions Australia Touring Fund
<b>Country Cabinet Showcase</b>	9 <sup>th</sup> September to 2 <sup>nd</sup> October 2022	24 days <b><u>660 visitors</u></b>	Tours with SA Government officials Country Cabinet	
<b>Angela Valamanesh: About Being Here</b>	9 <sup>th</sup> October to 13 <sup>th</sup> November 2022	35 days <b><u>1346 visitors</u></b>	Two Ceramic workshops conducted at JPSS with Jam factory 2 <sup>nd</sup> Year Associates	Jam factory South Australia, Arts SA. Australia Council, Visions Australia Touring Fund
<b>End of Year Youth Art Exhibition</b>	23 <sup>rd</sup> November to 11 <sup>th</sup> December 2022	19 days <b><u>758 visitors</u></b>	Launch event, Arts & Craft badge ceremony for Guides and Scouts	All high schools in region, Scouts, Guides, and some primary schools
<b>Harbinger: Care or Catastrophe</b>	16 <sup>th</sup> December 2022 to 5 <sup>th</sup> February 2023	51 days <b><u>2121 visitors</u></b>	Lunch event/ end of Year Christmas drinks, musician/ Artist Talks, Curators talks, Guided Tours	Country Arts SA and Murray Regional Art Gallery Arts SA Funded
<b>Tina Hooft: A Country Woman's Wardrobe</b>	10 <sup>th</sup> February to 26 <sup>th</sup> March 2023	45 days <b><u>777 visitors</u></b>	Launch event, Guided Tours and Collectors talk	
<b>Bee Stung Lips: Barbara Hanrahan works on Paper 1960-1991</b>	31 <sup>st</sup> March to 21 <sup>st</sup> May 2023	<i>Statistics not available</i>	Launch event, Curators talk, printmaking workshops for schools and public. Guided tours, education resource	Country Arts SA, Flinders University Museum of Art, Australia Council, Visions Australia Touring Fund
<b>Embroiders Guild of SA Port Pirie Branch : The Gentle Arts</b>	26 <sup>th</sup> May to 25 <sup>th</sup> June 2023	<i>Statistics not available</i>	Launch event, in house demos, craft talks and guided tours	



**2022 - 2023 Art Exhibitions**

*Just Not Australian* was an exhibition that had been delayed several times because of the pandemic. This exhibition began its national tour in 2020 which marked the 250th anniversary of Captain Cook’s first voyage to Australia, a timely moment to interrogate Australia’s colonial history and the complexities of presenting and representing national identity.

The Just Not Australian exhibition brought together 20 artists across generations and diverse cultural backgrounds to deal broadly with the origins and implications of contemporary Australian nationhood. Showcasing the common sensibilities of satire, larrikinism, and resistance to present a broad exploration of race, place and belonging.

Additional events that took place to support this exhibition, included a Welcome to Country by Nukunu Elder Uncle Lindsay Thomas, with guest speaker Nici Cumpston OAM, Artistic Director TARNANTHI, and the Art Gallery of South Australia’s Curator of Aboriginal and Torres Strait Islander Art.



*Installation of Just Not Australian in Port Pirie Regional Art Gallery*

*About being here* was an exhibition of art works by Jam Factory ICON **Angela Valamanesh**.

In this exhibition Angela drew the viewer into her world of scientific curiosity. She demonstrated the natural curiosity of human beings who want to learn more about the natural world.

Her sources of inspiration are frequently scientific men of the Age of Enlightenment, who risked personal criticism from other men of science, church, and state authorities for making their discoveries and ideas public.

Angela Valamanesh’s *About being here* was supported by the South Australian Government through the Department for Innovation & Skills and the Federal Government through the Australia Council for the Arts, Contemporary Touring Initiative.



The Art Gallery *Annual Youth Art Exhibition* showcased a diverse range of artistic talents of young people aged from 5 to 25 years old.

The exhibition highlights and celebrates young people for their unique talents and their ability to interpret life through art. This event is a highlight of our Exhibition Calendar.



The new JamFactory plinths were well utilised by all ages and materials by students across many primary and high schools in our region.

*HARBINGERS: Care or Catastrophe* was toured by Country Arts SA and Murray Bridge Regional Art Gallery.

This exhibition brought together 5 diverse artists with strong connections to regional South Australia, whose practices draw your attention to our inherent interconnectedness with the natural world and the complexities of humankind's influences on our environments.



Comprised completely of newly commissioned works and spanning spatial installation, printmaking, textiles, sculpture, weaving and drawing.

HARBINGERS draws attention to our inherent interconnectedness with the natural world and the complexities of humankind's influences on our environments. Together the works address issues about systematic mismanagement of natural resources, endemic loss of biodiversity, rising sea levels, migration policies, catastrophic fire events and ongoing colonialism.



*A Country Women's Wardrobe II* was an exhibition by Tina Hooft which was launched at the Gallery in February 2023.

The exhibition focused on Post War Australia through the eyes of women, their clothes, and their children's clothes. It featured many dresses donated by members of the local communities of Port Pirie and Crystal Brook including a vast selection of Children's clothes donated by Barbara Zed.

The display featured 1950s and 1960s fashion inspired by the 'New Look' which was a reference to Christian Dior's revolutionary post-Second World War fashion collection for Spring-Summer 1947.

A large-scale wall vinyl of a photo consisting of four panels was installed in the Art Gallery, with many familiar faces from Port Pirie in the 1950's.

The exhibition proved a hit with locals and visitors alike .

*Bee Stung Lips* surveys Barbara Hanrahan's prolific 30-year printmaking career that was set in motion in 1960 and ended with her untimely death at the age of 52.

The exhibition was characterized by her playfully complex narratives that draw on both personal experience and fantasy. Her works are fearlessly direct and unashamedly decorative in style.





*Bee-Stung Lips: Barbara Hanrahan works on paper 1960-1991, Installation at Port Pirie Regional Art Gallery March -May 2023. Photo; PPRC*

Throughout August 2022, the gallery also conducted a wide range of workshops and networking events as part of South Australia Living Artist Festival. A few of these workshops were held of the weekend of the SALA Winter Festival . Some of the other workshops were conducted in schools.



*Paint and Sip Nights as part of the SALA Festival*



*SALA Festival Artist Talks and Networking Night*

# VISITOR INFORMATION CENTRE & TOURISM

## Visitor Statistics

The 2022-2023 financial year has seen a notable surge in the number of visitors to the Port Pirie Visitor Information Centre, surpass pre-COVID levels.

VIC – Counter Statistics	
2021/22	2022/23
9,764	15,152

All metrics exhibited growth, including a significant resurgence in both interstate and international visitors. The most popular interstate visitors consisted of Victoria (11%) and New South Wales (8%).

	2021/22	2022/23
Intrastate	7,650	10,545
Interstate	2,046	4,206
International	68	378
Other	0	23
	9,764	15,152

Our local visitation was quite high this year, with 39% of our visitors being locals and 32% from other regions in South Australia.

The international market is slowly returning post-COVID and had a total of 2% of visitation numbers, predominantly from Europe.

## Online Reviews

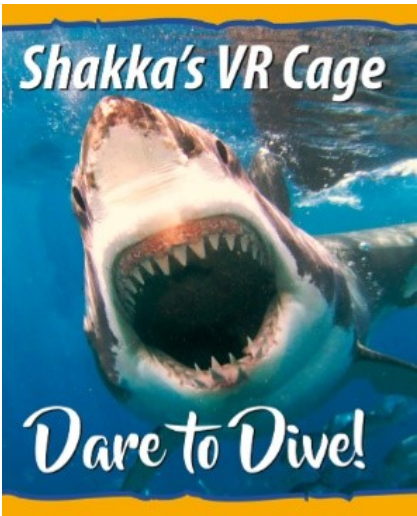
At the VIC, we have developed a "please rate us" card to hand out to visitors and staff have been proactive in handing these out, resulting in us receiving 19 five-star reviews on Google between January-June 2023 (compared to 11 during the same period in 2022) and 6 on TripAdvisor (compared to 2 in 2022).

## Visitor Book Reviews

The VIC has also seen an increase in positive comments left in the visitor book located with a 200% increase (155 compared with 50) from the same period in 2022.

## Tourism Attractions

Our Visitor Information Centre (VIC) featured attractions, Shakka the Shark and our Virtual Reality Cage Dive, have thrived during 2022-23, experiencing a surge of 44.38% compared to the previous financial year of 2021-22.





**Tourism**

In the 2022-23 financial year, the Visitor Information Centre achieved some noteworthy accomplishments. These include the nomination of Port Pirie as one of the top 5 finalists for the 2023 South Australian Top Tourism Town Awards, and the development of a new online Heritage Trail which is accessible to visitors through their mobile devices while exploring Port Pirie.

**Online Heritage Trail through ESRI**

We have developed an online Trail through the ESRI system that visitors will be able to access on their phone via QR codes. We have completed the online portion.



# GOVERNANCE

The information contained within this Governance Statement is provided in order to comply with Section 131 and Schedule 4 of the Local Government Act 1999.

## Compliance Statement

### Summary—key information

#### ELECTED MEMBERS & MEETINGS

- Elections
- Elector Representation
- Meetings (*attendance*)
- Representation (*Portfolio*)
- Allowances
- Gifts
- Training (*attendance*)
- Council Committees (*including existing Section 41 Committees, Statutory Committees, Subsidiaries and Regional Groups*)
- Attendance of Meeting by the Public
- Confidentiality Provisions
- Council Decision Review
- Policies for Elected Members
- Council and Committee Member Allowances

#### STAFF

- Staff Demographics
- Salary Packaging for Senior Officers
- Staff Gifts

#### DOCUMENTS

- Access to Council Documents (including Codes, Plans and Registers)
- By-Laws
- Delegations
- Freedom of Information
- Policies

#### BUSINESS PLAN

- Business Plan 2002/23
- Business Plan 2023/24

#### OTHER (*not including finance*)

- Copyright Act 1968
- Disability Inclusion Act 2018
- Dog & Cat Management Act (SA) 1995
- Environmental Protection Act (SA) 1993
- Fire & Emergency Services Act (SA) 2005
- Government Business Enterprises (*Competition*) Act 1996
- Libraries Act (SA) 1982
- Local and Litter Control Act (SA) 2016
- Planning ,Development & Infrastructure Act (SA) 2016
- Public Health Act (SA) 2011
- Work Health & Safety Act (SA) 2012

#### FINANCE & PROCUREMENT

- Competitive Service Delivery
- Financial Plan & Budget
- National Competition Policy
- Procurement Policy for Goods & Services



## ELECTED MEMBERS

### Elections

Council elections are held every four years with all positions being declared vacant before election day. The Council election was conducted in November 2022. The next election will be held in November 2026.

### Elector Representations

An Elector Representation Review was gazetted on 25 November 2021. The name of the Council remained the same, Port Pirie Regional Council.

The representation review was conducted during 2021 with a determination proposed that the Council will not change from its current composition and structure. A report based on this outcome went to the Ordinary Meeting of Council on 21 September 2021. It is therefore effective as of the determination of the November 2022 Council Elections.

The elector ratio for the Port Pirie Regional Council is 1:1314 based on the total number of members on Council (10), not the total number of councilors.

Council	Members	Electors	Elector Ratio
Copper Coast	10	12,151	1:1215
Light Council	11	11,165	1:1015
Murray Bridge	10	15,548	1:1554
Port Pirie	10	13,143	1:1314
Victor Harbor	10	13,376	1:1337
Yorke Peninsula	12	9,110	1:759

When carrying out an 'elector representation review' the Council must:  
by public notice— (i) inform the public of the preparation of the representation options paper; and  
(ii) invite interested persons to make written submissions to the council on the subject of the review within a period specified by the council (being a period of at least 6 weeks); and publish a copy of the notice in a newspaper circulating within its area.

Consultation on the current review expired on 27 August 2021 without receiving any representations. The next elector representation review is due in 2028.

### Meetings *(attendance)*

An Elected Members of Council have one or more Council Committees as part of their portfolio.

- Asset Management Committee
- Audit and Risk Management Committee
- Building and Fire Safety Committee
- CEO Performance Review Committee
- Council Assessment Panel
- Public Arts & Culture Committee
- Upper Spencer Gulf Regional Assessment Panel

Meetings (attendance) cont'd

	Ordinary Council meeting	Special Council meeting	Asset Management Committee	Public Arts & Culture Advisory Committee	Audit & Risk Management Committee	CEO Performance Review Committee
Mayor Leon Stephens	11 of 12	9 of 9	4 of 5 (ex officio)			5 of 6
Deputy Mayor (July - Oct 2022) Cr Alan Zubrinich	12 of 12	9 of 9			2 of 2	6 of 6
Deputy Mayor (Nov 22 - June 23) Kendall Jackson	12 of 12	6 of 9		4 of 4		1 of 2
Cr Joby Connor	11 of 12	8 of 9	3 of 3			
Cr Ali Gulin	11 of 12	4 of 9		3 of 4		
Cr Michael Hopgood	10 of 12	8 of 9	5 of 5	4 of 4		4 of 4
Cr Jade Joyce (Nov 22 - June 23)	7 of 8	5 of 6	3 of 3	2 of 2		
Cr Jack Keain	11 of 12	7 of 9	4 of 5			
Cr Grant Petagna (Nov 22 - June 23)	7 of 8	6 of 6			3 of 3	
Cr Leeanne Peters (Nov 22 - June 23)	7 of 8	5 of 6			3 of 3	2 of 2
Cr Neville Wilson (July to Oct 2022)	4 of 4	3 of 3	2 of 2		2 of 2	4 of 4
Cr Dino Gadaleta (July to Oct 2022)	4 of 4	2 of 3	1 of 2		1 of 2	





## Representation (Portfolio)

Elected Member	Portfolio July – November 2022	Executive Officer
Mayor Stephens Deputy Mayor Zubrinich	Economic Development	CEO
Crs Connor and Jackson	Communications	CEO
Cr Hopgood	Governance	Corporate and Community
Crs Gadaleta, Hopgood and Keain	Heritage	Corporate and Community
Crs Connor, Keain and Wilson	Primary Industries	Infrastructure
Mayor, Deputy Mayor, Crs Connor, Hopgood and Wilson	Service Review	CEO
Crs Connor and Gadaleta	Small Business	CEO
Crs Gulin and Hopgood	Sport and Recreation	Infrastructure
Crs Connor and Gulin	Tourism and Events	Corporate and Community

After the November 2022 elections the following two additional Portfolios were added :  
Sustainability and Wellbeing & Inclusion.

Elected Member	Portfolio Dec 2022 – June 2023	Executive Officer
Mayor Stephens	Economic Development Service Review Small Business	CEO
Deputy Mayor Jackson	Communications	CEO
	Primary Industries	Infrastructure
	Tourism and Events	Corporate and Community
Crs Connor and Gulin	Communications	CEO
Cr Connor	Economic Development	CEO
Cr Hopgood, Petagna, & Peters	Governance	Corporate and Community
Crs Hopgood, Keain, & Petagna	Heritage	Corporate and Community
Crs Joyce, and Keain	Primary Industries	Infrastructure
Crs Hopgood, Peters & Zubrinich	Service Review	CEO
Cr Connor	Small Business	CEO
Crs Joyce, Gulin, Hopgood & Petagna	Sport and Recreation	Infrastructure
Crs Connor, Joyce, and Zubrinich	Sustainability	Development and Regulation
Crs Gulin and Petagna	Tourism and Events	Corporate and Community
Crs Joyce, Peters and Zubrinich	Wellbeing & Inclusion	CEO

## Elected Member Training & Development Record

1 July 2022 to 30 June 2023

Elected Member	Training / Development Title	Date(s)
Mayor Leon Stephens	LGA Board Induction Training	1-Dec-22
	Post Election Training Essentials for Council Members: Module 2 - Civic	6-Dec-22
	South Australian Regional Organisation of Councils (SAROC) Induction Training	19-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Principal Member Forum	17-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
	Leading Australian Resilient Communities (LARC) Program	2023
Cr Joby Connor	Post Election Training Essentials for Council Members: Module 2 - Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
Cr Grant Petagna	Post Election Training Essentials for Council Members: Module 2 - Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
	Audit & Risk Committees: General Overview	24-Mar-23
	Disability & Inclusion Awareness	
Cr Ali Gulin	Post Election Training Essentials for Council Members: Module 2 - Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
Cr Michael Hopgood	Post Election Training Essentials for Council Members: Module 2 - Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23



Elected Member	Training / Development Title	Date(s)
Cr Kendall Jackson	Post Election Training Essentials for Council Members: Module 2	
	- Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
	LGA Deputy Mayors Forum	12-May-23
Cr Jack Keain	Post Election Training Essentials for Council Members: Module 2	
	- Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
Cr Leeanne Peters	Post Election Training Essentials for Council Members: Module 2	
	- Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
	Audit & Risk Committees: General Overview	24-Mar-23
Cr Alan Zubrinich	Post Election Training Essentials for Council Members: Module 2	
	- Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
Cr Jade Joyce	Post Election Training Essentials for Council Members: Module 2	
	- Civic	6-Dec-22
	Mandatory Training: Module 1 - Behaviour	16-Feb-23
	Mandatory Training: Module 3 - Legal	16-Feb-23
	Mandatory Training: Module 4 - Finance and Strategy	20-Feb-23
	Disability & Inclusion Awareness	

## Council Committees

Council has four (4) Section 41 Committees and two (2) Statutory Committees. Council is also a member of one (1) regional subsidiary pursuant to Section 43 of the Act:

### Existing Section 41 Committees :

- Asset Management Committee – to improve Council’s financial sustainability through the implementation of best practice asset management.
- Audit and Risk Management Committee – to assist Council in the conduct of its responsibilities for the management of risk, related to financial reporting and audit initiatives, the internal control system and the audit functions and to act as a source of advice to the Council and CEO in relation to these matters. The Audit and Risk Management Committee meets at appropriate times in the reporting and audit cycle and otherwise as required.
- CEO Performance Review Committee – to undertake an assessment of the CEO’s performance in accordance with the CEO’s contract of employment.
- Public Arts and Cultural Advisory Committee – to encourage the inclusion of diverse Art and Culture aspects in Council projects.

### Statutory Committees :

- Upper Spencer Gulf Regional Assessment Panel – to facilitate the expeditious assessment of development applications made to the Council. The Upper Spencer Gulf Regional Assessment Panel meets monthly or on an as needs basis.
- Building Fire Safety Committee – to inspect buildings in the Council area to determine whether the fire safety of the building is adequate. The Building Fire Safety Committee holds a minimum of one meeting each calendar year on a day and time nominated by the Presiding Member.

### Subsidiaries:

Council has not formed any single Council subsidiary pursuant to Section 42 of the Local Government Act 1999. However, Council is a member of the following one (1) regional subsidiary pursuant to Section 43 of the Act:

- The Central Local Government Region (the Legatus Group) is made up of 13 councils. It meets regularly to undertake coordinating, advocacy and representational roles on behalf of the members at a regional level. The annual contribution was **\$12,749** (GST incl) for 2022/23.

Council makes an annual contribution to the subsidiary. The report of activities and the annual financial statements are the responsibility of the body, therefore the financial activities are not included in the accounts of this Council. The Report received from the subsidiary is included in this Annual Report.

### Regional Groups :

Council also supports and makes contributions to the following regional groups:

- Business Port Pirie
- Central Local Government Region (Legatus)
- Flinders Mobile Library
- Game-On
- Northern Passenger Transport Network
- Regional Development Australia Yorke & Mid North
- Upper Spencer Gulf Common Purpose Group (Spencer Gulf Cities)



**Attendance of Meetings by the Public :**

Council Meetings are held at the Council Chamber, Port Pirie Administration Centre, 115 Ellen Street, Port Pirie, at 6pm on the 4th Wednesday of each month. Members of the public are able to attend a Council meeting, however the public are excluded from confidential parts of the meeting.

Members of the public are able to put forward their views on particular issues before Council in the following manner:

**(a) Deputations**

With the permission of the Committee Chairperson or the Mayor, a member of the public can address Council or a Committee personally, or on behalf of a group of residents.

**(b) Written Requests**

Any person wishing a matter to be considered by Council should communicate in writing to the Chief Executive Officer.

**(c) Petitions**

Written petitions should be addressed to the Council on any issue within Council's jurisdiction. It should clearly set out the request or submission of the petitioners and be submitted at least seven days before the meeting, to enable a report to be included in the agenda.

**(d) Elected Members**

Members of the public can contact an Elected Member of Council to discuss any issue relevant to Council.

**(e) Public Question Time**

Council will allocate fifteen (15) minutes in the Council Agenda for each monthly Ordinary Meeting for the purpose of Public Question Time. Members of the community wishing to pose a question must do so in writing prior to the meeting. They may speak at the meeting for no longer than three minutes.

Closing dates apply for matters to be included in Council agendas. Please check with Council for these "deadlines".

Agendas for all meetings are placed on public display at the Administration Centre no less than three clear days prior to meetings. Minutes of Council meetings are placed on display within five days after a meeting.

**Council Decision Review:**

Council is committed to transparent decision-making processes and to providing a fair and objective procedure for the review of decisions made by Council. A formal Complaints Policy & Procedures has been adopted as part of a customer focus approach to service delivery.

Many issues arise during the course of the Council activities and most complaints are initially made verbally by telephone, face-to-face or in writing to a Council Officer, or to an Elected Member. All complaints will be logged into the customer service system and referred to the relevant Council staff member. On most occasions this results in the matter being resolved satisfactorily.

The Complaints Policy & Procedures provides a framework to Council for receiving and responding to complaints from the public as a means of improving customer service in all areas of Council's operations. This policy aims to ensure that issues which are the subject of complaints are addressed promptly when possible, to the satisfaction of the complainant, and in a manner which, as far as possible, ensures that such issues will not be the subject of future similar complaints.

The Internal Review of Decisions Policy provides a structural process for the review of Council decisions. Any person may ask for a review of a decision that has affected them.

During 2022-2023 there were zero reviews completed.

**Confidentiality Provisions:**

Council's Code of Practice for Access to Council and Committee Meetings and Documents lists the requirements of Section 90(3) of the Local Government Act 1999, which enables the Council and a Committee of Council to receive, discuss or consider matters in confidence.

During 2022/23 the Council and its committees considered 72 items in confidence.

- orders for 43 of the 72 listed confidential items were released
- 1 was partially released
- 29 orders remained in confidence (inc the above that was partially released)

Council / Committee Meeting	Date of Meeting / Item Number	Confidential Item Subject	Nature of Confidentiality Section 90(3) Reference	Current / Released
Ordinary Meeting	27/07/2022 17.1	Legal Matter – Claim Update	h & i	<b>CURRENT</b>
Ordinary Meeting	27/07/2022 17.2	Potential Legal Matter Update	h & i	<b>CURRENT</b>
Ordinary Meeting	24/08/2022 17.1	Notice of Claim – Update	i	<b>CURRENT</b>
Ordinary Meeting	24/08/2022 17.2	Sustech Update	h & i	<b>CURRENT</b>
Ordinary Meeting	24/08/2022 17.3	Legal Matter – Claim Update	h & i	<b>CURRENT</b>
Special Meeting	01/09/2022 5.3	Legal Matter – Claim Update	h & i	<b>CURRENT</b>
Ordinary Meeting	28/09/2022 17.1	Sustech Update	h & i	<b>CURRENT</b>
Ordinary Meeting	28/09/2022 17.3	Legal Advice – Council Decisions	h	<b>PARTIAL RELEASE</b>
Special Meeting	12/10/2022 4.1	Sustech Update	h & i	<b>CURRENT</b>
Ordinary Meeting	26/10/2022 17.1	Notice of Claim – Update	i	<b>CURRENT</b>
Ordinary Meeting	26/10/2022 17.2	Sustech Update	h & i	<b>CURRENT</b>
Special Meeting	07/12/2022 5.2	Notice of Claim – Update	i	<b>CURRENT</b>
Ordinary Meeting	21/12/2022 17.2	Sustech Update	h & i	<b>CURRENT</b>
Ordinary Meeting	24/01/2023 17.4	Private Land Easements for Drainage in Koolunga	b	<b>CURRENT</b>
Ordinary Meeting	22/02/2023 17.3	Targeted Lead Abatement Program Future Direction	j	<b>CURRENT</b>
Ordinary Meeting	22/02/2023 17.4	Sustech Update	h & i	<b>CURRENT</b>
Ordinary Meeting	22/02/2023 17.5	Notice of Claim Update	l	<b>CURRENT</b>
Ordinary Meeting	22/03/2023 17.1	Legal Advice – Cladding Class Action	h	<b>CURRENT</b>
Special Meeting	27/03/2023 4.1	Notice of Claim – Update	i	<b>CURRENT</b>
Special Meeting	27/03/2023 4.2	Possible Purchase of Land to Secure Southwest Drainage Tenure – Senate Rd	i	<b>CURRENT</b>

Council / Committee Meeting	Date of Meeting / Item Number	Confidential Item Subject	Nature of Confidentiality Section 90(3) Reference	Current / Released
Ordinary Meeting	26/04/2023 17.1	Notice of Claim Update	i	<b>CURRENT</b>
Ordinary Meeting	26/04/2023 17.2	Legal Matter – Claim Update	h & i	<b>CURRENT</b>
Ordinary Meeting	26/04/2023 17.7	Residential Land Development and Disposal	b	<b>CURRENT</b>
Ordinary Meeting	26/04/2023 17.8	Legal Matter – Council Officers	a & h	<b>CURRENT</b>
Ordinary Meeting	26/04/2023 17.9	Federal Hotel – Code Amendment Request	h	<b>CURRENT</b>
Ordinary Meeting	24/05/2023 17.1	Targeted Lead Abatement Program Future Directions	b & h	<b>CURRENT</b>
Special Meeting	30/05/2023 4.1	Legal Matter – Claim Update	h & i	<b>CURRENT</b>
Ordinary Meeting	26/05/2023 17.1	Employee matter	a	<b>CURRENT</b>
Ordinary Meeting	26/05/2023 17.3	RFT for Contract 2023/110 Supply of Road Re-sheeting Rubble Material	k	<b>CURRENT</b>

### **Policies (for Elected Members)**

- Council Members Allowances and Support Policy
- Council Members Training Development Policy
- Elected Members Communications & Records Management Policy
- Elected Members Computer, Internet & Information Policy
- Elected Members Induction Policy
- Elected Member Portfolio Policy
- Mayor Seeking Legal Advice Policy
- Supplementary Election Policy
- LGA Council Member Behavioural Management (Complaint Handling) Policy.

The requirements of Council Member Behavioural Management (Complaint Handling) commenced operation on 17 November 2022 (section 75F of the Local Government Act 1999). This section requires all councils to consider, within six months after the conclusion of each periodic election, whether it should adopt a Behavioural Support Policy (or policies) to support appropriate behaviour by members of the council.

Council, at the Ordinary Meeting on 23rd May 2023 (15.4.4 : OM220/23) considered developing a Behavioural Support Policy.

*MOVED Cr Jackson      SECONDED Cr Zubrinich*

*That Council, having considered the requirements of section 75F of the Local Government Act 1999, not adopt a Behavioural Support Policy at this time.*



### Council and Committee Member Allowances:

	Elected Member Allowance	IT & Telecommunications	Training & Conferences	Travel & Accommodation	Total \$
Mayor Stephens	63,414	660	1,265	9,068	74,407
Councillor Connor	15,854	-	-	-	15,854
Councillor Gulin	16,321	-	-	-	16,321
Councillor Hopgood	19,817	560	-	205	20,582
Councillor Jackson	19,131	-	605	-	19,736
Councillor Keain	16,321	-	-	704	17,025
Councillor Zubrinich	19,817	600	35	636	21,088
Councillor Petagna	10,254	-	385	19	10,658
Councillor Joyce	10,254	-	35	1,931	12,220
Councillor Peters	10,254	-	385	45	10,684
Councillor Wilson	7,166	-	-	-	7,166
Councillor Gadaleta	5,600	-	-	-	5,600
<b>Total</b>	<b>\$214,201</b>	<b>\$1,820</b>	<b>\$2,710</b>	<b>\$12,609</b>	<b>\$231,341</b>
	<b>10,254</b>		<b>-385</b>	<b>-45</b>	<b>-10,684</b>
	<b>= \$203,947</b>		<b>= \$2,325</b>	<b>= \$12,564</b>	<b>= \$220,657</b>

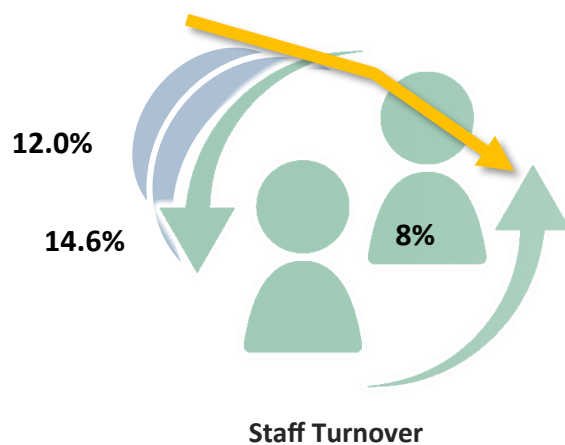
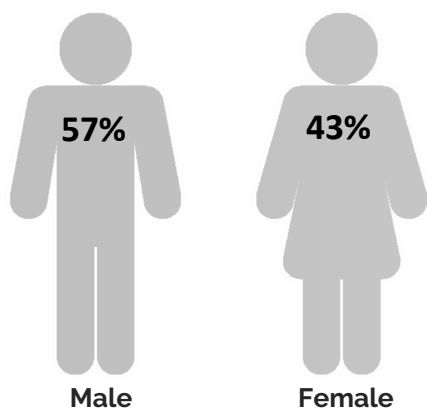
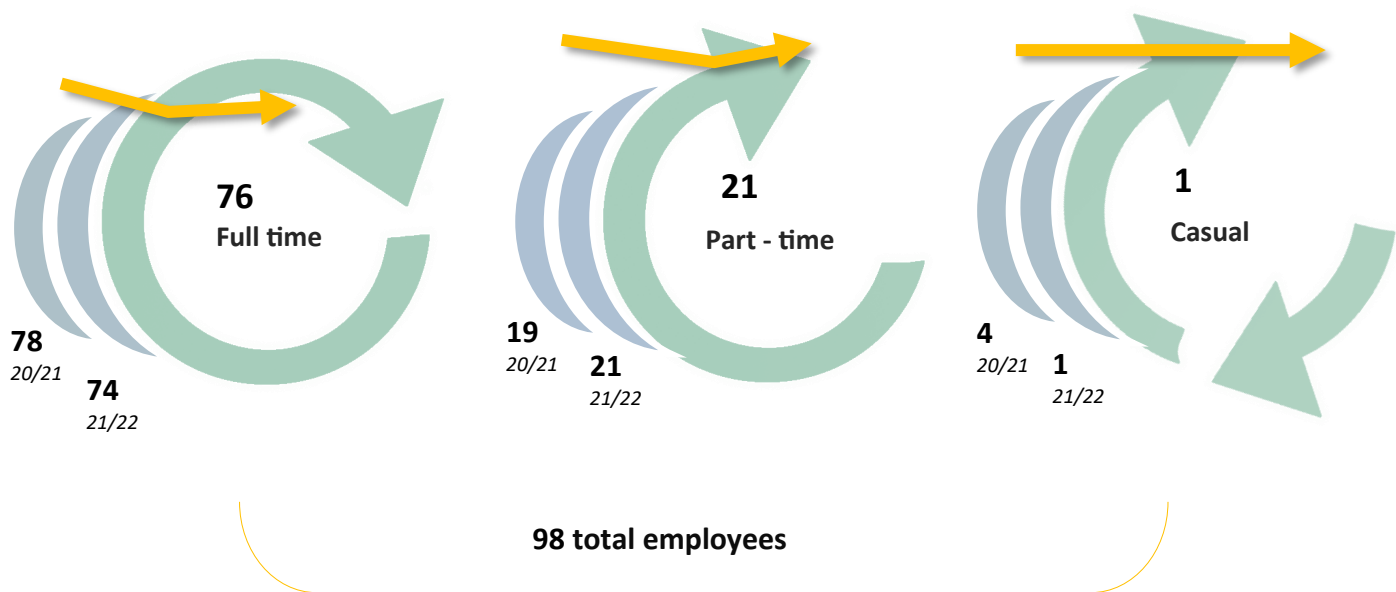
### Committee Member Allowances:

Name of Committee	Committee Member	Allowance received (ex GST) 2022-23
Audit & Risk Committee	Allan Rushbrook	\$5,449
Audit & Risk Committee	Deb Brokenshire	\$1,807
Audit & Risk Committee	Michele Bennetts	\$4,055
Upper Spencer Gulf Regional Assessment Panel	<i>Assessment Manager retainer</i>	\$32,437.47

### Elected Members Gifts:

Elected Member Gifts			
Date	Amount	Name	Description
25/10/2022	\$335.00	Cr Gadaleta	Framed photo
25/10/2022	\$25.00	Cr Wilson	Engraving fee
07/11/2022	\$589.60	Cr Wilson	Framed print

# Staff Demographics



**Salary Packaging for Senior Officers:**  
 Council’s Senior Officers are as follows:

EXECUTIVE MANAGEMENT TEAM			
	Female	Male	Salary Range
CEO		1	\$227,321
Directors	1	2	\$130,000—\$148,960

The table above highlights the base salary for the Executive Management Team. Salaries for these Officers are in accordance with the applicable Award and Council’s Enterprise Agreement. Members receive the superannuation guarantee and access to other benefits which may include the provision of a Council motor vehicle, telephone expenses and provision of a motor vehicle with all Fringe Benefits Tax expenses paid by Council.

**Employee Gifts:**

EMPLOYEE GIFTS		
Date	Amount	Description
10/11/2022	\$60.00	Dianne Crocker— Retirement gift

In November 2022, Dianne Crocker retired after 54 years of employment with Council. Dianne has made a huge contribution to Council over her time and has undertaken many roles and worked within most departments. She was initially employed with the Corporation of Port Pirie in 1968. Dianne has seen two amalgamations with District Council of Pirie, the second in July 1996 forming Port Pirie City & District Council, and then in March 1997 with the further amalgamation with Crystal Brook & Redhill Council that formed the Port Pirie City & Districts Council that was later renamed Port Pirie Regional Council.





## Documents

### Access to Council Documents:

The following documents are available for public inspection at the Council Offices free of charge.

Members of the public may purchase copies of these documents for the fee prescribed by Council in the Register of Fees and Charges.

- Annual Report
- Animal Management Plan 2012-17
- Annual Financial Statements
- Assessment (Rates) Book
- Asset Management Plan 2021-2031
- Asset Management Strategy 2021-2031
- Business Plan and Budget
- Elected Members Code of Conduct Complaint Handling Procedure
- Code of Conduct for Council Members
- Code of Practice for Access to Council & Committee Meetings and Documents
- Code of Conduct for Council Employees
- Code of Conduct for Volunteers
- Code of Practice for Meeting Procedures
- Council Agenda & Minutes
- Council By-laws
- Council Policies
- Community (Strategic) Plan
- Community Land Management Plan
- Development Application Register July 2022
- Disability Access & Inclusion Plan 2020-2024
- Growth Plan 2017 (Aspire 2027)
- Long Term Financial Plan 2021-2031
- Parks Strategy
- Public Art Strategy 2021-2025
- Rating Strategy (2018-2028)
- Register of Elected Members - Allowances & Benefits
- Register of Interests – Council Members
- Register of Authorised Persons
- Register of Community Land
- Register of Community Management Plans
- Register of Confidential Items
- Register of Delegations
- Register of Fees and Charges
- Register of Public Roads
- Register of Remuneration, Salaries & Benefits (staff)
- Section 41 Committee Agendas & Minutes
- Any document seeking public comment

## Policies

- Asset Accounting Policy
- Asset Management Policy
- Clean Air Policy
- Business Plan & Budget Framework Policy
- Caretaker Policy
- Community Assistance Policy
- Community Bus Policy
- Community Engagement Policy
- Complaints Policy
- Council Logo Policy
- Council Members Allowances and Support Policy
- Council Members Training Development Policy
- CWMS Customer Service Policy
- Debt Collection Policy
- Disposal of Land and Assets Policy
- Elected Member Portfolio Policy
- Elected Members Communications and Records Management Policy
- Elected Members Computer, Internet and Information Policy
- Elected Members Induction Policy
- Emergency Management Policy
- Enforcement Policy
- Financial Hardship (CWMS) Policy
- Flag Policy
- Food Act Inspection Fees Policy
- Fraud, Corruption, Misconduct and Maladministration Prevention Policy
- Funding Policy
- Grants Policy
- Interaction of Development Act, State Records Act & FOI Act with Copyright Act Policy
- Internal Control Policy
- Internal Review of Council Decisions Policy
- Lease & Licence Policy
- LGA Council Member Behavioural Management (Complaint Handling) Policy
- Library Internet Access Policy
- Library Membership & Conditions of use Policy
- Major Projects Prudential Management Policy
- Mayor Seeking Legal Advice Policy
- Media Policy
- Memorials Policy
- Order Making Policy
- Outdoor Trading & Dining Policy
- Private Works Policy
- Procurement Policy
- Projection Policy
- Public Art Policy
- Public Interests Disclosure Policy
- Rates Policy
- Related Party Disclosure Reporting Policy
- Requests For Services Policy
- Risk Management Policy
- Risk Management Framework
- Road Infrastructure Cost Sharing Policy
- Safe Environment for Children Policy
- Selection of Road Names & Public Places
- Signs Policy
- Supplementary Election Policy
- Trees Policy
- Vandalism – Rewards for Information Policy
- Volunteers Policy

## By-Laws

By-laws by definition are rules made by a local authority for the regulation of its affairs or management of the area it governs. Council also has the power to make By-laws for different activities of Council not stated directly in legislation.

Port Pirie Regional Council's current By-laws are:

By-law 1 – Permits and/ or Penalties

By-law 2 – Moveable Signs

By-law 3 – Local Government Land

By-law 4 – Roads

By-law 5 – Dogs

By-law 6 – Cats

The next review of Council's By-laws is occurring in 2023/ 2024

## Delegations:

Councils have certain functions and duties which they must perform, and certain powers which they may exercise, pursuant to the Local Government Act 1999 as well as a range of other Acts. In most cases the relevant Acts grant these obligations and powers directly to the Council. As it is not practical nor efficient for the Council as a body of Elected Members to perform the many operational activities that are required in the day-to-day administration of the Council's roles and functions, Section 44 of the Local Government Act 1999 allows a Council to formally delegate many of its powers and functions (within certain stated conditions and exemptions) to the Chief Executive Officer, who may then sub-delegate these powers and functions to other responsible staff. Council may also delegate their powers and functions to a Committee of Council.

Delegations have been provided to the Chief Executive Officer for a range of sections under the following Acts, Regulations and Policies:

- Burial and Cremation Act 2013
- Burial and Cremation Regulations 2014
- Community Titles Act 1996
- Crown Land Management Act 2009
- Development Act 1993
- Development Regulations 2008
- Disability Inclusion Act 2018
- Disability Inclusion Regulations 2019
- Dog and Cat Management Act 1995
- Dog and Cat Management Regulations 2017
- Electricity Act 1996
- Electricity (Principles of Vegetation Clearance) Regulations 2021
- Environmental Protection (Air Quality) Policy 2016
- Environmental Protection (Noise) Policy 2007
- Environmental Protection (Waste to Resources) Policy 2010
- Environmental Protection Act 1993
- Environmental Protection Regulations 2009
- Expiation of Offences Act 1996
- Fines Enforcement and Debt Recovery Act 2017
- Fire and Emergency Services Act 2005
- Fire and Emergency Services Regulations 2021
- Food Act 2001
- Food Regulations 2017
- Freedom of Information (Fees and Charges) Regulations 2018
- Freedom of Information Act 1991
- Gas Act 1997
- Heavy Vehicle (Mass, Dimension and Loading) National Regulation (NSW)
- Heavy Vehicle National Law (schedule to the Heavy Vehicle National Law (SA Act 2013))
- Housing Improvement Act 1940
- Independent Commission Against Corruption Act 2012
- Joint Criminal Rules 2022
- Land and Business (Sale & Conveyancing) Act 1994
- Landscape South Australia (General) Regulations 2020
- Landscape South Australia (Water Management) Regulations 2020
- Landscape South Australia Act 1997
- Liquor Licencing Act 1997
- Local Government Act 1999
- Local Government (Elections) Act 1999



- Local Government (Procedures at Meetings) Act 2013
- Local Government Forestry Reserves) Act 1944
- Local Government (Building Upgrade Agreements) Regulations 2017
- Local Government (Financial Management) Regulations 2011
- Local Government (General) Regulations 2013
- Local Government (Members Allowances and Benefits) Regulations 2010
- Local Government (Procedures at Meetings) Regulations 2013
- Local Nuisance and Litter Control Act 2016
- Local Nuisance and Litter Control Regulations 2016
- Mining Act 1971
- Mining Regulations 2020
- Natural Resources Management Act 2004
- Ombudsman's Act 1972
- Planning, Development and Infrastructure Act 2016
- Planning, Development and Infrastructure (General) Regulations 2017
- Private Parking Areas Act
- Public and Environment Health Act 1987
- Real Property Act 1886
- Road Traffic Act 1961
- Road Traffic (Miscellaneous) Regulations 2014
- Road Traffic (Road Rules – Ancillary and Miscellaneous Provisions) Regulations 2014
- Roads (Opening and Closing) Act 1991
- Safe Drinking Water Act 2011
- Safe Drinking Water Regulations 2012
- South Australian Public Health Act 2011
- South Australian Public Health Act 2011 (Covid 19)
- South Australian Public Health (General) Regulations 2013
- South Australian Public Health (Legionella) Regulations 2013
- South Australian Public Health (Wastewater) Regulations 2013
- State Records Act 1997
- Strata Titles Act 1988
- Supported Residential Facilities Act 1992
- Supported Residential Facilities Regulations 2009
- Water Industry Act 2012
- Water Industry Regulations 2012

### **Freedom of Information (FOI)**

Council's Freedom of Information (FOI) Statement is reviewed and published on Council's website every 12 months, in accordance with the requirements of Section 9 (1a) of the Freedom of Information Act 1991. The FOI Act serves to promote openness and transparency in governance and accountability and Council welcomes enquiries.

Residents and non-residents are able to access information from Council by lodging a Freedom of Information (FOI) request.

In the period 1 July 2022 to 30 June 2023, ten (10) requests for access under Section 13 of the Freedom of Information Act 1991 were processed. Full access was granted for seven (7) requests, partial access for two (2) requests, and access denied for one (1) request due the documents requested were exempt from FOI on the ground of legal professional privilege.

**BUSINESS PLAN** (2022/23 and 2023/24)

Council has a suite of long term plans to guide it over the next ten years:

- Asset Management Plans
- Capital Works Program
- Community Plan
- Long Term Financial Plan

The implementation of these plans are key to the achievement of ongoing sustainability of the Council’s operations and the delivery of desired levels of capital expenditure. A copy is available at all council offices and from Council’s website [www.pirie.sa.gov.au](http://www.pirie.sa.gov.au)

**Business Plan 2022/23**

A total of \$15.8 million was allocated on capital projects in the following service areas:

Community Services / Amenities	\$270,000
Culture / Library	\$55,000
Environment / Stormwater Drainage	\$2,570,000
Parks / Recreation / Marine	\$2,420,400
Street services / Lighting	\$1,538,000
Regulatory	\$30,000
Roads / Foot / Kerb / Bridges	\$5,457,000
Aerodrome	\$50,000
Plant/Depot/Works Admin	\$1,312,000
Governance/Admin	\$270,000

**Achievements 2022/23**

- Continued the partnership with TLAP to support lead reduction initiatives;
- Monitored financial performance for achievement consistently within the indicator target ranges;
- Provided Mandatory and Discretionary training to Elected Members;
- Completed the transition to LED lighting on our public road network;
- Completed the upgrade to the Senate Road Sporting Complex;
- Continued supporting the community through provision of Library services and programs;

- Improved Disability access to public toilet and community buildings
- Conducted Public Consultation for Riverfront Precinct, Bowman Park Management Plan, Budget and Business Plan Lawrie Park and Nelshaby Reservoir.
- Completed the installation of new Butlers Bridge.
- Consulted on our Regional Public Health Plan draft.
- Implemented a new customer focused Customer Request System - achieved a completion rate of more than 90% within the required timeframe.
- Commenced the investigation into the possible development of lead soil contaminated waste repository in Port Pirie.
- Achieved agreement from the Royal Port Pirie Yacht Club for the potential redevelopment of the Council owned site they occupy consistent with Stage 2 of the Riverfront Masterplan concept.
- Commenced discussions with sporting groups and association for a new court based sport precinct in Port Pirie.
- Actively represented the future requirements regarding housing, enabling infrastructure and amenity upgrades in the State Government’s process to develop a Masterplan for Port Pirie.

**Carryover of Project Funds**

In June 2023, a Carryover of Project Funds from 2022/23 to 2023/24 was accepted by Council (OM258/23). The carryover project funds of \$17,207,828 were reviewed at financial year end and were proposed to be added to the 2023/24 budget immediately as an adjustment (rather than awaiting a formal budget review).

**Business Plan 2023/24** *(next financial year)*

Council adopted the Business Plan 2023/24 - 2025/26 at a Special Meeting of Council held on 5 July 2023.

The Budget is prepared each year to meet the objectives and priorities contained in the Business Plan. A total of \$11.2 million is being allocated on capital projects (*refer the Major Projects for 2023/24 table*).

Budget reviews are prepared at the end of September, December and March. This provides the opportunity for Council to reassess its immediate priorities, consider changing circumstances and make adjustments to the Budget as it deems necessary.



**Other** *(not including finance)*

Acts, other than the Local Government Act (SA) 1999 and Local Government (General) Regulations 2013 require a Council to include information in its Annual Report or comply with other requirements.

**Copyright Act 1968**

Section 195CD of the Copyright Act requires a copy of council annual reports to be lodged with the National Library within one month of publication. The copy may be in electronic form or hardcopy form.

**Major Projects for 2023/24**

The capital projects are in the following service areas:

Studies into Catchment and Stormwater designs	\$900,000
Court Sports Complex Concept Design	\$100,000
Greening Port Pirie	\$2,400
Dog Parks	\$106,000
Playgrounds, Parks & Sporting Grounds	\$700,000
Swimming Pools	\$565,000
Memorial Park Toilets	\$264,000
Cemetery Development & Extension	\$90,000
Roads—Sealed and Unsealed program	\$3,992
Kerbing and Footpaths Program	\$1,199
Food Organics & Garden Organics Program	\$115,000
Plant replacement	\$1,242

**Disability Inclusion Act (SA) 2018**

The progress of Council’s Disability Access and Inclusion Plan (DIAP) must be reported on each year. A review of Council’s Disability Access and Inclusion Plan must be undertaken at least once in each 4 year period and a report on the review to be prepared and submitted to the State authority. This will occur in 2023-2024.

*All SA Councils have their Disability Inclusion Action Plan available on the Inclusive SA website*  
[Inclusive SA - Home](#)

Information related to Council’s disability and inclusion projects and activities during 2022–2023 are included within the Community Plan.



### **Dog & Cat Management Act (SA) 1995**

Council administers and enforces the provisions of *this Act* relating to dogs and cats within its area. Money received by a council under *this Act* from the administration and/ or enforcement of the provisions of this Act is spent on activities and assets relating to dogs and cats—for example the development, installation and maintenance of designated Dog Parks. The Council provides a report to the Dog and Cat Management Board in September each year on the administration and enforcement of the provisions of *this Act*, the income received and of money expended, in the administration and enforcement of the provisions of *this Act*.

Council is also required under Section 26A of *this Act* to have a Dog and Cat Management Plan which covers a 5 year period. Council includes dogs and cats within its Animal Management Plan which is currently under review.

A total of **221 cat related complaints** and **234 dog related complaints** (78 barking, 156 wandering at large) were received. Council also received **13 dog attack reports**. There were **72 dogs impounded** with 51 dogs subsequently returned to their owners. 52 expiations were issued for dogs (with six later withdrawn due to various circumstances) and 0 for cats.

### **Environmental Protection Act (SA) 1993**

The Council administers requirements of the Clean Air Policy 2016 and the Environmental Protection (Waste to Resources) Policy 2010.

The Clean Air Policy 2016 was developed under section 28 of the Environment Protection Act 1993 and handed over to the Local Government sector (Councils) to implement. A total of **150 Clean Air Policy permits** were issued during the 2022-2023 period. These have been issued mainly for comfort fires during winter, inside the township boundaries. **17 smoke related complaints** received where a combination of verbal and or written warnings were issued for low level breaches of the Clean Air Policy 2016.

**One expiation notice was issued** for a significant burn of prohibited substances.

The Environmental Protection (Waste to Resources) Policy was developed under Section 7 and Section 10 of the of the Environment Protection Act 1993, and applies to all waste within the meaning of *the Act* other than waste of a kind specified in Schedule 1.

Council is successfully developing and implementing a Waste and Resource Recovery Strategy and developing a Food Organics & Garden Organics Program as part of the Community Plan 2020-25.

### **Fire & Emergency Services Act (SA) 2005**

Port Pirie Regional Council delivers strategies and activities that aim to protect life and reduce the impact of bushfires with the key outcomes including:

- Reduction in the frequency of fires;
- Reduction in the impact that fires have on the community;
- An educated & informed community; and
- The provision of cost-effective levels of community fire protection whilst maintaining a balance of proper land management.

Each Council must appoint a suitably qualified Fire Prevention Officer to administer legislative requirements and coordinate the management of a fire prevention program and activities to mitigate risks, both on public and private land. These responsibilities include:

- Community Education and Awareness;
- Provide Information and Advice; and
- Property Inspection and Enforcement.

Properties are inspected prior to the fire danger season, with those requiring works being identified. The locations requiring works to develop an Asset Protection Zone (APZ) or to maintain an existing APZ are issued a **105F notice** outlining the works required.

Council's Fire Prevention Officer attended **one (1) instance of illegal burning** during 2022/2023 resulting in **1 expiation notice** being issued.

Fire Permits (Schedule 9) were issued to primary producers to undertake stubble or broad acre burning from mid-March 2023. A total of **25 burning permits** were issued, all being for stubble or broad acre burns on a standard fire danger season day. With no escaped burns reported to Council.

One Schedule 10 Fire Permit was issued by Council during 2022-2023, this was issued for a food premises to undertake solid fuel cooking activities outdoors.

Should the works not be completed by the due date specified on the notice Council may commence enforcement works resulting in expiation and cost recovery against the property owners. A total of **465 (105F Schedule 12) notices** were issued to private land owners, resulting in **22 requiring enforcement**.

Council's Fire Prevention Officer continues to liaise with State Government Agencies to ensure that land owned by or under the care, control and management of State Government are also managed and the risks mitigated through works undertaken where they impact on assets.

### **Government Business Enterprises (Competition) Act 1996**

Port Pirie Regional Council has no significant business activities, nor does it have by-laws, existing or under review, which restrict competition.

No complaints have been received alleging breach of competitive neutrality principles.

There are no public monopolies requiring structural reform.

### **Libraries Act (SA) 1982**

Section 35 of the Libraries Act (SA) 1982 outlines council's legal deposit requirements for the Annual Report.

This includes the a copy of Council's Annual Report to be lodged with the South Australian State Library within one month of publication. The copy may be in electronic form or hardcopy form.

### **Local Nuisance and Litter Control Act (SA) 2016**

The dumping of household rubbish within the Council area is a recurring problem with over 100 reports of illegal dumping received during 2022/23, resulting in costs to the community associated with cleanup and disposal.

During the 2022-2023 period, **3** expiation notices were issued for illegal dumping.

### **Planning, Development & Infrastructure Act (SA) 2016**

The Planning Development and Infrastructure Act 2016 is underpinned by Regulations as well as a state-first digital e-Planning platform. This system has been in operation since 19 March 2021.

The Planning and Design Code is a statutory instrument under the Planning, Development and Infrastructure Act 2016, for the purposes of development assessment and related matters within South Australia. The Planning and Design Code has now replaced all development plans to become the single source of planning policy for assessing development applications across the state.

### **Public Health Act (SA) 2011**

#### **Environmental Health:**

During the 2022/23 year the activities of the Environmental Health Officer included routine compliance inspections of food premises, on-site wastewater systems, temporary accommodation facilities, high risk manufactured water systems, swimming pools and infectious disease vector control/investigations, as directed by the Communicable Diseases Branch of SA Health.

The Council received a total of **205** specific customer requests / complaints related to Environmental Health matters throughout the year.

### **On-Site Wastewater Works Applications**

Thirty nine **(39)** On-site Wastewater Systems applications were approved during the year. As part of the approval process, each system is subject to two mandatory inspections by the Environmental Health Officer.

### **Community Wastewater Management Systems**

The Council operates Community Wastewater Management Systems (CWMS) in Napperby and Crystal Brook and conducts a 4-yearly septic tank pump out program for those properties connected to the CWMS. The quality of effluent processed by the systems in line with the South Australian Public Health (Wastewater) Regulations 2013 is routinely monitored and mandatory water quality testing is performed each quarter by the Australian Water Quality Centre.

### **Mosquito Control**

Council has conducted a seasonal mosquito control program since 2016 which treats more than 39 identified breeding sites throughout the region. Council received a total of 11 complaints in relation to mosquitos throughout the year.

### **Work Health & Safety Act (SA) 2012**

Port Pirie Regional Council continues to maintain a high standard of Work Health and Safety (WHS) Management.

The Management Plan for WHS developed pursuant to the Return to Work SA Performance Standards for Self-Insurers, requires Council as an exempt employer, to set its own WHS objectives based on the organisation's requirements and then integrate WHS into the organisation's Strategic Management Plan.

The development of the Management Plan is a systematic process which covers the review of WHS data to identify realistic and achievable actions, objectives and target dates for key priority areas and is supported by commitment from the Executive Management Team with regard to accountability and responsibility.

Biennial Key Performance Indicator (KPI) Audits are undertaken by the Local Government Association Workers Compensation Scheme to evaluate our level of compliance against Return to Work SA's Performance Standards for Self-Insurers (PSSI).

The most recent audit was conducted in November 2022 where the auditor assessed 11 of the 55 sub-elements outlined in the PSSI. The following excerpt was taken from the evaluation report:

*"Whilst there are some opportunities for improvement, it was really pleasing to note the ongoing system development, current initiatives, and enthusiasm of staff, with regard to WHS and injury management. I would like to further add that the level of engagement, commitment, receptiveness and willingness to further improve processes was commendable, from all levels of staff whom I worked with. It would appear from what I have seen, that Port Pirie Council are fostering a healthy safety culture."*

The areas for improvement that were identified during the 2022 risk evaluation have been utilised to develop the focus areas for the WHS Action Plan 2023-24, in order to further advance our WHS Management System. All of the actions set for the 2021 – 22 WHS Action Plan were completed prior to the risk evaluation, which was the first time Council had achieved 100% completion for their action plan.



Council's Health and Safety Committee comprises of management and employee representatives who monitor the WHS performance through bi-monthly activity reports and regularly update its plans, policies and procedures for the use of all employees. The Emergency Planning Committee has been reinvigorated with the training of new emergency wardens and the review of all Workplace Emergency Management Plans to ensure all foreseeable risks are identified and comprehensive control measures are implemented.

A schedule of practical and desktop emergency drills have been programmed on a six-month basis to ensure emergency response is adequate and employees are familiar with all requirements during the event of an emergency in the workplace.

Council continues to participate in the Local Government Association Workers Compensation Scheme's Healthy Lifestyle projects and provides annual health screenings for its employees. Work Health and Safety training information sessions are made available to employees on a continuing basis in accordance with our Training and Program

Another focus for WHS has been the reinvigoration of Council's Health and Wellbeing Program. The overall goal was to provide health and wellness initiatives that improve both the physical and mental health of our workers and help support corporate strategies for improving workplace culture where employees feel supported and valued. Some of our activities include:

- 10,000 Steps challenge which saw teams participate as part of the Flinders Alliance Group across three Councils
- Face to face nutrition sessions
- Promoting healthy eating for physical and mental health
- Australia's Biggest Morning Tea Event
- Financial Wellbeing
- Diversity and Inclusion
- Being involved with the Community/ Giving back
- R U Ok? Day
- Breast Cancer awareness
- Men's Health awareness
- Hydration and the importance of being sun smart

Finance and Procurement:

Within this section of the Governance Report there are the following sub-headings:

- Competitive Service Delivery
- Financial Plan & Budget
- National Competition Policy
- Procurement Policy for Goods & Services

Competitive Service Delivery

Council’s Procurement Policy sets out how it will acquire goods and services. It includes contracting out, competitive tendering and purchasing locally and ensures probity and accountability whilst obtaining value for money.

The majority of services are delivered utilising Council assets and staff resources (refer to table below).

Employee Costs	8,847,000
Contractual Services, Materials & Other	12,646,000
Total Expenditure (excluding capital, including depreciation)	29,377,000

Financial Plan & Budget

The Long Term Financial Plan 2021-31 was adopted by Council on 25 August 2021. The Plan will be reviewed in 2023. The purpose of the Plan is to achieve the following objectives:

Financial Sustainability

To achieve and maintain financial sustainability, where the planned long-term service, infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

Asset Management

To ensure that the maintenance and renewal of existing assets is fairly and equitably funded from current and future ratepayers and that new assets are acquired and constructed in accordance with community demand and affordability.

Borrowing

To utilise debt in a responsible manner, to finance short term works which will provide for future efficiencies or major long term infrastructure.

Rates

To raise Rate income in a responsible and equitable manner, that will be used to fund the long term needs of the community. As a principle source of income, it is important to maintain a consistent and predictable rating structure.

Performance Indicators

To set targets and monitor progress towards the three key financial performance indicators of Asset Sustainability Ratio, Net Financial Liabilities Ratio and the Asset Sustainability Ratio.

The 2022/23 Budget was formally reviewed on three (3) occasions during the year. Several projects were added and removed during the year and adjustments made accordingly.

Adherence to Budget is monitored on a quarterly basis through the reporting mechanisms of the Audit & Risk Management Committee.

National Competition Policy

Port Pirie Regional Council has no significant business activities, nor does it have by-laws, existing or under review, which restrict competition.

No complaints have been received alleging breach of competitive neutrality principles.

There are no public monopolies requiring structural reform.

## **Procurement Policy for Goods & Services**

Council has adopted several policies to ensure a fair, transparent and accountable process in the purchase of goods and services. Council aims to ensure that its methods are cost effective and represent best value for money.

In fulfilling Council's purchasing role, the following principles apply:

- Open and fair competition
- Value for money
- Probity, accountability and transparency
- Effective management of the end to end procurement lifecycle
- Identification and management of risks
- Environmental protection
- Encouragement of competitive local business and industry
- Ensuring compliance with relevant Legislation

Generally, Council will adopt the following approaches:

- Direct purchasing
- Quotations (Informal)
- Request for quotations (RFQ)
- Requests for Expressions of Interest (REOI)
- Request for tenders
- Panel Contracts
- Strategic Alliances





# **FINANCIAL STATEMENTS**

## **FOR THE YEAR ENDED**

**30 JUNE 2023**

**Port Pirie Regional Council**  
**General Purpose Financial Reports**  
**for the year ended 30 June 2023**

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**Port Pirie Regional Council  
Annual Financial Statements  
for the year ended 30 June 2023**

**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.

  
.....  
**Mr Peter Ackland**

**CHIEF EXECUTIVE OFFICER**

Date: 25 October 2023

  
.....  
**Mr Leon Stephens**  
**MAYOR**



**Port Pirie Regional Council**  
**Statement of Comprehensive Income**  
**for the year ended 30 June 2023**

	Notes	2023 \$'000	2022 \$'000
<b>INCOME</b>			
Rates	2	20,253	19,190
Statutory charges	2	384	355
User charges	2	1,907	1,796
Grants, subsidies and contributions - Operating	2	7,802	6,955
Investment income	2	239	30
Reimbursements	2	464	421
Other income	2	141	163
<b>Total Income</b>		<b>31,190</b>	<b>28,910</b>
<b>EXPENSES</b>			
Employee costs	3	8,847	7,676
Materials, contracts & other expenses	3	12,505	11,002
Depreciation, amortisation & impairment	3	7,884	8,457
Finance costs	3	141	154
<b>Total Expenses</b>		<b>29,377</b>	<b>27,289</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>1,813</b>	<b>1,621</b>
Asset disposal & fair value adjustments	4	(591)	(318)
Amounts received specifically for new or upgraded assets	2	1,867	1,591
Physical resources received free of charge	2	234	(23)
<b>NET SURPLUS / (DEFICIT)</b>		<b>3,323</b>	<b>2,871</b>
transferred to Equity Statement			
<b>Other Comprehensive Income</b>			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	8,370	(4,900)
<b>Total Other Comprehensive Income</b>		<b>8,370</b>	<b>(4,900)</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>11,693</b>	<b>(2,029)</b>

This Statement is to be read in conjunction with the attached Notes.

**Port Pirie Regional Council**  
**Statement of Financial Position**  
**as at 30 June 2023**

		2023	2022
<b>ASSETS</b>	<b>Notes</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Current Assets</b>			
Cash and cash equivalents	5	12,057	7,515
Trade & other receivables	5	2,436	1,484
Inventories	5	13	16
<b>Total Current Assets</b>		<b>14,506</b>	<b>9,015</b>
<b>Non-current Assets</b>			
Financial assets	6	207	81
Infrastructure, property, plant & equipment	7	263,513	256,402
Other non-current assets	6	1,554	2,165
<b>Total Non-current Assets</b>		<b>265,274</b>	<b>258,648</b>
<b>Total Assets</b>		<b>279,780</b>	<b>267,663</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	8	2,217	1,513
Borrowings	8	237	472
Provisions	8	2,270	2,125
<b>Total Current Liabilities</b>		<b>4,724</b>	<b>4,110</b>
<b>Non-current Liabilities</b>			
Borrowings	8	5,260	5,469
Provisions	8	127	108
<b>Total Non-current Liabilities</b>		<b>5,387</b>	<b>5,577</b>
<b>Total Liabilities</b>		<b>10,111</b>	<b>9,687</b>
<b>NET ASSETS</b>		<b>269,669</b>	<b>257,976</b>
<b>EQUITY</b>			
Accumulated surplus		74,174	70,994
Asset revaluation reserves	9	194,082	185,712
Other reserves	9	1,413	1,270
<b>TOTAL EQUITY</b>		<b>269,669</b>	<b>257,976</b>

This Statement is to be read in conjunction with the attached Notes.

# Port Pirie Regional Council

## Statement of Changes in Equity

for the year ended 30 June 2023

		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	TOTAL EQUITY
2023	Notes	\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		70,994	185,712	1,270	257,976
<b>Net Surplus / (Deficit) for Year</b>		3,323			3,323
<b>Other Comprehensive Income</b>					
Gain on revaluation of infrastructure, property, plant & equipment			8,370		8,370
Transfers between reserves		(143)		143	-
<b>Balance at end of period</b>	9	<b>74,174</b>	<b>194,082</b>	<b>1,413</b>	<b>269,669</b>
		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	TOTAL EQUITY
2022	Notes	\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		68,255	190,612	1,138	260,005
<b>Net Surplus / (Deficit) for Year</b>		2,871			2,871
<b>Other Comprehensive Income</b>					
Changes in revaluation surplus - infrastructure, property, plant & equipment			(4,900)		(4,900)
Transfers between reserves		(132)		132	-
<b>Balance at end of period</b>	9	<b>70,994</b>	<b>185,712</b>	<b>1,270</b>	<b>257,976</b>

This Statement is to be read in conjunction with the attached Notes



**Port Pirie Regional Council**  
**Statement of Cash Flows**  
**for the year ended 30 June 2023**

		2023	2022
	Notes	\$'000	\$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<i><b>Receipts:</b></i>			
Rates - general & other		20,118	19,784
Fees & other charges		422	391
User charges		1,964	1,886
Investment receipts		220	25
Grants utilised for operating purposes		7,485	6,814
Reimbursements		501	455
Other revenues		1,679	1,394
<i><b>Payments:</b></i>			
Employee costs		(8,516)	(7,827)
Materials, contracts & other expenses		(14,130)	(13,916)
Finance payments		(108)	(220)
<b>Net Cash provided by (or used in) Operating Activities</b>		<b>9,635</b>	<b>8,786</b>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<i><b>Receipts:</b></i>			
Amounts specifically for new or upgraded assets		1,867	1,591
Sale of replaced assets		119	100
Sale of surplus assets		300	206
Repayments of loans by community groups		26	19
<i><b>Payments:</b></i>			
Expenditure on renewal/replacement of assets		(5,440)	(4,530)
Expenditure on new/upgraded assets		(1,316)	(561)
Loans made to community groups		(171)	(30)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(4,615)</b>	<b>(3,205)</b>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<i><b>Payments:</b></i>			
Repayments of borrowings		(472)	(450)
Repayment of principal portion of lease liabilities		(6)	-
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(478)</b>	<b>(450)</b>
<b>Net Increase (Decrease) in cash held</b>		<b>4,542</b>	<b>5,131</b>
 Cash & cash equivalents at beginning of period	10	<b>7,515</b>	2,384
<b>Cash &amp; cash equivalents at end of period</b>	10	<b>12,057</b>	<b>7,515</b>

This Statement is to be read in conjunction with the attached Notes

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**  
**Note 1 - Significant Accounting Policies**

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**1 Basis of Preparation**

**1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 25 October 2023.

**1.2 Historical Cost Convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

**1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

**1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

**2 The Local Government Reporting Entity**

Port Pirie Regional Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at 115 Ellen Street Port Pirie SA 5540.

**3 Income recognition**

**3.1 Revenue**

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when Council enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years, the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference	
2020-21	\$4,446,187	\$4,521,290	-	\$75,103
2021-22	\$6,313,014	\$4,905,816	+	\$1,407,198
2022-23	\$6,852,929	\$5,091,137	+	\$1,761,792

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 13 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

**4 Cash, Cash Equivalents and Other Financial Instruments**

**4.1 Cash, Cash Equivalent Assets**

Cash assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**  
**Note 1 - Significant Accounting Policies**

**4.2 Other Financial Instruments**

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments also form part of Note 12.

**5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

**6 Infrastructure, Property, Plant & Equipment**

**6.1 Initial Recognition**

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

**6.2 Materiality**

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

**6.3 Subsequent Recognition**

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

**6.4 Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

**6.5 Impairment**

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

**6.6 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

**7 Payables**

**7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

**7.2 Payments Received in Advance & Deposits**

Amounts (other than grants) received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**  
**Note 1 - Significant Accounting Policies**

**8 Borrowings**

Borrowings are initially recognised at fair value net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables". Interest free loans are initially recognised at fair value with any difference between fair value and proceeds recognised in the profit and loss. The loan is subsequently measured at amortised cost with interest being recognised using the effective interest rate method.

**9 Provisions**

**9.1 Employee Benefits**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on-costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council is liable to pay untaken sick leave for employees who commence employment prior to 1995.

**Superannuation:**

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 16.

**10 Leases**

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Council as a lessee**

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

**i) Right-of-use assets**

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset.

Right of use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Plant and equipment 4 years

**ii) Lease liabilities**

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

**12 GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 2 - INCOME**

	2023	2022
Notes	\$'000	\$'000
<b>RATES REVENUES</b>		
<u>General Rates</u>	<b>18,062</b>	17,263
Less: Mandatory rebates	<b>(456)</b>	(429)
Less: Discretionary rebates, remissions & write offs	<b>(326)</b>	(610)
	<b>17,280</b>	16,224
<u>Other Rates</u> (including service charges)		
Landscape levy	<b>477</b>	454
Waste collection	<b>2,185</b>	2,173
Community wastewater management systems	<b>198</b>	195
	<b>2,860</b>	2,822
<u>Other Charges</u>		
Penalties for late payment	<b>103</b>	95
Legal & other costs recovered	<b>63</b>	86
	<b>166</b>	181
Less: Discretionary rebates, remissions & write offs	<b>(53)</b>	(37)
	<b>20,253</b>	19,190
<b>STATUTORY CHARGES</b>		
Development Act fees	<b>-</b>	2
Town Planning fees	<b>164</b>	141
Health & Septic Tank Inspection fees	<b>11</b>	4
Animal registration fees & fines	<b>131</b>	141
Parking fines / Expiation fees / Search fees	<b>45</b>	51
Environmental / Fire control fines	<b>33</b>	16
	<b>384</b>	355
<b>USER CHARGES</b>		
Cemetery fees	<b>212</b>	192
Waste Disposal	<b>1,327</b>	1,237
Lease/Rental Fees	<b>134</b>	151
Sport/Recreation and Hall Hire Fees	<b>80</b>	82
Tourism (including Special Events)	<b>78</b>	69
Aerodrome user fees	<b>45</b>	38
Library and IT Centre	<b>20</b>	17
Sundry	<b>11</b>	10
	<b>1,907</b>	1,796

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 2 - INCOME (con't)**

	2023	2022
<b>INVESTMENT INCOME</b>	<b>Notes</b>	<b>\$'000</b>
Interest on investments:		
Local Government Finance Authority	230	26
Banks & other	-	1
Loans to community groups	9	3
	<u>239</u>	<u>30</u>
<b>REIMBURSEMENTS</b>		
Insurance Claims & Related Recoupments	40	122
Outside Parties Inc Government Departments	363	249
Private works	11	7
Other Reimbursements	50	43
	<u>464</u>	<u>421</u>
<b>OTHER INCOME</b>		
Contributions from Outside Parties	133	113
Sundry	8	50
	<u>141</u>	<u>163</u>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>		
<i>Amounts received specifically for new or upgraded assets</i>	1,867	1,591
Other grants, subsidies and contributions	7,802	6,955
	<u>7,802</u>	<u>6,955</u>
	<u>9,669</u>	<u>8,546</u>
<i>The functions to which these grants relate are shown in Note 11.</i>		
<b>Sources of grants</b>		
<i>Commonwealth government</i>	-	537
<i>State government</i>	9,579	8,009
	<u>9,669</u>	<u>8,546</u>
<b>PHYSICAL RESOURCES GIFTED / RECEIVED FREE OF CHARGE</b>		
Assets Received Free of Charge to Council	510	-
Drought Funding Projects - Assets Gifted to Community	(276)	(23)
<b>TOTAL PHYSICAL RESOURCES RECEIVED</b>	<u>234</u>	<u>(23)</u>



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 3 - EXPENSE**

		2023	2022
	Notes	\$'000	\$'000
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		6,915	5,821
Employee leave expense		1,077	1,165
Superannuation - defined contribution plan contributions	16	669	589
Superannuation - defined benefit plan contributions	16	102	104
Workers' Compensation Insurance		211	198
Less: Capitalised and distributed costs		(127)	(201)
<b>Total Operating Employee Costs</b>		<b>8,847</b>	<b>7,676</b>
 <b>Total Number of Employees</b>		 <b>89</b>	 <b>86.9</b>
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		14	14
Bad and Doubtful Debts		(2)	16
Elected members' expenses		260	218
Election expenses		94	5
Lease Expenses - Low value assets	15	-	49
Subtotal - Prescribed Expenses		<b>366</b>	<b>302</b>
<u>Other Materials, Contracts &amp; Expenses</u>			
Administration Costs		380	364
Building and Infrastructure - Materials, Repairs & Maintenance		61	66
Consultants		358	422
Contractors		5,904	4,975
Contributions, Rents and Donations		303	377
Fuels and Oils		317	266
Insurances and Registrations		851	788
IT Software/Licensing and Hardware/Consumables		467	380
Legal Fees		193	125
Levies/Taxes and Bank Charges		657	530
Materials/Minor Plant and Equipment		475	443
Plant Repairs & Maintenance		154	215
Sundry Expenses		165	219
Training & Development		141	70
Utilities - Water, Power and Gas		1,713	1,460
Subtotal - Other Materials, Contracts & Expenses		<b>12,139</b>	<b>10,700</b>
		<b>12,505</b>	<b>11,002</b>

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 3 - EXPENSE con't**

	2023	2022
Notes	\$'000	\$'000
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>		
<b>Depreciation</b>		
Buildings - Level 2	178	166
Buildings - Level 3	1,363	1,348
Structures/Site Improvements - Level 2	36	35
Structures/Site Improvements - Level 3	1,132	1,121
Roads	2,696	3,481
Kerbing	651	646
Footpaths	218	209
Bridges	70	66
Marine	144	141
Road Ancillary	82	79
Stormwater Drainage	567	454
CWMS	114	104
Equipment	598	591
Furniture and Fittings	61	61
Leased Vehicle	6	-
	<u>7,916</u>	<u>8,502</u>
Less: Capitalised and distributed costs	<u>(32)</u>	<u>(45)</u>
	<u><b>7,884</b></u>	<u><b>8,457</b></u>

<b><u>Depreciation Information -</u></b>		
<i>An error occurred in 2021/22 with correcting adjustments made in 2022/23, relating to depreciation of 2 road assets that were incorrectly fully depreciated in the year of construction. The amount is not deemed to be a material misstatement. The table below provides a brief analysis.</i>		
<b>Reported total depreciation amount</b>	<b>7,916</b>	8,502
<b>Incorrect depreciation charged - Roads asset class</b>	-	(391)
<b>Correction to Roads asset class</b>	<u>391</u>	<u>-</u>
<b>Underlying total depreciation expense</b>	<b>8,307</b>	8,111

**FINANCE COSTS**

LGFA Cash Advance Facility Overdraft Interest	105	105
LGFA Interest on Fixed Term Loans	35	49
Interest on Leases	<u>1</u>	<u>-</u>
	<u><b>141</b></u>	<u><b>154</b></u>

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS**

	2023	2022
Notes	\$'000	\$'000
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		
<i><b>Assets renewed or directly replaced</b></i>		
Proceeds from disposal	119	101
Less: Carrying amount of assets sold	722	367
<b>Gain (Loss) on disposal</b>	<b>(603)</b>	<b>(266)</b>
<i><b>Assets surplus to requirements</b></i>		
Proceeds from disposal	300	206
Less: Carrying amount of assets sold	288	258
<b>Gain (Loss) on disposal</b>	<b>12</b>	<b>(52)</b>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>	<b>(591)</b>	<b>(318)</b>



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 5 - CURRENT ASSETS**

		2023	2022
	Notes	\$'000	\$'000
<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		288	221
Deposits at Call		11,769	7,294
		<u>12,057</u>	<u>7,515</u>
<b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates - General & Other		955	820
Accrued Revenues		805	6
Debtors - general		650	589
GST Recoupment		111	145
Prepayments		-	30
Loans to community organisations		36	17
Total		<u>2,557</u>	<u>1,607</u>
Less: Allowance for Doubtful Debts		<u>(121)</u>	<u>(123)</u>
		<u>2,436</u>	<u>1,484</u>
<b>INVENTORIES</b>			
Stores & Materials		1	-
Trading Stock		12	16
		<u>13</u>	<u>16</u>

**Note 6 - NON-CURRENT ASSETS**

		2023	2022
	Notes	\$'000	\$'000
<b>FINANCIAL ASSETS</b>			
<b>Receivables</b>			
Loans to community organisations		207	81
		<u>207</u>	<u>81</u>
<b>OTHER NON-CURRENT ASSETS</b>			
Capital Works-in-Progress		1,554	2,165
		<u>1,554</u>	<u>2,165</u>

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)**

	Fair Value Level	2022 \$'000				2023 \$'000			
		Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Land - Level 2	2	1,500	-	-	1,500	1,500	-	-	1,500
Land - Level 3	3	22,670	-	-	22,670	22,624	-	-	22,624
Buildings - Level 2	2	8,085	576	(5,690)	2,971	8,085	672	(5,868)	2,890
Buildings - Level 3	3	52,974	2,176	(18,684)	36,466	52,974	2,663	(19,898)	35,738
Structures/Site Improvements - Level 2	2	1,076	205	(376)	905	1,077	205	(413)	869
Structures/Site Improvements - Level 3	3	41,762	314	(19,128)	22,948	41,872	1,270	(20,003)	23,139
Roads	3	132,515	14,329	(58,144)	88,700	132,515	15,760	(60,444)	87,831
Kerbing	3	52,783	1,452	(19,144)	35,091	52,783	1,960	(19,618)	35,125
Footpaths	3	12,245	1,214	(4,382)	9,077	12,244	1,756	(4,599)	9,401
Bridges	3	6,082	28	(3,841)	2,269	6,082	218	(3,307)	2,993
Marine	3	8,396	474	(5,184)	3,686	8,396	558	(5,327)	3,627
Road Ancillary	3	4,173	172	(1,838)	2,507	4,173	267	(1,916)	2,524
Stormwater Drainage	3	34,731	850	(15,166)	20,415	48,328	-	(20,315)	28,013
CWMS	3	5,298	233	(3,179)	2,352	6,239	-	(3,768)	2,471
Equipment		-	8,709	(4,328)	4,381	-	8,872	(4,535)	4,337
Furniture and Fittings		-	894	(430)	464	-	869	(466)	403
Leased Vehicle		-	-	-	-	-	34	(6)	28
<b>Total IPP&amp;E</b>		384,290	31,626	(159,514)	256,402	398,892	35,104	(170,483)	263,513
		372,445	41,779	(147,193)	267,031	384,290	31,626	(159,514)	256,402

**Comparatives**

*This Note continues on the following pages.*

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

	2022	Carrying Amounts Movement During the Year								2023
	\$'000	\$'000								\$'000
	Carrying Amount	Additions		Disposals	Dep'n	Impair't	Transfers		Net Reval'n	Carrying Amount
		New / Upgrade	Renewals				In	Out		
Land - Level 2	1,500	-	-	-	-	-	-	-	-	1,500
Land - Level 3	22,670	239	-	(285)	-	-	-	-	-	22,624
Buildings - Level 2	2,971	-	97	-	(178)	-	-	-	-	2,890
Buildings - Level 3	36,466	157	596	(118)	(1,363)	-	-	-	-	35,738
Structures/Site Improvements - Level 2	905	-	-	-	(36)	-	-	-	-	869
Structures/Site Improvements - Level 3	22,948	143	1,293	(193)	(1,132)	-	-	-	80	23,139
Roads	88,700	195	1,642	(10)	(2,696)	-	-	-	-	87,831
Kerbing	35,091	137	767	(219)	(651)	-	-	-	-	35,125
Footpaths	9,077	466	76	-	(218)	-	-	-	-	9,401
Bridges	2,269	364	530	(100)	(70)	-	-	-	-	2,993
Marine	3,686	37	48	-	(144)	-	-	-	-	3,627
Road Ancillary	2,507	92	7	-	(82)	-	-	-	-	2,524
Stormwater Drainage	20,415	26	82	-	(567)	-	-	-	8,057	28,013
CWMS	2,352	-	-	-	(114)	-	-	-	233	2,471
Equipment	4,381	-	639	(85)	(598)	-	-	-	-	4,337
Furniture and Fittings	464	-	-	-	(61)	-	-	-	-	403
Leased Vehicle	-	34	-	-	(6)	-	-	-	-	28
Total IPP&E	256,402	1,890	5,777	(1,010)	(7,916)	-	-	-	8,370	263,513
Comparatives	267,031	538	2,826	(625)	(8,502)	-	34	-	(4,900)	256,402

This note continues on the following pages.



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Valuation of Assets**

**General Valuation Principles**

**Accounting procedure:** Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

**Highest and best use:** For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

**Fair value hierarchy level 2 valuations:** Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

**Fair value hierarchy level 3 valuations of land:** Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

**Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets:** There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Capitalisation thresholds** used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Buildings, Structures and Site Improvements	\$5,000
Road Infrastructure	\$10,000
Stormwater Drainage, CWMS	\$5,000
Plant, Machinery and Fleet	\$5,000
Minor Plant and Loose Tools	\$2,000
Office Furniture and Equipment	\$2,000

**Estimated Useful Lives:** Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Buildings	30 to 120 years
Building Components	15 to 50 years
Structures	20 to 100 years
Site Improvements	5 to 100 years
Sealed Roads - Pavement	20 to 100 years
Sealed Roads - Surface	17 to 40 years
Sealed Roads - Formation	Indefinite
Unsealed Roads - Surface	12 to 20 years
Unsealed Roads - Formation	Indefinite
Kerbing	80 years
Footpaths	30 to 40 years
Bridges	60 to 100 years
Stormwater Drainage	25 to 100 years
CWMS	20 to 80 years
Major Plant	4 to 20 years
Minor Plant	5 to 10 years
Fleet	2 to 5 years
ICT Equipment	5 to 10 years
Other Equipment	10 to 20 years
Furniture and Fittings	10 to 40 years

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Land & Land Improvements**

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset. Level 2 and Level 3 fair value hierarchy of land were determined by JLL as at 1 July 2020.

**Buildings & Other Structures**

Building, structures and site improvements were valued by JLL as at 1 July 2020 and Level 3 Structures were valued by Tonkin Consulting as at 1 July 2021, on the basis of Depreciated Replacement cost and Market Value (where applicable). All acquisitions made after the respective dates of valuation are recorded at cost. Level 2 and Level 3 fair value hierarchy of buildings, structures and site improvements were determined by JLL and Tonkin Consulting.

Marine Assets were valued by Asset Engineering at written down current replacement cost during the reporting period ended 30 June 2018.

**Infrastructure**

Road, kerbing and footpath assets were valued by Tonkin Consulting at written down current replacement cost as at 1 July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Road ancillary assets were valued by Tonkin Consulting at written down current replacement cost as at 1 July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Bridge assets were valued by Mace Engineering Services at written down current replacement cost as at 1 July 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure was valued by Tonkin Consulting at written down current replacement cost as at 1 July 2022. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system infrastructure was valued by Tonkin Consulting at written down current replacement cost as at 1 July 2022. All acquisitions made after the respective dates of valuation are recorded at cost.

**Plant, Furniture & Equipment**

These assets are recognised on the cost basis.



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 8 - LIABILITIES**

		2023		2022	
		\$'000		\$'000	
<b>TRADE &amp; OTHER PAYABLES</b>	<b>Notes</b>	<b>Current</b>	<b>Non-current</b>	<b>Current</b>	<b>Non-current</b>
Goods & Services		1,432	-	1,225	-
Payments received in advance		306	-	72	-
Accrued expenses - employee entitlements		216	-	49	-
Accrued expenses - other		263	-	167	-
		<b>2,217</b>	<b>-</b>	<b>1,513</b>	<b>-</b>
<b>BORROWINGS</b>					
LGFA Cash Advance Debenture		-	5,000	-	5,000
Leases Liabilities	15	7	21	-	-
LGFA Loans		230	239	472	469
		<b>237</b>	<b>5,260</b>	<b>472</b>	<b>5,469</b>
<i>All interest bearing liabilities are secured over the future revenues of the Council.</i>					
<b>PROVISIONS</b>					
Long Service Leave - Employee entitlements (including oncosts)		1,271	127	1,148	108
Annual Leave - Employee entitlements (including oncosts)		906	-	858	-
Sick Leave Employee entitlements		93	-	119	-
		<b>2,270</b>	<b>127</b>	<b>2,125</b>	<b>108</b>

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 9 - RESERVES**

<b>ASSET REVALUATION RESERVE</b>		<b>1/7/2022</b>	<b>Net Increments/ (Decrements)</b>	<b>Transfers, Impairments</b>	<b>30/6/2023</b>
	<b>Notes</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Land		19,616	-	-	<b>19,616</b>
Buildings		14,242	-	-	<b>14,242</b>
Structures/Site Improvements		4,217	80	-	<b>4,297</b>
Roads		83,210	-	-	<b>83,210</b>
Kerbing		32,266	-	-	<b>32,266</b>
Footpaths		7,834	-	-	<b>7,834</b>
Bridges		2,075	-	-	<b>2,075</b>
Marine		3,704	-	-	<b>3,704</b>
Road Ancillary		2,381	-	-	<b>2,381</b>
Stormwater Drainage		14,033	8,057	-	<b>22,090</b>
CWMS		2,134	233	-	<b>2,367</b>
<b>TOTAL</b>		<b>185,712</b>	<b>8,370</b>	<b>-</b>	<b>194,082</b>
<b>Comparatives</b>		<b>190,612</b>	<b>(4,900)</b>	<b>-</b>	<b>185,712</b>

<b>OTHER RESERVES</b>		<b>1/7/2022</b>	<b>Transfers to Reserve</b>	<b>Transfers from Reserve</b>	<b>30/6/2023</b>
Crystal Brook CWMS		1,024	120	-	<b>1,144</b>
Napperby CWMS		172	32	-	<b>204</b>
Fishermans Wharf		36	-	(9)	<b>27</b>
Economic Development		38	-	-	<b>38</b>
<b>TOTAL OTHER RESERVES</b>		<b>1,270</b>	<b>152</b>	<b>(9)</b>	<b>1,413</b>
<b>Comparatives</b>		<b>1,138</b>	<b>135</b>	<b>(3)</b>	<b>1,270</b>

**PURPOSES OF RESERVES**

**Asset Revaluation Reserve**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

**Community Wastewater Management Scheme (CWMS) Reserves**

Balance from operations of CWMS to provide for major maintenance program, repairs and capital replacement.

**Fishermans Wharf Reserve**

Mooring fees used to provide future capital works to this area.

**Economic Development Reserve**

Strategic decision for future Economic Development considerations in the future.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 10 - RECONCILIATION TO CASH FLOW STATEMENT**

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2023 \$'000	2022 \$'000
Total cash & equivalent assets	5	12,057	7,515
Balances per Cash Flow Statement		<u>12,057</u>	<u>7,515</u>

**(b) Reconciliation of Change in Net Assets to Cash from Operating Activities**

Net Surplus (Deficit)	3,323	2,871
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	7,884	8,457
Net increase (decrease) in unpaid employee benefits	331	(151)
Change in allowances for under-recovery	(2)	(116)
Non-cash asset acquisitions	(234)	23
Grants for capital acquisitions treated as Investing Activity	(1,867)	(1,591)
Net (Gain) Loss on Disposals	591	318
	<u>10,026</u>	<u>9,811</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(931)	452
Net (increase) decrease in inventories	3	1
Net increase (decrease) in trade & other payables	537	304
Net increase (decrease) in other provisions	-	(1,782)
<b>Net Cash provided by (or used in) operations</b>	<u>9,635</u>	<u>8,786</u>

**(c) Non-Cash Financing and Investing Activities**

Acquisition of assets by means of:

Physical resources (Gifted)/Received Free of Charge	2	234	(23)
<i>Amounts recognised in Income Statement</i>		<u>234</u>	<u>(23)</u>
Leases		34	-
		<u>268</u>	<u>(23)</u>

**(d) Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	25	23
LGFA Cash Advance Debenture facility	16,000	21,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 11 - FUNCTIONS**

**INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES**

	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2023 \$'000	2022 \$'000	2023 \$'000	2022 \$'000	2023 \$'000	2022 \$'000				
<b>Business Undertakings</b>	79	23	308	294	(229)	(271)	-	-	2,471	2,354
<b>Community Services</b>	302	323	1,844	1,634	(1,542)	(1,311)	574	25	96	119
<b>Culture</b>	177	102	1,384	1,227	(1,207)	(1,125)	144	61	170	198
<b>Economic Development</b>	136	124	1,228	968	(1,092)	(844)	-	-	12	13
<b>Environment</b>	1,461	1,276	7,288	6,158	(5,827)	(4,882)	177	22	28,034	20,443
<b>Recreation</b>	87	218	5,123	4,744	(5,036)	(4,526)	168	511	279	4,017
<b>Regulatory Services</b>	394	494	1,595	1,439	(1,201)	(945)	-	-	-	-
<b>Transport</b>	45	38	5,450	6,132	(5,405)	(6,094)	1,521	1,614	137,875	137,645
<b>Plant Hire &amp; Depot/Indirect</b>	70	60	1,032	1,168	(962)	(1,108)	-	-	54,114	91,160
<b>Unclassified Activities</b>	320	157	594	572	(274)	(415)	-	-	39,973	-
<b>Governance</b>	61	29	1,258	1,127	(1,197)	(1,098)	-	-	-	-
<b>Council Administration</b>	316	165	2,273	1,826	(1,957)	(1,661)	-	-	16,756	11,714
<b>Special Revenues</b>	27,742	25,901	-	-	27,742	25,901	7,085	6,313	-	-
<b>TOTALS</b>	<b>31,190</b>	<b>28,910</b>	<b>29,377</b>	<b>27,289</b>	<b>1,813</b>	<b>1,621</b>	<b>9,669</b>	<b>8,546</b>	<b>279,780</b>	<b>267,663</b>

The activities relating to Council functions are as follows:

**Business Undertakings**

Caravan Park, Private Works and Community Waste Management Systems (CWMS)

**Community Services**

Crime Prevention, Fire Prevention, Health Services, Senior Citizens, Community Development, Aged Services, Community Transport, Community Assistance, Community Amenities, Bus Shelters, Cemeteries and Public Conveniences.

**Culture**

Library Services, Mobile Libraries, Art Galleries and Other Cultural Services.

**Economic Development**

Tourism and Arts Centre, Tourism and Community Events and Other Economic Development.

**Environment**

Waste Collection, Waste Disposal, Waste Management, Marine, Environment Protection, Stormwater Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy and Other Environment.

**Recreation**

Parks and Gardens, Outdoor Sport Facilities, Indoor Sport Facilities, Jetties, Other Marine Facilities, Swimming Centres - Indoor, Swimming Centres - Outdoor and Other Recreation.

**Regulatory Services**

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services.

**Transport**

Aerodrome, Bridges, Bus Service, Footpaths and Kerbing, Roads - Sealed, Roads - formed, Roads - natural formed, Roads - unformed, Traffic Management and Other Transport.

**Plant Hire, Depot and Indirect**

Plant and Machinery, Depot and Indirect Works.

**Unclassified Activities**

Other Property, Loans and Interest.

**Council Administration**

Administration NEC, Elected Members, Organisational, Risk/OHSW, Finance, Payroll, People and Culture, Information Technology, Communication, Rates Administration, Records, Contract Management, Customer Service, Other Support Services and other Revenues.

**Special Revenues**

General Rates Income, Separate and Special Rates, LGGC - General Purpose Grants and other Grant Income.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**  
**Note 12 - FINANCIAL INSTRUMENTS**

All financial instruments are categorised as *loans and receivables*.

**Accounting Policies - Recognised Financial Instruments**

**Bank, Deposits at Call, Short Term Deposits**

**Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned

**Terms & conditions:** Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 4.30% as at 30 June 2023.

**Carrying amount:** approximates fair value due to the short term to maturity.

**Receivables - Rates & Associated**

**Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method

**Terms & conditions:** Secured over the subject land, arrears attract at the prescribed percentage in accordance with the Local Government Act 1999. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

**Carrying amount:** approximates fair value (after deduction of any allowance).

**Receivables - Fees & other charges**

**Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method

**Terms & conditions:** Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

**Carrying amount:** approximates fair value (after deduction of any allowance).

**Receivables - other levels of government**

**Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & conditions:** Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

**Carrying amount:** approximates fair value.

**Liabilities - Creditors and Accruals**

**Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

**Terms & conditions:** Liabilities are normally settled on 30 day terms.

**Carrying amount:** approximates fair value.

**Liabilities - Interest Bearing Borrowings**

**Accounting Policy:** initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate

**Terms & conditions:** secured over future revenues, borrowings are repayable; interest is charged at fixed rates between 2.10% and 5.40% (2022: 2.10% and 5.40%)

**Carrying amount:** approximates fair value.

**Liabilities - Finance Leases**

**Accounting Policy:** accounted for in accordance with AASB 16 as stated in Note 15

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 12 - FINANCIAL INSTRUMENTS (con't)**

**Liquidity Analysis**

<b>2023</b>	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<b><u>Financial Assets</u></b>					
Cash & Equivalents	12,057	-	-	12,057	12,057
Receivables	2,447	163	81	2,691	2,643
<b>Total</b>	<b>14,504</b>	<b>163</b>	<b>81</b>	<b>14,748</b>	<b>14,700</b>
<b><u>Financial Liabilities</u></b>					
Payables	1,695	-	-	1,695	1,695
Current Borrowings	247	-	-	247	230
Non-Current Borrowings	-	5,247	-	5,247	5,239
<b>Total</b>	<b>1,942</b>	<b>5,247</b>	<b>-</b>	<b>7,189</b>	<b>7,164</b>

<b>2022</b>	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<b><u>Financial Assets</u></b>					
Cash & Equivalents	7,515	-	-	7,515	7,515
Receivables	1,457	68	23	1,548	1,535
<b>Total</b>	<b>8,972</b>	<b>68</b>	<b>23</b>	<b>9,063</b>	<b>9,050</b>
<b><u>Financial Liabilities</u></b>					
Payables	1,392	-	-	1,392	1,297
Current Borrowings	508	-	-	508	472
Non-Current Borrowings	-	5,494	-	5,494	5,469
<b>Total</b>	<b>1,900</b>	<b>5,494</b>	<b>-</b>	<b>7,394</b>	<b>7,238</b>

The following interest rates were applicable to Council's borrowings at balance date:

	<b>30 June 2023</b>		<b>30 June 2022</b>
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate
	%	\$'000	%
Fixed Interest Rates	2.28	5,469	2.48
		<u>5,469</u>	<u>5,941</u>

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

**Risk Exposures:**

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 13 - FINANCIAL INDICATORS**

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2023	2022	2021
<b>Operating Surplus Ratio</b>			
<u>Operating Surplus</u>	5.8%	5.6%	2.0%
Total Operating Income			

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

<b>Net Financial Liabilities Ratio</b>			
<u>Net Financial Liabilities</u>	-15%	2%	28%
Total Operating Income			

*Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.*

**Adjustments to Ratios**

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These **Adjusted Ratios** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.

<b>Adjusted Operating Surplus Ratio</b>	0.2%	0.8%	2.4%
<b>Adjusted Net Financial Liabilities Ratio</b>	3%	16%	37%

**Asset Renewal Funding Ratio**

<u>Outlays on Existing Assets</u>			
Asset Renewals - IAMP	93%	69%	82%

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.*



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 14 - UNIFORM PRESENTATION OF FINANCES**

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis, adjusted for timing differences associated with prepaid Federal assistance Grants required to be recognised as revenue on receipt in accordance with Australian Accounting Standards.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Income</b>		
<i>Rates</i>	<b>20,253</b>	19,190
<i>Statutory charges</i>	<b>384</b>	355
<i>User charges</i>	<b>1,907</b>	1,796
<i>Grants, subsidies and contributions - Operating</i>	<b>7,802</b>	6,955
<i>Investment income</i>	<b>239</b>	30
<i>Reimbursements</i>	<b>464</b>	421
<i>Other income</i>	<b>141</b>	163
	<b>31,190</b>	28,910
<b>Expenses</b>		
<i>Employee costs</i>	<b>(8,847)</b>	(7,676)
<i>Materials, contracts and other expenses</i>	<b>(12,505)</b>	(11,002)
<i>Depreciation, amortisation and impairment</i>	<b>(7,884)</b>	(8,457)
<i>Finance costs</i>	<b>(141)</b>	(154)
	<b>(29,377)</b>	(27,289)
<b>Operating Surplus / (Deficit)</b>	<b>1,813</b>	1,621
<i>Timing adjustment for grant revenue</i>	<b>(1,762)</b>	(1,407)
<b>Adjusted Operating Surplus / (Deficit)</b>	<b>51</b>	214
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	<b>(5,440)</b>	(4,530)
Add back Depreciation, Amortisation and Impairment	<b>7,884</b>	8,457
Proceeds from Sale of Replaced Assets	<b>119</b>	100
	<b>2,563</b>	4,027
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	<b>(1,316)</b>	(561)
Amounts received specifically for New and Upgraded Assets	<b>1,867</b>	1,591
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<b>300</b>	206
	<b>851</b>	1,236
<b>Annual Net Impact to Financing Activities</b>	<b>3,465</b>	5,477

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**  
**Note 15 - LEASES**

**Council as a Lessee**

**Right of Use Assets**

Set out below are the carrying amounts (written down value) of right of use assets recognised within Infrastructure Property, Plant & Equipment and the movements during the period:

<b>Right of Use Assets (Carrying Value)</b>	<b>Plant, Machinery &amp; Equipment</b>
At 1 July 2022	-
Additions	34
Depreciation Charge	(6)
<b>At 30 June 2023</b>	<b>28</b>

Set out below are the carrying amounts of lease liabilities (including under interest bearing loans and borrowings) and the movements during the period:

	<b>2023</b>
Opening Balance 1 July 2022	-
Additions	34
Payments	(6)
<b>Closing Balance 30 June 2023</b>	<b>28</b>
<b>Current</b>	<b>7</b>
<b>Non Current</b>	<b>21</b>
<b>The following are amounts recognised on profit or loss:</b>	
Depreciation expense right of use assets	6
Interest expense on lease liabilities	1
<b>Total amount recognised in profit and loss</b>	<b>7</b>

**Council as a Lessor**

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

**Future minimum rentals receivable under non-cancellable operating leases as at 30 June 2023 are as follows:**

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
Within one year	106	117
After one year but not more than five years	145	156
More than five years	42	-
	<b>293</b>	<b>273</b>

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 16 – SUPERANNUATION**

The Council makes employer superannuation contributions in respect of its employees to Hostplus (formerly Local Government Superannuation Scheme and Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

**Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.5% in 2022-23; 10% in 2021-22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

**Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2021-22) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2022. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

**Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 17 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES**

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

**1. LAND UNDER ROADS**

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1,365 km of road reserves of average width 20 metres.

**2. POTENTIAL INSURANCE LOSSES**

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

**4. LEGAL EXPENSES**

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no notice of appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Council currently has one legal claim against it that may be of material nature. The cost and likelihood of the potential liability cannot be reliably determined at this time and has not been recognised with these financial statements.

**Note 18 - EVENTS AFTER THE BALANCE SHEET DATE**

There were no events after the Balance Sheet Date to be disclosed.



**Port Pirie Regional Council**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2023**

**Note 19 - RELATED PARTY DISCLOSURES**

**KEY MANAGEMENT PERSONNEL**

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 16 persons were paid the following total compensation:

	<b>2023</b>	2022
	<b>\$</b>	<b>\$</b>
Salaries, allowances & other short term benefits	<b>922</b>	853
Post-employment benefits	<b>66</b>	60
Long term benefits	-	12
<b>TOTAL</b>	<b>988</b>	925

Allowances / benefits incurred in the ordinary course of performing the KMPs role, and amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

	<b>2023</b>	2022
	<b>\$</b>	<b>\$</b>
Contributions for fringe benefits tax purposes	<b>1</b>	1
Planning and building applications fees	<b>2</b>	1
<b>TOTAL</b>	<b>3</b>	2

**PARTIES RELATED TO KEY MANAGEMENT PERSONNEL**

KMP and relatives of KMPs own retail businesses from which Council made purchases during the year. The total value of the purchases was \$6,631 as at 30 June 2023.

Key management personnel or close family members (including related parties) lodged a total of 2 planning and building applications during the year. In accordance with the Local Government Act 1999, these persons declared conflicts of interest and took no part in the assessment or approval processes for these applications.

Two planning and building approvals, with and without conditions, were granted during the year. Total fees for all applications (which are payable on lodgement) amounted to \$1,686.



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## INDEPENDENT AUDITOR'S REPORT

### To the members of Port Pirie Regional Council

#### Opinion

We have audited the accompanying financial report of Port Pirie Regional (the Council), which comprises the statement of financial position as at 30 June 2023, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Port Pirie Regional Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2023, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of Matter

We draw attention to Note 17 (4) of the financial report, which describes the effects of a legal claim against the Council. The potential financial impact cannot be reliably determined.

#### Council's responsibility for the financial report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

### **Auditor's responsibility for the audit of the financial report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS**



**Tim Muhlhausler** CA, Registered Company Auditor  
Partner

9 November 2023



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## To the members of Port Pirie Regional Council

### Opinion

We have audited the compliance of the Port Pirie Regional Council (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2022 to 30 June 2023 have been conducted properly and in accordance with law.

In our opinion, Port Pirie Regional Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2022 to 30 June 2023.

### Basis for opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### The Council's responsibility for internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

### Our independence and quality control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.



**Auditor's responsibility**

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Council to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

**Limitations of controls**

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

**Limitation of use**

This report has been prepared for the members of the Council in Accordance with Section 129 of the *Local Government Act 1999* in relation to the internal controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

**GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS**

**Tim Muhlhausler** CA, Registered Company Auditor  
Partner

9 November 2023

**Port Pirie Regional Council**  
**Annual Financial Statements**  
**for the year ended 30 June 2023**  
**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Port Pirie Regional Council for the year ended 30 June 2023, the Council's Auditor, Galpins Accountants, Auditors and Business Consultants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



**Mr Peter Ackland**  
**CHIEF EXECUTIVE OFFICER**



**Mr Alan Rushbrook**  
**PRESIDING MEMBER**  
**AUDIT & RISK MANAGEMENT COMMITTEE**

Date: 1 NOVEMBER 2023



## PORT PIRIE REGIONAL COUNCIL

### GENERAL PURPOSE FINANCIAL STATEMENTS

For the year ended 30 June 2023

#### Statement by Auditor

I confirm that, for the audit of the financial statements of Port Pirie Regional Council for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (Including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulation 2011*.

#### GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

A handwritten signature in blue ink, appearing to read 'Tim Muhlhausler'.

**Tim Muhlhausler** CA, Registered Company Auditor

Partner

9 November 2023

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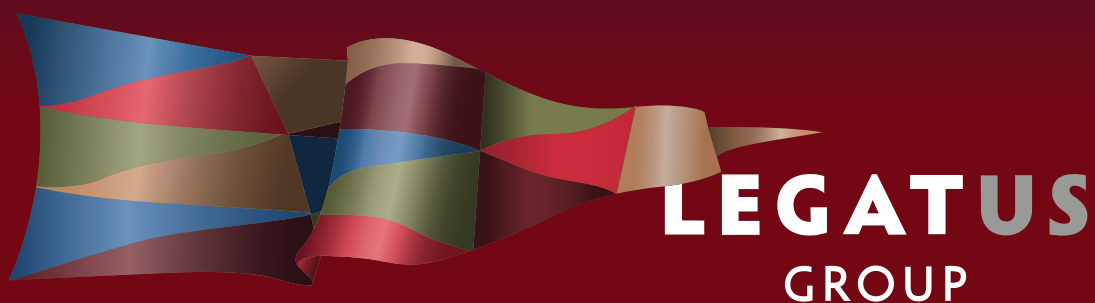
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# ANNUAL REPORT

2022 / 2023



*Legatus Group:  
Regional Local Government  
ambassador and advocate*

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 ("the Act") by virtue of the provisions of Section 43 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the name of the Legatus Group to which it is now referred.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## THE LEGATUS GROUP CHARTER CLAUSE 6.3 ANNUAL REPORT

- 6.3.1 *The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.*
- 6.3.2 *The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.*
- 6.3.3 *The Annual Report must be provided to the Constituent Councils by 30 September each year.*

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is now referred.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

## CONTACT DETAILS

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## LEGATUS GROUP BOARD OF MANAGEMENT

The Board consists of all principal members (Mayors) of the Constituent Councils which for 2022/2023 saw changes following the November 2022 elections.

COUNCIL	DELEGATE
Adelaide Plains Council	Mayor Mark Wasley
Barunga West Council	Mayor Leonie Kerley
Clare & Gilbert Valleys Council	Mayor Wayne Thomas - Mayor Allan Aughey OAM
Copper Coast Council	Mayor Roslyn Talbot
District Council of Mount Remarkable	Mayor Phillip Heaslip - Mayor Stephen McCarthy
District Council of Orroroo Carrieton	Mayor Kathie Bowman
District Council of Peterborough	Mayor Ruth Whittle OAM
Light Regional Council	Mayor Bill O'Brien
Northern Areas Council	Mayor Ben Browne - Mayor Sue Scarman
Port Pirie Regional Council	Mayor Leon Stephens
Regional Council of Goyder	Mayor Peter Matthey OAM - Mayor Bill Gebhardt
The Barossa Council	Mayor Bim Lange OAM
The Flinders Ranges Council	Mayor Greg Flint - Mayor Ken Anderson
Wakefield Regional Council	Mayor Rodney Reid
Yorke Peninsula Council	Mayor Darren Braund

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## OFFICE BEARERS FOR 2022/23

POSITION	DELEGATE
Chairman	Mayor Phillip Heaslip until 9 September 2022 then Mayor Rodney Reid
Deputy Chairs	Mayor Bill O'Brien Mayor Rodney Reid until 9 September 2022 Mayor Ken Anderson from 19 May 2023
South Australian Regional Organisation of Councils	Mayor Bill O'Brien Mayor Peter Matthey OAM until 18 August 2023 then Mayor Rodney Reid
Chief Executive Officer	Mr Simon Millcock
Auditor	Dean Newbery and Partners

The following meetings of the Board of Management were held during the 2022/23 year:

- 18 August 2022 Special Meeting online
- 9 September 2022 Annual General Meeting - Burra
- 9 September 2022 Ordinary General Meeting - Burra
- 16 December 2022 Ordinary General Meeting - Kadina
- 10 February 2023 Ordinary General Meeting - Port Pirie
- 19 May 2023 Ordinary General Meeting - Bundaleer North
- 2 June 2022 Special Meeting online

There were five advisory committees in 2022/2023:

- Audit and Risk Management Committee
- Regional Management Group
- Road Transport and Infrastructure Advisory Committee
- Waste Management Advisory Committee
- Community Wastewater Management Advisory Committee

All agendas and minutes from the Board meetings and these committees are published on the Legatus Group Website.

All advisory committee minutes were provided with the agendas to the Legatus Group meetings.

The Constituent Councils are provided during the year with Board Agendas, Minutes, Annual Report, Business Plan, Budget and Financial Reports.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## COMMITTEE MEMBERS

AUDIT COMMITTEE	MEMBERS
	<ul style="list-style-type: none"><li>• Mayor Kathie Bowman (Orroroo Carrieton)</li><li>• Mayor Rodney Reid (Wakefield)</li><li>• Mr Peter Ackland (Port Pirie)</li><li>• Mr Stephen Rufus (Chair) (Peterborough)</li><li>• Mr Ian McDonald (Independent)</li></ul>

MANAGEMENT GROUP (COUNCIL CEOS)	MEMBERS
	<ul style="list-style-type: none"><li>• Mr Sam Johnson OAM (Mt Remarkable)</li><li>• Mr James Miller (Adelaide Plains)</li><li>• Mr Martin McCarthy (Barossa)</li><li>• Ms Maree Wauchope (Barunga West)</li><li>• Dr Helen Macdonald (Clare &amp; Gilbert Valleys)</li><li>• Mr Russell Peate (Copper Coast)</li><li>• Mr Eric Brown (Flinders Ranges)</li><li>• Mr David Stevenson (Goyder)</li><li>• Mr Richard Dodson (Light)</li><li>• Ms Kelly Westell (Northern Areas)</li><li>• Mr Paul Simpson (Orroroo Carrieton)</li><li>• Mr Stephen Rufus (Peterborough)</li><li>• Mr Peter Ackland (Pirie Regional)</li><li>• Mr Andrew MacDonald (Wakefield) (Chair)</li><li>• Mr Andrew Cameron (Yorke Peninsula)</li></ul>



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## COMMITTEE MEMBERS

ROAD TRANSPORT INFRASTRUCTURE ADVSORY COMMITTEE	MEMBERS
	<ul style="list-style-type: none"><li>• Dr Helen Macdonald (Clare &amp; Gilbert Valleys) (Chair)</li><li>• Mayor Leon Stephens (Port Pirie)</li><li>• Lee Wallis (Goyder)</li><li>• Steve Kaesler (Barossa)</li><li>• Tim Neumann (Copper Coast)</li><li>• Andre Kompler (Yorke Peninsula)</li><li>• Karen Lee-Jones (Department of Planning, Transport and Infrastructure)</li><li>• Daniel Willson (CEO RDA YMN)</li><li>• Stuart Roberts (Wakefield)</li><li>• Mitchell Foote (Flinders Ranges)</li></ul>
WASTE MANAGEMENT ADVISORY COMMITTEE	MEMBERS
	<ul style="list-style-type: none"><li>• Mayor Mark Wasley (Adelaide Plains) (Chair)</li><li>• Ivan Nolte (Copper Coast)</li><li>• Tom Jones (Adelaide Plains)</li><li>• Aaron Curtis (Barossa)</li><li>• Glen Growden (Wakefield Regional)</li><li>• Andre Kompler (Yorke Peninsula)</li><li>• Lynette Seccafien (Adelaide Plains)</li><li>• Stephen Rufus CEO (Peterborough)</li></ul>
COMMUNITY WASTE MANAGEMENT ADVISORY COMMITTEE	MEMBERS
	<ul style="list-style-type: none"><li>• Mayor Leon Stephens (Port Pirie) (Chair)</li><li>• Gary Easthope (Clare and Gilbert Valleys)</li><li>• Grant Smith (Yorke Peninsula)</li><li>• Nathan Berry (Light)</li><li>• Kirsty Morgan (Wakefield)</li></ul>



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

MAYOR RODNEY REID

“ *It has been an honour to have been elected as Chairman of the Legatus Group at the September 2022 AGM and to move from previous role as Deputy.* ”

Firstly, I wish to acknowledge that there has been 5 new members to the board with 4 new Mayors and 1 returning Mayor which has provided some level of continuity. The Local Government elections in late 2022 did cause some level of complexity around appointments and decision making. With this in mind we held an induction session and following the board's approval we distributed a draft strategic plan and I took the opportunity to visit all member councils along with our CEO.

It was a pleasure to have Mayor Bill O'Brien as a Deputy Chairman and fellow member of the South Australian Regional Organisation of Councils (SAROC) and to welcome Mayor Ken Anderson in May 2023 as a joint Deputy Chairman.

At the May 2023 meeting Mayor Bowman announced her intention to resign and the Legatus Group thanked her for her long service to her community and the Legatus Group including as inaugural member of the Legatus Group Audit and Risk Management Committee.

There had been a decline in the attendance at board meetings prior to my appointment plus a break down in the connections between the Management Group (CEOs) and their involvement with the board.

I am of the opinion that this has since turned the corner following a workshop I attended with the Management Group and a new approach to the board meetings agendas which includes relevant examples of projects and programs from member councils.

The Legatus Group at the 19 May 2023 meeting committed to having an independent review of the charter and the strategic plan which is designed to assist in clarifying our direction. This will allow both Board Members and the CEOs to be further engaged on the future of the Legatus Group and allow them to provide input to their member councils.

It should be noted that the Barunga West Council has provided the 18 months' notice required of their withdrawal of membership according to our charter and CEO Simon Millcock acknowledged this through a return email to Barunga West Council.

The board has taken an approach over the past five years to not significantly increase members fees whilst using the reserves to undertake both administration and project work including the appointment of an Administration Officer. The board last year noted this needed reviewing in 2022/2023, which occurred through our Annual Business Plan and Budget for 2023/2024, whilst the plan to meet the targets for our reserves as previously agreed to by June 2023 occurred.

For the second year in a row the Legatus Group has paid for the membership of member councils to the SA Coastal Council Alliance. With a desire from the members seeking more user pay for the various projects taken on by Legatus, the funding for the SA Coastal Council Alliance memberships has not been included in the adopted Legatus 2023/2024 budget.

The board has continued to focus on the key areas of:

- Roads and Transport Infrastructure
- Waste Management – including Wastewater
- Community Capacity Wellbeing
- Environmental Sustainability



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

**MAYOR RODNEY REID (CONTINUED)**

The Legatus Group provides a pivotal role to member councils in advocating on regional and state-wide issues and this has included:

- Rating equity associated with major energy producers continues through the recommendations and reports by the Legatus Group to the LGA.
- Wellbeing and Mental Health with a delegation of local MPs' Lifeline and the Legatus Group meeting with Minister for Health to gain support for retaining and expanding the Community Connect Centre model delivered by Lifeline. This included attendance by Dr John Brayley Chief Psychiatrist to the December 2022 Legatus Group meeting.
- Assisted with matters relating to Community Wastewater Management Schemes which saw a review and CWMS reform program.
- Delivery of the Northern and Yorke Drought Resilience Plan in partnership with Regional Development Australia Organisations and the Northern and Yorke Landscape Board.
- Review of the methodology used in assessing applications for the Special Local Roads Program.
- The role of Regional LGAs and SAROC to reduce any ambiguity associated with the Regional LGAs being able to provide reports to SAROC so that they can provide both a filtering mechanism for members and submit appropriate reports to SAROC.
- Support to the Flinders Ranges Council in their approach to have a review of appointments to LGA Board and SAROC and timing of the AGM.
- Support to the Goyder Council in their advocacy on the lack of backup power to telecommunications towers.
- Recommendations that the LGA consider creating a new committee for areas of support sought by member councils associated with CWMS.
- Support to the Flinders Ranges Council in their advocacy for the reintroduction of electronic attendance by Councillors at Council meetings.
- Approach by the Legatus Group to lobby for increased funding for the SLRP Program.
- Support to the Orroroo Carrieton Council opposition to the model Fee Structure being set by ESCOSA.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

**MAYOR RODNEY REID (CONTINUED)**

The Legatus Group provided support at a regional and state level with forums, workshops and webinars which attracted over 400 people throughout the year and they included:

- SA CWMS Conference (partnership with LGA) - Adelaide
- Legatus Group Waste Forum (partnership with KESAB) – Peterborough
- Prosper! Interdisciplinary solutions for Prosperous Regions Forum (partnership UniSA) - Nuriootpa
- Yorke Mid North Alliance Regional Planning Forum (partnership Northern and Yorke Alliance) - Tanunda
- Legatus Group Regional Roads Forum – Maitland
- Accessible Tourism Forum (partnership Catalyst Foundation) – Kadina
- Ageing and Disability Lifestyle Expo – Kadina
- Community Development Forum – Burra
- Native Foods Cultural Awareness Forum – Quorn
- Urban Sustainability Forum – Freeling

**Key reports and projects supported this year by the Legatus Group were:**

- Updated Report - Wellbeing Gap Analysis Legatus Group Northern Councils released.
- Attracting, Developing and Retaining Regional Local Government Workforce Report released.
- Career Pathways & Workforce Toolkit for Regional SA Councils commenced.
- MoU established with Lions International to support Waste reduction.
- Northern and Yorke Community Continuity Planning for Disasters.
- Stormwater Harvesting.
- Legatus Group Regional Local Roads Plan database updates and Expansion of Regional Road Transport GIS and including Bridge and Culverts.
- NHVR Strategic Local Government Asset Assessment Project with National Heavy Vehicle Regulator.
- CWMS on-line training project.
- Assessment of Bridge and Culverts report
- Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026.
- Northern and Yorke Climate Change Sector Agreement.
- Northern and Yorke Drought Resilience Plan.



## CHAIRMAN'S REPORT

### MAYOR RODNEY REID (CONTINUED)

Direct support has been provided to grant applications for the region which have resulted in close to \$4.5m of value to the region. They include:

- 2022 SLRP grants resulting in \$4.056m across 4 councils from a total \$13.356m allocated to regional councils in 2022 or approx. 30% of the funding.
- Preparing your community for disasters and emergencies – Northern and Yorke Region of SA secured \$92,000 funding from SAFECOM.
- Pilot Organics Processing Plant at Peterborough (successful).
- Carbon Offsetting for Local Government – being led by City of Adelaide (successful).
- Climate Resilient Asset Capacity Augmentation for Community Wastewater Management with Constructed Floating Wetland Systems – being led by UniSA (successful).
- Caravan / RV Dump Point Project – being led by Flinders University (successful).
- LG Career Pathways & Workforce Toolkit for Regional SA Councils – being led by Torrens University (successful).
- Landscape Board Future Drought Fund: Extension and Adoption of Drought Resilience Farming Practices Grants Program application.
- Adelaide Plains Council Heavy Vehicle Safety Initiative.
- Uni SA Solar PV Recycling.

The Legatus Group continued to support the South Australia Drought Resilience Adoption and Innovation Hub as a Local Government project partner.

There has been significant support for equity associated with the Special Local Roads Program funding and we were pleased to see the positive outcomes especially for the Yorke Peninsula Council application.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

The board has made a concerted effort to reduce the amount of project work being undertaken and progress more on advocacy and providing a partnership approach with others on projects.

The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums which have all been highly regarded and of great value to those attending and especially member councils. I also note with positivity the CEO efforts to support regional councils across the State.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN'S REPORT

**MAYOR RODNEY REID (CONTINUED)**

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies. The other advisory committees have played a key role in supporting and recommending actions to the board. It is pleasing to see more board members and council staff being active on these committees. I would like to acknowledge all the Board members and council CEOs and staff who have committed time to the Advisory Committees.

I thank CEO Simon Millcock for the reports prepared and the introduction of the bi-monthly newsletter which is distributed to stakeholders and partners in all spheres of government. I wish to thank him for his commitment and passion for the local government sector and his willingness to work with all members and to accept and progress the ongoing changes within the Legatus Group.

2022/2023 has been a year of listening to each other, learning from each other and redirecting our focus as we work together to support and strengthen our region.



Mayor Rodney Reid

Chairman Legatus Group

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT

### MR SIMON MILLCOCK

“ Firstly, I would like to acknowledge the support provided to me by Chairman Mayor Rodney Reid and Deputy Chairman Mayor Bill O'Brien, Board Members, CEOs, Committees, Regional Partners and the Legatus Group staff over the past year.

This year saw the focus on a more consolidated approach to advocacy and increased partnerships.

There were three grants secured in 2023/2024 which were:

1. **Regional Capacity Building Allocations – LGA**
2. **Joint Services Arrangements CWMS – LGA CWMS**
3. **Preparing your community for disasters and emergencies – SAFECOM**

Items 2 and 3 allowed for the employment of part time Project Officers Dr Paul Chapman and Robert Bunch. All contracts for grants and projects have been reported on according to the agreements with a delay experienced in securing the first payment of the SAFECOM funds due to the reference group meeting late in June 2023 to approval a draft document required by SAFECOM.

This year 54% of the Legatus Group's income came from its membership fees. The 15-member council contributions during the previous six years had been on average around 30% of the Legatus Group income.

Due to a reduction in project work, there were less grants obtained although they did make up around 33% of the Legatus Group income. Interest rates increased, which resulted in a better than predicted return on investment income.

This reduction in grant funding was also reflected in a major reduction in contractor and consultant costs compared to the previous 4-5 years.

Areas with increases in expenses to those budgeted were due to motor vehicle costs as the change over to a new vehicle was not able to occur due to supply delays. The meeting and conference costs were substantially higher than the previous year but this was budgeted for as the Legatus Group had responsibility to manage the Annual Forum for the Northern and Yorke Alliance. Telephone, Internet and Websites were around half of the costs from 2022 and this was due to working from home and the website being updating in 2022.

The financial result is that the Legatus Group continues to be in a sound financial position to cover its forthcoming liabilities and within the targets set by the board for its reserves. Previous decisions by the Legatus Group were to have around 18 months of operational costs / commitments available with some funds as a contingency for any possible immediate project. The amount that has been identified previously was \$450,000 and this year the amount in the accumulated surplus and other reserves is just slightly under \$500,000.

The Legatus Group budget for 2022/2023 had shown an operating deficit of \$172,800 and the actual deficit was \$119,340. Noting that the instalments from SAFECOM of \$42,000 and \$3,000 from the LGA for projects whilst invoiced were not received by 30 June 2023.

The closure of the Legatus Group office has continued to assist with reduced administration costs with all staff working from their home offices. Plus, there was a reduction in travel required by the CEO although this was countered by the inability to secure a new vehicle so vehicle maintenance costs were higher.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT

**MR SIMON MILLCOCK (CONTINUED)**

The board has noted that the current use of reserves to fund administration costs is not sustainable and following support from 11 of the member councils for the 2023/2024 Legatus Group Business Plan and Budget there will be an increase in membership fees. This will be further addressed in the coming year with a review of the Charter and Strategic Plan.

This year saw my attendance and delivery of agendas, minutes and reports to over 40 Legatus Group Board, Advisory Committees, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of state and regional forums, workshops and webinars.

The board continued to support having a part time administration officer and the contract with Tracey Rains was extended and this has provided beneficial outcomes.

The 2 reviews of the Legatus Group Strategic Plan during the year were not able to reach a conclusion with the first version being approved by 14 of the 15 constituent councils and following the Local Government election the second version approved by 11 of the 15 constituent councils. As the charter requires all 15 member councils to approve this was not achieved.

I am a member of the Yorke Mid North Alliance, Regional LGA CEOs Forum and the Northern and Yorke Landscape Board Aboriginal Engagement Committee (proxy for Mayor O'Brien). Whilst I provided a regional voice to help support the local government sector in several areas including:

- EPA and the State of the Environment Report Assurance Group
- Orroroo and Roseworthy Drought Hub Nodes
- Local Govt Regional Climate Partnerships Network
- UniSA C-Edge Advisory Board
- Volunteer SA NT – Volunteer Strategy

The Legatus Group Website updates include increased information from all forums undertaken as a resource plus the bi-monthly CEO Newsletter gains positive feedback. The social media presence has continued to grow with increased followers on both Facebook and LinkedIn.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT

**MR SIMON MILLCOCK (CONTINUED)**

### Reports distributed and or published include:

- Legatus Group Road Transport Plan Expansion to now include QGIS and Roads Data Base Update.
- Wellbeing Gap Analysis from the Northern Councils Update.
- Attracting, Developing and Retaining Regional Local Government Workforce Report.
- Northern and Yorke Drought Resilience Plan.

### Projects which have commenced and that are being supported are:

- Preparing your community for disasters and emergencies – Northern and Yorke Region of SA (Legatus Group).
- Extending the capacity of regional Community Wastewater Management Systems (UniSA).
- Local Government Career Pathways & Workforce Toolkit for Regional South Australia (Torrens University).
- Stormwater Harvesting (Space Down Under).
- Carbon Offsetting for Local Government (consortium of councils via City of Adelaide).
- Caravan / RV Dump Point Project (Flinders Uni).
- Prosperous Regions Conference (UniSA).
- Native Foods Supply Chain (UniSA).
- Drought Future Fund - Community Impact project (Northern and Yorke Alliance via RDA BGLAP).
- Northern and Yorke Landscape Board Resilient Coastal Ecosystems on YP and Gulf and Ranger Project.
- NHVR / Legatus Group Heavy Vehicle Priority Route Collaboration.
- District Council of Peterborough Pilot Organics Processing Plant.

### Whilst support was provided to:

- Adelaide Plains Councils application for Heavy Vehicle Safety Initiative.
- UniSA Solar PV Recycling.
- LGA application to the Coastal and Estuarine Risk Mitigation Program.
- LGA Building Sector Capability Project.
- UniSA Support for uaDA Grant - Digital Data Connectivity and Sharing Platform for Climate Resilience and Adaptation Planning in Regional SA.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CEO REPORT MR SIMON MILLCOCK

**Advocacy support continues to be a priority and this has included.**

- Legatus Group request for changes to SLRP applications.
- Legatus Group support for an LGA CWMS Advisory Committee.
- Yorke Peninsula Council with the North Coast Road Point Turton SLRP application.
- The Flinders Ranges Council re Councillor participation at council meetings through electronic means.
- District Council of Orroroo Carrieton re Equity in cost by ESCOSA.
- Lifeline Community Connect – Centralised model for the delivery of Mental Health.
- Rating Equity for Councils from Power Generators.

The second half of the year has seen the LGA advise that Regional LGAs previous approach for engagement as both a filtering mechanism and being able to provide direct reports on matters to SAROC is not supported. This has caused a level of concern in the Legatus Group and this is being addressed by the LGA and Regional LGAs.

I sincerely thank the support I received from Paul Chapman, Tracey Rains, Robert Bunch and Colin Davies. Working in isolation across a broad region has its challenges but the resulting work from all reflected well for the Legatus Group.



Simon Millcock

CEO Legatus Group

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## CHAIRMAN LEGATUS GROUP AUDIT AND RISK COMMITTEE – STEPHEN RUFUS

This is a summary of activities undertaken, and recommendations made during 2022-2023.

The committee met on 4 occasions.

DATE	NO OF MEMBERS ATTENDING
25 August 2022	5
8 December 2022	3
31 January 2023	4
5 May 2023	5

COMMITTEE MEMBER	NO OF MEETINGS ATTENDING
Mayor Kathie Bowman	3
Mayor Rodney Reid	4
Peter Ackland	2
Stephen Rufus	4
Ian McDonald	4



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

The following table sets out the principal issues addressed by the Committee for 2022-2023.

PRINCIPAL ISSUES EXAMINED	COMMENT
Audit Committee Chair	That there is an Independent Member of the Audit Committee to Chair approved and Stephen Rufus appointed.
Annual Financial Report	No issues, unqualified audit, adopted for the 21/22 financial year.
Review of Budget Against Actuals	Noted no issues and supported the allocation of the expenditure identified of carry over reserves and accumulated surplus for business plan and budgets.
Review of Work Plan, Internal Controls	<ol style="list-style-type: none"><li>1. Work planned maintained and adoption of recommendations by Auditor re policies.</li><li>2. Recommended and supported workshop on strategic plans and long term financial plan with appropriate recommendations to the board.</li></ol>
Charter	Recommended the Legatus Group adopt a variation to the Legatus Group Charter regrading adoption of Annual Business Plan and Budget.
Business, Budget and Strategic Plan	<ol style="list-style-type: none"><li>1. Monitored the 2022-2023 business plan and budget and its quarterly updates.</li><li>2. Noted, supported and provided input to Legatus Group Strategic Plan reviews.</li><li>3. Reported on a need to align the Business Plan and Budget to Strategic Plan.</li><li>4. Recommended a procedure be developed for preparing the annual business plan and budget.</li><li>5. Recommended a review be undertaken of the formatting for the Long Term Financial Plan.</li></ol>
Policies	Recommendations to the board for adoption of 3 new policies: <ul style="list-style-type: none"><li>• Board Induction</li><li>• Records and Information Management</li><li>• Risk Management</li></ul>
Membership	The final meeting noted the contribution Mayor Kathie Bowman had provided to the committee.
Equity / Reserves	Recommendations to Board on the levels to be held.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### CENTRAL LOCAL GOVERNMENT REGION OF SA

TRADING AS



### ANNUAL FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR

1 JULY 2022 - 30 JUNE 2023



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### General Purpose Financial Reports for the year ended 30 June 2023

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# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023

#### CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Legatus Group to certify the financial statements in their final form.  
In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Legatus Group's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Legatus Group provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Legatus Group's accounting and other records.



Simon MILLCOCK  
CHIEF EXECUTIVE OFFICER



Mayor Rodney REID  
CHAIR

Date: 25 August 2023.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2023

	Notes	2023 \$	2022 \$
<b>INCOME</b>			
Council Contributions	2	173,850	170,400
Grants, subsidies and contributions	2	107,600	93,783
Investment income	2	22,035	7,032
Other income	2	18,329	3,108
<b>Total Income</b>		<b>321,814</b>	<b>274,323</b>
<b>EXPENSES</b>			
Employee costs	3	272,632	263,171
Materials, contracts & other expenses	3	167,150	305,395
Depreciation, amortisation & impairment	3	1,372	7,209
<b>Total Expenses</b>		<b>441,154</b>	<b>575,775</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(119,340)</b>	<b>(301,453)</b>
Other Comprehensive Income		-	-
<b>NET SURPLUS / (DEFICIT)</b>		<b>(119,340)</b>	<b>(301,453)</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>(119,340)</b>	<b>(301,453)</b>

This Statement is to be read in conjunction with the attached Notes.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### STATEMENT OF FINANCIAL POSITION as at 30 June 2022

		2023	2022
	Notes	\$	\$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	4	504,240	657,733
Trade & other receivables	4	91,100	2,152
<b>Total Current Assets</b>		<b>595,340</b>	<b>659,885</b>
<b>Non-current Assets</b>			
Infrastructure, property, plant & equipment	5	13,409	13,872
<b>Total Non-current Assets</b>		<b>13,409</b>	<b>13,872</b>
<b>Total Assets</b>		<b>608,749</b>	<b>673,757</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	6	74,037	15,037
Provisions	6	13,457	23,881
<b>Total Current Liabilities</b>		<b>87,494</b>	<b>38,918</b>
<b>Non-current Liabilities</b>			
Provisions	6	21,423	15,667
<b>Total Non-current Liabilities</b>		<b>21,423</b>	<b>15,667</b>
<b>Total Liabilities</b>		<b>108,917</b>	<b>54,585</b>
<b>NET ASSETS</b>		<b>499,832</b>	<b>619,172</b>
<b>EQUITY</b>			
Accumulated Surplus		230,062	349,402
Other Reserves	7	269,770	269,770
<b>TOTAL EQUITY</b>		<b>499,832</b>	<b>619,172</b>

This Statement is to be read in conjunction with the attached Notes.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2023

		Accumulated Surplus	Other Reserves	TOTAL EQUITY
2023	Notes	\$	\$	\$
Balance at end of previous reporting period		349,402	269,770	619,172
Net Surplus / (Deficit) for Year		(119,340)	-	(119,340)
Other Comprehensive Income				
Transfers between reserves	7	-	-	-
Balance at end of period		230,062	269,770	499,832
2022				
Balance at end of previous reporting period		650,854	269,770	920,624
Net Surplus / (Deficit) for Year		(301,453)	-	(301,453)
Other Comprehensive Income				
Transfers between reserves	7	-	-	-
Balance at end of period		349,402	269,770	619,172

This Statement is to be read in conjunction with the attached Notes

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### STATEMENT OF CASH FLOWS for the year ended 30 June 2023

		2023	2022
		\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>	Notes		
Council Contributions		173,850	170,400
Investment receipts		22,035	7,032
Grants utilised for operating purposes		18,652	131,599
Reimbursements		-	-
Other revenues		18,329	3,108
<u>Payments</u>			
Employee costs		(277,300)	(255,086)
Materials, contracts & other expenses		(108,150)	(327,520)
<b>Net Cash provided by (or used in) Operating Activities</b>	8	<b>(152,584)</b>	<b>(270,467)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Sale of replaced assets		-	-
<u>Payments</u>			
Expenditure on renewal/replacement of assets		-	-
Expenditure on new/upgraded assets		(909)	(1,720)
Purchase of investment property		-	-
Net purchase of investment securities		-	-
Development of real estate for sale		-	-
Loans made to community groups		-	-
Capital contributed to equity accounted Council businesses		-	-
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(909)</b>	<b>(1,720)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from borrowings		-	-
Proceeds from aged care facility deposits		-	-
<u>Payments</u>			
Repayments of borrowings		-	-
Repayment of finance lease liabilities		-	-
Repayment of aged care facility deposits		-	-
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>-</b>	<b>-</b>
<b>Net Increase (Decrease) in cash held</b>		<b>(153,493)</b>	<b>(272,187)</b>
Cash & cash equivalents at beginning of period	8	657,733	929,919
<b>Cash &amp; cash equivalents at end of period</b>	8	<b>504,240</b>	<b>657,733</b>

This Statement is to be read in conjunction with the attached Notes

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### 1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

##### 1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.2 The Local Government Reporting Entity

The Legatus Group ("the Group") is a regional subsidiary under Section 43 and Schedule 2 of the *Local Government Act 1999*.

The Constituent Councils are:

- |                                      |  |
|--------------------------------------|--|
| 1. The Barossa Council               | 2. District Council of Mount Remarkable  |
| 3. Barunga West Council              | 4. Northern Areas Council                |
| 5. Clare and Gilbert Valleys Council | 6. District Council of Orroroo/Carrieton |
| 7. Copper Coast Council              | 8. District Council of Peterborough      |
| 9. The Flinders Ranges Council       | 10. Port Pirie Regional Council          |
| 11. Regional Council of Goyder       | 12. Wakefield Regional Council           |
| 13. Light Regional Council           | 14. Yorke Peninsula Council, and         |
| 15. Adelaide Plains Council.         |  |

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

##### 1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Group obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Group's operations for the current reporting period.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

###### 1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Group's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

###### 1.5 Vehicles & Contents

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Group for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Contents	\$2,000
Motor Vehicles	\$5,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Group, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Major depreciation periods for each class of asset are shown below.

Contents	1 to 5 years
Motor Vehicles	3 to 5 years

###### 1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

###### 1.7 Employee Benefits

###### Salaries, Wages & Compensated Absences

The Group has 2 FTE employees as at the 30 June 2023, a Chief Executive Officer, a part-time Project Officer and a part-time Admin Officer. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government 10 year bond rates.



## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

No accrual is made for sick leave as the Group's experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Group does not make payment for untaken sick leave.

##### 1.8 Superannuation

The Group contributes the statutory 10.5% SGC superannuation to the nominated superannuation funds for all staff. This will increase to 11.0% for the 2023-24 financial year.

##### 1.9 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

##### 1.10 Leases

In the previous year, the Group performed an assessment of the potential impact of AASB 16 *Leases*. The Group was only engaged in a short-term lease as per Section 5 of AASB 16 and therefore the lease was recognised as an operating expense on a straight-line basis over the term of the lease. There were no leases for the year 22-23.

##### 1.11 New Accounting Standards

In the current year, the Group adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to the Group's accounting policies.

The Group has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2023 reporting period and have not been used in preparing these reports.

AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current

AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvement 2018-2020 and Other Amendments

AASB 2020-6 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current

AASB 17 Insurance Contracts

The Group is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

##### 1.12 Economic Dependencies

The Group is aware of its current dependence on Grants Revenue received from the Commonwealth Government, State Government and the Local Government Association for the ongoing operations of the Group. Should the Group not secure funding or a significantly reduced level of funding in future years, it may impact on the ability of the Group to continue operating as a going concern.

##### 1.13 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

##### 1.14 Comparative Information

During the financial year, the Group has reviewed the allocation and classification of some transactions which have been updated in the comparative information presented. Changes in classification has resulted in no change to the previously reported financial performance and position of the Group.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2023

#### Note 2 - INCOME

	2023 \$	2022 \$
<b>COUNCIL CONTRIBUTIONS</b>		
<u>General Contribution</u>	<u>173,850</u>	<u>170,400</u>
	<u>173,850</u>	<u>170,400</u>
<b>INVESTMENT INCOME</b>		
Interest on investments		
Local Government Finance Authority	22,035	7,032
Banks	-	-
	<u>22,035</u>	<u>7,032</u>
<b>OTHER INCOME</b>		
Conference Registrations & Sponsorship	13,211	3,108
Sundry	5,118	-
	<u>18,329</u>	<u>3,108</u>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>		
CWMS	31,000	28,000
Disaster Recovery	29,100	-
Volunteering	7,500	-
Regional Capacity	40,000	42,783
SA Road Funding	-	15,000
NRM - - Landscape Priority	-	8,000
	<u>107,600</u>	<u>93,783</u>
<i>The functions to which these grants relate are shown in Note 10.</i>		
<b>Sources of grants</b>		
Commonwealth government	-	-
State government	29,100	8,000
LGA	71,000	85,783
Other	7,500	-
	<u>107,600</u>	<u>93,783</u>

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 3 - EXPENSES

	2023 \$	2022 \$
<b>EMPLOYEE COSTS</b>		
Salaries and Wages	200,665	198,882
Employee leave expense	37,008	31,768
Superannuation	25,358	22,064
Workers' Compensation Insurance	2,920	4,232
Professional Development	461	127
FBT	6,220	6,098
<b>Total Operating Employee Costs</b>	<b>272,632</b>	<b>263,171</b>
 <b>Total Number of Employees</b>	 <b>1.9</b>	 <b>2.0</b>
<i>(Full time equivalent at end of reporting period)</i>		
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>		
<u>Prescribed Expenses</u>		
Auditor's Remuneration	2,441	2,338
Subtotal - Prescribed Expenses	2,441	2,338
<u>Other Materials, Contracts &amp; Expenses</u>		
Contractors & Consultants	107,179	241,380
Legal Expenses	-	80
Unleaded Fuel	3,939	4,075
Other Motor Vehicle Costs	3,538	2,752
Members Allowances & Support	4,500	4,125
Meetings & Conferences	13,381	4,807
Insurance	10,537	8,921
Rental - Premises	-	9,603
Advertising	1,268	704
Accommodation	1,230	1,932
Airfares, Taxi Fares & Parking	223	263
Travel - Reimbursement	2,079	1,124
Catering & Meals	7,507	7,372
Telephone & Internet	2,981	3,871
IT & Web	5,354	10,963
Postage/Stationery	644	784
Sundry	349	300
Subtotal - Other Materials, Contracts & Expenses	164,709	303,057
	<b>167,150</b>	<b>305,395</b>
 <b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>		
<b>Depreciation</b>		
Motor Vehicle	1,372	5,489
Contents	-	1,720
	<b>1,372</b>	<b>7,209</b>

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 4 - CURRENT ASSETS

###### CASH & EQUIVALENT ASSETS

Cash at Bank	38,081	12,324
Deposits at Call	466,159	645,409
	<u>504,240</u>	<u>657,733</u>

###### TRADE & OTHER RECEIVABLES

Accrued Revenues	1,780	495
Other levels of Government	89,320	-
GST / FBT Recoupment	-	1,657
	<u>91,100</u>	<u>2,152</u>



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2023

#### Note 5 - NON-CURRENT ASSETS - VEHICLES & CONTENTS

	2022				2023			
	\$				\$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Motor Vehicles	-	28,967	(15,095)	13,872	-	29,876	(16,467)	13,409
Contents	-	3,678	(3,678)	-	-	3,678	(3,678)	-
<b>TOTAL PLANT &amp; EQUIPMENT</b>	-	32,645	(18,773)	13,872	-	33,554	(20,145)	13,409
<i>Comparatives</i>	-	32,915	(13,554)	19,361	-	32,645	(18,773)	13,872

	2022	CARRYING AMOUNT MOVEMENTS DURING YEAR							2023
	\$	\$							\$
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers		CARRYING AMOUNT
		New/Upgrade	Renewals				In	Out	
Motor Vehicles	13,872	909	-	-	(1,372)	-	-	-	13,409
Contents	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>13,872</b>	<b>909</b>	<b>-</b>	<b>-</b>	<b>(1,372)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,409</b>
<i>Comparatives</i>	<i>19,361</i>	<i>1,720</i>	<i>-</i>	<i>-</i>	<i>(7,209)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>13,872</i>

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 6 - LIABILITIES

	2023		2022	
	\$		\$	
TRADE & OTHER PAYABLES	Current	Non-current	Current	Non-current
Goods & Services	-	-	2,205	-
Payments received in advance	49,100	-	7,500	-
Accrued expenses - employee entitlements	4,919	-	4,082	-
Accrued expenses - other	2,250	-	1,250	-
GST & PAYG	17,768	-	-	-
	<b>74,037</b>	<b>-</b>	<b>15,037</b>	<b>-</b>
PROVISIONS				
Employee entitlements - Annual Leave	13,457	-	23,881	-
Employee entitlements - Long Service Leave	-	21,423	-	15,667
	<b>13,457</b>	<b>21,423</b>	<b>23,881</b>	<b>15,667</b>

##### Note 7 - RESERVES

OTHER RESERVES	1/7/2022	Transfers to Reserve	Transfers from Reserve	30/6/2023
General Reserve	269,770	-	-	269,770
<b>TOTAL OTHER RESERVES</b>	<b>269,770</b>	<b>-</b>	<b>-</b>	<b>269,770</b>
<i>Comparatives</i>	<i>269,770</i>			<i>269,770</i>

##### PURPOSES OF RESERVES

###### Other Reserves

This reserve was established to provide for one year of basic operation (employee costs, vehicle costs, insurance, materials), should no revenue be received.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

###### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2023 \$	2022 \$
Total cash & equivalent assets	4	504,240	657,733
Less: Short-term borrowings	8	-	-
Balances per Cash Flow Statement		<u>504,240</u>	<u>657,733</u>

###### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	(119,340)	(301,453)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	1,372	7,209
Net increase (decrease) in unpaid employee benefits	(4,668)	8,085
	(122,636)	(286,159)
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(88,948)	37,818
Net (increase) decrease in other current assets	(909)	-
Net increase (decrease) in trade & other payables	59,000	(22,125)
Net Cash provided by (or used in) operations	<u>(153,493)</u>	<u>(270,466)</u>

##### Note 9 - FUNCTIONS

The activities of the Region are categorised into the following programs, projects & activities:

- 1 A - Corporate Function
- 2 P001 - Regional & Community Sustainability
- 3 P006 - Disaster & Emergency Management
- 4 P009 - CWMS & Climate Change Co-ordinator
- 5 P017 - Waste Management Composting
- 6 P022 - Roads & Transport
- 7 P027 - Community Capacity Building
- 8 P028 - Regional Capacity Building
- 9 P034 - N&Y Coastal Management Action Plan
- 10 P038 - Regional Waste Strategy
- 11 P040 - Disability Inclusion Action Plan
- 12 P045 - Aboriginal Engagement Committee
- 13 P046 - DCP Pilot Organics Plant

Income and expenses have been attributed to the functions/activities throughout the financial year.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 10 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

##### Accounting Policies - Recognised Financial Instruments

**Bank, Deposits at Call, Short Term Deposits** **Accounting Policy:** Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & conditions: Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 4.30% as at 30 June 2023

**Carrying amount:** approximates fair value due to the short term to maturity.

**Receivables - Trade & other debtors**

**Accounting Policy:** Carried at nominal value.

**Terms & conditions:** Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest.

**Carrying amount:** approximates fair value.

**Liabilities - Creditors and Accruals**

**Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Group.

**Terms & conditions:** Liabilities are normally settled on 30 day terms.

**Carrying amount:** approximates fair value.

##### Liquidity Analysis

	2023	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>		\$	\$	\$	\$	\$
Cash & Equivalents		504,240	-	-	504,240	504,240
Receivables		91,100	-	-	91,100	91,100
Other Financial Assets		-	-	-	-	-
<b>Total</b>		<b>595,340</b>	<b>-</b>	<b>-</b>	<b>595,340</b>	<b>595,340</b>
<b>Financial Liabilities</b>						
Payables		2,250	-	-	2,250	2,250
Current Borrowings		-	-	-	-	-
Non-Current Borrowings		-	-	-	-	-
<b>Total</b>		<b>2,250</b>	<b>-</b>	<b>-</b>	<b>2,250</b>	<b>2,250</b>

	2022	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>		\$	\$	\$	\$	\$
Cash & Equivalents		657,733	-	-	657,733	657,733
Receivables		2,152	-	-	2,152	2,152
Other Financial Assets		-	-	-	-	-
<b>Total</b>		<b>659,885</b>	<b>-</b>	<b>-</b>	<b>659,885</b>	<b>659,885</b>
<b>Financial Liabilities</b>						
Payables		1,250	-	-	1,250	1,250
Current Borrowings		-	-	-	-	-
Non-Current Borrowings		-	-	-	-	-
<b>Total</b>		<b>1,250</b>	<b>-</b>	<b>-</b>	<b>1,250</b>	<b>1,250</b>

##### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Group.

##### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Group is the carrying amount, net of any allowance for doubtful debts. All Group investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Group's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Group's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that the Group will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 11 - FINANCIAL INDICATORS

	2023	2022	2021
--	------	------	------

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

##### Operating Surplus Ratio

<u>Operating Surplus</u>	(37.1%)	(109.9%)	(49.8%)
Total Operating Income			

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

##### Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	(151%)	(221%)	(148%)
Total Operating Income			

*Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.*

##### Asset Renewal Funding Ratio

<u>Net Asset Renewals</u>	0%	0%	0%
Depreciation Expenditure			

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 12 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Group prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2023 \$	2022 \$
Income	321,814	274,323
Expenses	(441,154)	(575,775)
<b>Operating Surplus / (Deficit)</b>	<b>(119,340)</b>	<b>(301,453)</b>
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add back Depreciation, Amortisation and Impairment	1,372	7,209
Proceeds from Sale of Replaced Assets	-	-
	<b>1,372</b>	<b>7,209</b>
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments)	(909)	(1,720)
Amounts received spec. for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	-	-
	<b>(909)</b>	<b>(1,720)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(118,877)</b>	<b>(295,964)</b>

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

##### Note 13 - RELATED PARTY DISCLOSURES

###### KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Group include the 15 Mayors/Chairpersons of the constituent Councils and the CEO. In all, 1 person was paid the following total compensation:

	2023	2022
	\$	\$
Salaries, allowances & other short term benefits	163,432	158,801
Member Allowance	4,500	4,125
Post-employment benefits	17,160	15,880
Long term benefits	-	-
FBT	6,220	6,098
Termination benefits	-	-
<b>TOTAL</b>	<b>191,312</b>	<b>184,904</b>

The Group received the following amounts in total:

	2023	2022
	\$	\$
Contributions for fringe benefits tax purposes	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>

###### PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

During the reporting period, no Key Management Personnel or parties related to them had any transactions on more favourable terms than those available to the general public.

###### OTHER RELATED PARTIES

Amounts received from Related Parties during the financial year and owed by Related Parties at the end of the financial year (inclusive of GST).	Received 2023	Outstanding 2023
	\$	\$
The Barossa Council	12,749	-
Barunga West Council	12,749	-
Clare and Gilbert Valleys Council	12,749	-
Copper Coast Council	12,749	-
The Flinders Ranges Council	12,749	-
Regional Council of Goyder	12,749	-
Light Regional Council	12,749	-
Adelaide Plains Council	12,749	-
District Council of Mount Remarkable	12,749	-
Northern Areas Council	12,749	-
District Council of Orroroo / Carrieton	12,749	-
District Council of Peterborough	12,749	-
Port Pirie Regional Council	12,749	-
Wakefield Regional Council	12,749	-
Yorke Peninsula Council	12,749	-
<b>TOTAL</b>	<b>191,235</b>	<b>-</b>

###### Description of Services provided to all Related Parties above:

The Legatus Group is the peak regional local government organisation that is focused on the interests of its communities. The Legatus Group's primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment. Its focus is on the key roles of local government.

The Group has Five Primary Goals and numerous strategies to achieve these are outlined in the Group's Strategic Plan 2018-2028 which is available on the Group's website.

# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

### LEGATUS GROUP

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2023

#### **Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION**

There are no contingencies, assets or liabilities not recognised in the financial statements for the year ended 30 June 2023.

#### **Note 15 - EVENTS OCCURRING AFTER REPORTING DATE**

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.



# ANNUAL REPORT

LEGATUS GROUP - 2022 / 2023

## FINANCIALS

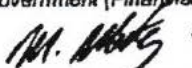
### LEGATUS GROUP

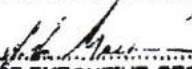
#### ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2023


##### CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Legatus Group for the year ended 30 June 2023, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

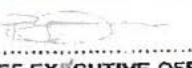
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


  
CHIEF EXECUTIVE OFFICER  
The Barossa Council

  
CHIEF EXECUTIVE OFFICER  
Clare & Gilbert Valleys Council


  
CHIEF EXECUTIVE OFFICER  
The Flinders Ranges Council

  
CHIEF EXECUTIVE OFFICER  
Light Regional Council

  
Acting CHIEF EXECUTIVE OFFICER  
District Council of Mount Remarkable

  
CHIEF EXECUTIVE OFFICER  
Port Pirie Regional Council

  
CHIEF EXECUTIVE OFFICER  
York Peninsula Council

  
CHIEF EXECUTIVE OFFICER  
Wakefield Regional Council

  
CHIEF EXECUTIVE OFFICER  
Legatus Group

  
CHIEF EXECUTIVE OFFICER  
Barunga West Council


  
CHIEF EXECUTIVE OFFICER  
Copper Coast Council

  
CHIEF EXECUTIVE OFFICER  
Regional Council of Goyder

  
CHIEF EXECUTIVE OFFICER  
Adelaide Plains Council

  
CHIEF EXECUTIVE OFFICER  
Northern Areas Council

  
CHIEF EXECUTIVE OFFICER  
District Council of Orroroo Carleton

  
CHIEF EXECUTIVE OFFICER  
District Council of Peterborough

  
CHAIR, Legatus Group  
Audit & Risk Management Committee

  
CHAIR  
Legatus Group

Date: 25 AUGUST 2023



## PORT PIRIE REGIONAL COUNCIL

### Head Office

115 Ellen Street, Port Pirie SA 5540

Postal Address: PO Box 45, Port Pirie SA  
5540

Tel: (08) 8633 9777

Fax: (08) 8632 5801

Email: [council@pirie.sa.gov.au](mailto:council@pirie.sa.gov.au)

### Works Depot

08 8633 9666

### Crystal Brook Rural Office

08 8636 2150

### Port Pirie Regional Library

08 8632 1649

### Port Pirie Tourism & Arts

08 8633 8700

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