

STATE ELECTION PLATFORM DOCUMENT

28 July 2021

FORWORD

The Port Pirie Regional Council (the Council) recognises the importance of ensuring that local candidates and political parties, in the lead up to the March 2022 State Election, are informed about the issues that are important to the future economic, social and environmental development and management of Port Pirie.

The Council is committed to working collaboratively with the party that wins the election and with the local elected Member of Parliament. Council will continue to act on behalf of its citizens, businesses, industry leaders and those wishing to invest and visit the city and our region.

Port Pirie (and its immediate surrounding area) has a population of 17,754 and has a long history of being a friendly and proud town. Port Pirie provides a safe living environment, is well serviced for health, social support, sport and recreation, schools, retail, the arts and internet connectivity. Our schools are an integral part of our community and support high achievers in SACEs results, leading to pathways in the trades with our local industries or to University, locally via Uni Hub Spencer Gulf and beyond. We are located close to Adelaide, the Flinders Ranges, the sea and the natural environment. Port Pirie has a lot to offer to residents, businesses and tourists and we seek to enhance, promote and celebrate what we are so lucky to have.

Port Pirie has some traditional regional industries along with unique ones. Industries in Port Pirie include agriculture and grain storage, engineering, Nyrstar's Port Pirie Smelter and tourism, metals recovery and we have been recognised as part of a renewable energy base through the commercial decisions of wind and solar developers to call our greater region home. Major transport linkages servicing Port Pirie include the Augusta Highway, National rail and the Port of Pirie.

In 2019/20, manufacturing had the largest output by industry, generating \$685 million.

Our industries are continuing to grow and the job opportunities are varied and immense. While this growth is welcome the Council is keen to play its role to support and advocate for enhanced government services and addressing the community needs that result from growth.

There are some specific challenges that Port Pirie needs help and support with, and the Council stands ready to partner with governments to tackle a range of issues.

Port Pirie has one of the highest unemployment rates across the State¹ and an ongoing need to respond to lead abatement issues from a long history of Smelter operations. It is recognised that the new ownership of Nyrstar, through Trafigura in the last two years, has resulted in a more targeted progression in addressing abatement issues, albeit all parties recognise that there is further work to do.

Council has a commitment to enhancing the City's image through promoting its liveability, greening the town and engaging in intergovernmental and industry development strategies to minimise lead impacts on its community while preserving and supporting the growth of all industries.

¹ Dec 2020 ABS 10%

With job opportunities, challenges emerge for housing of various types to match the needs of a varied demographic of new workers. New developments and expansions provide opportunities for local businesses to benefit from growth through enhancing the partnering opportunities with other local and Adelaide or interstate businesses.

Continuing to support a growing community with growing industries also requires addressing water access and reuse, maintaining transport access, providing childcare, enhancing health services and facilities, encouraging access to university level education and well-being support.

The Council recognises the role it plays in supporting industries, businesses, governments, community based organisations and its citizens to grow and prosper.

Through this State Election Platform, Council seeks to formally engage and advocate for ongoing government policy enhancements, targeted access to funding and the recognition of Council's role and sphere of influence in intergovernmental discussions. It seeks to establish (and where appropriate continue) frameworks for efficient and proper intergovernmental engagement.

Port Pirie's aspirations and growth are central to future government decision making. A State Election provides an excellent opportunity to garner support and recognition of the needs of Port Pirie and importantly its contribution to the region, the State and nationally.

This document is informed by the work of the Council and its interactions with the community, industry and businesses.

The Council is committed to working with all parties and candidates on the issues outlined in this State Election Platform.

MAYOR LEON STEPHENS



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THE ISSUES

Set out below are the various issues that the Council seeks to engage with political parties and candidates on in the lead up to the election.

Each issue is outlined and where available or appropriate supporting data and information is provided along with the commitment that is being sought by the Council.

Following the release of this document, the Council will be further refining the commitments included within it and will release additional supporting information and data to add weight to its claims for support, collaboration and engagement.

1. LEAD ABATEMENT

Council recognises the importance to Port Pirie, the State and Nationally of the Nyrstar Port Pirie Smelter. The Smelter has been operating since 1889.

The Port Pirie community has a strong connection to Nyrstar and has a vested interest in continuing to support this important industry sector.

The Port Pirie Smelter is one of the world's largest primary lead smelting facilities and the third largest silver producer, contributing \$300m in capex and opex expenditure to the South Australian economy in 2020 and engaging 800 employees and 300 contractors.

The current unfilled job opportunities emerging through Nyrstar are understood to be in the order of 100 jobs of a technical, trade and professional nature and these are expected to be sustained over the foreseeable future.

Council has recently supported a "Multi Trades" prevocational program where through two intakes, 29 long term unemployed persons were supported to gain jobs in local industries with 76% of those still actively employed as at March 2021. Nyrstar (along with other key businesses) played an active role with Regional Development Australia Yorke and Mid North in providing this initiative. These targeted and locally sensitive programs need to continue so that the unemployment rate in Port Pirie can be tackled more directly and our industries and employers can source locally available labour.

A smelter brings with it environmental challenges and the Council has been an active partner with Nyrstar and the State Government in supporting strategies to minimise and put in place future practices to manage historical lead levels in households and public spaces directly affected. Lead issues emerge in soil and in the air and without adequate controls will continue to impact on the health of our young people in particular.

Much of the community abatement work occurs through the Targeted Lead Abatement Program (TLAP) which is currently funded jointly via an agreement between the State Government and Nyrstar to 2024.

The purchase of Nyrstar by Trafigura in the last 2 years has resulted in an elevation of the practical lead abatement work being undertaken in comparison to previous years. The Council and the community recognise this elevated activity and achievements being made.

TLAP has been operating for approximately 7 years with the current agreement and the funding commitment ceases in 2024.

Council believes that the focus of funding requires refining in order to ensure a greater uptake of activity on the ground in the community in lead abatement activities.

Further, Council is seeking an extension of the agreement to at least 2034 which would provide security to the community that vital on ground works will continue. It is just not feasible to have managed the historical lead abatement to the required level by the current agreement end date of 2024.

Council welcomes the announcement of Peter Dolan as Executive Director of TLAP as an important link between the Council, the community, Nyrstar and the State Government. We look forward to the announcement and implementation of the outcomes of the recent TLAP Review, from which Council seeks greater community involvement and provision of information to the community, and the an increasing opportunity to be able to work collaboratively with TLAP in a community wide response to legacy lead.

Lead level targets encouraging reasonable and gradual improvement need to continue to be established with Nyrstar, in conjunction with Health, the EPA and other key agencies and publicly reported on to the community.

Public infrastructure provided by Council is also impacted by lead deposition and a coordinated approach is required to ensure increased treatments to public areas such as footpaths and parks and reserves are undertaken to not only improve the amenity value (council primary focus) but also done in a manner to minimise the chance of dust movement (TLAP primary focus).

The range of intergovernmental issues that are required to be addressed for the future environmental, social and economic management of a long history of Smelter operations needs specific, ongoing attention and engagement by governments, including Council. The current Intergovernmental Panel needs to continue its work.

Council seeks its CEO to be updated at least on a quarterly basis regarding the work of the Panel. The Minister responsible for the Panel should also meet with the Mayor of Port Pirie, at least on a 6 monthly basis. These scheduled interactions will build confidence in the work of this group and its knowledge of issues occurring in the community.

Finally, Council seeks to embark on a Master Planning Process for the City that explores lead abatement management options in the long term. The Plan to encompass the impacts on transport movements (port, rail, road), critical community infrastructure relocations, rezoning affected areas for more suitable industrial uses and a range of other relevant matters.

Commitment Sought

Council seeks a commitment from parties and candidates to:

- 1.1 Continue to recognise the economic, environmental and social importance of the Smelter to Port Pirie, the region, the State and Nationally.
- 1.2 Support job creation opportunities at Nyrstar and with other major employers through targeted work hardening and upskilling programs for long term unemployed and joint initiatives to attract new workers to take up the varied job opportunities on offer.
- 1.3 Recognise the housing, health and well-being needs of an enhanced workforce and population attracted to new jobs in the Smelter, and other industries and adjust service levels to reflect needs.
- 1.4 Commit to the continuation of TLAP to at least 2034, including requiring the annual indexing of the funding allocations made by the State Government and Nyrstar and that unspent funds roll over to the following year.
- 1.5 Support gradual reductions in emission targets via applicable licencing to support the work to reduce lead levels in blood and soil.
- 1.6 Recognise and use the role that Council can play in supporting the work of TLAP particularly in relation to community engagement, public awareness raising and public realm interventions reducing lead pathways.
- 1.7 Continuing the Intergovernmental Panel on Lead Abatements and rebadge its work to highlight enhancing health outcomes through lead abatement strategies and actions.
- 1.8 Ensure that the Intergovernmental Panel continues to have senior representatives across key agencies such as Health, EPA, etc and provides a briefing to the Council CEO at least on a quarterly basis and the responsible Minister meets with the Mayor on at least a 6 monthly basis.
- 1.9 The Intergovernmental Panel to have its Terms of Reference reviewed with direct input from the Council and be in place for 5 years with a review period at 2 years to ensure it remains focussed and relevant.
- 1.10 Work with Council on the development of a Master Plan for the City to reimagine a sustainable environment and thriving City that addresses lead abatement and other management issues in the long term through a committed financial contribution.

2. WATER

Strategies required to manage the environmental impact and amenity of Port Pirie, given its lead abatement challenges, require a comprehensive greening program as one aspect of an environmental management strategy.

Access to water will be a critical component of the greening program and water infrastructure is already a challenge for Port Pirie.

Exploring re-use and reticulation strategies, possibly through a partnership with SA Water, and undertaking a feasibility study will be a central first step to planning and costing the greening program.

It is a widely accepted strategy that reducing the opportunity for contact with lead and dust impregnated with lead is a key principle in reducing lead in blood in children. A public space greening program using treated water is key to this, and will also go a long way to enhance the perception of Port Pirie and present it as a more attractive town that is on top of managing its legacy lead issues.

Council has taken initial steps in a greening program by taking, distributing and applying up to 100ML of treated water per annum from a reverse osmosis plant operated by Nyrstar, via a purple pipe reticulation system.

Council estimates if more treated water was available, it can distribute a further 300ML per annum to a number of public parks and playing surfaces, bringing the current purple pipe distribution network to its capacity.

However, more can be done if additional treated water were available, and the purple pipe distribution network was augmented and extended to other areas of the City. This may also then provide the opportunity for State owned sites (such as schools) with playing surfaces and green areas to also take advantage of the cheaper water.

A broader feasibility study is required to determine the full range of potential sites that could accept the water (and thereby contribute to restricting lead pathways and also increased city amenity) which in turn would quantify the volume of water that could be used and ultimately the design to augment and extend the associated distribution network.

Council has undertaken a number of studies to determine potential sources of water for treatment, concluding that the two primary opportunities are either increasing the capacity of the reverse osmosis plant and / or treating the effluent water currently collected by SA Water and distributed to the Spencer Gulf.

Either of these options would reduce the reliance and impact of Port Pirie on the River Murray, and in the case of the SA Water owned effluent, make use of a "wasted" resource that is being discharged to the natural environment. Importantly, it will also contribute to the vision of Port Pirie to be an "industrial city with a green heart".

Council is committed to co-investing in the development of a feasibility study into the nature, scope and implementation of a comprehensive greening program that will greatly assist in lead abatement efforts and also increase the amenity outcomes for Port Pirie.

Port Pirie itself uses around 3.4 GL per year from the SA Water network, with the main uses being industrial and residential. Council supports the Northern Water Supply Project and seeks the inclusion of Port Pirie and its emerging water needs as part of that investigation.

Port Pirie's future growth demands include the potential of Hydrogen as approved in the Neoen Crystal Brook development. Council seeks to have its initiatives included and to be directly engaged in the Northern Water Supply Project Business Case across Northern Spencer Gulf.

Commitment Sought

Council seeks a commitment from parties and candidates to:

- 2.1 Providing funding support for the conduct of a Feasibility Study into the development of a Port Pirie Greening Strategy alongside a co-investment by the Council. The Study to consider targeted water access, amenity enhancements and water sources along with treatment for the mitigation of lead impacts on the community.
- 2.2 Actively support the engagement of SA Water in the development and implementation of the Greening Strategy along with potential developers that would benefit from recycled water infrastructure for their industry development.
- 2.3 Include both Port Pirie's current and predicted industry and residential growth into the South Australian Government business case development of the Northern Water Supply Project.

3. WORKFORCE

Council is working with various developers and industry leaders to support their proposals for expansion or to establish their businesses in Port Pirie.

Existing major business are unable to source sufficient labour to fill more than 150 existing vacancies, including but not limited to Nyrstar (approx. 100 vacancies), Gadaleta Steel Fabrications (10 vacancies) and McMahon Services Recycling Hub (10 vacancies).

Port Pirie's unemployment rate is 10% down from 15.4% in December 2019 and historically is one of the highest of any regional community in South Australia. The City has a cycle of long term unemployment and the Council and the community is keen to turn this around.

A recent pilot program delivered by Regional Development Australia Yorke and Mid North (RDA) under the Regional Employment Trials program called "Multi Trades" and supported by local industries such as Nyrstar, McMahon Services and Gadaleta Steel Fabricators, demonstrated a model that successfully supported long term unemployed to re-enter the workforce. Partnering with these industry participants was critical to the project and equally as critical was the recruitment of local participants, increasing the likelihood that they will remain with their new employer for a reasonable period.

This model was tailored to local circumstances and could be continued with the initial partners and rolled out to other businesses. Of the 29 long term unemployed participants from the most recent intake, 22 (76%) remain in work with the partnering businesses post their training as at March 2021.

Council has an excellent relationship with its local RDA and has been a founding partner and funding contributor in the formation of Uni Hub Spencer Gulf that is offering access and support to university level qualifications for the Upper Spencer Gulf Region. Council recognises that the region is an integral "pool" for new workers.

The nature of the jobs will be across trade, technical and professional skills and this will also mean that attracting new workers will also be a key part of a well-developed workforce strategy.

With new workers coming to the town and our youth moving into paid employment, the need for varied housing stock to be available ie rental, affordable, social, high end and owned will be key issues. These workers will also require child care and other community wellbeing services. These matters are addressed in more detail in other segments of this document.

Work needs to be undertaken to identify and scope the new job opportunities, ensure available tertiary and academic opportunities exist for local residents and the region to access job opportunities.

The development of a workforce plan covering all aspects of the attraction, retention and support for workers will be critical to meeting the job opportunities emerging from local industries and new developments.

Commitment Sought

Council seeks a commitment from parties and candidates to:

- 3.1 Invest in the development of a comprehensive Workforce Plan for the City of Port Pirie, and the Upper Spencer Gulf Region, through funding support and unlocking the resources of State Government agencies who can contribute to its development and support its delivery.
- 3.2 Invest \$750,000 over two years in a localised "Multi Trades Programs" to secure employment pathways for long term unemployed and in doing so provide candidates for employment in local partnering industries that cannot fill existing vacancies. The funding will support the engagement of a Coordinator and the delivery of the program.

4. HOUSING

A growing population resulting from an increased number of workers attracted to Port Pirie will require an increase in the availability of appropriate housing stock, particularly affordable housing.

Even at the early stages of projects coming online, there is a severe lack of available housing, however Council believes that there are considerable opportunities to use government and private land to deliver housing for both rent and ownership.

Core logic Market Trend Analysis by Regional Development Australia Yorke and Mid North indicates that in the 12 months preceding January 2019 there were 457 rental/accommodation listings in PPRC and as at January 2021 there had only been 256 rental listings in the preceding 12 months representing a reduction of 201 rental listings.

Council has sufficient land zoned for housing development and has engaged with those land owners regarding the current and projected housing shortage resulting in a willingness of the land owners to open up new land for development.

Council has also sought and gained in principle commitment from Nyrstar (as one of the industries with a significant need for housing to support their need for new employees) to commit to long term rentals of up to 8 houses prior to the division of land and housing construction in an effort to share the development risk.

The constraining factor is the need to augment and fund an extension to SA Water's sewer system and also construct a new stormwater management system to service the land.

Additionally, the focus for future housing provision in Port Pirie needs to consider the nature of workers attracted to the jobs to be available and the demographics of the increasing trend for people to re-locate to regions.

Council is participating in a survey being undertaken by the Spencer Gulf Cities which will provide advice on current and future needs regarding housing price points, size and location, rental vs ownership and the role that companies play in supporting the development of the housing stock. The status of, and access to, public and community housing has also been sought through the survey. The outcomes of this survey need to be considered and incorporated into any future directions setting and models of housing delivery.

Local builders in Port Pirie need to be engaged along with Real Estate agents to determine the degree to which outside assistance might be needed or partnerships formed to meet the rising need. As has been demonstrated in the metropolitan area, the community housing sector may also have a strong and valuable role to play.

Port Pirie envisages up to 200 housing allotments coming on board in the near future. It has noted the State Government engagement on housing projects in metropolitan areas and is seeking the same engagement in Port Pirie to meet immediate and future needs.

Commitment Sought

Council seeks a commitment from parties and candidates to:

- 4.1 Support the development of a Port Pirie Housing Strategy that is developed with a line of sight to the increased population resulting from re-location and job seeking and the nature of the housing stock and mix of ownership and rental that would be desirable.
- 4.2 Consider public housing stock and needs for upgrading and restocking.
- 4.3 Work with Council and the housing sector to identify opportunities for innovative solutions to the provision of affordable housing, including accessing funding for the augmentation costs.

5. CHILDCARE FACILITIES

The community lacks sufficient child care spaces for its current workforce and is concerned that a growing workforce and population will put further pressure on current service providers.

Council is supporting current investigations into the provision of a service in Crystal Brook.

A consultancy equally funded by Council and the community to establish the demand, propose the most appropriate operational model and required infrastructure is in the final stages of being completed, with early indications confirming:

- there is a continued need, especially in Crystal Book, for the provision of child care where parents are being prevented from (re)entering the workforce;
- there is a model for delivery that can provide a sustainable childcare solution:
- there are a number of possible locations for a childcare facility, including on government land.

Council is committed to determining a solution for the provision of childcare in Crystal Brook in order to provide social benefits, but also economic outcomes via mobilising more candidates for employment.

Further detail on the ways Government can support this vital service will be provided prior to the election once the report has been finalised.

Commitment Sought

Council seeks a commitment from parties and candidates to:

5.1 Work with the Council to review the outcomes and recommendations included in the Child Care Report, including exploring options for freeing up government infrastructure.

6. COMMUNITY WELL BEING

Port Pirie has a number of community and state based services available to its residents.

However, it is acknowledged by Council and local providers that in some areas there is very likely duplication of services and effort and gaps in service delivery.

Importantly, Council and local providers are concerned that despite the provision of these services, the statistics for health, education, obesity, diabetes, drug and alcohol and other indicators of a community's wellbeing are not improving commensurate with the effort and resources input. This points to a number of potential "cause and effect" issues which might be:

- is there confusion among the users of the services when seeking access given the potential for duplicated effort?
- would more collaboration among providers with a client centred approach to delivery enhance the outcomes?
- are we treating the symptoms and not looking sufficiently at the cause?
- are there gap areas in the key drivers for the stats?

Council has brought all the relevant agencies and community based organisations together to share experiences and ideas and this has been really well received and will be central to the ongoing exploration of the issues.

However, to now undertake the comprehensive analysis and review of each agency's statistics in order to find the "story" they tell for Port Pirie as a whole, and from there to identify key actions to go forward to turn the statistics around to a positive trend, further support is needed in the form of research and analysis. It would be valuable to have "fresh eyes" on the health needs of Port Pirie and to work with providers on solutions.

Commitment Sought

Council seeks a commitment from parties and candidates to:

6.1 Provide funding support to undertake an independent "health check" and "service review" providing recommendations to key agencies and community groups regarding collaboration and new approaches.

7. CLINICAL SIMULATION TRAINING LABORATORY

There are over 200 short term skilled vacancies in the region's health sector, with an ongoing shortfall projected. In addition, effective 31 December 2020, there is 64% utilisation of NDIS budget, meaning there is an underspend of \$5.274 million in the Council area requiring 64 full time equivalent positions to mitigate this underspend.

Enrolments in the Bachelor of Nursing degree supported by Uni Hub have more than quadrupled since being made available locally in 2019. The locally available degree is receiving a consistently strong level of interest from school leavers and from vocationally trained enrolled nurses seeking to upgrade their qualification locally.

Successful and transformative growth in the health economy for our region requires a strong focus on growing the local skilled workforce and ensuring local tertiary educational infrastructure is available to provide university and vocational level training.

Despite current and projected vacancies and the growth in health jobs and an increase in enrolments and interest in nursing and allied health degree and postgraduate qualifications, the region has no access to university level accredited clinical nursing labs. Existing vocational nurse training facilities are already over-subscribed, with a core priority necessarily focussed on training for enrolled nurses.

To address this shortage, a partnership has been formed between Uni Hub Spencer Gulf Inc and the Yorke and Northern Local Health Network to establish a medical Clinical Simulation Training Laboratory (CSTL) accredited to university-qualification standard within the Port Pirie Regional Hospital.

The cost to establish the CSTL is \$911,000 and has been estimated to generate a minimum of \$750,000 per annum in new economic activity for the area, helping to diversify the local economy and build stronger capacity and resilience.

An estimated 14 FTE jobs will be created during construction; over 200 nurse FTEs as a result of local training capacity and 4 FTE direct additional and ongoing jobs to manage and operate the facility.

Further and more detailed information is available in the attached documents.

Commitment Sought

Council seeks a commitment from parties and candidates to:

7.1 That support and financial commitment is provided to establish a clinical simulation training laboratory in the Port Pirie Regional Hospital.

8. HOSPITAL UPGRADE

Council is aware that the Yorke and Northern Local Health Network has undertaken a comprehensive review of the Port Pirie Hospital. Council welcomes this review.

The Port Pirie Regional Health Service is close to the city centre and comprises approximately 5.6 hectares. The area provides for the main hospital, GP Plus building, Port Pirie Senior Citizens Recreation Centre and the CWA hall.

The buildings and related road infrastructure along with some interior service equipment is in need of upgrade. The physical connectivity to meet increasing and changing health needs in the community could also be enhanced through better use of the space and redesigned buildings.

A wide range of community and allied health services comprising the provision of specialist support to Aboriginal people, including through the Tarpari Health Service, are provided. Clinical service delivery spans acute care, emergency, renal dialysis, chemotherapy, surgical services, maternity and neo natal as well as intermittent inpatient health care in mental health.

Aged care services and accommodation is also available on site in the Hammill House Nursing Home. The Charles Robertson Cottages also provide accommodation units for aged persons in the community.

Bus services, parking and the provision of a Helipad for the emergency helicopter fleet are also critical elements supporting health service delivery.

The review will bring into focus key areas for upgrade and enhanced services to meet our changing demographic and should reflect the increase in workers that will result in the various new developments and enhancements occurring.

These services and infrastructure are critical to the growing and changing community of Port Pirie and its visitors, including tourists.

Commitment Sought

- 8.1 Funding be allocated to support a planned approach to the upgrade of infrastructure, equipment and services provided by the Regional Health Service.
- 8.2 In undertaking the upgrade specific attention be given to the increased number of workers that will be attracted to the region and that estimated future demand reflect this growth.

9. ROADS

Local roads and highways in Port Pirie are critical transport routes and support resident movements as well as industry and businesses. Safe access across national road networks will be paramount to the success of these transport upgrades.

Most recently, the Federal Government's 2021 Budget committed funding to plan for works in the section of the Augusta Highway between Crystal Brook and Port Pirie. Council is interested in the planning of the Augusta Highway Duplication that the PW2PA Alliance is undertaking on behalf of the Department of Transport and Infrastructure.

Of particular interest is the movement of traffic along and across this section of the Highway at:

- Nelshaby Road / Spencer Highway Intersection Georges Corner (northern access into Port Pirie) for safety improvements;
- Quarry Road/ Abattoirs Road (alternative access to Port Pirie) southern access into Port Pirie which will support developments at ADM Grain and the major recycling facility being built by McMahons. Currently road train access onto Abattoirs Road is restricted by ARTC dual railway line and is impacting on transport movements;
- Wilkins Highway Intersection which could potentially connect Pirie Meats (east of highway) with a Feedlot (west of highway);
- Goyder Highway (Crystal Brook northern entrance) lighting installation;
- Flinders View Drive intersection with National Highway intersection upgrade to allow access to the primary tourist trail head at Nelshaby / Lawrie Park and will also benefit Harrys Homemade Fine Foods.

In addition to the above scope of work, concepts for safety improvement upgrades at the junction of Augusta Highway with Clements Road and Venning Road, Crystal Brook and Horrocks Pass Road are also key priorities.

Commitment Sought

Council seeks a commitment from parties and candidates to:

9.1 Together with the Federal Government's Department of Infrastructure, Transport, Regional Development and Communications, commit to engage with the Council in the planning of road works on the Augusta Highway to address traffic management, access and safety issues in support of the various developments occurring.